Uni-President Enterprises Corp. Minutes for the 2020 General Shareholders Meeting

Time: Wednesday, June 24, 2020 at 10:00 am.

Place: 1F of Training Center of Uni-President Enterprises Corp. head office, No.301, Zhongzheng Rd., Yongkang District., Tainan City 71001, Taiwan (R.O.C.)

Chairperson: Chih - Hsien Lo Recorder: Yu-Han Chen

Attendants: Total Shares Represented by Shareholders and Proxies Present: 4,862,747,825 shares, (3,370,421,943 shares exercised via electronic transmission) accounted for 85.58% of the total shares issued (5,682,015,421 shares)

Directors Attendance: Kao Chyuan Inv. Co., Ltd. Representative: Chih-Hsien Lo,
Kao Chyuan Inv. Co., Ltd. Representative: Shiow-Ling Kao,
YuPeng Inv. Co., Ltd. Representative: Po-Ming Hou,
Young Yun Inv. Co., Ltd. Representative: Chung-Ho Wu,
PING ZECH Corp. Representative: Chung-Shen Lin,
Joyful Inv. Co., Ltd. Representative: Pi-Ying Cheng,
Po-Yu Hou,
Chao-Tang Yue (Chairman of the Audit Committee)

Sit-in Members: Jau-Kai Hwang (President), Ching-Tien Lee (President), Hsu-Hwa Yu (Attorney), Tze-Meng Liu (CPA), Tzu-Shu Lin (CPA)

Meeting Agenda

I Call the meeting to order (report shareholdings of the attendances)

II Chairperson remarks

III Company Reports

Motion 1: 2019 Business Report.

Explanation: Please refer to Attachment 1 for the Company's 2019 business report.

Motion 2: Audit Committee's Review Report on the 2019 Financial Statements.

Explanation: The Company's 2019 financial statements and the business report (Attachment 1) have been duly audited and certified by the CPA and further audited by Audit Committee. The CPA and Audit Committee also presented their auditor report respectively, financial statements (Attachment 2, Attachment 3, Attachment 4) and the distribution of 2019 profits (Attachment 5).

Motion 3: Report on the payment of employee compensation and director remuneration of 2019.

Explanation:

- 1. It is compliant with the Orders of Ministry of Economics Jingshang zhi No. 10402413890 issued on June 11, 2015 and Jingshang zhi No. 10402427800 issued on October 15, 2015.
- 2. According to Paragraph 1 of Article 30 of the Company's Articles of Incorporation, where the Company has profit at the end of any fiscal year, it shall contribute no less than 2% of the profit as the remuneration to employees and no more than 2% of the profit as the remuneration to directors. Therefore, the Company hereby allocates its profit for 2019 in the following manner, based on the Articles of Incorporation and by taking the operating performance into account:
 - (1) 7.54% as the remuneration to employees, namely NT\$1,631,862,667.
 - (2) 1.33% as the remuneration to directors, namely NT\$288,716,047.
- 3. The remuneration to employees and directors is allocated in cash uniformly.

Motion 4: Total endorsements/guarantees provided by the Company to investees.

Explanation:

1. On the grounds of the Company's "Operational Procedures for Endorsements and Guarantees".

Article 5: <Limit in endorsements/guarantees >

- The aggregate total of endorsements/guarantees conducted by the Company shall be 100% of the Company's net worth. The maximum limit of endorsement conducted by the Company toward a single enterprise shall be 50% of the Company's net worth. Reported the progress to the shareholders meeting for reference and recording.
- 2. The Company renders endorsements/guarantees exactly in accordance with the provisions set forth under Paragraph I of Descriptions. As of December 31, 2019, the balance of endorsements/guarantees at the end of the term amounted to NT\$48.06 billion. The aggregate total actually disbursed amounted to NT\$1.007 billion.

Unit: Thousand NT\$

| Name of | Consolidated | Rema | Actual Amount Used | |
|--------------------------------------|--------------------|------------|---|--------|
| endorsees/guarantees | Shareholding ratio | Amount | Date when duly resolved by the Board | (Note) |
| Kai Yu (BVI) Investment Co., Ltd. | 100.0% | 42,000,000 | the 8 th meeting of the 17 th term of board Jul. 27, 2017 | 0 |

| | I | | 1 | | |
|-------------------------------|--------------|------------|---|-----------|--|
| Kai Nan Investment Co., Ltd. | 100.0% 400,0 | | the 3 th meeting of the 17 th term of board Nov. 9, 2016 the 2 th meeting of the 18 th term of board June 26, 2019 | 0 | |
| President Entertainment Corp. | 100.0% | 1,500,000 | the 3 th meeting of the 1,500,000 16 th term of board Nov. 12, 2013 | | |
| Kai Yu Investment Co., Ltd. | 100.0% | 2,300,000 | the 2 th meeting of the 16 th term of board Aug. 12, 2013 the 2 th meeting of the 18 th term of board June 26, 2019 | 128,000 | |
| Tone Sang Construction Corp. | 100.0% | 1,800,000 | the 10 th meeting of the 13 th term of board Dec. 16, 2005 | 879,000 | |
| President Baseball Team Corp. | 100.0% | 60,000 | the 7 th meeting of the 11 th term of board Aug. 20, 1999 | 0 | |
| Total | - | 48,060,000 | | 1,007,000 | |

Note: Actually used amounts under the approved endorsement / guarantee line.

3. Please refer to Appendix 1 on page 38~41 of the Meeting Handbook for the Current Provision.

Motion 5: Report the company's issuance status of corporate bonds for 2019.

Explanation:

- 1. The issuances were completed in accordance with Article 246 of Company Act.
- 2. The company completed two offerings of corporate bonds in 2019. A summary of the major terms of these offerings are as follows:

| Issuance | 2019's first domestic unsecured straight corporate bond | 2019's second domestic unsecured straight corporate bond | | | |
|--|--|--|--|--|--|
| Amount | NTD 7.0 billion | NTD 4.0 billion | | | |
| Maturity | 5 years and 7 years | 5 years and 7 years | | | |
| Coupon Rate | 5 years : 0.75% 7 years : 0.83% | 5 years : 0.69% 7 years : 0.73% | | | |
| Principal Repayment and Coupon Frequency | Principle repayment: One-time repayment since issuance date for both 5-year and 7-year terms. Interest payout: | Principle repayment: One-time repayment since issuance date for both 5-year and 7-year terms. Interest payout: | | | |

| | simple interest rate is used to pay out yearly. | simple interest rate is used to pay out yearly. |
|--------------------------|---|--|
| Approval Document Number | Announcement of effectivity per the Letter Zheng-Gui-Zhai-Zi No. 10800039041 of the Taipei Exchange on May 7, 2019. | Announcement of effectivity per the Letter Zheng-Gui-Zhai-Zi No. 10800106151 of the Taipei Exchange on September 16, 2019. |
| The Purpose of Issuance | Raising long-term capital and reinforcing the financial structure. | Raising long-term capital and reinforcing the financial structure. |
| Note | The offering was completed on May 15, 2019. | The offering was completed on September 25, 2019. |

IV Proposals

Motion 1: 2019 Company's business reports and financial statements. (Proposed by the Board)

Explanation:

- 1. Adoption of the 2019 Company's business report and financial statements, which have been approved by resolution of the 8th meeting of the 18th term of board of directors on March 27, 2020 and examined by Audit Committee.
- 2. Please refer to Attachment 1 for the 2019 business report, audit committee's review report (Attachment 2), auditor's report and financial statements (Attachment 3, Attachment 4).

Resolution:

Voting Result-

Shares represented at the time of voting: 4,862,727,825

| Voti | ng Results* | % of the total represented share present | | | | |
|---|--|--|--|--|--|--|
| Votes in favor | 4,297,191,554 votes (2,804,943,623votes) | 88.36% | | | | |
| Votes against | 105,278 votes (105,278 votes) | 0.00% | | | | |
| Votes abstained / No votes | 565,430,993 votes (565,373,042 votes) | 11.64% | | | | |
| Votes invalid 0 votes | | 0% | | | | |
| The proposal was approved after voting. | | | | | | |

^{*}including votes casted electronically (numbers in brackets)

Motion 2: Adoption of the proposal for distribution of 2019 profits. (Proposed by the Board)

Explanation:

- 1. The Company's net profit after tax was NT\$19,007,255,323 in 2019. 10% legal reserve, NT\$ 1,900,725,532 was set aside pursuant to laws. Plus an effort to ascertain the amount of remeasuring of the fringe benefit programs, NT\$423,372,335 and set aside of special reserve, NT\$ 3,094,099,786 and unappropriated retained earnings of previous years, NT\$8,938,934,612 the accumulated allocable earnings from profits was NT\$ 23,374,736,952.
- 2. Please refer to Attachment 5 for the distribution of 2019 profits.
- 3. The Company's 2019 is proposed to distribute Cash dividends of NT\$ 2.5 per share. Upon the approval of the General Shareholders Meeting, it is proposed that the Board of Directors be authorized to resolve the exdividend dates and adjust the dividends to be distributed to each share based on the number of actual shares outstanding on the record date for distribution.
- 4. Cash dividends paid to each individual shareholder will be rounded down to the nearest dollar. Fractional shares with a value less than one dollar are accumulated and reported as the Company's other income.

Resolution:

Voting Result-

Shares represented at the time of voting: 4,862,727,825

| Voti | ng Results* | % of the total represented share present | | | | |
|---|--|--|--|--|--|--|
| Votes in favor | 4,305,985,579 votes (2,813,694,707votes) | 88.55% | | | | |
| Votes against | 133,341 votes (133,331 votes) | 0.00% | | | | |
| Votes abstained / No votes | 556,608,905 votes (556,593,905 votes) | 11.45% | | | | |
| Votes invalid 0 votes | | 0% | | | | |
| The proposal was approved after voting. | | | | | | |

^{*}including votes casted electronically (numbers in brackets)

V Discussion

Motion 1: Amendment to the Company's Rules of Procedure for Shareholders' Meeting. (Proposed by the Board)

Explanation:

- 1. According to "Sample Template for The Rules of Procedure for Shareholders Meetings." revised by Taiwan Stock Exchange, Tai-Zheng-Zhi-Li-Zi No. 10800242211 on January 2, 2020
- 2. In response to the shareholders' meeting practices, plan to amend a total of 5 provisions in the Company's Rules of Procedure for Shareholders' Meeting." including Article 10, Article 15, Article 17, Article 19, and Article 20. Please refer to Attachment 6 of Contrast Table of the article of "Rules of Procedure for Shareholders' Meeting", Appendix 2 on page 42~44 of the Meeting Handbook for the original clauses.

Resolution:

Voting Result-

Shares represented at the time of voting : 4,862,727,825

| Voti | ng Results* | % of the total represented share present | | | | |
|---|--|--|--|--|--|--|
| Votes in favor | 4,271,437,431 votes (2,779,146,559votes) | 87.84% | | | | |
| Votes against | 116,457 votes (116,457 votes) | 0.00% | | | | |
| Votes abstained / No votes | 591,173,927 votes (591,158,927 votes) | 12.16% | | | | |
| Votes invalid | 10 votes | 0% | | | | |
| The proposal was approved after voting. | | | | | | |

^{*}including votes casted electronically (numbers in brackets)

Motion 2: Deletion of the non-competition promise ban imposed upon the Company's directors according to the Article 209 of Company Act. (Proposed by the Board)

Explanation:

- 1. According to the Article 209 of Company Act, any director acting for himself/herself, or for any other person within the scope of the Company business, should provide the shareholders' meeting with explanations about any important matters of such acts and should acquire the approval of the shareholders' meeting.
- 2. Increase/decrease in the positions concurrently held in other companies by the current corporate representative director of Kao Chyuan Inv. Co., Ltd.,

Mr. Jui-Tang Chen, the current corporate representative director of PING ZECH Corp., Mr. Chung-Shen Lin, the corporate representative director of YuPeng Inv. Co., Ltd., Mr. Po-Ming Hou, and Director Joyful Inv. Co., Ltd., it is proposed that in the very premise of no damage to the Company's interests, and prohibition of business strife upon them should be lifted.

3. Please refer to Attachment 7 for details of positions and duties concurrently served in other companies.

Resolution:

Voting Result-

Shares represented at the time of voting: 4,862,727,825

| Voti | ng Results* | % of the total represented share present | | | | |
|---|---|--|--|--|--|--|
| Votes in favor | 4,095,757,483 votes (2,603,466,611 votes) | 84.22% | | | | |
| Votes against | 3,551,467 votes (3,551,467 votes) | 0.07% | | | | |
| Votes abstained / No votes | 763,418,865 votes (763,403,865 votes) | 15.71% | | | | |
| Votes invalid 10 votes | | 0% | | | | |
| The proposal was approved after voting. | | | | | | |

^{*}including votes casted electronically (numbers in brackets)

VI Questions and Motions: None.

VII Adjournment: June 24, 2020 at 10:39 am.

Uni-President Enterprises Corp. 2019 Business Report

Profitability remains stable and is growing over the last year after everyone's effort and the consumers' support in 2019. In 2019, the Company's revenue reached TWD40.8 billion, a 4.7% YoY increase, with a net income of TWD 19 billion, a 9% YoY increase, and a consolidated revenue of TWD 448 billion. In 2020, Uni-President will carry through the business mindset of honesty, diligence, innovation, and progression, and hold on the business guidance to catch trends, find ways, and refine skills, continuously strengthening market status and competitiveness to create a promising future.

Protecting food safety without compromise.

"Food safety" is the most concerned about topic for the public and a critical rule that cannot be broken. We have put up a food safety center building at national level, strengthened risk control of value chain and ecology chain, ensuring stricter regulations for vendors, raw materials, production, and products. On the topic of food safety, we have been overcoming fears. Protecting food safety has become a part of the daily job and attitude. In the future, we will keep investing resources, improving our expertise, protecting, and upgrading food safety at a national level.

Construct the "Asian Life Brand Service Corridor" to lay the foundation for the Group's sustainability.

Population structure is changing rapidly. Technology development drives types of life and consumption to transform. To look out to the future, other than following society trends, consumption expectations, food safety regulations to make self-revolution on the basis of finding ways, Uni-President will more actively link up the group's platforms and resources to actively discover and satisfy more consumer needs in order to bring out a group synergy and maximize the value all together. For every dollar in revenue that is invested into the production, marketing, human resources, R&D, finance, and operational activities, we assess if these actions bring forth the corresponding cash flow as well as production efficiency through the use of management policies as well as management tools.

Apply the "One Core + Four Focuses" business strategy: Based on the "Life Brand" as the strategic core, with the four focuses, namely "Manufacturing + R&D," "Trade + Circulation," "Experience + Retail," and "Alliance + M&A," we construct the Asian Life Brand Service Corridor to continue creating the maximum business value for the organization as the long-term business goal.

Following through the business principle of "catching trends, finding ways, and refining skills" to pursue an everlasting improvement.

Upholding the corporate policy for "adjustment on structure, stable growth and value marketing," enhancing the internal management and optimizing constitution internally, developing markets externally, making good use of economic scale, regional expansion, managerial skills and marketing strength, and maintaining competitiveness. The key points for management include:

- (1) Enhancement of brand value:
 - Focus on sprouting leading brands and major SKU, and create value with brand management to found the position in the industry and expand market share.
- (2) Upgrading of profitability:
 Refine basic skills, and adjust the optimal production effect and highest added-value product portfolio structure and marketing resources allocation.
- (3) Control over market mechanism: Strictly execute the actual sales policy and freshness management, keep controlling the market pricing ability, maintain the nominal price stability, and strengthen the control and sensitivity toward stakeholders.
- (4) Discipline and execution performance Fulfill the ethical management concept, and practice the global operational management discipline and strategies.
- (5) Participation in social responsibility:

Value corporate governance, food safety, employees' benefit, labor safety and environmental protection, and social participation

Business Outlook for 2020

In 2019, the market value of Uni-President still stays in the TWD400 billion club, making Uni-President ranked the 13th largest enterprise in terms of market value in Taiwan. Uni-President exists for the society. In the future, we will keep thinking on each day how to internalize our past expertise in manufacturing and dedicated services until they attain a more in-depth style literacy and life experience. Upholding "I am Uni-President and also a life" as the core philosophy and "Contribution to Social Convenience" as the code of conduct, we aim to reach the goal for life industry step by step, and communicate to the society an ethical philosophy, a life style, a sense of happiness, and a set of historical culture transfers.

Extraordinariness is not from our behaviors or abilities but decided by good habits. The Company will adhere to the policy for "Practical and Diligent, Focus on Management" and an attitude "avoiding being impetuous," and use the best efforts to achieve the domestic market sales target in 2020, in order to continue creating better investment income for all shareholders. Please continue to guide and support us. Thank you!

Chairman: Chih-Hsien Lo President: Jau-Kai Hwang \ Ching-Tien Lee Chief Accountant: Tsung-Ping Wu

Audit Committee's Review Report

I hereby state as following:

This proposal is the presentation by the Board of Directors of the Company's 2019 Business Report, Financial Statements, and the Profit Allocation Proposal. Of these items, the Financial Statements have been audited by external auditors Lin, Tzu-Shu and Lin, Yung-Chih of PricewaterhouseCoopers Taiwan, and an opinion and report have been issued on the Financial Statements. The aforementioned proposal regarding Business Report, Financial Statements, and the Profit Allocation Proposal have been reviewed and determined to be correct and accurate by the Audit Committee. Per the regulations in Article 14-4 of Securities and Exchange Act and Article 219 of the Company Act, we hereby submit this report.

To:

2020 General Shareholders' Meeting of Uni-President Enterprises Corporation.

Uni-President Enterprises Corporation

Chairman of the Audit Committee Chao-Tang Yue

May 11, 2020

REPORT OF INDEPENDENT ACCOUNTANTS TRANSLATED FROM CHINESE

To the Board of Directors and Shareholders of Uni-President Enterprises Corp.

Opinion

We have audited the accompanying parent company only balance sheets of Uni-President Enterprises Corp. (the "Company") as of December 31, 2019 and 2018, and the related parent company only statements of comprehensive income, of changes in equity and of cash flows for the years then ended, and notes to the parent company only financial statements, including a summary of significant accounting policies.

In our opinion, based on our audits and the reports of the other auditors, as described in the other matter section of our report, the accompanying parent company only financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2019 and 2018, and its financial performance and its cash flows for the years then ended in accordance with the "Regulations Governing the Preparation of Financial Reports by Securities Issuers".

Basis for opinion

We conducted our audits in accordance with the "Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants" and generally accepted auditing standards in the Republic of China ("ROC GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Parent Company Only Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Professional Ethics for Certified Public Accountants in the Republic of China (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. Based on our audits and the reports of the other auditors, we believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Company's parent company only financial statements of the year 2019. These matters were addressed in the context of our audit of the parent company only financial statements as a whole and, in forming our opinion thereon, we do not provide a separate opinion on these matters.

Key audit matters for the parent company only financial statements of the current period are stated as follows:

Evaluation of the ending balance of investments accounted for under the equity method

Please refer to Notes 4(13) and 6(6) for the accounting policy and the details of investments accounted for using the equity method relating to this key audit matter.

Cayman President Holdings Ltd. and President Chain Store Corp., the Company's subsidiaries with related ending balance of investment accounted for under the equity method of \$57,905,657 thousand and \$15,111,942 thousand, both constituting 40% of the Company's total assets, respectively, were considered significant to the parent company only financial statements. Accordingly, evaluation of the ending balances of these investments accounted for under the equity method has been identified as one

of the most significant matters in our audit, hence, the key audit matters reported in the financial statements of these subsidiaries are also included as key audit matters in our audit of the Company's parent company only financial statements as follows:

1. Cayman President Holdings Ltd. and its subsidiaries — Operating revenue — Sales of goods in Mainland China

Description

Cayman President Holdings Ltd. and its subsidiaries are engaged in a large volume of revenue transactions generated from sales to a large number of customers, including direct customers and distributors in many different areas in Mainland China. As such, it needs more time for good transportation and customer reception, which involves complicated judgement in determining the timing of transferring the rights and obligations and risks and awards of goods to customers. As a result, it has been identified as one of the key audit matters of our annual audit of 2019.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- (1) We understood, evaluated and validated management's controls in respect of the Group's sales transactions. In addition, we understood and tested the general control environment of the Group's information technology systems and the automatic controls that were related to sales of goods and revenue recognition.
- (2) We conducted testing of revenue records using sampling techniques, by examining the relevant supporting documents including customer orders, goods delivery notes and customer's receipt notes. In addition, we confirmed customers' balances of accounts receivable and amounts of transactions on a sampling basis, by considering the nature of transactions and characteristics of those customers.
- (3) We tested sales transactions that took place shortly before and after the balance sheet date, by reconciling recognized revenue with the goods delivery notes and customers' receipt notes, to assess whether revenue was recognized in the appropriate reporting period.
- 2. President Chain Store Corp. and its subsidiaries—Completeness and accuracy of retail sales revenue

Description

Retail sales revenue of President Chain Store Corp. and its subsidiaries is recorded by point-of-sale (POS) terminals, which collect the information of item names of merchandise, quantity, sales price and total sales amount of each transaction using pre-established merchandise master file data (which contains information such as item names of merchandise, cost of purchase, retail price, combination sales promotions, etc.). After the daily closing process, each store manager uploads their sales information to the Enterprise Resource Planning ("ERP") system, which summarizes all sales and automatically generates sales revenue journal entries. Each store manager also prepares a daily cash report, which summarizes amounts of sales and methods of collections (including cash, gift certificates, credit cards and electronic payment devices, etc.) and cash from daily sales is deposited to the bank.

As retail sales revenue comprises numerous small amount transactions and highly relies on the POS and ERP systems, the process of summarizing and recording sales revenue through these systems is important with regard to the completeness and accuracy of the retail sales revenue figures, and thus has been identified as one of the key audit matters of our annual audit of 2019.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- (1) We inspected and checked whether additions and changes to the merchandise master file data had been properly approved and supported by related documents;
- (2) We inspected and checked whether approved additions and changes to the merchandise master file data had been correctly entered in the merchandise master file;
- (3) We inspected and checked whether merchandise master file data had been periodically transferred to POS terminals in stores;
- (4) We inspected and checked whether sales information in POS terminals had been periodically and completely transferred to the ERP system and sales revenue journal entries were automatically generated;
- (5) We inspected manual sales revenue journal entries and relevant documents;
- (6) We inspected daily cash reports and related documents;
- (7) We inspected cash deposit amounts recorded in daily cash reports and agreed them to bank remittance amounts.
- 3. President Chain Store Corp. and its subsidiaries Cost-to-retail ratio of retail inventory method

Description

As the retailing business of President Chain Store Corp. and its subsidiaries involves various kinds of merchandise, the retail inventory method is used to estimate the ending balance of inventory and the cost of goods sold. The retail inventory method applies a ratio of costs over retail prices of goods purchased (known as cost-to-retail ratio) to come out with an estimate of the ending balance of inventory and the cost of goods sold. The determination of the cost-to-retail ratio relies highly on cost and retail price information recorded in the accounting system, and has thus been identified as one of the key audit matters of our annual audit of 2019.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- (1) We interviewed the management to understand the calculation process of the cost-to-retail ratio under the retail inventory method, and inspected whether it had been consistently applied in the comparative periods of the financial statements;
- (2) We inspected and checked whether additions and changes to the merchandise master file data (including item names of merchandise, cost of inventory, retail price, combination sales promotions, etc.) had been properly approved and the data had been correctly entered in the merchandise master file;
- (3) We inspected and checked whether costs and retail prices of inventory purchased as per delivery receipts were in agreement with POS purchase records after acceptance of the inventory;
- (4) We inspected and checked whether the POS records for costs and retail prices of inventory purchased were periodically and completely transferred to the ERP system and that the records could not be changed manually.
- (5) We recalculated the cost-to-retail ratio to verify its accuracy.

Other matter –Report of other auditors

We did not audit the financial statements of certain investments accounted for under the equity method that are included in the parent company only financial statements. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion expressed herein, insofar as it relates to the amounts included in the parent company only financial statements and the information disclosed in Note 13 relative to these investments, is based solely on the audit reports of other auditors. Total assets of these subsidiaries and investments amounted to \$7,944,076 thousand and \$4,703,090 thousand, representing 4.39% and 2.68% of the related totals as of December 31, 2019 and

2018, respectively, and total operating revenues amounted to \$1,169,916 thousand and \$791,575 thousand, constituting 7.19% and 4.59% of the related totals for the years then ended, respectively.

Responsibilities of management and those charged with governance for the parent company only financial statements

Management is responsible for the preparation and fair presentation of the parent company only financial statements in accordance with the "Regulations Governing the Preparation of Financial Reports by Securities Issuers", and for such internal control as management determines is necessary to enable the preparation of parent company only financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the parent company only financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including audit committee, are responsible for overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the parent company only financial statements

Our objectives are to obtain reasonable assurance about whether the parent company only financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ROC GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these parent company only financial statements.

As part of an audit in accordance with ROC GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 1. Identify and assess the risks of material misstatement of the parent company only financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the parent company only financial statements or, if such disclosures

are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- 5. Evaluate the overall presentation, structure and content of the parent company only financial statements, including the disclosures, and whether the parent company only financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the parent company only financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the parent company only financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Lin, Tzu-Shu

Independent Accountants

Lin, Yung-Chih

PricewaterhouseCoopers, Taiwan Republic of China March 27, 2020

The accompanying parent company only financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying parent company only financial statements and report of independent accountants are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.

As the financial statements are the responsibility of the management, PricewaterhouseCoopers cannot accept any liability for the use of, or reliance on, the English translation or for any errors or misunderstandings that may derive from the translation.

UNI-PRESIDENT ENTERPRISES CORP. PARENT COMPANY ONLY BALANCE SHEETS (Expressed in thousands of New Taiwan dollars)

| | • | N | December 31, 2019 | | | _ | December 31, 2018 | |
|------|--|----------------|-------------------|-------------|----------|----|-------------------|----------|
| | Assets | Notes | | AMOUNT | <u>%</u> | | AMOUNT | <u>%</u> |
| | Current assets | 6(1) | ¢ | 67 711 | | ¢ | 01 422 | |
| 1100 | Cash and cash equivalents | 6(1) | \$ | 67,714 | - | \$ | 91,433 | - |
| 1150 | Notes receivable, net | 6(2) and 12(2) | | 249,482 | - | | 243,969 | - |
| 1170 | Accounts receivable, net | 6(2) and 12(2) | | 790,840 | 1 | | 726,322 | 1 |
| 1180 | Accounts receivable - related parties | 7 | | 3,561,904 | 2 | | 3,475,412 | 2 |
| 1200 | Other receivables | | | 195,195 | - | | 188,412 | - |
| 1210 | Other receivables - related parties | 7 | | 332,760 | - | | 395,562 | - |
| 1220 | Current income tax assets | 6(28) | | - | - | | 65,659 | - |
| 130X | Inventories | 6(3) | | 2,152,230 | 1 | | 1,918,229 | 1 |
| 1410 | Prepayments | 3(1) | | 69,803 | - | | 85,065 | - |
| 1479 | Other current assets | | | 1,000 | | | 8,100 | |
| 11XX | Total current assets | | | 7,420,928 | 4 | | 7,198,163 | 4 |
| | Non-current assets | | | | | | | |
| 1510 | Financial assets at fair value through | 6(4) | | | | | | |
| | profit or loss - non-current | | | 79,246 | - | | 80,623 | - |
| 1517 | Financial assets at fair value through | 6(5) | | | | | | |
| | other comprehensive income - | | | | | | | |
| | non-current | | | 250,000 | - | | 250,000 | - |
| 1550 | Investments accounted for under | 6(6) and 7 | | | | | | |
| | equity method | | | 149,953,550 | 83 | | 144,857,283 | 83 |
| 1600 | Property, plant and equipment | 6(7)(11) and 7 | | 16,222,471 | 9 | | 16,512,223 | 9 |
| 1755 | Right-of-use assets | 3(1) and 6(8) | | 202,757 | - | | - | - |
| 1760 | Investment property, net | 6(10)(11) | | 4,770,432 | 3 | | 4,786,702 | 3 |
| 1780 | Intangible assets | 7 | | 138,195 | - | | - | - |
| 1840 | Deferred income tax assets | 6(28) | | 674,626 | 1 | | 778,124 | 1 |
| 1915 | Prepayments for equipment | 6(7)(10) | | 285,677 | - | | 421,353 | - |
| 1920 | Guarantee deposits paid | | | 173,018 | - | | 174,224 | _ |
| 1930 | Long-term notes and accounts | | | | | | | |
| | receivable | | | 40,831 | _ | | 53,761 | _ |
| 1990 | Other non-current assets | | | 547,939 | - | | 483,157 | _ |
| 15XX | Total non-current assets | | | 173,338,742 | 96 | | 168,397,450 | 96 |
| 1XXX | Total assets | | \$ | 180,759,670 | 100 | \$ | 175,595,613 | 100 |
| | | | * | 200,.00,000 | | ~ | 1.0,000,010 | |

(Continued)

<u>UNI-PRESIDENT ENTERPRISES CORP.</u> <u>PARENT COMPANY ONLY BALANCE SHEETS</u> (Expressed in thousands of New Taiwan dollars)

| | | | | December 31, 2019 | | December 31, 2018 | | |
|-------|--|----------------|-----------|-------------------|----------|---------------------------------------|-----|--|
| | Liabilities and Equity | Notes | | AMOUNT | % | AMOUNT | % | |
| | Current liabilities | | | | | | | |
| 2100 | Short-term borrowings | 6(12) | \$ | 2,264,007 | 1 \$ | 51,590 | - | |
| 110 | Short-term notes and bills payable | 6(13) | | 1,098,981 | 1 | 2,049,141 | 1 | |
| 120 | Financial liabilities at fair value | 6(4) | | | | | | |
| | through profit or loss - current | | | 3,444 | - | 85 | - | |
| 150 | Notes payable | | | 10,589 | - | 9,793 | - | |
| 170 | Accounts payable | | | 1,367,649 | 1 | 1,291,052 | 1 | |
| 180 | Accounts payable - related parties | 7 | | 148,209 | - | 164,483 | - | |
| 200 | Other payables | 3(1) and 6(14) | | 6,680,032 | 4 | 6,137,990 | 4 | |
| 220 | Other payables - related parties | 7 | | 797,888 | - | 605,967 | - | |
| 230 | Current income tax liabilities | 6(28) | | 404,219 | - | 679,852 | - | |
| 280 | Lease liabilities - current | 3(1) | | 68,855 | - | - | - | |
| 310 | Advance receipts | | | 131,705 | - | 126,682 | - | |
| 320 | Long-term liabilities, current portion | 6(15)(16) | | 3,400,000 | 2 | 5,100,000 | 3 | |
| 399 | Other current liabilities | | | 15,600 | <u> </u> | 19,323 | - | |
| 1XX | Total current liabilities | | | 16,391,178 | 9 | 16,235,958 | 9 | |
| | Non-current liabilities | | | | | | | |
| 530 | Corporate bonds payable | 6(15) | | 28,950,000 | 16 | 19,350,000 | 11 | |
| 540 | Long-term borrowings | 6(16) | | 21,879,211 | 12 | 28,199,896 | 16 | |
| 570 | Deferred income tax liabilities | 6(28) | | 1,961,706 | 1 | 1,935,076 | 1 | |
| 580 | Lease liabilities - non-current | 3(1) | | 131,486 | - | - | _ | |
| 640 | Net defined benefit liabilities - | 6(17) | | | | | | |
| | non-current | | | 2,961,624 | 2 | 3,460,921 | 2 | |
| 645 | Guarantee deposits received | | | 63,481 | - | 59,249 | - | |
| 670 | Other non-current liabilities | | | 4,640 | - | · - | _ | |
| 5XX | Total non-current liabilities | | | 55,952,148 | 31 | 53,005,142 | 30 | |
| XXX | Total liabilities | | | 72,343,326 | 40 | 69,241,100 | 39 | |
| | Equity | | | <u> </u> | | , , , , , , , , , , , , , , , , , , , | | |
| | Share capital | | | | | | | |
| 110 | Share capital - common stock | 6(18) | | 56,820,154 | 32 | 56,820,154 | 33 | |
| | Capital reserve | . , | | ,, | | ,, | | |
| 200 | Capital surplus | 6(19) | | 3,897,742 | 2 | 3,896,504 | 2 | |
| | Retained earnings | 6(20) | | 5,531,112 | _ | 2,030,00 | _ | |
| 310 | Legal reserve | . , | | 22,317,557 | 12 | 20,573,355 | 12 | |
| 320 | Special reserve | | | 4,005,821 | 2 | 4,010,695 | 2 | |
| 350 | Unappropriated retained earnings | | | 28,369,562 | 16 | 24,888,175 | 14 | |
| | Other equity interest | | | 20,000,002 | | 2.,000,170 | - ' | |
| 400 | Other equity interest | 6(21) | (| 6,994,492)(| 4) (| 3,834,370) (| 2) | |
| XXX | Total equity | - \/ | ` | 108,416,344 | 60 | 106,354,513 | 61 | |
| | Contingent liabilities and | 6(30), 7 and 9 | | 100, 110,511 | | 100,551,515 | 01 | |
| | commitments | 5(50), r and r | | | | | | |
| X2X | Total liabilities and equity | | \$ | 180,759,670 | 100 4 | 175,595,613 | 100 | |
| 11411 | Total narmines and equity | | \$ | 100,137,010 | 100 \$ | 113,373,013 | 100 | |

Chairman: Chih-Hsien Lo President: Jau-Kai Hwang \Ching-Tien Lee Chief Accountant: Tsung-Ping Wu The accompanying notes are an integral part of these parent company only financial statements.

<u>UNI-PRESIDENT ENTERPRISES CORP.</u>

<u>PARENT COMPANY ONLY STATEMENTS OF COMPREHENSIVE INCOME</u>

(Expressed in thousands of New Taiwan dollars, except for earnings per share amounts)

| | | | Year ended December 31 | | | | |
|--------------|---|-----------------------------------|------------------------|---------------|------------------------|---------------|------|
| | | | | 2019 | | 2018 | |
| | Items | Notes | | AMOUNT | % | AMOUNT | % |
| 4000 5000 | Operating revenue Operating costs | 6(22) and 7 6(3)(26)(27)(30) | \$ | 40,771,379 | 100 \$ | 38,940,338 | 100 |
| | | and 7 | (| 28,041,020) (| <u>69</u>) (| 27,049,292) (| 69 |
| 5900 | Net operating margin | | | 12,730,359 | 31 | 11,891,046 | 31 |
| | Operating expenses | 6(10)(26)(27)(30), 7 and 12(2) | | | | | |
| 6100 | Selling expenses | | (| 5,910,590) (| 14) (| 5,534,682) (| 14 |
| 6200 | General and administrative expenses | | (| 3,888,210) (| 10) (| 3,609,094) (| 10 |
| 6300 | Research and development expenses | | (| 448,216) (| 1)(| 457,344) (| 1 |
| 6450 | Expected credit (losses) gains | | (| 700) | <u> </u> | 400 | |
| 6000 | Total operating expenses | | (| 10,247,716) (| 25) (| 9,600,720) (| 25 |
| 6900 | Operating profit | | | 2,482,643 | 6 | 2,290,326 | 6 |
| | Non-operating income and expenses | | | | | | |
| 7010 | Other income | 6(9)(10)(23) and 7 | | 1,869,879 | 5 | 2,359,337 | 6 |
| 7020 | Other gains and losses | 6(4)(11)(24) and | | | | | |
| | | 12(2) | (| 970,150) (| 2) (| 1,023,037) (| 3 |
| 7050 | Finance costs | 6(7)(8)(25) | (| 501,643) (| 1) (| 461,089) (| 1 |
| 7070 | Share of profit of subsidiaries, | 6(6) | | | | | |
| | associates and joint ventures | | | | | | |
| | accounted for under equity method | | | 16,836,392 | 41 | 15,132,807 | 39 |
| 7000 | Total non-operating income and | | | | | | |
| | expenses | | | 17,234,478 | 43 | 16,008,018 | 41 |
| 7900 | Profit before income tax | | | 19,717,121 | 49 | 18,298,344 | 47 |
| 7950 | Income tax expense | 6(28) | (| 709,866) (| <u>2</u>) (| 856,322) (| 2 |
| 8200 | Profit for the year | 0(20) | \ _ | 19,007,255 | 47 \$ | 17,442,022 | 45 |
| 0200 | Other comprehensive income (loss) | | Ψ | 17,007,233 | +7 ψ | 17,442,022 | 7.7 |
| | Components of other comprehensive income (loss) that will not be reclassified to profit or loss | | | | | | |
| 8311 | Actuarial gains (losses) on defined benefit plan | 6(17) | \$ | 182,600 | - (\$ | 90,971) | - |
| 8330 | Share of other comprehensive income (loss) of subsidiaries, associates and joint ventures | | | | | | |
| 8349 | accounted for under equity method Income tax related to components of other comprehensive income that | 6(28) | | 510,303 | 1 (| 72,346) | - |
| | will not be reclassified to profit or loss | | (| 41,122) | - | 54,458 | - |
| | Components of other comprehensive income (loss) that will be reclassified to profit or loss | | | | | | |
| 8361 | Financial statements translation differences of foreign operations | 6(21) | (| 2,066,421) (| 5) (| 656,659) (| 2 |
| 8380 | Share of other comprehensive (loss) income of subsidiaries, associates and joint ventures accounted for | | | | | | |
| | using equity method | | (| 1,330,336) (| <u>3</u>) | 570,450 | 1 |
| 8300 | Total other comprehensive loss for the year | | (\$ | 2,744,976) (| <u>7</u>) (<u>\$</u> | 195,068) (| 1 |
| 8500 | Total comprehensive income for the year | | \$ | 16,262,279 | 40 \$ | 17,246,954 | 44 |
| | Basic earnings per share (in dollars) | 6(29) | | | | | |
| 9750 | Basic | | \$ | | 3.35 \$ | | 3.07 |
| 9850 | Diluted | | \$ | | 3.33 \$ | | 3.05 |

Chairman: Chih-Hsien Lo President: Jau-Kai Hwang · Ching-Tien Lee Chief Accountant: Tsung-Ping Wu

The accompanying notes are an integral part of these parent company only financial statements.

UNI-PRESIDENT ENTERPRISES CORP. PARENT COMPANY ONLY STATEMENTS OF CHANGES IN EQUITY (Expressed in thousands of New Taiwan dollars)

| | | | | | Retained Earnings | | | Other Equity Interest | | | |
|---|----------------|---------------------------------|-------------------------------|---------------|-------------------|----------------------------------|---|-------------------------|---|------------|-------------------------|
| | Notes | Share capital - common stock | Additional paid-in capital | Legal reserve | Special reserve | Unappropriated retained earnings | Financial statements translation differences of foreign operations | assets measured at fair | Unrealized gain or loss on available-for- sale financial assets | Others | Total |
| For the year ended December 31, 2018 | | | | | | | | | | | |
| Balance at January 1, 2018 | | \$ 56,820,154 | \$ 3,916,160 | \$ 16,588,870 | \$ 4,011,314 | \$ 42,446,053 | (\$ 4,240,729) | \$ - | \$ 533,455 | \$ - | \$ 120,075,277 |
| Effects of retrospective application | 6(21) | - | - | - | - | 366,999 | - | 472,832 | (533,455) | - | 306,376 |
| Balance at January 1, 2018 (Adjusted) | | 56,820,154 | 3,916,160 | 16,588,870 | 4,011,314 | 42,813,052 | (4,240,729) | 472,832 | · | | 120,381,653 |
| Net income for the year ended December 31, 2018 | | | | - | | 17,442,022 | · | | | | 17,442,022 |
| • | 6(21) | - | | | | (145,980) | (31,387) | (17,701) | | | (195,068) |
| Total comprehensive income (loss) for the year ended December 31, 2018 | | | | | | 17,296,042 | (31,387) | (17,701) | | | 17,246,954 |
| Distribution of 2017 net income: | | | | | | | · | · | | | |
| Legal reserve | | - | - | 3,984,485 | - | (3,984,485) | - | - | - | - | - |
| Cash dividends | 6(20) | - | - | - | - | (31,251,085) | - | - | - | - | (31,251,085) |
| Adjustment for change in capital reserve of investee companies | 6(19) | - | 10,770 | - | - | - | - | - | - | - | 10,770 |
| Difference between the acquisition or disposal price and carrying amounts of subsidiaries | 6(19) | - | (49,970) | - | - | - | - | - | - | - | (49,970) |
| Adjustment of capital reserve due to change in interests in associates | s 6(19) | - | 19,486 | - | - | - | - | - | - | - | 19,486 |
| Non-payment of expired cash dividends from previous years transferred to capital reserve | 6(19) | - | 58 | - | - | - | - | - | - | - | 58 |
| | 6(20) | - | - | - | (619) | 619 | - | - | - | - | - |
| comprehensive income - equity instrument | 6(21) | - | - | - | - | 14,032 | - | (14,032) | - | - | - |
| Adjustment for change in other equity interest of investee ompanies | 6(21) | | | | | | | | | (3,353_) | (3,353_) |
| Balance at December 31, 2018 | | \$ 56,820,154 | \$ 3,896,504 | \$ 20,573,355 | \$ 4,010,695 | \$ 24,888,175 | (\$ 4,272,116) | \$ 441,099 | \$ - | (\$ 3,353) | \$ 106,354,513 |
| For the year ended December 31, 2019 | | | | | | | | | | | |
| Balance at January 1, 2019 | | \$ 56,820,154 | \$ 3,896,504 | \$ 20,573,355 | \$ 4,010,695 | \$ 24,888,175 | (\$ 4,272,116) | \$ 441,099 | \$ - | (\$ 3,353) | \$ 106,354,513 |
| Net income for the year ended December 31, 2019 | | - | - | | | 19,007,255 | - | | | - | 19,007,255 |
| Other comprehensive income (loss) for the year ended December 31, 2019 | 6(21) | | <u>-</u> _ | | | 171,294 | (3,454,537_) | 538,267 | | | (2,744,976_) |
| Total comprehensive income (loss) for the year ended December 31, | | | | | | 10 150 510 | | 500 ACE | | | 46.060.000 |
| 2019 | | | | | | 19,178,549 | (3,454,537) | 538,267 | | | 16,262,279 |
| Distribution of 2018 net income : | | | | | | | | | | | |
| Legal reserve | c(20) | - | - | 1,744,202 | - | (1,744,202) | - | - | - | - | - 14 205 020 > |
| Cash dividends | 6(20) 6(19) | - | 2,029 | - | - | (14,205,039) | - | - | - | - | (14,205,039) 2,029 |
| J | 6(19) | - | 2,029 | - | - | - | - | - | - | - | 2,029 |
| amounts of subsidiaries | 0(19) | | (65,069) | | | | | | | | (65,069) |
| Adjustment of capital reserve due to change in interests in associates | 6(19) | _ | 53,786 | | | | _ | | | _ | 53,786 |
| Non-payment of expired cash dividends from previous years transferred to capital reserve | 6(19) | _ | 10,492 | - | _ | _ | - | - | | - | 10,492 |
| Reversal of special reserve | 6(20) | - | ,.,2 | | (4,874) | 4,874 | - | | | | |
| | 6(21) | _ | - | - | - | 247,205 | _ | (247,205) | | - | - |
| Adjustment for change in other equity interest of investee ompanies | 6(21) | - | - | - | - | - | - | - | - | 3,353 | 3,353 |
| Balance at December 31, 2019 | | \$ 56,820,154 | \$ 3,897,742 | \$ 22,317,557 | \$ 4,005,821 | \$ 28,369,562 | (\$ 7,726,653) | \$ 732,161 | \$ - | \$ - | \$ 108,416,344 |

Chairman: Chih-Hsien Lo President:Jau-Kai Hwang • Ching-Tien Lee Chief Accountant: Tsung-Ping Wu

<u>UNI-PRESIDENT ENTERPRISES CORP.</u> <u>PARENT COMPANY ONLY STATEMENTS OF CASH FLOWS</u>

(Expressed in thousands of New Taiwan dollars)

| | For the years ended December | | | ember 31, | |
|--|------------------------------|----|-------------|------------|-------------|
| | Notes | | 2019 | | 2018 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | | |
| Profit before tax | | \$ | 19,717,121 | \$ | 18,298,344 |
| Adjustments | | Ψ | 17,717,121 | Ψ | 10,270,344 |
| Adjustments to reconcile profit (loss) | | | | | |
| Loss (gain) on financial assets and liabilities at fair | 6(4)(24) | | | | |
| value through profit or loss | | | 1,529 | (| 37,975) |
| Expected credit loss (gain) | 12(2) | | 700 | ì | 400) |
| (Reversal of allowance) provision for inventory | 6(3) | | | ` | , |
| market price decline | | (| 861) | | 400 |
| Share of profit of subsidiaries, associates and joint | 6(6) | | | | |
| ventures accounted for under equity method | | (| 16,836,392) | (| 15,132,807) |
| Depreciation on property, plant and equipment | 6(7) | | 1,354,975 | | 1,320,627 |
| Loss on disposal of property, plant and equipment | 6(24) | | 11,697 | | 11,612 |
| Depreciation on right-of-use assets | 6(8) | | 75,290 | | - |
| Gain from lease modification | 6(24) | (| 173) | | - |
| Depreciation on investment property | 6(10) | | 54,039 | | 51,151 |
| Loss on disposal of investment property | 6(24) | | 9 | | 55 |
| Gain on reversal of impairment loss on non-financial | 6(11)(24) | | | | |
| assets | | (| 254) | (| 200) |
| Amortization | | | 5,244 | | 2,859 |
| Amortization of rent receivable | | | 12,072 | | 13,055 |
| Interest income | 6(23) | (| 105) | (| 173) |
| Dividend income | 6(23) | (| 15,585) | (| 14,150) |
| Finance costs | 6(25) | | 501,643 | | 461,089 |
| Changes in operating assets and liabilities | | | | | |
| Changes in operating assets | | | < 242 : | | 044 |
| Notes receivable | | (| 6,213) | | 811) |
| Accounts receivable | | (| 64,518) | | 32,083) |
| Accounts receivable - related parties | | (| 86,492) | | 215,714) |
| Other receivables | | (| 5,925) | (| 11,500) |
| Other receivables - related parties | | , | 62,802 | , | 28,580 |
| Inventories | | (| | (| 42,916) |
| Prepayments Changes in appreting lightlities | | | 5,793 | (| 3,456) |
| Changes in operating liabilities Financial liabilities at fair value through profit or | | | | | |
| loss | | | 3,207 | | 35,186 |
| Notes payable | | | 796 | | 425 |
| Accounts payable | | | 76,597 | | 135,776 |
| Accounts payable - related parties | | (| 16,274) | | 44,979 |
| Other payables | | (| 553,335 | (| 370,520) |
| Other payables - related parties | | | 191,921 | (| 54,797 |
| Advance receipts | | | 5,023 | (| 2,395) |
| Net defined benefit liabilities - non-current | | (| 316,697) | (| 357,448) |
| Cash inflow generated from operations | | (| 5,051,164 | \ <u> </u> | 4,236,387 |
| Interest received | | | 105 | | 173 |
| Dividends received | | | 8,864,349 | | 18,562,526 |
| Interest paid | | (| 502,572) | (| 435,879) |
| Income tax paid | | (| 830,834) | (| 62,312) |
| Net cash flows from operating activities | | \ | 12,582,212 | \ | 22,300,895 |
| The cash no no nom operating activities | | | 14,504,414 | | 22,300,073 |

(Continued)

<u>UNI-PRESIDENT ENTERPRISES CORP.</u> PARENT COMPANY ONLY STATEMENTS OF CASH FLOWS

(Expressed in thousands of New Taiwan dollars)

| | | | For the years end | ed Dece | ember 31, |
|--|----------|----|-------------------|---------|--------------|
| | Notes | | 2019 | | 2018 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | |
| Cash paid for acquisition of investments accounted for | 6(31) | | | | |
| under the equity method - subsidiaries | | \$ | - | (\$ | 3,139,434) |
| Cash paid for acquisition of property, plant and equipment | 6(31) | (| 56,192) | (| 288,731) |
| Interest paid for acquisition of property, plant and | 6(7)(31) | | | | |
| equipment | | (| 723) | (| 4,083) |
| Proceeds from disposal of property, plant and equipment | | | 891 | | 2,164 |
| Acquisition of right-of-use assets | | (| 400) | | - |
| Increase in intangible assets | | (| 140,537) | | - |
| Decrease (increase) in guarantee deposits paid | | | 8,306 | (| 3,835) |
| Increase in prepayments for equipment | | (| 912,846) | (| 1,146,264) |
| Interest paid for prepayments for equipment | 6(7) | (| 4,947) | (| 5,359) |
| Increase in other non-current assets | | (| 67,684) | () | 15,719) |
| Net cash flows used in investing activities | | (| 1,174,132) | (| 4,601,261) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | |
| Increase (decrease) in short-term borrowings | 6(32) | | 2,212,417 | (| 153,343) |
| (Decrease) increase in short-term notes and bills payable | 6(32) | (| 950,160) | | 2,049,141 |
| Increase in corporate bonds payable | 6(32) | | 11,000,000 | | 9,750,000 |
| Decrease in corporate bonds payable | 6(32) | (| 5,100,000) | (| 3,500,000) |
| Increase in long-term borrowings | 6(32) | | 177,820,000 | | 155,580,579 |
| Decrease in long-term borrowings | 6(32) | (| 182,140,685) | (| 150,280,000) |
| Payment of lease liabilities | 6(32) | (| 68,841) | | - |
| Increase (decrease) in guarantee deposits received | 6(32) | | 509 | (| 1,330) |
| Payment of cash dividends | 6(20) | (| 14,205,039) | (| 31,251,085) |
| Net cash flows used in financing activities | | (| 11,431,799) | (| 17,806,038) |
| Net decrease in cash and cash equivalents | | (| 23,719) | (| 106,404) |
| Cash and cash equivalents at beginning of year | 6(1) | | 91,433 | | 197,837 |
| Cash and cash equivalents at end of year | 6(1) | \$ | 67,714 | \$ | 91,433 |

Chairman: Chih-Hsien Lo President:Jau-Kai Hwang · Ching-Tien Lee Chief Accountant: Tsung-Ping Wu

REPORT OF INDEPENDENT ACCOUNTANTS TRANSLATED FROM CHINESE

To the Board of Directors and Shareholders of Uni-President Enterprises Corp.

Opinion

We have audited the accompanying consolidated balance sheets of Uni-President Enterprises Corp. and its subsidiaries (the "Group") as of December 31, 2019 and 2018, and the related consolidated statements of comprehensive income, of changes in equity and of cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, based on our audits and reports of other auditors (please refer to *Other Matter* section), the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of December 31, 2019 and 2018, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with the "Regulations Governing the Preparation of Financial Reports by Securities Issuers" and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the Financial Supervisory Commission.

Basis for opinion

We conducted our audits in accordance with the "Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants" and generally accepted auditing standards in the Republic of China ("ROC GAAS"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the Code of Professional Ethics for Certified Public Accountants in the Republic of China (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. Based on our audits and reports of other auditors, we believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Group's consolidated financial statements for the year 2019. These matters were addressed in the context of our audit of the consolidated financial statements as a whole and, in forming our opinion thereon, we do not provide a separate opinion on these matters.

Key audit matters for the Group's consolidated financial statements of the current period are stated as follows:

Operating revenue - Sales of goods in Mainland China

Description

Please refer to Notes 4(35) and 6(26) to the consolidated financial statements for the accounting policy on operating revenue and the details of revenue items relating to this key audit matter.

The Group is engaged in large volume of revenue transactions generated from sales to a large number of customers, including direct customers and distributors in many different areas in Mainland China. As such, it needs more time for good transportation and customer reception, which involves

complicated judgements in determing the timing of transferring the rights and obligations and risks and awards of goods to customers. As a result, it has been identified as one of the key audit matters of our annual audit of 2019.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- We understood, evaluated and validated management's controls in respect of the Group's sales transactions. In addition, we understood and tested the general control environment of the Group's information technology systems and the automatic controls that were related to sales of goods and revenue recognition.
- 2. We conducted testing of revenue records using sampling techniques, by examining the relevant supporting documents including customer orders, goods delivery notes and customer's receipt notes. In addition, we confirmed customers' balances of accounts receivable and amounts of transactions on a sampling basis, by considering the nature of transactions and characteristics of those customers.
- 3. We tested sales transactions that took place shortly before and after the balance sheet date, by reconciling recognized revenue with the goods delivery notes and customers' receipt notes, to assess whether revenue was recognized in the appropriate reporting periods.

Completeness and accuracy of retail sales revenue

Description

Please refer to Notes 4(35) and 6(26) to the consolidated financial statements for the accounting policy

on operating revenue and the details of revenue items relating to this key audit matter.

Retail sales revenue is recorded by point-of-sale (POS) terminals, which collect the information of item

names of merchandise, quantity, sales price and total sales amount of each transaction using preestablished merchandise master file data (which contains information such as item names of merchandise, cost of purchase, retail price, combination sales promotions, etc.). After the daily closing process, each store manager uploads their sales information to the Enterprise Resource Planning ("ERP") system, which summarizes all sales and automatically generates sales revenue journal entries. Each store manager also prepares a daily cash report, which summarizes amounts of sales and methods of collections (including cash, gift certificates, credit cards and electronic payment devices, etc.) and cash from daily sales is deposited to the bank.

As retail sales revenue comprises numerous small amount transactions and highly relies on the POS and ERP systems, the process of summarizing and recording sales revenue through these systems is important with regard to the completeness and accuracy of the retail sales revenue figures, and has thus been identified as one of the key audit matters of our annual audit of 2019.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- 1. We inspected and checked whether additions and changes to the merchandise master file data had been properly approved and supported by relevant documents;
- 2. We inspected and checked whether approved additions and changes to the merchandise master file data had been correctly entered in the merchandise master file;

- 3. We inspected and checked whether merchandise master file data had been periodically transferred to POS terminals in stores;
- 4. We inspected and checked whether sales information in POS terminals had been completely transferred to the ERP system periodically and sales revenue journal entries were automatically generated;
- 5. We inspected manual sales revenue journal entries and relevant documents;
- 6. We inspected daily cash reports and relevant documents;
- 7. We inspected cash deposit amounts recorded in daily cash reports and agreed them to bank remittance amounts.

Cost-to-retail ratio of retail inventory method

Description

Please refer to Notes 4(14) and 6(6) to the consolidated financial statements for the accounting policy on inventories and cost of goods sold and the details of inventory items relating to this key audit matter.

As retailing business involves various kinds of merchandise, the retail inventory method is used to estimate the ending balance of inventory and the cost of goods sold. The retail inventory method applies a ratio of costs over retail prices of goods purchased (known as cost-to-retail ratio) to come out with an estimate of the ending balance of inventory and the cost of goods sold. The determination of the cost-to-retail ratio relies highly on costs and retail prices information recorded in the accounting system, and has thus been identified as one of the key audit matters of our annual audit of 2019.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- 1. We interviewed the management to understand the calculation process of the cost-to-retail ratio under the retail inventory method, and inspected whether it had been consistently applied in the comparative periods of the financial statements;
- 2. We inspected and checked whether additions and changes to the merchandise master file data (including item names of merchandise, cost of inventory, retail price, combination sales promotions, etc.) had been properly approved and the data had been correctly entered in the merchandise master file;
- 3. We inspected and checked whether costs and retail prices of inventory purchased as per delivery receipts were in agreement with POS purchase records after acceptance of the inventory;
- 4. We inspected and checked whether the POS records for costs and retail prices of inventory purchased were periodically and completely transferred to the ERP system and that the records could not be changed manually.
- 5. We recalculated the cost-to-retail ratio to verify its accuracy.

Complicated transaction – business combination

Description

Please refer to Notes 4(38) and 6(35) to the financial statements for accounting policy on business combinations and details of accounting relating to this key audit matter.

In March 2019, the Group acquired 74.74% equity interests in Woongjin Foods Co., Ltd. ("Woongjin") in Korea with a cash consideration and obtained control over Woongjin.

The accounting treatment for the aforementioned acquisition of Woongjin was in accordance with

International Financial Reporting Standards ("IFRS") 3, "Business Combinations". The recognition and measurement of identifiable intangible assets resulting from the acquisition was based on management's expectations for future operations and prospects of Woongjin which involved management's judgements and estimates. As transactions involving acquisition and business combination are by nature more complicated and unique, factors involved in such transactions may impact on measurement of financial reporting. It has thus been identified as one of the key audit matters of our annual audit of 2019.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- 1. We interviewed the Group's management to understand the purpose of the acquisition, evaluation process, determination of the consideration, and we also reviewed the Board of Directors' meeting minutes and the acquisition agreements to verify whether the related meeting resolutions were consistent with the acquisition agreement;
- 2. We assessed the competence and objectivity of the independent appraisers engaged by the management, and reviewed the reasonableness of major assumptions and original data used in recognizing and measuring the identifiable intangible assets in the Purchase Price Allocation Report. Procedures performed by our internal specialists were as follows:
 - (1) We reviewed the valuation methods and the calculations formula used in the valuation by the independent appraisers.
 - (2) We reviewed and compared the expected growth rate as well as gross margin used in the valuation with historical data.
 - (3) We reviewed the discount rate used in the valuation and compared with the rate of return from similar assets in the trade markets.
 - (4) We evaluated the basis used in assessing the useful lives of identifiable intangible assets.
- 3. We reviewed the accounting treatments and disclosures in the financial statements relating to this acquisition.

Other matter - Report of other auditors

We did not audit the financial statements of certain consolidated subsidiaries and investments accounted for under the equity method that are included in the consolidated financial statements. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion expressed herein, insofar as it relates to the amounts included in the financial statements and the information disclosed in Note 13 relative to these investments, is based solely on the audit reports of other auditors. Total assets of these subsidiaries and investments amounted to \$34,362,362 thousand and \$16,769,876 thousand, representing 7.20% and 4.12% of the related consolidated totals as of December 31, 2019 and 2018, repectively, and total operating revenues amounted to \$36,371,314 thousand and \$28,146,518 thousand, constituting 8.12% and 6.52% of the related consolidated totals for the years then ended, respectively. Related share of profit of associates and joint ventures accounted for under the equity method in the aforementioned companies amounted to \$1,250,381 thousand and \$438,928 thousand, constituting 5.00% and 1.72% of the consolidated total comprehensive income for the years then ended, respectively.

Other matter - Parent company only financial reports

We have audited the parent company only financial statements of Uni-President Enterprises Corp. as at and for the years ended December 31, 2019 and 2018 and expressed an unmodified opinion with other matter section.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the "Regulations Governing the Preparation of Financial Reports by Securities Issuers" and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the Financial Supervisory Commission, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including audit committee, are responsible for overseeing the Group's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free of material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ROC GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ROC GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 1. Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to

cease to continue as a going concern.

- 5. Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Lin, Tzu-Shu

Independent Accountants

Lin, Yung-Chih

PricewaterhouseCoopers, Taiwan Republic of China March 27, 2020

The accompanying consolidated financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying consolidated financial statements and report of independent accountants are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.

As the financial statements are the responsibility of the management, PricewaterhouseCoopers cannot accept any liability for the use of, or reliance on, the English translation or for any errors or misunderstandings that may derive from the translation.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (Expressed in thousands of New Taiwan dollars)

| | | | December 31, 2019 | |) | December 31, 2018 | |
|------|--|-----------------------|-------------------|-------------|-----|-------------------|-----|
| | Assets | Notes | | AMOUNT | % | AMOUNT | % |
| • | Current assets | | | | | | |
| 1100 | Cash and cash equivalents | 6(1) | \$ | 74,706,801 | 16 | \$ 80,060,950 | 20 |
| 1110 | Financial assets at fair value through | 6(2) | | | | | |
| | profit or loss - current | | | 6,937,801 | 1 | 6,558,587 | 1 |
| 1136 | Financial assets at amortized cost - | 6(3) | | | | | |
| | current | | | 14,168,672 | 3 | 19,592,791 | 5 |
| 1150 | Notes receivable, net | 6(4), 8 and 12(2) | | 1,279,854 | - | 1,671,353 | - |
| 1160 | Notes receivable - related parties | 7 | | 270 | - | 1,046 | - |
| 1170 | Accounts receivable, net | 6(4) and 12(2) | | 15,661,933 | 3 | 15,007,091 | 4 |
| 1180 | Accounts receivable - related parties | 7 | | 1,103,415 | - | 1,106,271 | - |
| 1200 | Other receivables | 6(5) and 12(2) | | 3,164,296 | 1 | 3,953,445 | 1 |
| 1220 | Current income tax assets | 6(32) | | 250,549 | - | 264,912 | - |
| 130X | Inventories | 6(6)(10) | | 37,625,767 | 8 | 35,411,950 | 9 |
| 1410 | Prepayments | 3(1) | | 3,971,230 | 1 | 4,134,689 | 1 |
| 1460 | Non-current assets held for sale, net | 6(7)(10)(11) | | 757,211 | - | - | - |
| 1470 | Other current assets | 8 | | 3,199,798 | 1 | 3,803,782 | 1 |
| 11XX | Total current assets | | | 162,827,597 | 34 | 171,566,867 | 42 |
|] | Non-current assets | | | | | | |
| 1510 | Financial assets at fair value through | 6(2) | | | | | |
| | profit or loss - non-current | | | 4,494,469 | 1 | 3,709,188 | 1 |
| 1517 | Financial assets at fair value through | 6(8) | | | | | |
| | other comprehensive income - non- | | | | | | |
| | current | | | 4,377,537 | 1 | 5,288,454 | 1 |
| 1535 | Financial assets at amortized cost - | 6(3) | | | | | |
| | non-current | | | 11,191,665 | 2 | 2,762,063 | 1 |
| 1550 | Investments accounted for under | 6(9) and 8 | | | | | |
| | equity method | | | 31,624,772 | 7 | 30,753,742 | 8 |
| 1600 | Property, plant and equipment | 3(1), 6(10)(15) and 8 | | 130,387,562 | 27 | 136,968,484 | 34 |
| 1755 | Right-of-use assets | 3(1) and 6(11) | | 79,275,049 | 17 | - | - |
| 1760 | Investment property, net | 3(1), 6(10)(13)(15) | | | | | |
| | | and 8 | | 17,108,968 | 4 | 17,418,972 | 4 |
| 1780 | Intangible assets | 6(14)(15) | | 19,241,450 | 4 | 11,708,388 | 3 |
| 1840 | Deferred income tax assets | 6(32) | | 6,261,844 | 1 | 6,130,106 | 1 |
| 1915 | Prepayments for equipment | 6(10) | | 699,185 | - | 989,153 | - |
| 1920 | Guarantee deposits paid | 6(2) and 8 | | 3,829,032 | 1 | 3,337,065 | 1 |
| 1985 | Long-term prepaid rents | 3(1) | | - | - | 11,461,236 | 3 |
| 1990 | Other non-current assets | 6(21), 7 and 8 | | 6,136,143 | 1 | 5,056,368 | 1 |
| 15XX | Total non-current assets | | | 314,627,676 | 66 | 235,583,219 | 58 |
| 1XXX | Total assets | | \$ | 477,455,273 | 100 | \$ 407,150,086 | 100 |

(Continued)

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (Expressed in thousands of New Taiwan dollars)

| | | | | December 31, 2019 | | | December 31, 2018 | |
|------|--|-----------------|----|-------------------|----------|----|-------------------|----------|
| | Liabilities and Equity | Notes | | AMOUNT | <u>%</u> | | AMOUNT | <u>%</u> |
| | Current liabilities | | | | | | | _ |
| 2100 | Short-term borrowings | 6(16) and 8 | \$ | 29,114,702 | 6 | \$ | 27,692,894 | 7 |
| 2110 | Short-term notes and bills payable | 6(17) and 8 | | 3,324,869 | 1 | | 5,850,161 | 1 |
| 2120 | Financial liabilities at fair value | 6(2) | | | | | | |
| | through profit or loss - current | | | 551,073 | - | | 6,035 | - |
| 2130 | Contract liabilities - current | 6(26) | | 13,170,263 | 3 | | 10,874,433 | 3 |
| 2150 | Notes payable | | | 1,221,090 | - | | 1,935,370 | 1 |
| 2160 | Notes payable - related parties | 7 | | 24,762 | - | | 19,407 | - |
| 2170 | Accounts payable | | | 33,608,953 | 7 | | 32,782,061 | 8 |
| 2180 | Accounts payable - related parties | 7 | | 527,481 | - | | 547,759 | - |
| 2200 | Other payables | 3(1) and 6(18) | | 48,359,265 | 10 | | 49,694,528 | 12 |
| 2230 | Current income tax liabilities | 6(32) | | 2,684,256 | 1 | | 3,506,413 | 1 |
| 2280 | Lease liabilities - current | 3(1) and 6(11) | | 11,939,747 | 2 | | - | - |
| 2310 | Advance receipts | | | 237,773 | - | | 218,144 | - |
| 2320 | Long-term liabilities, current portion | 6(19)(20) and 8 | | 4,045,785 | 1 | | 9,991,782 | 2 |
| 2399 | Other current liabilities | | | 3,557,786 | 1 | | 3,448,722 | 1 |
| 21XX | Total current liabilities | | | 152,367,805 | 32 | | 146,567,709 | 36 |
| | Non-current liabilities | | | | | | | |
| 2527 | Contract liabilities - non-current | 6(26) | | 462,836 | - | | 234,421 | - |
| 2530 | Corporate bonds payable | 6(19) | | 28,950,000 | 6 | | 19,350,000 | 5 |
| 2540 | Long-term borrowings | 6(20) and 8 | | 31,449,823 | 7 | | 39,370,176 | 10 |
| 2570 | Deferred income tax liabilities | 6(32) | | 14,302,824 | 3 | | 12,588,037 | 3 |
| 2580 | Lease liabilities - non-current | 3(1) and 6(11) | | 58,218,352 | 12 | | - | - |
| 2640 | Net defined benefit liabilities - non- | 6(21) | | | | | | |
| | current | | | 8,689,682 | 2 | | 9,328,583 | 2 |
| 2645 | Guarantee deposits received | | | 6,790,153 | 1 | | 7,026,713 | 2 |
| 2670 | Other non-current liabilities | | | 2,218,493 | 1 | | 2,383,613 | |
| 25XX | Total non-current liabilities | | | 151,082,163 | 32 | | 90,281,543 | 22 |
| 2XXX | Total liabilities | | | 303,449,968 | 64 | | 236,849,252 | 58 |
| | Equity attributable to owners of | | | | | | | |
| | parent | | | | | | | |
| | Share capital | | | | | | | |
| 3110 | Share capital - common stock | 6(22) | | 56,820,154 | 12 | | 56,820,154 | 14 |
| | Capital reserves | | | | | | | |
| 3200 | Capital surplus | 6(23)(34) | | 3,897,742 | 1 | | 3,896,504 | 1 |
| | Retained earnings | 6(24) | | | | | | |
| 3310 | Legal reserve | | | 22,317,557 | 4 | | 20,573,355 | 5 |
| 3320 | Special reserve | | | 4,005,821 | 1 | | 4,010,695 | 1 |
| 3350 | Unappropriated retained earnings | | | 28,369,562 | 6 | | 24,888,175 | 6 |
| | Other equity interest | | | | | | | |
| 3400 | Other equity interest | 6(25) | (| 6,994,492) | (2) | (| 3,834,370) | (1) |
| 31XX | Equity attributable to owners of | | - | <u> </u> | | | <u> </u> | |
| | the parent | | | 108,416,344 | 22 | | 106,354,513 | 26 |
| 36XX | Non-controlling interest | 4(3) | | 65,588,961 | 14 | | 63,946,321 | 16 |
| 3XXX | Total equity | . / | | 174,005,305 | 36 | | 170,300,834 | 42 |
| _ | Contingent Liabilities and | 6(36) and 9 | | , , | | | | |
| | Commitments | · · / · · · · · | | | | | | |
| 3X2X | Total liabilities and equity | | \$ | 477,455,273 | 100 | \$ | 407,150,086 | 100 |
| | | | Ψ | ,, 25,275 | | | ,150,000 | |

Chairman: Chih-Hsien Lo President: Jau-Kai Hwang \Ching-Tien Lee Chief Accountant: Tsung-Ping Wu

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Expressed in thousands of New Taiwan dollars, except for earnings per share amounts)

| | Year ended December 31 | | | | | | |
|------|-------------------------------------|-------------------|-----|----------------|-----------|----------------|----------|
| | Itama | NI-4 | | 2019 | | 2018 | 0/ |
| 4000 | Items | Notes | | AMOUNT | <u></u> — | AMOUNT | <u>%</u> |
| 4000 | Operating revenue | 6(12)(13)(26) an | | | | | |
| | | 7 | \$ | 447,977,703 | 100 \$ | 431,445,520 | 100 |
| 5000 | Operating costs | 6(6)(14)(30)(31) | | | | | |
| | | and 7 | (| 294,014,598) (| 65) (| 286,160,653) (| 66) |
| 5900 | Net operating margin | | | 153,963,105 | 35 | 145,284,867 | 34 |
| | Operating expenses | 6(14)(30)(31), 7 | | | | | |
| | | and 12(2) | | | | | |
| 6100 | Selling expenses | | (| 102,140,099) (| 23) (| 96,837,790) (| 23) |
| 6200 | General and administrative expenses | | (| 21,276,507) (| 5) (| 20,342,908) (| 5) |
| 6300 | Research and development expenses | | (| 913,226) | - (| 947,902) | - |
| 6450 | Expected credit losses | | (| 5,633) | - (| 169,858) | |
| 6000 | Total operating expenses | | (| 124,335,465) (| 28) (| 118,298,458) (| 28) |
| 6900 | Operating profit | | | 29,627,640 | 7 | 26,986,409 | 6 |
| | Non-operating income and expenses | | | | | | |
| 7010 | Other income | 6(3)(8)(12)(13)(2 | 27) | | | | |
| | | and 7 | | 7,173,183 | 1 | 7,911,146 | 2 |
| 7020 | Other gains and losses | 6(2)(8)(14)(15)(2 | 28) | | | | |
| | | and 12 | (| 936,633) | - (| 968,445) | - |
| 7050 | Finance costs | 6(10)(11)(29) | (| 2,570,419) (| 1)(| 1,479,949) (| 1) |
| 7060 | Share of profit of associates and | 6(9) | | | | | |
| | joint ventures accounted for under | | | | | | |
| | equity method | | | 3,103,499 | 1 | 2,858,989 | 1 |
| 7000 | Total non-operating income and | | | | | | |
| | expenses | | | 6,769,630 | 1 | 8,321,741 | 2 |
| 7900 | Profit before income tax | | | 36,397,270 | 8 | 35,308,150 | 8 |
| 7950 | Income tax expense | 6(32) | (| 7,913,716) (| | 8,362,977) (| 2) |
| 8200 | Profit for the year | | \$ | 28,483,554 | 7 \$ | 26,945,173 | 6 |
| | • | | - | ,, | | ,, | |

(Continued)

<u>UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES</u> <u>CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME</u> (Expressed in thousands of New Taiwan dollars, except for earnings per share amounts)

| | | | Year ended December 31 | | | | |
|--------------|--|-------|------------------------|-------------------------|------|----------------------------|----------|
| | | | | 2019 | | 2018 | |
| | Items | Notes | | AMOUNT | % | AMOUNT | % |
| | Other comprehensive income (loss) | | | | | | |
| | Components of other comprehensive | | | | | | |
| | income (loss) that will not be | | | | | | |
| 8311 | reclassified to profit or loss | 6(21) | | | | | |
| 0311 | Actuarial gain (loss) on defined benefit plans | 0(21) | \$ | 231,742 | - (| \$ 371,283) | |
| 8316 | Unrealized gain (loss) on valuation | 6(8) | Ψ | 231,742 | - (| φ 3/1,203) | _ |
| 0310 | of investments in equity instruments | 0(0) | | | | | |
| | measured at fair value through other | | | | | | |
| | comprehensive income | | | 490,021 | - (| 171,120) | _ |
| 8320 | Share of other comprehensive | | | | | | |
| | income of associates and joint | | | | | | |
| | ventures accounted for using equity | | | | | | |
| | method | | | 22,126 | - | 80,041 | - |
| 8349 | Income tax relating to components | 6(32) | | | | | |
| | of other comprehensive income that | | | | | | |
| | will not be reclassified to profit or | | , | £1 (01) | | 177 000 | |
| | loss Components of other comprehensive | | (| 51,681) | - | 177,022 | - |
| | income (loss) that will be reclassified | | | | | | |
| | to profit or loss | | | | | | |
| 8361 | Financial statements translation | | | | | | |
| | differences of foreign operations | | (| 4,236,633) (| 1)(| 1,156,193) | _ |
| 8367 | Unrealized gain (loss) on valuation | 6(8) | | | | | |
| | of investments in debt instruments | | | | | | |
| | measured at fair value through other | | | | | | |
| | comprehensive income, net | | | 47,285 | - (| 93,643) | - |
| 8370 | Share of other comprehensive (loss) | | | | | | |
| | income of associates and joint | | | | | | |
| | ventures accounted for under equity method | | (| 2 026) | | 165 045 | |
| 8399 | Income tax relating to components | 6(32) | (| 3,036) | - | 165,245 | - |
| 0377 | of other comprehensive income that | 0(32) | | | | | |
| | will be reclassified to profit or loss | | | 349 | _ | 19 | _ |
| 8300 | Total other comprehensive loss for | | | | | | |
| | the year | | (\$ | 3,499,827) (| 1)(| \$ 1,369,912) | - |
| 8500 | Total comprehensive income for the | | | | | | |
| | year | | \$ | 24,983,727 | 6 | \$ 25,575,261 | 6 |
| | Profit attributable to: | | | | | | |
| 8610 | Owners of the parent | | \$ | 19,007,255 | | \$ 17,442,022 | 4 |
| 8620 | Non-controlling interest | | | 9,476,299 | 2 | 9,503,151 | 2 |
| | Net income | | \$ | 28,483,554 | 7 | \$ 26,945,173 | 6 |
| | Comprehensive income attributable | | | | | | |
| 0710 | to: | | ф | 16 060 070 | 4 | t 17.046.054 | 4 |
| 8710 8720 | Owners of the parent Non-controlling interest | | \$ | 16,262,279 8,721,448 | | \$ 17,246,954 8,328,307 | 4 |
| 0720 | Net comprehensive income | | \$ | 24,983,727 | 6 | \$ 25,575,261 | <u>2</u> |
| | ret comprehensive income | | φ | 44,703,141 | | Ψ 43,313,401 | |
| | Earnings per share (in dollars) | 6(33) | | | | | |
| 9750 | Basic | - (/ | \$ | | 3.35 | \$ | 3.07 |
| 9850 | Diluted | | \$ | | 3.33 | \$ | 3.05 |
| | | | , | | | | |

Chairman: Chih-Hsien Lo President:Jau-Kai Hwang • Ching-Tien Lee Chief Accountant: Tsung-Ping Wu

$\underline{\text{UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES}}$

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(Expressed in thousands of New Taiwan dollars)

Equity attributable to owners of the parent Retained Earnings Other Equity Interest Unrealized gains (losses) from financial Financial statements assets measured at fair Unrealized gain or loss Additional Share capital -Unappropriated translation differences value through other on available-for-sale Non-controlling Total equity paid-in capital Legal reserve Special reserve retained earnings of foreign operations comprehensive income Others Total Notes common stock interest For the year ended December 31, 2018 Balance at January 1, 2018 \$56,820,154 \$16,588,870 \$ 4,011,314 \$ 42,446,053 4,240,729) \$ 533,455 \$120,075,277 \$ 71,224,917 \$191,300,194 3,916,160 472,832 Effects of retrospective application 366,999 533,455) 306,376 113,020 419,396 Balance at January 1, 2018 (Adjusted) 56,820,154 4,011,314 42,813,052 4,240,729) 472,832 120,381,653 71,337,937 191,719,590 Consolidated net income for the year ended December 31, 2018 17,442,022 17,442,022 9,503,151 26,945,173 Other comprehensive loss for the year ended December 31, 2018 6(25) 1,174,844) 145,980) 31,387) 17,701 195,068 1,369,912) Total comprehensive income (loss) for the year ended December 31, 2018 17,296,042 31,387) 17,701 17,246,954 8,328,307 25,575,261 Distribution of 2017 consolidated net income: Legal reserve 3,984,485 3,984,485) Cash dividends 6(24) 31,251,085) 31,251,085) 31,251,085) Adjustment for change in capital reserve of investee companies 6(23) 10,770 10,770 10,770 Difference between the acquisition or disposal price and carrying 6(23)(34) amounts of subsidiaries 49,970) 49,970) 53,830) 103,800) Adjustment of capital reserve due to change in interests in 19,486 19,486 19,486 Non-payment of expired cash dividends from previous year 6(23) transferred to capital reserve 58 58 619) Reversal of special reserve 6(24)619 Disposal of financial assets measured at fair value through other 6(8) comprehensive income - equity instrument 14,032 14,032) Adjustment for change in other equity of investee companies 3,353) 3,353) 3,353) Non-controlling interest 15,666,093) 15,666,093) Balance at December 31, 2018 3,896,504 \$ 4,010,695 24,888,175 441,099 (\$ 3,353) \$106,354,513 63,946,321 \$170,300,834 For the year ended December 31, 2019 Balance at January 1, 2019 63,946,321 \$56,820,154 3,896,504 \$20,573,355 \$ 4,010,695 \$ 24,888,175 4,272,116) 441,099 \$106,354,513 \$170,300,834 Consolidated net income for the year ended December 31, 2019 19.007.255 9,476,299 28,483,554 Other comprehensive income (loss) for the year ended December 6(25) 171,294 3,454,537) 538,267 2,744,976 754,851) 3,499,827) Total comprehensive income (loss) for the year ended December 19,178,549 3,454,537) 538,267 16,262,279 8,721,448 24,983,727 Distribution of 2018 consolidated net income: Legal reserve 1,744,202 1,744,202) Cash dividends 6(24) 14,205,039) 14,205,039) 14,205,039) Adjustment for change in capital reserve of investee companies 6(23) 2,029 2,029 2,029 Difference between the acquisition or disposal price and carrying 6(23)(34) amounts of subsidiarie 65,069) 65,069) 59,127) 124,196) Adjustment of capital reserve due to change in interests in 53,786 53,786 53,786 Non-payment of expired cash dividends from previous year 6(23) transferred to capital reserve 10,492 10,492 10,492 6(24) 4,874) 4,874 Reversal of special reserve Disposal of financial assets measured at fair value through other 6(8) 247,205 247,205) comprehensive income - equity instrument Adjustment for change in other equity of investee companies 3,353 3,353 3,353 Effect of business combination 6(35) 1,751,093 1,751,093 Non-controlling interest 8,770,774) 8,770,774) Balance at December 31, 2019 3,897,742 \$ 4,005,821 \$ 28,369,562 \$108,416,344 65,588,961 \$174,005,305

Chairman: Chih-Hsien Lo President: Jau-Kai Hwang \ Ching-Tien Lee Chief Accountant: Tsung-Ping Wu

$\underline{\text{UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES}}$

$\underline{\text{CONSOLIDATED STATEMENTS OF CASH FLOWS}}$

(Expressed in thousands of New Taiwan dollars)

| | For the years ended December 31, | | | er 31, | |
|--|----------------------------------|----|-----------------------|--------|------------|
| | Notes | | 2019 | | 2018 |
| CLOW TO CAVE ED CALCED LINES A COMMUNICA | | | | | |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | | |
| Profit before tax | | \$ | 36,397,270 | \$ | 35,308,150 |
| Adjustments | | | | | |
| Adjustments to reconcile profit (loss) | ((2)(29) | | | | |
| Gain on financial assets and liabilities at fair value through profit or | 6(2)(28) | , | 520 110) | , | 151 272 |
| loss | 12(2) | (| 539,119) | (| 151,373 |
| Expected credit loss | 12(2) | | 5,633 | , | 169,858 |
| Provision (reversal of allowance) for inventory market price decline | 6(6) | | 17,439 | (| 3,674 |
| Loss on disposal of financial assets at fair value through other comprehensive income - debt instrument | 6(8)(28) | | 7,512 | | 0.605 |
| Share of profit of associates and joint ventures accounted for under | 6(9) | | 7,312 | | 9,695 |
| • | 0(9) | , | 2 102 400) | (| 2 050 000 |
| equity method | 6(28) | (| 3,103,499) 91,912 | (| 2,858,989 |
| Loss on disposal of investments accounted for under equity method | | | , | | 43,546 |
| Depreciation on property, plant and equipment | 6(10)(30) | | 18,509,125 | , | 18,324,890 |
| Loss (gain) on disposal of property, plant and equipment | 6(28) | | 88,439 | (| 435,688 |
| Property, plant and equipment transferred to loss | 6(10) | | 22,726 | | - |
| Depreciation on right-of-use assets | 6(11)(30) | , | 12,345,387 | | - |
| Gain on dispoal of right-of-use assets | 6(28) | (| 24,637) | | - |
| Gain from lease modification | 6(28) | (| 68,020) | | 201.045 |
| Depreciation on investment property | 6(13)(30) | | 266,237 | , | 291,945 |
| Gain on disposal of investment property | 6(28) | (| 3,092) | (| 3,167 |
| Loss on disposal of intangible assets | 6(28) | | 216 | | - |
| Amortization | 6(14)(30) | | 891,113 | | 570,315 |
| Amortization of long-term prepaid rents | | | - | | 330,827 |
| Gain on disposal of long-term prepaid rents | | | - | (| 522,214 |
| (Gain on reversal of) impairment loss on non-financial assets | 6(15)(28) | (| 8,904) | | 89,426 |
| Interest income | 6(27) | (| 2,483,305) | (| 2,135,410 |
| Dividend income | 6(27) | (| 120,407) | (| 141,292 |
| Finance costs | 6(29) | | 2,570,419 | | 1,479,949 |
| Changes in operating assets and liabilities | | | | | |
| Changes in operating assets | | | | | |
| Financial assets and liabilities at fair value through profit or loss | | | 138,105 | | 851,399 |
| Notes receivable | | | 391,255 | | 47,394 |
| Notes receivable - related parties | | | 776 | (| 545 |
| Accounts receivable | | | 130,986 | (| 1,076,045 |
| Accounts receivable - related parties | | | 2,856 | (| 129,534 |
| Other receivables | | (| 96,035) | | 310,182 |
| Inventories | | (| 891,312) | (| 2,816,035 |
| Prepayments | | (| 14,165) | (| 428,034 |
| Other current assets | | | 7,833 | (| 1,130 |
| Changes in operating liabilities | | | | | |
| Contract liabilities - current | | | 2,295,830 | | 206,561 |
| Notes payable | | (| 714,280) | (| 203,400 |
| Notes payable - related parties | | | 5,355 | | 7,475 |
| Accounts payable | | | 148,969 | | 2,223,070 |
| Accounts payable - related parties | | (| 20,278) | | 69,552 |
| Other payables | | (| 408,338) | | 4,092 |
| Advance receipts | | | 19,629 | | 1,769,660 |
| Other current liabilities | | | 109,064 | | 392,526 |
| Contract liabilities - non-current | | | 228,415 | (| 111,590 |
| Net defined benefit liabilities - non-current | | (| 413,532) | (| 506,646 |
| Cash inflow generated from operations | | | 65,783,578 | | 50,975,746 |
| Interest received | | | 2,400,764 | | 1,719,217 |
| Dividends received | 6(37) | | 1,994,500 | | 3,916,138 |
| Interest paid | - 12 - 17 | (| 2,648,462) | (| 1,481,099 |
| Income tax paid | | ì | 8,659,089) | ì | 12,033,123 |
| Net cash flows from operating activities | | ` | 58,871,291 | ` | 43,096,879 |
| The cash from their operating activities | | | 50,071,271 | | 73,070,077 |

(Continued)

CASH FLOWS FROM INVESTING ACTIVITIES

| Increase in financial assets at amortized cost - current | | (\$ | 15,670,521) | (\$ | 17,718,816) |
|---|-----------|-----------|---------------|------|--------------|
| Repayment of principal at maturity from financial assets at amortized cost | : - | | | | |
| current | | | 20,470,015 | | 8,426,644 |
| (Increase) decrease in other receivables - related parties | | (| 266,525) | | 536 |
| Decrease (increase) in other current assets - other financial assets | | | 596,151 | (| 757,674) |
| Cash paid for acquisition of financial assets at fair value through other | | | | | |
| comprehensive income | | (| 650,752) | (| 723,972) |
| Proceeds from financial assets at fair value through other comprehensive | 6(8) | | | | |
| income | | | 1,988,223 | | 244,495 |
| Cash paid for acquisition of financial assets at amortized cost - non-current | nt | (| 8,524,866) | (| 2,455,957) |
| Cash paid for acquisition of investments accounted for under the equity | | | | | |
| method | | (| 187,926) | | - |
| Proceeds from disposal of investments accounted for under the equity | 6(37) | | | | |
| method | | | 126,649 | | 43,081,053 |
| Cash paid for acquisition of property, plant and equipment | 6(37) | (| 13,244,174) | (| 12,661,305) |
| Interest paid for acquisition of property, plant and equipment | 6(10)(37) | (| 40,488) | (| 58,452) |
| Proceeds from disposal of property, plant and equipment | 6(37) | | 1,563,330 | | 967,969 |
| Proceeds from disposal of right-of-use assets | | | 209,498 | | - |
| Cash paid for acquisition of investment property | 6(13) | (| 17,224) | (| 15,630) |
| Proceeds from disposal of investment property | | | 21,221 | | 25,628 |
| Increase in intangible assets | 6(14) | (| 450,873) | (| 234,588) |
| Proceeds from disposal of intangible assets | | | 894 | | 16 |
| Increase in prepayments for equipment | | (| 1,473,774) | (| 2,445,372) |
| Interest paid for prepayments for equipment | 6(10) | (| 5,170) | (| 5,521) |
| Increase in guarantee deposits paid | | (| 491,967) | (| 88,663) |
| Increase in long-term prepaid rents | | ` | - | (| 79,064) |
| Proceeds from disposal of long-term prepaid rents | | | _ | • | 925,558 |
| (Increase) decrease in other non-current assets | | (| 645,666) | | 227,854 |
| Cash paid for business combination | 6(37) | , | 6,383,440) | (| 5,378,010) |
| Net cash flows (used in) from investing activities | ` ′ | <u>`</u> | 23,077,385) | ` | 11,276,729 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | \ <u></u> | | | ,, |
| Increase in short-term borrowings | 6(38) | | 1,421,808 | | 10,303,941 |
| Decrease in short-term notes and bills payable | 6(38) | (| 2,525,292) | (| 1,455,219) |
| Increase in corporate bonds payable | 6(38) | (| 11,000,000 | (| 9,750,000 |
| Decrease in corporate bonds payable | 6(38) | (| 7,252,744) | (| 4,171,567) |
| | 6(38) | (| 190,019,264 | (| |
| Increase in long-term borrowings Decrease in long-term borrowings | | | | , | 162,366,344 |
| | 6(38) | (| 198,715,671) | (| 159,487,164) |
| Payments of lease liabilities | 6(38) | (| 11,217,175) | | 225 (2) |
| (Decrease) increase in guarantee deposit received | 6(38) | (| 236,560) | | 235,636 |
| (Decrease) increase in other non-current liabilities | 6(24) | (| 165,120) | , | 110,303 |
| Cash paid for transaction with non-controlling interests | 6(34) | (| 124,196) | (| 103,800) |
| Payment of cash dividends | 6(24) | (| 14,205,039) | (| 31,251,085) |
| Change in non-controlling interests | | (| 8,770,774) | (| 15,666,093) |
| Net cash flows used in financing activities | | (| 40,771,499) | (| 29,368,704) |
| Effect of foreign exchange rate changes on cash and cash equivalents | | (| 376,556) | | 354,142 |
| Net (decrease) increase in cash and cash equivalents | | (| 5,354,149) | | 25,359,046 |
| Cash and cash equivalents at beginning of year | 6(1) | | 80,060,950 | | 54,701,904 |
| Cash and cash equivalents at end of year | 6(1) | \$ | 74,706,801 | \$ | 80,060,950 |

Chairman: Chih-Hsien Lo President:Jau-Kai Hwang \Ching-Tien Lee Chief Accountant: Tsung-Ping Wu

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Uni-President Enterprises Corp.

PROFIT ALLOCATION PROPOSAL

For the years ended December 31, 2019

| | Unit: NT\$ |
|--|-------------------|
| Net Income for 2019 | \$ 19,007,255,323 |
| Less: 10% Legal Reserve | (1,900,725,532) |
| Plus: An effort to ascertain the amount of remeasuring of the fringe | |
| benefit programs. | 171,293,411 |
| Plus: Resersal of Special Reserve | 4,874,223 |
| Plus: Disposal of equity instruments at fair value through other | |
| comprehensive income | 247,204, 701 |
| Less: Special Reserve-Other Equity Interest | (3,094,099,786) |
| 2019 Earnings Available for Distribution | 14,435,802,340 |
| Plus: Unappropriated Retained Earnings of Previous years | 8,938,934,612 |
| Distribution Items: | 23,374,736,952 |
| Cash Dividends to Common Share Holders (NT\$ 2.5 per share) | 14,205,038,553 |
| Unappropriated Distribution | \$ 9,169,698,399 |
| | |

Note:

- 1. Net income for 2019 shall be preferred in the profit distribution. The shortfall shall be made up with the unappropriated retained earnings of the preceding term.
- 2. Each common shareholder will be entitled to receive the cash dividends in dollar amount. The fractional parts would be classified as "other non-operating income".

Chairman: Chih-Hsien Lo President: Jau-Kai Hwang · Ching-Tien Lee Chief Accountant: Tsung-Ping Wu

Uni-President Enterprises Corporation

Contrast Table for Amendments to the Rules of Procedure for Shareholders' Meeting

| Provision After Proposed | Cumant Duarisian | Amendments to the official | Evalenation |
|---|---|---|---|
| Amendments | Current Provision | version | Explanation |
| X. Where the shareholders' meeting is assembled by the Board, the Board shall stipulate the meeting agenda. The related motions (including extemporary motions and amendments to the original motions) shall be subject to a vote. The shareholders' meeting shall progress in accordance with an arranged agenda, which can only be changed by the resolution of the shareholders' meeting. The following contents (omitted) XV. The chairman may announce discontinuation of the discussion process and proceed with the voting process when the discussion is considered up to the extent for resolution, also arrange sufficient time for voting. | X. Where the shareholders' meeting is assembled by the Board, the Board shall stipulate the meeting agenda, the shareholders' meeting shall progress in accordance with an arranged agenda, which can only be changed by the resolution of the shareholders' meeting. The following contents (omitted) XV. The chairman may announce discontinuation of the discussion process and proceed with the voting process when the discussion is considered up to the extent for resolution. | Article 10 Where the shareholders' meeting is assembled by the Board, the Board shall stipulate the meeting agenda. The related motions (including extemporary motions and amendments to the original motions) shall be subject to a vote. The shareholders' meeting shall progress in accordance with an arranged agenda, which can only be changed by the resolution of the shareholders' meeting. The following contents (omitted) The chair shall allow ample opportunity during the meeting for explanation and discussion of proposals and of amendments or extraordinary motions put forward by the shareholders; when the chair is of the opinion that a proposal has been discussed sufficiently to put it to a vote, the chair may announce the discussion closed and call for a vote, also arrange sufficient time for voting. | Cooperating with e-voting adopted by TWSE/TPEx listed companies since 2018 and also using an agenda by agenda basis to pass resolutions. The provision referred to in Paragraph 1 is added accordingly. In response to the shareholders' meeting practices, the partial provisions are added accordingly. |
| XVII. When a meeting is in progress, the chair may announce a break based on time considerations. If a force majeure event occurs, the chair may rule the meeting temporarily suspended and announce a time when, in view of the circumstances, the meeting will be resumed. If the meeting venue is no longer available for continued use and not all of the items (including extraordinary motions) on the meeting agenda have been addressed, the shareholders meeting may adopt a resolution to resume the meeting at another venue. A resolution may be adopted at a shareholders meeting to defer or resume the meeting within 5 days in accordance with Article 182 of the Company Act. | XVII. The chairman may announce a break as appropriate during the proceedings of a shareholders' meeting. | Article 18 When a meeting is in progress, the chair may announce a break based on time considerations. If a force majeure event occurs, the chair may rule the meeting temporarily suspended and announce a time when, in view of the circumstances, the meeting will be resumed. If the meeting venue is no longer available for continued use and not all of the items (including extraordinary motions) on the meeting agenda have been addressed, the shareholders meeting may adopt a resolution to resume the meeting at another venue. A resolution may be adopted at a shareholders meeting within 5 days in accordance with Article 182 of the Company Act. | In order to prevent the meeting from being suspended due to force majeure during a meeting, the provision is added based on the official version. |

| Provision After Proposed | | Amendments to the official | |
|--|------------------------------------|---|-----------------------------------|
| Amendments | Current Provision | | Explanation |
| XIX. | XIX. | Article 13 | Everegaly define |
| The voting process shall be | The voting process | (the preceding paragraph omitted) | Expressly define that the various |
| conducted on a case-by-case | shall be conducted on a | Except as otherwise provided in the | motions are |
| basis and the outcome of pros, | case-by-case basis (or | Company Act and in this | subject to voting |
| cons and abstentions should be | by separation of cases) | Corporation's articles of | and delete "or by |
| input into the Market | and the outcome of | incorporation, the passage of a | separation of |
| Observation Post System | pros, cons and | proposal shall require an affirmative | cases". |
| (MOPS). In case any | abstentions should be | vote of a majority of the voting rights | |
| amendment or substitute is | input into the Market | represented by the attending | |
| posed for the same issue, the | Observation Post | shareholders. At the time of a vote, | |
| chairman shall fix the process of | System (MOPS). In | for each proposal, the chair or a | |
| resolution along with the | case any amendment or | person designated by the chair shall | |
| original issues. If any issue | substitute is posed for | first announce the total number of | |
| among them is resolved, other | the same issue, the | voting rights represented by the | |
| issues are deemed vetoed and no | chairman shall fix the | attending shareholders, followed by a | |
| further voting process is | process of resolution | poll of the shareholders. After the | |
| required. | along with the original | conclusion of the meeting, on the | |
| | issues. If any issue among them is | same day it is held, the results for each proposal, based on the numbers | |
| | resolved, other issues | of votes for and against and the | |
| | are deemed vetoed and | number of abstentions, shall be | |
| | no further voting | entered into the MOPS. | |
| | process is required. | The following contents (omitted) | |
| XX. | XX. | Article 17 | To help the |
| Staff handling administrative | The chair may direct | Staff handling administrative affairs | shareholders' |
| affairs of a shareholders meeting | the proctors (or security | of a shareholders meeting shall | meeting |
| shall wear identification cards. | personnel) to help | wear identification cards or arm | proceed |
| The chair may direct the | maintain order at the | bands. | successfully, |
| proctors or security personnel to | meeting place. When | The chair may direct the proctors or | refer to the |
| help maintain order at the | proctors (or security | security personnel to help maintain | official version |
| meeting place. When proctors or | personnel) help | order at the meeting place. When | to view the |
| security personnel help maintain | maintain order at the | proctors or security personnel help | newly added provisions in |
| order at the meeting place, they shall wear an identification card | meeting place, they shall wear an | maintain order at the meeting place, they shall wear an identification | detail. |
| or armband bearing the word | identification card or | card or armband bearing the word | uctaii. |
| "Proctor" or identification cards. | armband bearing the | "Proctor." | |
| At the place of a shareholders | word "Proctor". | At the place of a shareholders | |
| meeting, if a shareholder | | meeting, if a shareholder attempts | |
| attempts to speak through any | | to speak through any device other | |
| device other than the public | | than the public address equipment | |
| address equipment set up by this | | set up by this Corporation, the chair | |
| Corporation, the chair may | | may prevent the shareholder from | |
| prevent the shareholder from so | | so doing. | |
| doing. | | When a shareholder violates the | |
| When a shareholder violates the | | rules of procedure and defies the | |
| rules of procedure and defies the | | chair's correction, obstructing the | |
| chair's correction, obstructing the proceedings and refusing to | | proceedings and refusing to heed calls to stop, the chair may direct | |
| heed calls to stop, the chair may | | the proctors or security personnel | |
| direct the proctors or security | | to escort the shareholder from the | |
| personnel to escort the | | meeting. | |
| shareholder from the meeting. | | | |
| | I | 1 | |

Uni-President Enterprises Corporation Details of the duties subject to releasing the Directors from non-competition As of 03/27/2020

| | As of 03/27/2020 |
|--|---|
| Name | Current Position with Other Companies |
| Kao Chyuan Inv. Co., Ltd. Representative: Jui-Tang Chen | Chairman of: President Lanyang Art Corporation, President Transnet Corp., President Collect Services Corp., Uni-Wonder Corporation, RSI. Retail Support International Corp., Uni-President Superior Commissary Corp., Ren- Hui Investment Corp., President Chain Store (Shanghai) Ltd., , President (Shanghai) Health Product Trading Company Ltd., President Chain Store (Zhejiang) Ltd., Beauty Wonder (Zhejiang) Trading Co., Ltd., Kai Ya Food Co., Ltd. Vice Chairman of: Philippine Seven Corp. Director of: President Chain Store Corp., President Drugstore Business Corp., President Being Corp., Uni-President Department Store Corp., 21 Century Co., Ltd., Uni-President Cold-Chain Corp., President Development Corp., President International Development Corp., President Chain Store (BVI) Holdings Ltd., PCSC (China) Drugstore Limited, President Chain Store (Labuan) Holdings Ltd., President Chain Store (Hong Kong) Holdings Limited, Uni-President Logistics (BVI) Holdings Limited., Nanlien International Corp., President Fair Development Corp. President of: Ren-Hui Investment Corp. |
| PING ZECH Corp. Representative: Chung-Shen Lin | Chairman of: Gan En Sheng Ren Social Welfare Charity Foundation Honorary chairman of: Freemann Management Advisers Limited Honorary chairman of: Chinese Association for Corporate Transformation Innovation and Advancement Honorary director of: Transnational Vision, Attorneys at Law Honorary consultant of: Fundation for Yunus Social Business, Union Rice Co., LTD Chairman of: Tainan Spinning Co., Ltd., Nan Fan Housing Development Co., Ltd., Tainan Spinning Retail & Distribution Co., Ltd., Hsin Yu Peng |
| YuPeng Inv. Co.,Ltd. Representative: Po-Ming Hou | Investment Co., Ltd. Managing Director of: Nantex Industry Co., Ltd. Director of: Prince Housing Development Corp., Times Square International Holding Co., Times Square International Stays Co., ScinoPharm Taiwan, Ltd., President International Development Corp., President Entertainment Corp. |
| Joyful Inv. Co., Ltd. | Director of: Tainan Spinning Co., Ltd., Nantex Industry Co., Ltd., Grand Bills Finance Corp., Jun Dow Co., Ltd., Eten Technologies Inc.,, |