

2016

UNI-PRESIDENT ENTERPRISES CORP.

Annual Report



Notice to readers

This English-version annual report is a summary translation of the Chinese version and is not an official document of the shareholders' meeting. If there is any discrepancy between the English and Chinese versions, the Chinese version shall prevail.

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> REVIEW OF FINANCIAL CONDITIONS OPERATING RESULTS, AND RISK MANAGEMENT

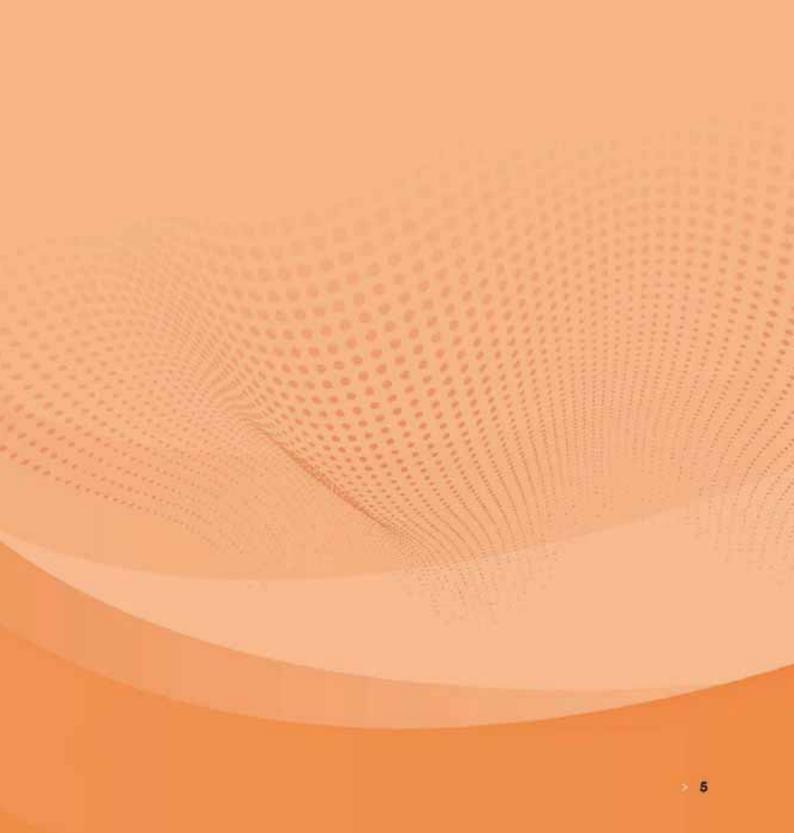
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> LETTER
TO OUR
SHAREHOLDERS





Chih-Hsien Lo

Dear Shareholders,

In 2016, despite the numerous operation challenges, we made another milestone in our journey, yet at the same time we bore the loss of company founder Mr. Kao Chin-Yen. While being appreciated of Mr. Kao's efforts to the company, we continued to hold on to his faith of "poverty teaches me to cherish, growth teaches me to be thankful, responsibility inspires me to innovate", and shaped a better future for the company and the society.

Under the efforts of our employees and consumers' support, we delivered an organic growth in profit in 2016. It is evident that together with our professional management team, stabilized profitable model and risk control mechanism, we can properly manage systematic risk from market fluctuations. In 2016, net sales reached NT\$38.9 billion, 1.7% increase over last year, net profits after taxes reached NT\$14.5 billion, 3.0% increase over last year, and consolidated net sales amounted to NT\$413.4billion.

Guard Food Safety, Never Compromise

"Food safety" remained the top concerned issue in Taiwan, and any related problems will resulted in enormous risks. Without doubts, we are more alert and cautious to the potential food safety crisis, such that "food safety is no longer an operational risk, but a matter to the company's survival". Neither compromises nor tolerances to any issues relating to food safety are allowed, as we deeply believed that "no food safety, no Uni-President". Building a "Food Safety Building" that cost NT\$1 billion and began to operate in 2017 was just one example to demonstrate our determination of guarding food safety.

Keep On Entrepreneurial Spirit for Continuous Progress

Outstanding was not about amazing accomplishments, but about determination of sustainable long-term working habit. In 2016, the company's market capitalization ranked among top 20 companies and remained in NT\$300 billion club in Taiwan Stock Exchange. We earned "Silver Award in Traditional Manufacturing Industry" and "Supply Chain Management" by Taiwan Institute for Sustainable Energy (TAISE), which demonstrated our new landmark for CSR. We continue to carry on "sophisticated, decent, humble, simplistic, and aggressive" spirit to manage the company like a start-up, work on discipline of "focus management, simple operation", and list progression as the most important key performing index, so that value become the only way for continuous success and progression.

Policy of Morality, Branding, and Taste

"Morality" is the basic rule for interaction among individuals, "branding" is about creating a unique and lovable image for customers, and "taste" is to deliver unique morality and outstanding branding in an elegant way. In the future, we aim to establish a solid basis and position our progress upon "morality, branding and taste".

In 2017, we will continue to adhere to the corporate policy of "adjust product structure, stabilize growth, enhance value marketing", through in-depth branding management and product enhancement, which link to enhancing pricing ability and increasing added value, so that differences will be created through unique "sales model" and "product portfolio".

Under the current operating environment, other than to adapt to the social trend, food safety legislations, and customer impressions, we demand ourselves to do the right things in right ways. To reach higher added value, cash inflows, profit, and shareholder's value, we act aggressively in leveraging group resources to explore synergies, and adopt proper management policies and tools to evaluate the productivity of every dollar spent on production, sales, human resource, R&D, finance, and operation activities. Only through demanding excellence and continuous progression will allow us to strengthen our market position and competence, and look forward to our next 50-year milestone.

Prospect in 2017

Looking forward to 2017, we will follow the discipline of "Concentrated and Simple Operation". Projected domestic sales are as the followings: 252 thousand tons of provision goods, 18.52 million boxes of instant noodle, 53.88 million boxes of beverages, 196.71 million tons of dairy products, 3.02 million boxes of soy sauce, 209 million bags of bread and bakeries, and 20 thousand tons of frozen foods, meat products, and supplements.

Again, we appreciate your supports to Uni-President, and will strive to optimize return on investment for all interested parties.



> CORPORATE OVERVIEW

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2.1 Date of Incorporation: August 25, 1967.

2.2 Corporate Profile

From a humble flour mill to today's international corporation, Uni-President Enterprises Corp. not only continues to grow with time, we also seek innovation and strive to stay ahead of the latest trends. By investing in the right products or businesses at the right time, we are able to integrate available resources for optimal utilization, in turn fostering social prosperity and economic growth.

The Pioneering Period (1967~1973)

Grasp the pulse of the market to seize the initiative

Taiwan started out as an agricultural society and gradually advanced to industrialization. Uni-President Enterprises Corp. was the first to adopt "high-efficiency" automated modern manufacturing facilities to expand our economies of scale and set a goal of opening a new plant every year. Expansion of our products relies mainly on the vertical integration of upstream and downstream partners. This is not only consistent with our goal to satisfy the consumers' basic needs for food but also solidified our business foundation.

Stage Crowth period (1974~1982)

Enhance added values and reinforce competitive advantage

With the rapid growth of Taiwan's economy came a surge in consumer purchasing power. Uni-President Enterprises Corp. recognized the opportunity to shift from a production oriented company to one geared towards sales while increasing value-added products and services in

order to cater to the needs of the consumers. In addition, we have imported outstanding equipment and technologies from abroad to strive toward our operations strategy of "high quality and high value" and enhance our competitive advantage.

Stage Conglomeration period (1983~1989)

Diversification from the inside out

Taiwan's economy continued to show steady growth during this period and the society heralded the era of commercialization and diversification. At the same time, it also marked the beginning of Uni-President Enterprises Corp.'s involvement in distribution channels. Furthermore, high quality products were developed and imported to cater to diverse social trends. As a result, Uni-President Enterprises Corp. was able to fuel its growth and establish a leading position in the domestic food manufacturing industry. At the same time, the company responded to new business opportunities and began developing diversified new businesses, thereby creating a group management model and unleashing synergistic advantages.

Stage Internationalization period (1990~1998)

Reaching out to the world from Taiwan

With the average GDP in Taiwan surpassing the US\$10,000 mark, Uni-President Enterprises Corp. has grown into a conglomerate with diversified operations in logistics and retailing. Having adopted "social marketing" as our core operating model, we have fulfilled our obligations as a corporate citizen with the mission of providing a healthy and happy lifestyle. Uni-President

Enterprises Corp.

has also realized that globalization is the crux to overcoming the constraints of an island economy, therefore we have proactively constructed new plants in emerging markets throughout Asia Pacific, including China, Indonesia, Thailand, Vietnam and the Philippines.

Stage 5 Global village period (1999~present)

Promoting concepts of "A Touch of the Millennium Love", health and LOHAS

In the new era of increased transformations, speed, competition, complexity, globalization, virtualization and blurred boundaries, Uni-President Enterprises Corp. will shift its competitive focus from a quantity orientation to a quality orientation.

By upholding the four central pillars of "A Touch of the Millennium Love", the firm strives to place more emphasis on consumer health and welfare related industries in order to let them enjoy a LOHAS lifestyle. Moreover, our aim is to create the most competitive food services group in the country.

UPEC currently has 240 affiliates covering wideranging consumer products and services, and becomes a multifaceted conglomerate. Under the strategy of internationalization and concentration, UPEC will continue to joint with world leading companies and absorb their management skills. Also, UPEC will leverage forces in China and Asian market to expand presences into the globe. Our aim is to offer consumers a healthy and happy life value and become one of the world's largest marketing companies.

2.3 Major affiliates information

- 1. Ton Yi Industrial Corporation was founded in 1969. In 1974, it established a factory combining tinplate printing & tin can making. In 1991, the Company was listed on the Taiwan Stock Exchange. In 1994, the Company built two packing companies in China for tinplate printing and for the production and sale of empty cans. In 2011, the Company set up respectively an all-in-one plant producing pet cap, preform, bottle and filling beverage.
- 2. President Chain Store Corporation (PCSC), formerly part of Uni-President, was established as an independent entity in 1987. In 1995, the1000th store opened. In 1997, PCSC listed on the Taiwan Stock Exchange and established President Coffee Corp. (Starbucks Taiwan). In 2000, PCSC acquired Philippine Seven Corp., extending convenience store business overseas. The 4,000th store was opened in 2005 and the 5,000th store was opened in July 2014.
- 3. The Group expanded into China in 1992. In order to facilitate further growth and development, Uni-President China Holdings Ltd. was listed on Hong Kong Stock Exchange in 2007.

2.4 Business Highlights

2.4.1 Overall Performance

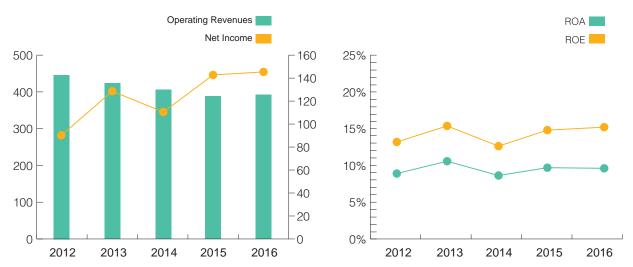
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| | 2016 | 2015 | YOY% |
|--|---------|---------|---------|
| 1. Operating Revenues (Consolidated) | 413,364 | 416,151 | (0.67%) |
| 2. Net Income (Consolidated) | 23,675 | 21,593 | 9.64% |
| Operating Revenues (Non- Consolidated) | 38,919 | 38,287 | 1.65% |
| 4. Gross Profit (Non-Consolidated) | 11,533 | 11,107 | 3.84% |
| Income before Income Tax (Non- Consolidated) | 15,173 | 14,541 | 4.35% |
| 6. Net Income (Non-Consolidated) | 14,527 | 14,108 | 2.97% |
| 7. EPS (NT\$) (Non-Consolidated) | 2.56 | 2.48 | 3.23% |

2.4.2 Financial Ratios (Non-Consolidated)

| | 2016 | 2015 | Variance (%) /Amount |
|---|------------|------------|----------------------|
| 1. Gross Margin | 29.63% | 29.01% | 0.62% |
| 2. Operating Expense Ratio | 24.45% | 24.44% | 0.01% |
| 3. Operating Margin | 5.18% | 4.57% | 0.61% |
| 4. Net Margin | 37.33% | 36.85% | 0.48% |
| 5. ROA | 9.77% | 9.82% | (0.05%) |
| 6. ROE | 15.23% | 14.98% | 0.25% |
| Operating Revenues/Number of Employees (NT\$ thousands) | \$7,108.51 | \$7,237.60 | (\$129.09) |
| Net Income/Number of Employees (NT\$ thousands) | \$2,653.28 | \$2,666.89 | (\$13.61) |

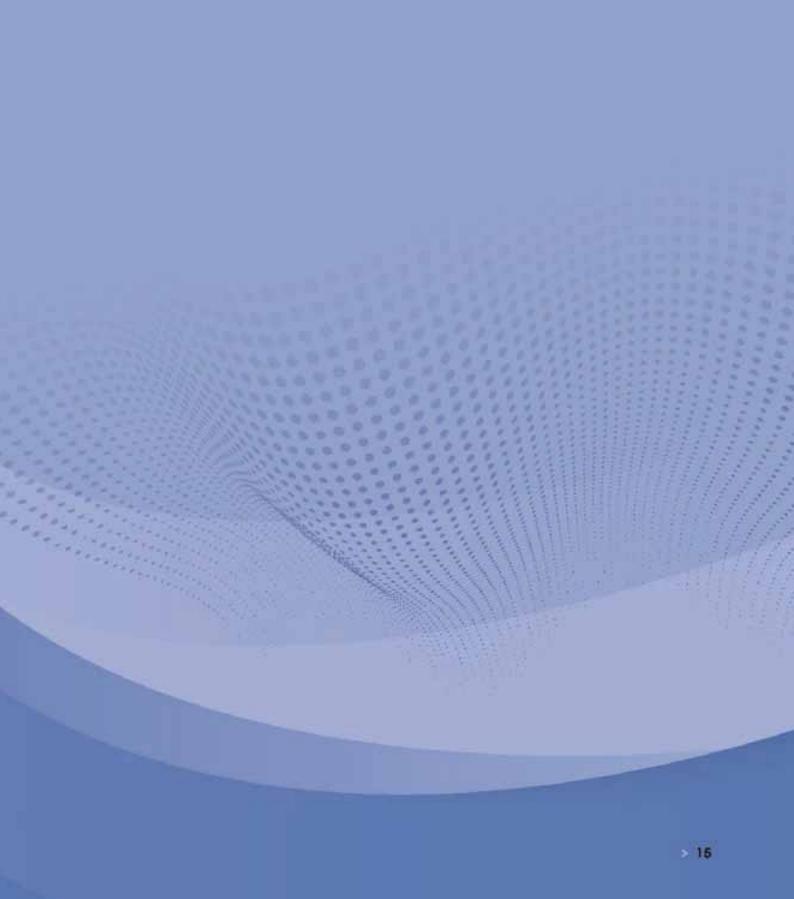
Operating Revenues & Net Income Unit : NTD 0.1 billion ROE & ROA





> CORPORATE GOVERNANCE REPORT

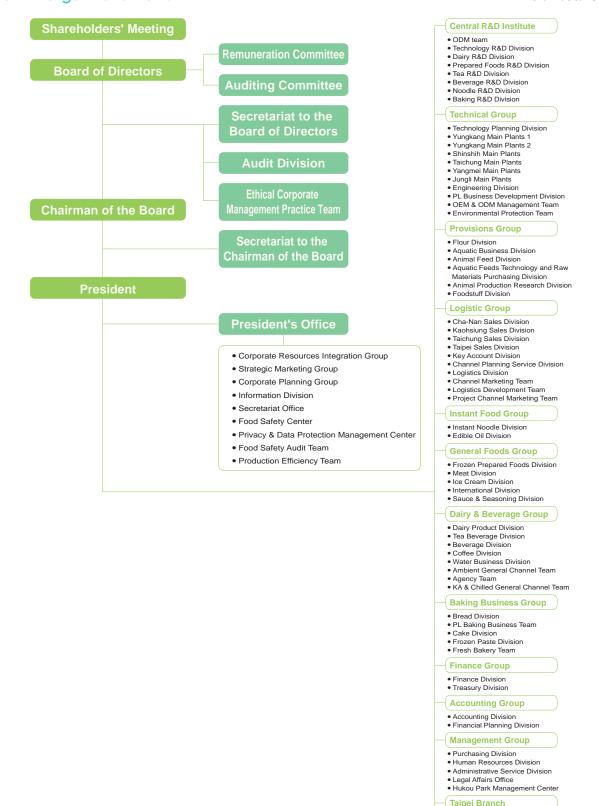
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3.1 Corporate Organization

3.1.1 Organization Chart

As of 4/30/2017



Taipei Management Division
 Public Relation Division

3.1.2 Function of Each Division

| Regulate and periodically review the policies, regulations, systems, standards and structures of performance appraisal and salary remuneration of the directors, supervisors and managers, and assess and regulate salary compensation of the directors, supervisors and managers on a regular basis. Auditing Committee | Division | Function |
|--|-------------------------------|---|
| standards and structures of performance appraisal and salary remuneration of the directors, supervisors and managers, and assess and regulate salary compensation of the directors, supervisors and managers on a regular basis. Assist the Board and supervise the implementation of the operations of the company in accordance with the Company Act and the Securities and Exchange Act. Organize and implement contacts in pertinent to board meetings, general shareholders meetings, investment management committee, various functions of commission, and stockholders affairs and serve as the secretariat to the chairman's office. Ensure the effectiveness of internal control system, strengthen corporate governance, and set up corporate risk assessment and risk management mechanism. Ethical Corporate Management Practice Team Auditing and assessing whether the prevention measures taken for the purpose of implementing ethical management are effectively operating Secretariat to the chairman of the Board Board Meeting and excise the dissolution of the Board. President's Office Undertake national and international investments, merger & acquisition, joint ventures (including international law affairs) projects, and follow up the necessary asset management, business integration and capital market operation. Management of market and product information, CSR, operational analysis, market survey, consumer behavior analysis, promotion, advertising planning project and customer service. Corporate Planning Group Information Division Planning, promotion, and management of information technology. Secretariat Office Secretariat Office Secretariat Office Planning, promotion, and management of information technology. Responsible for conducting food safety addits of suppliers, production factories, contract manufacturers, and affiliated companies Be responsible for establishing production costs and improvement of performance efficiency. Per od Safety Audit Team Performance efficiency benefits and products of the entire company. Privacy | Board of Directors | |
| Auditing Committee the company in accordance with the Company Act and the Securities and Exchange Act. Organize and implement contacts in pertinent to board meetings, general shareholders meetings, investment management committee, various functions of commission, and stockholders affairs and serve as the secretariat to the chairman's office. Audit Division Ensure the effectiveness of internal control system, strengthen corporate governance, and set up corporate risk assessment and risk management mechanism. Ethical Corporate Management Auditing and assessing whether the prevention measures taken for the purpose of implementing ethical management are effectively operating Secretariat to the chairman of the Board Board Meeting and excise the dissolution of the Board. President's Office Undertake national and international investments, merger & acquisition, joint ventures (including international law affairs) projects, and follow up the necessary asset management, business integration and capital market operation. Management of market and product information, CSR, operational analysis, market survey, consumer behavior analysis, promotion, advertising planning project and customer service. In charge of strategy development, business process reengineering, and employee training. Planning, promotion, and management of information technology. Secretarial Office Secretarial Services to the president; liaison to affiliates. Plan and manage the privacy & data protection of the entire company. Production efficiency Team Production file operations and developing plan for rationalizing production costs and improvement of performance efficiency. Plan and manage the safety and health of the entire company. Plan and develop the strategic and potential products. Plan and manage the safety and health of the entire company. | Compensation Committee | standards and structures of performance appraisal and salary remuneration of the directors, supervisors and managers, and assess and regulate salary compensation of the directors, supervisors and managers on a regular |
| Secretariat to the Board of Directors Shareholders meetings, investment management committee, various functions of commission, and stockholders affairs and serve as the secretariat to the chairman's office. Ensure the effectiveness of internal control system, strengthen corporate governance, and set up corporate risk assessment and risk management mechanism. Ethical Corporate Management Practice Team Auditing and assessing whether the prevention measures taken for the purpose of implementing ethical management are effectively operating Assist the chairman, contact Secretariat to the Board Office Secretariat to the chairman of the Board Meeting and excise the dissolution of the Board. President's Office Corporate Resources Integration Group Corporate Resources Integration Group Strategic Marketing Group Assist the chairman, contact Secretariat to the Board of Directors to hold Board Meeting and excise the dissolution of the Board. Strategic Marketing Group Management of market and product information, CSR, operational analysis, market survey, consumer behavior analysis, promotion, advertising planning project and customer service. Corporate Planning Group Information Division Planning, promotion, and management of information technology. Secretariat Office Secretarial services to the president; liaison to affiliates. Food Safety Center Plan and manage the food safety of the entire company. Plan and manage the privacy & data protection of the entire company. Plan and manage the privacy & data protection of the entire company. Production efficiency Team Production efficiency Responsible for establishing productive efficiency mechanisms, and developing plan for rationalizing productive efficiency mechanisms, and developing plan for rationalizing productive efficiency mechanisms, and developing plan for rationalizing productive efficiency mechanisms, and developing plan for rationaliz | Auditing Committee | the company in accordance with the Company Act and the Securities and |
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| Corporate Resources Integration Corporate Resources Integration Forum Corporate Resources Integration Forum Corporate Resources Integration Forum Corporate Resources Integration Forum Corporate Planning Group Management of market and product information, CSR, operational analysis, market survey, consumer behavior analysis, promotion, advertising planning project and customer service. In charge of strategy development, business process reengineering, and employee training. Information Division Planning, promotion, and management of information technology. Secretariat Office Secretarial services to the president; liaison to affiliates. Food Safety Center Plan and manage the food safety of the entire company. Privacy & Data Protection Plan and manage the privacy & data protection of the entire company. Plan and manage the privacy & data protection of the entire company. Production efficiency Team Responsible for conducting food safety audits of suppliers, production factories, contract manufacturers, and affiliated companies Be responsible for establishing productive efficiency mechanisms, and developing plan for rationalizing productive efficiency mechanisms, and developing plan for rationalizing production costs and improvement of performance efficiency. Plan and develop the strategic and potential products. Plan and manage the safety and health of the entire company. Plan and manage the safety and health of the entire company. Plan and manage the safety and health of the entire company. Plan and manage the safety and health of the entire company. Plan and manage the safety and health of the entire company. Plan and manage the safety and health of the entire company. Plan and manage the safety and health of the entire company. Plan and manage the safety and health of the entire company. Plan and manage the safety and health of the entire company. Plan and manage the safety and health of the entire company. Plan and manage the safety and health | | |
| Corporate Resources Integration Group Corporate Planning Group Department of the encessary asset management, business integration and capital market operation. Management of market and product information, CSR, operational analysis, market survey, consumer behavior analysis, promotion, advertising planning project and customer service. Corporate Planning Group In charge of strategy development, business process reengineering, and employee training. Information Division Planning, promotion, and management of information technology. Secretariat Office Secretarial services to the president; liaison to affiliates. Food Safety Center Plan and manage the food safety of the entire company. Privacy & Data Protection Management Center Plan and manage the privacy & data protection of the entire company. Poduction efficiency Team Responsible for conducting food safety audits of suppliers, production factories, contract manufacturers, and affiliated companies Be responsible for establishing productive efficiency mechanisms, and developing plan for rationalizing productive efficiency mechanisms, and developing plan for rationalizing production costs and improvement of performance efficiency. New Business Development Division Plan and develop the strategic and potential products. Plan and develop the strategic and potential products. Plan and manage the safety and health of the entire company. Products planning development and research management. | President's Office | |
| Strategic Marketing Group market survey, consumer behavior analysis, promotion, advertising planning project and customer service. In charge of strategy development, business process reengineering, and employee training. Information Division Planning, promotion, and management of information technology. Secretariat Office Secretarial services to the president; liaison to affiliates. Food Safety Center Plan and manage the food safety of the entire company. Privacy & Data Protection Management Center Plan and manage the privacy & data protection of the entire company. Production efficiency Team Responsible for conducting food safety audits of suppliers, production factories, contract manufacturers, and affiliated companies Be responsible for establishing productive efficiency mechanisms, and developing plan for rationalizing production costs and improvement of performance efficiency. New Business Development Division Plan and develop the strategic and potential products. Plan and manage the safety and health of the entire company. Central R&D Institute Dairy, Tea, Beverage, Noodle, Prepared Foods and Baking R&D Products planning development and research management. | · | joint ventures (including international law affairs) projects, and follow up the necessary asset management, business integration and capital market |
| Information Division Planning Group Information Division Planning, promotion, and management of information technology. Secretariat Office Secretarial services to the president; liaison to affiliates. Food Safety Center Plan and manage the food safety of the entire company. Privacy & Data Protection Management Center Plan and manage the privacy & data protection of the entire company. Production efficiency Team Responsible for conducting food safety audits of suppliers, production factories, contract manufacturers, and affiliated companies Be responsible for establishing productive efficiency mechanisms, and developing plan for rationalizing production costs and improvement of performance efficiency. New Business Development Division Plan and develop the strategic and potential products. Industrial Safety Office Plan and manage the safety and health of the entire company. Central R&D Institute Dairy, Tea, Beverage, Noodle, Prepared Foods and Baking R&D Products planning development and research management. | Strategic Marketing Group | market survey, consumer behavior analysis, promotion, advertising planning |
| Secretariat Office Food Safety Center Plan and manage the food safety of the entire company. Privacy & Data Protection Management Center Pood Safety Audit Team Responsible for conducting food safety audits of suppliers, production factories, contract manufacturers, and affiliated companies Be responsible for establishing productive efficiency mechanisms, and developing plan for rationalizing production costs and improvement of performance efficiency. New Business Development Division Industrial Safety Office Plan and manage the safety and health of the entire company. Products planning development and research management. | Corporate Planning Group | |
| Food Safety Center Privacy & Data Protection Management Center Plan and manage the privacy & data protection of the entire company. Plan and manage the privacy & data protection of the entire company. Responsible for conducting food safety audits of suppliers, production factories, contract manufacturers, and affiliated companies Be responsible for establishing productive efficiency mechanisms, and developing plan for rationalizing production costs and improvement of performance efficiency. New Business Development Division Industrial Safety Office Plan and develop the strategic and potential products. Plan and manage the safety and health of the entire company. Central R&D Institute Dairy, Tea, Beverage, Noodle, Prepared Foods and Baking R&D Products planning development and research management. | Information Division | Planning, promotion, and management of information technology. |
| Privacy & Data Protection Management Center Plan and manage the privacy & data protection of the entire company. Responsible for conducting food safety audits of suppliers, production factories, contract manufacturers, and affiliated companies Be responsible for establishing productive efficiency mechanisms, and developing plan for rationalizing production costs and improvement of performance efficiency. New Business Development Division Industrial Safety Office Plan and develop the strategic and potential products. Plan and manage the safety and health of the entire company. Central R&D Institute Dairy, Tea, Beverage, Noodle, Prepared Foods and Baking R&D Products planning development and research management. | Secretariat Office | |
| Management Center Food Safety Audit Team Responsible for conducting food safety audits of suppliers, production factories, contract manufacturers, and affiliated companies Be responsible for establishing productive efficiency mechanisms, and developing plan for rationalizing production costs and improvement of performance efficiency. New Business Development Division Industrial Safety Office Plan and develop the strategic and potential products. Plan and manage the safety and health of the entire company. Central R&D Institute Dairy, Tea, Beverage, Noodle, Prepared Foods and Baking R&D Products planning development and research management. | ••••• | Plan and manage the food safety of the entire company. |
| Food Safety Audit Team factories, contract manufacturers, and affiliated companies Be responsible for establishing productive efficiency mechanisms, and developing plan for rationalizing production costs and improvement of performance efficiency. New Business Development Division Plan and develop the strategic and potential products. Plan and manage the safety and health of the entire company. Central R&D Institute Dairy, Tea, Beverage, Noodle, Prepared Foods and Baking R&D Products planning development and research management. | · | |
| Production efficiency Team developing plan for rationalizing production costs and improvement of performance efficiency. New Business Development Division Plan and develop the strategic and potential products. Industrial Safety Office Plan and manage the safety and health of the entire company. Central R&D Institute Dairy, Tea, Beverage, Noodle, Prepared Foods and Baking R&D Products planning development and research management. | Food Safety Audit Team | factories,contract manufacturers,and affiliated companies |
| Division Industrial Safety Office Plan and develop the strategic and potential products. | Production efficiency Team | developing plan for rationalizing production costs and improvement of |
| Central R&D Institute Dairy, Tea, Beverage, Noodle, Prepared Foods and Baking R&D Products planning development and research management. | • | Plan and develop the strategic and potential products. |
| Dairy, Tea, Beverage, Noodle, Prepared Foods and Baking R&D Products planning development and research management. | Industrial Safety Office | Plan and manage the safety and health of the entire company. |
| Prepared Foods and Baking R&D Products planning development and research management. | Central R&D Institute | |
| | Prepared Foods and Baking R&D | Products planning development and research management. |

| Technology R&D Division | Conduct packing technology and food ingredient and instrumental analysis; Manage intellectual property and research on act governing food |
|--|---|
| ······································ | safety and sanitation. |
| ODM leam | Planning and developing B to B dairy, beverage and bioscience OEM products. |
| Technical Group | |
| Technology Planning Division | In charge of the production technology at each production site including the tasks of planning, counseling, auditing, functional management and e-applications. |
| Yangmei Jungli and Hukou Main | Arrange production schedule, control production engineering, improve production process, and maintain safety and health during production. |
| Engineering Division | Design the production lines and equipment; maintain the electrical, plumbing, and machinery operation. |
| PL Business Development Division | Private label product development and production |
| OEM & ODM Management Team | OEM plant inspection and management |
| Environmental Protection Team | Develop environmental protection policies, risk management and pollution prevention management |
| Provisions Group | |
| Flour Division | Flour product development, production, marketing and sales. |
| Aquatic Business Division | Aquatic feed development, marketing and sales. |
| Animal Feed Division | Animal feed Development, production, marketing and sales. |
| | Develop livestock formula and technology; provide counseling to manage farm. |
| Foodstuff Division | Foodstuff import, processing, marketing and sales. |
| Aquatic Feeds Technology and Raw Materials Purchasing | Coordinate and integrate R&D, sales for raw material of aquatic feeds. |
| Logistic Group | |
| | Management of ordinary channels, product promotion, communication coordination and service. |
| Key Account Division | Manage key account, product promotion, and communication/coordination. |
| - | Manage and expand retail channels; provide full coverage service to retailers. |
| Logistics Division | Distribution of all normal-temperature products. |
| Channel Marketing Team | Plan and execute BTL activities such as giving free product tryout/sampling, exhibiting product layout and conducting market research. |
| Logistics Development Team | Construct new dealers, manage general channels, market & sell products, and communicate and negotiate with clients. |
| Project Channel Marketing Team | The headquartered logistical project team is a phase/task/goal-oriented organization specially formed to market product regionally and explore new business channels. |
| Instant Food Group | |
| Instant Noodle Division | Instant noodle development, production, marketing and sales. |
| Edible Oil Division | Oil product development, production, marketing and sales. |
| General Foods Group | |

| Division | Function |
|---------------------------------|--|
| Frozen Prepared Foods Division | Frozen food development, production, marketing and sales. |
| Meat Division | Meat product development, production, marketing and sales. |
| Ice Cream Division | Ice cream development, production, marketing and sales. |
| International Division | International markets development and operation. |
| Sauce & Seasoning Division | Soy sauce and seasoning development, production, marketing and sales. |
| Dairy & Beverage Group | |
| Dairy Product Division | Dairy product development, production, marketing and sales. |
| Tea Beverage Division | Tea beverage development, production, marketing and sales. |
| Water Business Division | Battled water product development, production, marketing and sales. |
| Beverage Division | Beverage development, production, marketing and sales. |
| Coffee Division | Coffee drink development, production, marketing and sales. |
| KA & Chilled General Channel | Manage Chilled dairy food channel, product promotion, and communication/ |
| Team | coordination. |
| Ambient General Channel Team | Manage ambient dairy food channel, product promotion, and communication/coordination. |
| Agency Team | Agency product development, production, marketing and sales. |
| Baking Business Group | |
| Bread Division | Bread product development, production, marketing and sales. |
| Fresh Bakery Team | Fresh Bakery |
| PL Baking Business Team | OEM baking product development, production, marketing and sales. |
| Cake Division | Cake product food development, production, marketing and sales. |
| Frozen Paste Division | Frozen paste product development, production, marketing and sales. |
| Finance Group | |
| Finance Division | Fund planning and dispatch. |
| Treasury Division | Undertake financing planning for the companies, subsidiaries and affiliates; derivatives development; hedging for interest and foreign exchanges; establishment of institutional investor relations. |
| Accounting Group | |
| Accounting Division | Accounting, taxes, property management, cost calculation and financial information providing. |
| Financial Planning Division | Investment and budget planning; investment management and counseling, and establishment of investor relations. |
| Management Group | |
| Purchasing Division | Purchasing, planning, cost forecasting, inventory management and control. |
| Human Resources Division | Recruiting, hiring, training, and development of our human forces. |
| Administrative Service Division | Management of daily affairs and entrance guard. |
| Legal Affairs Office | Dealing with the issues of litigation incidents and legal affairs. |
| Hukou Park Management Center | Factory planning, introduction, using and management in Hukou Park. |
| Taipei Branch | |
| Taipei Management Division | Management of human resources, administrative affairs and entry guard in Taipei office. |
| Public Relation Office | In charge of public relations and internet service matters. |
| Taichung Branch | In charge of internal communication, resource integration, and tasks supervision in Taichung office, and external consumer satisfaction and public relationship in Taichung city. |

3.2 Directors', Supervisors' and Managers' Information

3.2.1 Directors and Supervisors

A. Information Regarding Directors (I)

| Title | Nationality | Name | Gender | Date Elected | Term (Yr.) | Date (First Elected) | Shareholding when Elected | | | |
|---|----------------|---------------------------|--------|-----------------|-------------------|-------------------------|------------------------------|-------|--|--|
| | | | | | | | Shares | % | | |
| Director and Institutional Shareholder | Taiwan, R.O.C. | Kao Chyuan Inv. Co., Ltd. | - | 2016.06.22 | 3 | 1987.4.25 | 266,466,536 | 4.69 | | |
| Chairman (Representative) | Taiwan, R.O.C. | Chih-Hsien Lo (Note 2) | М | 2016.06.22 | 3 | 2007.6.28 | 4,059,095 | 0.07 | | |
| Director (Representative) | Taiwan, R.O.C. | Shiow-Ling Kao (Note 2) | F | 2016.06.22 | 3 | 2013.06.25 | 93,182,918 | 1.64 | | |
| Director (Representative) | Taiwan, R.O.C. | Jui-Tang, Chen | М | 2016.06.22 | 3 | 2016.04.06 | 6,056 | 0.00 | | |
| Director and Institutional Shareholder | Taiwan, R.O.C. | Joyful Inv. Co., Ltd. | - | 2016.06.22 | 3 | 1986.6.1 | 24,305,030 | 0.43% | | |
| Director (Representative) | Taiwan, R.O.C. | Kao-Huei Cheng (Note 3) | M | 2016.06.22 | 3 | 1968.7.1 | 26,221,339 | 0.46% | | |
| Director and Institutional Shareholder | Taiwan, R.O.C. | Taipo Investment Corp. | - | 2016.06.22 | 3 | 1986.8.15 | 30,582,348 | 0.54 | | |
| Director (Representative) | Taiwan, R.O.C. | Ping-Chih Wu (Note 4) | M | M 201606.22 | | 1992.6.1 | 44,207,532 | 0.78 | | |
| Director and Institutional Shareholder | Taiwan, R.O.C. | Young Yun Inv. Co., Ltd. | - | 2016.06.22 | 3 | 2004.6.25 | 7,374,628 | 0.13 | | |
| Director (Representative) | Taiwan, R.O.C. | Chung-Ho Wu (Note 5) | М | 2016.06.22 | 3 | 1999.6.1 | 36,772,086 | 0.65 | | |
| Director | Taiwan, R.O.C. | Po-Ming Hou | M | 2016.06.22 | 6.22 3 1992.6.1 | | 147,751,414 | 2.60 | | |
| Director | Taiwan, R.O.C. | Po-Yu Hou | M | 2016.06.22 | 6.06.22 3 2010.6. | | 128,917,063 | 2.27 | | |
| Director | Taiwan, R.O.C. | Chang-Sheng Lin | М | 2016.06.22 | 3 | 1980.6.1 | 49,916,266 | 0.88% | | |
| Director | Taiwan, R.O.C. | Hsiu-Jen Liu | F | 201606.22 | 3 | 1983.6.1 | 88,218,206 | 1.55 | | |
| Independent Director | Taiwan, R.O.C. | Yun Lin | F | 2016.06.22 | 3 | 2013.06.25 | 0 | 0.00 | | |
| Independent Director | Taiwan, R.O.C. | Chao-Tang Yue | M | 2016.06.22 | 3 | 2013.06.25 | 0 | 0.00 | | |
| Independent Director | Taiwan, R.O.C. | Hong-Te Lu | M | 2016.06.22 | 3 | 2015.06.26 | 0 | 0.00 | | |

Note 1: Directors who have ever hold positions in the auditor's agency or its affiliated companies: None.

Note 2: Representative of Kao Chyuan Inv. Co., Ltd.

Note 3: Representative of Joyful Inv. Co., Ltd.

As of 12/31/2016

| Curren Sharehold | | Spouse & N Sharehold | | Shareholdii Nomine Arrangem | | Education | Current Position with UPEC and Other | within 2 Degrees of Consanguinity Each Ot | | | | |
|---------------------|------|-------------------------|------|-----------------------------------|------|--|--|---|-------------------|----------|--|--|
| Shares | % | Shares | % | Shares | % | | Company | Title | Name | Relation | | |
| 272,306,536 | 4.79 | 0 | 0.00 | 0 | 0.00 | | (Note 7) | NA | NA | NA | | |
| 4,059,095 | 0.07 | 93,182,918 | 1.64 | 0 | 0.00 | Executive Vice President and President of Uni-President Enterprises Corp.; MBA, UCLA, U.S.A. | (Note 7) | Director | Shiow-Ling Kao | Spouse | | |
| 93,182,918 | 1.64 | 4,059,095 | 0.07 | 0 | 0.00 | Chairman of Kao Chyuan Inv. Co., Ltd.; BA Marymount College U.S.A. | (Note 7) | Chairman | Chih-Hsien Lo | Spouse | | |
| 6,056 | 0.00 | 0 | 0.00 | 0 | 0.00 | Chairman of President Drugstore Business Corp. and Senior Vice President of President Chain Store Corp.; BA in Economics, National Taiwan Univ., R.O.C. | (Note 7) | NA | NA | NA | | |
| 24,305,030 | 0.43 | 0 | 0.00 | 0 | 0.00 | - | (Note 7) | NA | NA | NA | | |
| 18,221,339 | 0.32 | 10,934,732 | 0.19 | 0 | 0.00 | (Note 6) | (Note 7) | NA | NA | NA | | |
| 30,582,348 | 0.54 | 0 | 0.00 | 0 | 0.00 | | (Note 7) | NA | NA | NA | | |
| 44,207,532 | 0.78 | 3,191,480 | 0.06 | 0 | 0.00 | Director of General Bank and President Baking Company INC.; MS in Chemical Engineering and MS in Industrial Management, U.S.C., U.S.A. | (Note 7) | NA | NA | NA | | |
| 7,374,628 | 0.13 | 0 | 0.00 | 0 | 0.00 | - | (Note 7) | NA | NA | NA | | |
| 36,772,086 | 0.65 | 117,760 | 0.00 | 0 | 0.00 | Supervisor of Grand Bills Finance Corp.; BS in Chemistry, Fu Jen Catholic Univ., R.O.C. | (Note 7) | NA | NA | NA | | |
| 147,751,414 | 2.60 | 0 | 0.00 | 24,188 | 0.00 | C.E.O and Vice Chairman of Tainan Spinning Co., Ltd.; BS in Tourism management, Chinese Culture Univ., R.O.C. | (Note 7) | Director | Po-Yu Hou | Brother | | |
| 128,917,063 | 2.27 | 0 | 0.00 | 0 | 0.00 | Managing Director of Tainan Spinning Co., Ltd.; Associate Degree in Radio, Television and Film, Shih Hsin College, R.O.C. | Director of Tainan Spinning Co., Ltd. | Director | Po-Ming Hou | Brother | | |
| 49,916,266 | 0.88 | 3,100,499 | 0.05 | 0 | 0.00 | C.E.O and President of Uni-President Enterprises Corp.; BS in Electrical Engineering, Nat'l Cheng Kung Univ., R.O.C. | NA | NA | NA | NA | | |
| 88,218,206 | 1.55 | 0 | 0.00 | 0 | 0.00 | Chairman of So An Co., Ltd.; Honorary Ph. D. of Lincoln Univ., U.S.A. | Chairman of Ping Zech Corp. | NA | NA | NA | | |
| 0 | 0.00 | 0 | 0.00 | 0 | 0.00 | (Note 6) | (Note 7) | NA | NA | NA | | |
| 0 | 0.00 | 0 | 0.00 | 0 | 0.00 | (Note 6) | (Note 7) | NA | NA | NA | | |
| 0 | 0.00 | 0 | 0.00 | 0 | 0.00 | (Note 6) | (Note 7) | NA | NA | NA | | |

Note 4: Representative of Taipo Investment Corp.

Note 5: Representative of Young Yun Inv. Co., Ltd.

Note 6 : Education& Experience of Independent Directors

| Name | Education& Experience |
|-------------------|---|
| Kao-Huei Cheng | Experience: Chairman, Vice Chairman and President of Tainan Spinning Co., Ltd.; Chairman, Nantex Industry Co., Ltd.; Chairman, President Securities Corp.; Vice Chairman, Grand Bills Finance Corp.; Managing Director, Grand Commercial Bank; Managing Director, Uni-President Enterprises Corp.; Chairman, Tainan Industry Association Education: Tainan Senior Commercial High School |
| Yun Lin | Experience: Managing Director, Hua Nan Commercial Bank, Ltd.; Director, Hua Nan Financial Holdings Co., Ltd; Director, Taiwan Power Company; Director, Securities and Futures Investors Protection Center; Managing Supervisor, Public Television Service Foundation; Commissioner, the Security Listing Review Committee of Taiwan Stock Exchange Corporation; Chairman of Finance Dept., National Taiwan University; Education: Ph.D., University of Illinois, Urbana-Champaign, USA |
| Chao-Tang Yue | Experience: President, Ernst & Young Accounting Firm; Director, Taiwan Corporate Governance Association Education: EMBA, China Europe International Business School; Master, Dept. of Accounting, National Cheng-Chi University |
| Hong-Te Lu | Experience: Director of Center for Global Taiwanese Business Studies, chief secretary of secretariat, Instructor、Associate Professor、Professor, Dept. of Business Administration, Chung Yuan Christian University; Teacher Chang for Taiwanese Businessmen, Mainland Affairs Council Education: Ph.D., National Taiwan University College of Management |

Note 7: Current position with other company

| Name | Current Position with Other Company |
|-----------------|--|
| | Managing Director of: Grand Bills Finance Corp. |
| Kao Chyuan Inv. | Director of: Uni-President Enterprises corp., Ton Yi Industrial Corp., President Chain Store |
| Co., Ltd. | Corp., President International Development Corp., Scino Pharm Taiwan Ltd., |
| | Prince Housing &Development Corp. |
| | Chairman of: Uni-President Enterprises corp., President Chain Store Corp., President Natural |
| | Industrial Corp., Ton Yi Industrial Corp., TTET Union Corp., Kai Yu Investment |
| | Co., President Packaging Corp., President International Development Corp., |
| | Uni-President Cold Chain Corp., Presco Netmarketing Inc., Uni-President |
| | Dream Parks Corp., Uni-OAO Travel Service Corp., Kai Nan Investment Co., |
| | Ltd., President Century Corp., Ltd., President Property Corporation, Tong Yu |
| | Investment Corp., Uni-President (Vietnam) Co., Ltd., Uni-President (Thailand) |
| | Ltd., Uni-President (Philippines) Corp., Changjiagang President Nisshin Food |
| | Co., Ltd., Sanshui jianlibao Commerce Co., Ltd., Uni-President China Holdings |
| Chih-Hsien Lo | Ltd. (Cayman), President Enterprises (China) Investment Co., Ltd., Tong Ren |
| Onin-Halen Lo | Corp., Beijing President Food Co., Ltd. |
| | Vice Chairman of: President Nisshin Corp., Prince Housing & Development Corp., Time Square International Co., Ltd. |
| | Director of : President Baseball Team Corp., Nanlien International Corp., President |
| | Entertainment Corp., Tone Sang Construction Corp., Retail Support International |
| | Corp., President Fair Development Corp., Tainan Spinning Retail |
| | & Distribution Co., Ltd., Scino Pharm Taiwan Ltd., President Starbucks Coffee |
| | Corp., Uni-President Organics Corp., PK Venture Capital Corp., Uni-President |
| | Glass Industrial Co., Ltd., Kuang Chuan Dairy Co., Ltd., Kuang Chuan Foods Co., |
| | Ltd., Uni-President Development Corp., Tait Marketing & Distribution Co., Ltd., |
| ••••• | Ltd., Offi-1 resident Development Corp., Talt Marketing & Distribution Co., Ltd., |

| Name | Current Position with Other Company |
|---------------------|---|
| | Weilih Food Corp., Ming Da Enterprises Co., Ltd., Keng Ting Enterprises Co., Ltd., |
| | Cheng-Shi Investment Holding Co., Prince Property Management Consulting Co., |
| | Prince Corp., Prince Real Estate Co., Ltd., Uni-President Dream Parks Corp, |
| | Shanhai, Kao Chyuan Inv. Corp., PCS (BVI) Holdings Ltd., PCS (Labuan) Holdings |
| | Ltd., President Coffee (Cayman) Holdings Ltd., Shanghai President Starbucks |
| | Coffee Corp., Cayman President Holdings Ltd., Kai Yu (BVI) Investment Co., Ltd., |
| | President Packing Holdings Ltd., Uni-President Southeast Asia Holdings Ltd., PT. |
| | ABC President Indonesia, President Energy Development (Cayman Islands) Ltd., |
| | Uni-President Asia Holdings Ltd., Uni-President International (HK) Co., Ltd., |
| | Champ Green Capital Limited, Champ Green (Shanghai) Consulting Co. Ltd., |
| | Yantai Tongli Beverage industries Co., Ltd., Beijing President Enterprises Drinks & |
| | Food Co., Ltd., Wuhan President Enterprises Food Co., Ltd., Kunshan President |
| | Enterprises Food Co., Ltd., Kunming President Enterprises Corp., Chengdu |
| | President Enterprises Food Co., Ltd., Xinjiang President Enterprises Food Co., |
| | Ltd., Uni-President Enterprises (Kunshan) Food Technology Co., Ltd., Beijing |
| | President Enterprises Drinks & Food Co., Ltd., President Enterprises (Shanghai) |
| | Co., Ltd., Guangzhou President Enterprises Co., Ltd., Shenyang President |
| | Enterprises Co., Ltd., Harbin President Enterprises Co., Ltd., Hefei President |
| | Enterprises Co., Ltd., Fuzhou President Enterprises Co., Ltd., Nanchang President |
| Chih-Hsien Lo | Enterprises Co., Ltd., Zhengzhou President Enterprises Co., Ltd., Changsha |
| 01.111 T 10.1011 20 | President Enterprises Co., Ltd., Zhanjiang President Enterprise Co., Ltd., Nanning |
| | President Enterprise Co., Ltd., Taizhou President Enterprises Co., Ltd., Zhanjiang |
| | President Enterprise Co,. Ltd., Changchun President Enterprise Co,. Ltd., |
| | Shijiezhuanng President Enterprise Co., Ltd., Hainan President Enterprise Co., |
| | Ltd., Jinan President Enterprise Co., Ltd., Baiyin President Enterprise Co., Ltd., |
| | Xuzhou President Enterprise Co., Ltd., Guiyang President Enterprises Co., Ltd., |
| | Akesu President Enterprise Co., Ltd., Hangzhou President Enterprise Co., Ltd., |
| | Henan President Enterprises Co., Ltd., Shanxi President Enterprises Corp., President (Shanghai) Trading Co., Ltd., Ningxia President Enterprises Co., Ltd., |
| | Uni-President Enterprises (Inner Mongolia) Co., Ltd., Uni-President Enterprises |
| | (Shanxi) Co., Ltd., Uni-President Enterprises (Tianjin) Co., Ltd., Jangsu President |
| | Enterprises Co., Ltd., Uni-President Trading (Kunshan) Co., Ltd., Uni-President |
| | Trading (Hubei) Co., Ltd., President (Shanghai) Trading Co., Ltd., Uni-President |
| | Enterprises (ChangBai Mountain jilin) Mineral Water Co., Ltd., Wuyuan President |
| | Enterprises Mineral Water Co., Ltd., Bama President Mineral Water Co., Ltd., |
| | Wuxue President Mineral Water Co., Ltd., Uni-President Enterprise (Hutubi) |
| | Tomato Products Technology Co., Ltd., Uni-President Shanghai Pearly Century |
| | Co., Ltd., Uni-President Enterprises (Shanghai) Managment Consulting Co., Ltd., |
| | President Enterprises (Kunshan) Real Estate Development Co., Ltd. |
| | President of: Presco Netmarketing Inc. |
| | Chairman of : Kao Chyuan Inv. Corp., President Being Corp., President Fair Development |
| | Corp., Uni-President Department Store Corp., President Pharmaceutical Corp., |
| | President Drugstore Business Corp., Afternoon Tea Taiwan Co., Ltd. |
| | Director of: Uni-President Enterprises Corp., President Chain Store Corp., Ton Yi Industrial |
| Shiow-Ling Kao | Corp., Scino Pharm Taiwan Ltd., President International Development Corp., Uni- |
| | President Development Corp., Prince Housing & Development Corp., President |
| | Securities Corp., Time Square International Co., Ltd., President (Sanghai) Health |
| | Product Trading Company Ltd., President Starbucks Coffee Corp., Tainan Spinning |
| | Detail 9 Distribution Co. 111 |
| | Retail & Distribution Co., Ltd. President of: Kao Chyuan Inv. Corp. |

| Name | Current Position with Other Company |
|------------------|---|
| | Chairman of: President Yilan Art and Culture Corp., President Transnet Corp., President |
| | Collect Services Co., Ltd., President Starbucks Coffee Corp., Retail Support |
| | International Corp., President Musashino Corp., Ren-Hui Investment Corp., |
| | President Chain Store (Shanghai) Ltd., Shanghai President Starbucks Coffee |
| | Corp., Uni-President Superior Commissary Corp., President (Shanghai) Health |
| | Product Trading Company Ltd. |
| | Director of: Uni-President Enterprises Corp., President Chain Store Corp., President |
| | Drugstore Business Corp., President Being Corp., President Pharmaceutical |
| Jui-Tang Chen | Corp., Uni-President Department Store Corp., 21 Century Enterprise Co., Ltd., |
| | Wisdom Distribution Service Corp., Uni-President Cold-Chain Corp., President |
| | Development Corp., President International Development Corp., Philippine Seven |
| | Corp., Shan Dong President Yinzuo Commercial Limited, President Chain Store |
| | (BVI) Holdings Ltd., PCSC (China) Drugstore Limited, President Chain Store |
| | (Labuan) Holdings Ltd., President Chain Store (Hong Kong) Holdings Limited, |
| | President Coffee (Cayman) Holdings Ltd., Uni-President Logistics (BVI) Holdings |
| | Limited., Nanlien International Corp., President Fair Development Corp. |
| | President of: President Chain Store Corp., Ren-Hui Investment Corp. |
| Joyful Inv. Co., | Chairman of: Prince Housing Development Corp. |
| Ltd. | Director of: Uni-President Enterprises Corp., Tainan Spinning Co., Ltd., Nantex Industry Co., |
| | Ltd., Grand Bills Finance Corp. |
| | Chairman of : Scino Pharm Taiwan Ltd., Ming Da Enterprises Co., Ltd., Tainan Spinning Retail |
| | & Distribution Co., Ltd., Prince Housing & Development Corp., Don-Fung Corp., |
| | Cheng-Shi Investment Holding Co., Time Square International Co., Ltd., Prince |
| Kao-Huei | Property Management Consulting Co., Prince Corp., Prince Real Estate Co., |
| Cheng | Ltd., Southern Taiwan University of Tech., Konten Networks Inc. |
| og | Director of: Uni-President Enterprises Corp., President International Development Corp., |
| | Keng Ting Enterprises Co., Ltd., Joyful Investment Co., Ltd., Uni-President Assets |
| | Management Co., Ltd., President Fair Development Corp., President Securities |
| | Corp., Uni-President Development Corp., |
| Taipo | Director of: Uni-President Enterprises Corp., Tainan Spinning Co., Ltd., Prince Housing |
| Investment | Development Corp., President Pharmaceutical Corp., Ton Yi Pharmaceutical Corp. |
| Corp. | |
| | Director of: Uni-President Enterprises Corp., Kung Ching International Development Co. Ltd., |
| Ping-Chih Wu | President Global Corp., Ameripec Inc. President of: President Global Corp., |
| | Ameripec Inc. |
| Young Yun Inv. | Director of: Uni-President Enterprises Corp., Tainan Spinning Co., Ltd., Prince Housing |
| Co., Ltd. | Development Corp., Nantex Industry Co., Ltd., Grand Bills Finance Corp. |
| | Chairman of : San Shing Spinning Co., Ltd. |
| | Director of: Uni-President Enterprises Corp., Tainan Spinning Co., Ltd., Prince Housing |
| | Development Corp., Nantex Industry Co., Ltd., Grand Bills Finance Corp., |
| Chung-Ho Wu | President Pharmaceutical Corp., President International Development Corp., Kung |
| | Ching International Development Co. Ltd., Southern Taiwan University of Tech. |
| | Supervisor: Nanmat Technology Co., Ltd. |
| | President of: San Shing Spinning Co., Ltd. |
| | Chairman of: Tainan Spinning Co., Ltd., Nan Fan Housing Development Co., Ltd. |
| | Vice Chairman of: Tainan Spinning Retail & Distribution Co., Ltd. |
| Po-Ming Hou | Managing Director of: Nantex Industry Co., Ltd. |
| Ü | Director of: Uni-President Enterprises Corp., Prince Housing Development Corp., Scino Pharm |
| | Taiwan Ltd., President International Development Corp., President Entertainment |
| | Corp., Qware System & Services Corp. |

| Name | Current Position with Other Company |
|---------------|--|
| Yun Lin | Independent Director (the remuneration committee chairman), Uni-President Enterprises Corp.; Director, Hua Nan Commercial Bank, Ltd.; Independent Director, Microelectronics Technology Inc.; Supervisor, The Eslite Spectrum Corporation; Supervisor, Chinese television System; Adjunct Professor, Dept. of Finance, National Taiwan University.; Dept. of Business Administration, Shih- Hsin University |
| Chao-Tang Yue | Independent Director (the audit committee chairman), Uni-President Enterprises Corp.; President, Tien-Yeh Accounting Firm; Director, Tien-Yeh Consulting Limited; Independent Director (the audit committee chairman), O-Bank; Independent Director, Johnson Health Tech. Co., Ltd.; Independent Director, Feng Hsin Steel Co., Ltd; Supervisor, An-Shin Food Services Co., Ltd.; Supervisor, Depo Auto Parts Ind. Co., Ltd.; Supervisor, Great Eastern Resins Industrial Co., Ltd.; Supervisor, Century Development Corporation, Inc.; Adjunct Professor, National Chung Cheng Univ.; Visiting Professor, National Chung Hsing Univ.; Visiting Professor, Asia University |
| Hong-Te Lu | Independent Director, Uni-President Enterprises Corp.; Professor, Dept. of Business Administration, Chung Yuan Christian University; Independent Director, Lanner Electronics Inc.; Independent Director, Firich Enterprises Co., Ltd.; Consultant of Mainland Affairs Council, Taiwan Electrical and Electronic Manufacturers' Association; Consultant of Straits Exchange Foundation |

B. List of Major Shareholders of UPEC's Institutional Shareholders

As of 12/31/2016

| UPEC's Institutional Shareholders | Major Shareholders of UPEC's Institutional Shareholders (Holding Percentage) |
|--------------------------------------|--|
| Kao Chyuan Inv. Co., Ltd. | Hsiu-Ling Kao (61.61%), Chih-Hsien Lo (20.12%), Huan Kuo Lai (13.40%), Han-Di Kao(1.63%), Tze-Yi Kao (1.20%), Shi-Ai Lo (1.08%) Chin-Yen Kao (0.97%) |
| Joyful Inv. Corp. | Chao-Yuan Chen (50.00%), Miaw-Yu Cheng Horng (24.50%), Li-Ling Chen (5.90%), Hung-I Chen (5.00%), Kuo-Bi Chen (3.50%), Huei-Yi Chen (3.50%), Bi-Huei Chen (3.50%), Pi-Ying Chen (3.00%), Kao-Huei Chen (0.50%), Yu-Cheng Chen(0.50%) |
| Taipo Investments Corp. | Ping-Chih Wu (20.84%), Ping-Yuan Wu (20.84%), Chien-Te Wu (18.95%), Wei-Te Wu (18.95%), Su-Mei Huang (8.88%), Chao-Mei Wu Tseng (8.48%), Chang Ta Inv. Co., Ltd. (1.41%), Ching-Mei Wu (0.31%), Ju-Yu Chiang Wu (0.31%), Chuan Chiang Wu (0.31%) |
| Young Yun Inv. Co., Ltd. | Chung-Ho Wu (27.05%), Wu Chun Chieh Charity Fundation (24.65%), Chung-Chien Wu (24.50%), Man-Hui Wu (8.50%), Pao-Hui Wu (8.5%), Mei-Hsiang Chen (3.40%), Ai-Kuei Huang (3.40%), |

C. List of Institutional Shareholders of the Major Shareholders

As of 12/31/2016

| Institutional Shareholders | Major Shareholders of the Institutional Shareholders (Holding Percentage) |
|------------------------------------|--|
| Chang Ta Inv. Co., Ltd. | Ping-Chih Wu (22.83%), Ping-Yuan Wu (22.83%), Wei-Te Wu (22.83%), Chien-Te Wu (22.83%), Chao-Mei Wu Tseng (1.11%), Shu-Nu Wu (1.11%), Su-Mei Huang (1.01%), Chonz-Hwei Honz (1.01%), Ching-Mei Wu (0.61%), Ju-Yu Chiang Wu (0.61%) |
| Wu Chun Chieh Charity Fundation | NA |

D. Information Regarding Directors (II)

| | Five or More Years Experience or Professional Qualification | | | | | | | Criteria | | | | | | | | | | |
|------------------------------------|--|--|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---|--|--|--|--|
| Terms Name | Lecturer or above in Business, Law, Finance, Accounting or Corporate Business Related Fields | Qualification of Justice, Procurator, Attorney, CPA, Specialist or technician of National Examination in Corporate Business Related Fields | Experience in Business, Law, Finance, Accounting, or Corporate Business Related Fields | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | Number of Companies Also Serves as Independent Director for | | | | |
| Chih-Hsien Lo | | | | | | | | | | | | | | | | | | |
| (Representative of Kao Chyuan Inv. | | | $\sqrt{}$ | | | | | | | $\sqrt{}$ | | $\sqrt{}$ | | 0 | | | | |
| Co., Ltd.) | | | | | | | | | | | | | | | | | | |
| Shiow-Ling Kao | ••••• | ••••• | ••••• | •••• | ••••• | ••••• | ••••• | ••••• | ••••• | ••••• | ••••• | ••••• | ••••• | ••••••••••••••••••••••••••••••••••••••• | | | | |
| (Representative of | | | | _ | | | | | | _ | | _ | | _ | | | | |
| Kao Chyuan Inv. | | | $\sqrt{}$ | √ | | | | | | √ | | √ | | 0 | | | | |
| Co., Ltd.) | | | | | | | | | | | | | | | | | | |
| Jui-Tang Chen | | | | | | | | | | | | | | | | | | |
| (Representative of | | | $\sqrt{}$ | | | $\sqrt{}$ | | | | $\sqrt{}$ | ./ | ./ | | 0 | | | | |
| Kao Chyuan Inv. | | | V | | | v | | | | V | V | V | | Ü | | | | |
| Co., Ltd.) | ••••• | | | | | | | | | | | | | ••••••••••••••••••••••••••••••••••••••• | | | | |
| Kao-Huei Cheng | | | | | | | | | | | | | | | | | | |
| (Representative | | | $\sqrt{}$ | $\sqrt{}$ | | $\sqrt{}$ | | 0 | | | | |
| of Joyful Inv. Co., | | | | | | | | | | | | | | | | | | |
| Ltd.) | ••••• | | •••• | •••• | ••••• | | | ••••• | | ••••• | ••••• | | | ••••••••••••••••••••••••••••••••••••••• | | | | |
| Ping-Chih Wu (Representative of | | | | | | | | | | | | | | | | | | |
| Taipo Investment | | | $\sqrt{}$ | | | | $\sqrt{}$ | $\sqrt{}$ | | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | | 0 | | | | |
| Corp.) | | | | | | | | | | | | | | | | | | |
| Chung-Ho Wu | ••••• | | ••••• | •••• | ••••• | ••••• | ••••• | ••••• | ••••• | ••••• | ••••• | ••••• | ••••• | ••••••••••••••••••••••••••••••••••••••• | | | | |
| (Representative | | | | _ | | _ | _ | _ | | _ | _ | _ | | • | | | | |
| of Young Yun Inv. | | | $\sqrt{}$ | √ | | √ | √ | √ | | $\sqrt{}$ | √ | √ | | 0 | | | | |
| Co., Ltd.) | | | | | | | | | | | | | | | | | | |
| Po-Ming Hou | | | $\sqrt{}$ | $\sqrt{}$ | | | | | | $\sqrt{}$ | | $\sqrt{}$ | $\sqrt{}$ | 0 | | | | |
| Po-Yu Hou | | ••••• | $\sqrt{}$ | $\sqrt{}$ | | • | • | •••• | • | $\sqrt{}$ | | $\sqrt{}$ | $\sqrt{}$ | 0 | | | | |
| Chang-Sheng Lin | | | $\sqrt{}$ | | ••••• | | $\sqrt{}$ | $\sqrt{}$ | •••• | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | 0 | | | | |
| Hsiu-Jen Liu | | | | $\sqrt{}$ | •••• | | $\sqrt{}$ | $\sqrt{}$ | | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | 0 | | | | |
| Yun Lin | \checkmark | | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | 1 | | | | |
| Chao-Tang Yue | √ | √ | √ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | √ | $\sqrt{}$ | $\sqrt{}$ | $\sqrt{}$ | 3 | | | | |
| Hong-Te Lu | √ | | <i>√</i> | $\sqrt{}$ | 2 | | | | |

Note:

Directors or supervisors, during the two years before being elected or during the term of office, have been or be any of the following, please tick the appropriate corresponding boxes:

- 1. Not an employee of the company or any of its affiliates;
- 2. Not a director or supervisor of the company or any of its affiliates. The same does not apply, however, in cases where the person is an independent director of the company, its parent company or any subsidiary in which the company holds, directly or indirectly, more than 50% of the voting shares;
- 3. Not a natural-person shareholder who holds shares, together with those held by the person's spouse, minor children, or held by the person under others' names, in an aggregate amount of 1% or more of the total number if issued shares of the company or ranking in the top10 in holdings;
- 4. Not a spouse, relative within the second degree of kinship, or lineal relative within the fifth degree of kinship, of any of the persons in the preceding three subparagraphs;
- 5. Not a director, supervisor, or employee of a corporate shareholder that directly holds 5% or more of the total number if issued shares of the company or that holds shares ranking in the top five in holdings;
- 6. Not a director, supervisor, officer, or shareholder holding 5% or more of the shares, of a specified company or institution that has a financial or business relationship with the company
- 7. Not a professional individual who, or an owner, partner, director, supervisor, or officer of a sole proprietorship, partnership, company, or institution that, provides commercial, legal, financial, accounting services or consultation to the company or to any affiliated of the company, or a spouse thereof;
- 8. Not having a marital relationship, or a relative within the second degree of kinship to any other director of the company;
- 9. Not been a person of any conditions defined in Article30 of the Company Law; and
- 10. Not a governmental, juridical person or its representative as defined in Article27 of the Company Law.

3.2.2 Information of Management Team

| Title | Title Nationality Name Ge | | Gender | Date Effective | Sharehold | ling | Spouse & Minor Shareholding | | |
|---|---------------------------|--------------------|--------|-------------------|-----------|------|--------------------------------|------|--|
| | | | | | Shares % | | Shares | % | |
| Group Chief Strategy Officer | Taiwan, R.O.C. | Chih-Hsien Lo | M | 2007.06.28 | 4,059,095 | 0.07 | 93,182,918 | 1.64 | |
| President | Taiwan, R.O.C | Jung-Lung Hou | M | 2016.06.22 | 0 | 0.00 | 0 | 0.00 | |
| Senior Vice President | Taiwan, R.O.C. | Wen-Lung Yang | M | 2005.01.01 | 0 | 0.00 | 0 | 0.00 | |
| Senior Vice President | Taiwan, R.O.C. | Chien-Li Yin | M | 2008.05.01 | 0 | 0.00 | 263,285 | 0.00 | |
| Senior Vice President (Director of Finance Group) | Taiwan, R.O.C. | Tsung-Ming Su | M | 2008.05.01 | 0 | 0.00 | 0 | 0.00 | |
| Senior Vice President | Taiwan, R.O.C. | Long-Hong Lu | M | 2011.07.01 | 0 | 0.00 | 6,713 | 0.00 | |
| Senior Vice President | Taiwan, R.O.C. | Chung-Sung Wu | M | 2011.07.01 | 0 | 0.00 | 0 | 0.00 | |
| Vice President | Taiwan, R.O.C. | Ying-Thung Yu | M | 2005.01.01 | 0 | 0.00 | 58,963 | 0.00 | |
| Vice President | Taiwan, R.O.C. | Jui-Sheng Wang | M | 2005.01.01 | 0 | 0.00 | 2,201 | 0.00 | |
| Vice President | Taiwan, R.O.C. | Tsung-Yi Liu | M | 2008.05.01 | 0 | 0.00 | 0 | 0.00 | |
| Vice President | Taiwan, R.O.C. | Chia-Chuan Wang | M | 2009.03.01 | 8,819 | 0.00 | 1,454 | 0.00 | |
| Vice President | Taiwan, R.O.C. | Fu-Jung La | M | 2010.05.01 | 0 | 0.00 | 0 | 0.00 | |
| Vice President | Taiwan, R.O.C. | Jau-Kai Hwang | M | 2011.07.01 | 0 | 0.00 | 0 | 0.00 | |
| Vice President | Taiwan, R.O.C. | Chia-Ming Chai | F | 2011.07.01 | 0 | 0.00 | 0 | 0.00 | |
| Vice President (Director of Accounting Group) | Taiwan, R.O.C. | Tsung-Pin Wu | М | 2013.08.16 | 0 | 0.00 | 2,374 | 0.00 | |
| Vice President | Taiwan, R.O.C. | Liang-Feng Wu | M | 2013.09.01 | 319 | 0.00 | 1,982 | 0.00 | |
| Vice President | Taiwan, R.O.C. | Chih-Ming Hsu | M | 2014.04.15 | 0 | 0.00 | 0 | 0.00 | |

Note 1: Managers who have ever hold positions in the auditor's agency or its affiliated companies: None.

As of 12/31/2016

| Shareholding by Nominee Arrangement | | Education & Experience | Current Position with Other | Managers are Spouse or within 2 Degrees of Consanguinity Each Other | | |
|---|------|---|--------------------------------------|--|------|----------|
| Shares | % | | Company | Title | Name | Relation |
| 0 | 0.00 | Executive Vice President of Uni-President Enterprises Corp.; MBA, UCLA, U.S.A. | (Note2) | NA | NA | NA |
| 0 | 0.00 | EMBA, Tsinghua Univ., Beijing | (Note2) | NA | NA | NA |
| 0 | 0.00 | BA in Sociology, Nat'l Chung Hsing Univ., R.O.C. | (Note2) | NA | NA | NA |
| 0 | 0.00 | BBA in Accounting, Nat'l Chung Hsing Univ., R.O.C. | (Note2) | NA | NA | NA |
| 0 | 0.00 | MBA, Iowa State Univ., U.S.A. | (Note2) | NA | NA | NA |
| 0 | 0.00 | MS in Food Science, Nat'l Chung Hsing Univ., R.O.C. | (Note2) | NA | NA | NA |
| 0 | 0.00 | MBA, Oklahoma State Univ., U.S.A. | (Note2) | NA | NA | NA |
| 0 | 0.00 | BBA in Business Administration, Tamkang Univ., R.O.C. | (Note2) | NA | NA | NA |
| 0 | 0.00 | BBA in Business Administration, Soochow Univ., R.O.C. | (Note2) | NA | NA | NA |
| 0 | 0.00 | MBA, National Taiwan Univ., R.O.C. | (Note2) | NA | NA | NA |
| 0 | 0.00 | Associate Degree in Veterinary Medicine, National Pingtung Institute of Agriculture, R.O.C. | (Note2) | NA | NA | NA |
| 0 | 0.00 | MBA, Kun Shan Univ., R.O.C. | NA | NA | NA | NA |
| 0 | 0.00 | Associate Degree in Accounting, Shih Chien College, R.O.C. | (Note2) | NA | NA | NA |
| 0 | 0.00 | L.L.M., University of Washington, U.S.A. | (Note2) | NA | NA | NA |
| 0 | 0.00 | BBA in Accounting, Chung Yuan Christian Univ., R.O.C. | (Note2) | NA | NA | NA |
| 0 | 0.00 | BA in Japanese, Tamkang Univ., R.O.C. | (Note2) | NA | NA | NA |
| 0 | 0.00 | Ph.D., Institute of China and Asia-Pacific Studies, National Sun Yat-Sen Univ., R.O.C. | NA | NA | NA | NA |

Note 2: Current position with other company

| Name | Current Position with Other Company |
|---------------|--|
| Chih-Hsien Lo | Current Position with Other Company Chairman of: Uni-President Enterprises corp., President Chain Store Corp., Ton Yi Industrial Corp., TTET Union Corp., Kai Yu Investment Co., President Packaging Corp., President International Development Corp., Uni-President Cold Chain Corp., Presco Netmarketing Inc., Uni-President Dream Parks Corp., Uni-OAO Travel Service Corp., Kai Nan Investment Co., Ltd., President Century Corp., Ltd., President Property Corporation, Tong Yu Investment Corp., Uni-President (Vietnam) Co., Ltd., Uni-President (Thailand) Ltd., Uni-President (Philippines) Corp., Changjiagang President Nisshin Food Co., Ltd., Sanshui jianlibao Commerce Co., Ltd., Uni-President China Holdings Ltd., President Enterprises (China) Investment Co., Ltd., Tong Ren Corp., Beijing President Food Co., Ltd. Vice Chairman of: President Nisshin Corp., Prince Housing &Development Corp., Time Square International Co., Ltd., Jinmailang Beverage (Beijing) Co., Ltd. Director of: President Baseball Team Corp., Nanlien International Corp., President Entertainment Corp., Tone Sang Construction Corp., Retail Support International Corp., Presicarre Corp., Tung Ho Development Corp., President Fair Development Corp., Tainan Spinning Retail & Distribution Co., Ltd., Scino Pharm Taiwan Ltd., President Starbucks Coffee Corp., Uni-President Organics Corp., PK Venture Capital Corp., Uni-President Glass Industrial Co., Ltd., Kuang Chuan Dairy Co., Ltd., Kuang Chuan Foods Co., Ltd., Uni-President Development Corp., Tait Marketing & Distribution Co., Ltd., Weilih Food Corp., Ming Da Enterprises Co., Ltd., Uni-Splendor Corp., Uni-President Development Holding Co., Prince Property Management Consulting Co., Prince Corp., Prince Real Estate Co., Ltd., Uni-Splendor Corp., Uni-President Dream Parks Corp, Shanhai, Kao Chyuan Inv. Corp., PCS (BVI) Holdings Ltd., Rai Yu (BVI) Investment Co., Ltd., President Coffee (Cayman) Holdings Ltd., Kai Yu (BVI) Investment Co., Ltd., President Packing Holdings Ltd., Uni-President Enterprises Prinks & Food Co., |
| | President Enterprises Drinks & Food Co., Ltd., Wuhan President Enterprises Food Co., Ltd., Kunshan President Enterprises Food Co., Ltd., Kunming President Enterprises Corp., Chengdu President Enterprises Food Co., Ltd., Xinjiang President Enterprises Food Co., Ltd., Uni-President Enterprises (Kunshan) Food Technology Co., Ltd., Beijing President Enterprises Drinks & Food Co., Ltd., President Enterprises (Shanghai) Co., Ltd., Guangzhou President Enterprises Co., Ltd., Shenyang President Enterprises Co., Ltd., Harbin President Enterprises Co., Ltd., Hefei President Enterprises Co., Ltd., Fuzhou President Enterprises Co., Ltd., Changsha President Enterprises Co., Ltd., Zhanjiang President Enterprise Co., |
| | Ltd., Nanning President Enterprise Co., Ltd., Taizhou President Enterprises Co., Ltd., Zhanjiang President Enterprise Co., Ltd., Changchun President Enterprise Co., Ltd., Shijiezhuanng President Enterprise Co., Ltd., Hainan President Enterprise Co., Ltd., Jinan President Enterprise Co., Ltd., Baiyin President Enterprise Co., Ltd., Xuzhou President Enterprise Co., Ltd., Guiyang President Enterprises Co., Ltd., Akesu President Enterprise Co., Ltd., Hangzhou President Enterprise Co., Ltd., Henan President Enterprises Co., Ltd., Shanxi President Enterprises Corp., President (Shanghai) Trading Co., Ltd., Ningxia President Enterprises Co., Ltd., |

| Name | Current Position with Other Company |
|------------------|---|
| | Uni-President Enterprises (Inner Mongolia) Co., Ltd., Uni-President Enterprises (Shanxi) Co., Ltd., Uni-President Enterprises (Tianjin) Co., Ltd., Jangsu President Enterprises Co., Ltd., Uni-President Trading (Kunshan) Co., Ltd., Uni-President Trading (Hubei) Co., Ltd., President (Shanghai) Trading Co., Ltd., Uni-President Enterprises (ChangBai Mountain jilin) Mineral Water Co., Ltd., Wuyuan President Enterprises Mineral Water Co., Ltd., Bama President Mineral Water Co., Ltd., Wuxue President Mineral Water Co., Ltd., Uni-President Enterprise (Hutubi) Tomato Products Technology Co., Ltd., Uni-President Shanghai Pearly Century Co., Ltd., Uni-President Enterprises (Shanghai) Managment Consulting Co., Ltd., Uni-President Enterprises (China) Research&Development Center Co., Ltd. President of: Presco Netmarketing Inc. Chairman of: President (Shanghai) Private Label Marketing & Trading Co., Ltd., Xinjiang President Enterprises Food Co., Ltd., Chengdu President Enterprises Food Co., Ltd., Kunshan President Enterprises Food Co., Ltd., Wuhan President Enterprises Food Co., Ltd., Harbin President Enterprises Co., Ltd., Shenyang President Enterprises Co., Ltd., Harbin President Enterprises Co., Ltd., Hefei President Enterprises Co., Ltd., Fuzhou President Enterprises Co., Ltd., Nanchang President Enterprises Co., Ltd., Zhengzhou President Enterprises Co., Ltd., Kunming President Enterprises Food Co., Ltd., President (Shanghai) Trading Co., Ltd., Uni-Presodent Enterprises Co., Ltd., Changsha President Enterprises Co., Ltd., Uni-President Shanghai Pearly Century Co., Ltd., Uni-President Enterprises Co., Ltd., Uni-President Trading Co., Ltd., Uni-President Trading |
| | (Kunshan) Co., Ltd., Yichang Ziquan Beverage Industries Co., Ltd., Uni- President Trading (Hubei) Co., Ltd., President Enterprises (Kunshan) Real Estate |
| Jung-Lung | Development Co., Ltd. |
| Hou | Director of: Uni-President China Holdings Ltd., Uni-President Hong Kong Holdings Limited, Uni-President Enterprises (China) Investment Co., Ltd., Beijing President Enterprises Food Co., Ltd., Bama President Mineral Water Co., Ltd., Yantai Tongli Beverage Industries Co., Ltd., Shijiazhuang President Enterprises Co., Ltd., Chongqing President Enterprises Co., Ltd., Zhanjiang President Enterprises Co., Ltd., Nanning President Enterprises Co., Ltd., Akesu President Enterprises Co., Ltd., Xuzhou President Enterprises Co., Ltd., Guiyang President Enterprises Co., Ltd., Hainan President Enterprises Co., Ltd., Changchun President Enterprises Co., Ltd., Baiyin President Enterprises Co., Ltd., Taizhou President Enterprises Co., Ltd., Wuxue Uni Mineral Water Co., Ltd., Jinan President Enterprises Co., Ltd., Hangzhou President Enterprises Co., Ltd., Chengdu Unifies The Skillful Noodle Restaurant Dining Culture Limited Company, Henan President Enterprises Co., Ltd., Wuyuan President Enterprises Mineral Water Co., Ltd., Shaanxi President Enterprises Co., Ltd., Jiangsu President Enterprises Co., Ltd., Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd., President Enterprises (Shanghai) Co., Ltd., |
| Wen-Lung Yang | Chairman of: Tung Chu Enterprises Corp., Uni-President Vendor Corp., President Global Corp., PT. ABC President Enterprises Indonesia Director of: President Chain Store Corp., President International Development Corp., Tait Marketing & Distribution Co., Ltd., Tung-Ang Enterprises corp., Tung-Xiang Corp., Sanshui jianlibao Commerce Co., Ltd., Uni-President (Thailand) Ltd., Uni-President Marketing Co., Ltd., Uni-President (Vietnam) Co., Ltd., PT. ABC President Indonesia |

| Name | Current Position with Other Company |
|-------------------|---|
| Chien-Li Yin | Chairman of: Uni-President Glass Industrial Co., Ltd., Ton Yi Pharmaceutical Corp. Director of: President Entertainment Corp., Tone Sang Construction Corp., President Nisshin Corp., Kai Yu Investment Co., Ltd., Tung Ho Development Corp., Grand Bills Finance Corp., President Fair Development Corp., President Century Corp., President International Development Corp., Scino Pharm Taiwan Inc., President Tokyo Corp., President Tokyo Auto Leasing Corp., Uni-President Tc-Lease(Cayman) Corporation, Uni-President Organics Corp., Kai Nan Investment Co., Ltd., Uni-President International (HK) Co., Ltd., Changjiagang President Nisshin Food Co., Ltd., President Packaging Holdings Ltd., Uni-President (Vietnam) Co., Ltd., Tong-Sheng (Suzhou) Car Rental Co., Ltd. Supervisor of: Nanlien International Corp., President Natural Industrial Corp., President Packaging Corp., Uni-President Dream Parks Corp., Uni-OAO Travel Service Corp., Uni-President Vendor Corp., Ming Da Enterprises Co., Ltd., President Life Sciences Co., Ltd., President Assets Management Co., Ltd., Tainan Spinning Retail & Distribution Co., Ltd., Kunshan President Kikkoman Biotechnology Co., Ltd. |
| Tsung-Ming Su | Chairman of: Uni-President Development Corp., President Life Sciences Co., Ltd., AndroSciences Corp. Director of: President Chain Store Corp., Kai Yu Investment Co., Ltd., Grand Bills Finance Corp., President Fair Development Corp., Tainan Spinning Retail & Distribution Co., Ltd., Scino Pharm Taiwan Inc., President Tokyo Corp., President Tokyo Auto Leasing Corp., Uni-President Tc-Lease(Cayman) Corporation, Kai Nan Investment Co., Ltd., President International Development Corp., Tong Yu Investment Corp., Puppetmotion Entertainment Co., Ltd., CDIB & Partners Investment Holding Corp., Uni-Splendor Corp., President Property Corporation, Uni-President China Holdings Ltd. (Cayman), Uni-President Hong Kong Holdings Limited, Xiang Lu Industrial Ltd., Tong Ting Gas Corp., Kuan Tang Industrial Harbor Corp., Tanvex Biologics, Inc., Uni-Home Tech Corp., President Life Sciences Cayman Co., Ltd., President (BVI) International Investment Holdings Ltd., President Energy Development (Cayman Islands) Ltd., Tong- Sheng (Suzhou) Car Rental Co., Ltd. Supervisor of: Presco Netmarketing Inc., Presicarre Corp., President Enterprises (China) Investment Co., Ltd. President of: President International Development Corp., President Life Sciences Co., Ltd., President Property Corporation |
| Long-Hong Lu | Director of: President Chain Store Corp., President Packaging Corp., Uni-President Glass Industrial Co., Ltd., Uni-Splendor Corp., President Musashino Corp., President Energy Development (Cayman Islands) Ltd., Uni-President (Thailand) Ltd., Uni- President (Vietnam) Co., Ltd. Supervisor of: Kuan Tang Industrial Harbor Corp. |
| Chung-Sung Wu | Chairman of: Uni-President Organics Corp. Director of: President International Development Corp., President Baseball Team Corp., Han Lin Publishing Co., Ltd. |
| Ying-Thung Yu | Chairman of: Wei Tung Corp., Chang Tung Enterprises Corp., Cheng-Fa Enterprises Corp. |
| Jui-Sheng Wang | Vice Chairman of: Kunshan President Kikkoman Biotechnology Co., Ltd., President Kikkoman Inc. Director of: President Kikkoman Zhenji Foods Co., Ltd. |

| Name | Current Position with Other Company |
|-------------------|---|
| | Chairman of : SMS Capital (Shanghai) Limited |
| Tsung-Yi Liu | Director of: President Securities Corp., President International Development Corp., Presco Netmarketing Inc., Kuang Chuan Dairy Co., Ltd., Kuang Chuan Foods Co., Ltd., Tait Marketing & Distribution Co., Ltd., Yantai North Andre Juice Co., Ltd., United Advisor Venture Management Ltd., Shanghai Liuhe Shunfeng Dining Co., Ltd., Champ Green Capital limited., Sunmile Group Holding Co., Ltd., Sunmile (HK) International Holding Co., Ltd., SMS Private Equity Fund Management Company Limited, Huasui Tomato Investment Company, SMS Capital Co., Ltd., SMS Partners Limited, SMS Investment Management Co., Ltd. Supervisor of: Sanshui jianlibao Commerce Co., Ltd. President of: Champ Green (Shanghai) Consulting Co. Ltd., SMS Capital (Shanghai) Limited, United Advisor Venture Management Ltd. |
| ••••• | Chairman of: Tung Guan Enterprises Co., Ltd., Tung-Xiang Xin Yeh Corp. |
| Chia-Chuan | Director of: Zhongshan President Enterprises Co., Ltd., Changjiagang President Nisshin Food |
| Wang | Co., Ltd., Shanghai Songjiang President Enterprises Co., Ltd. |
| | Supervisor of: TTET Union Corp. |
| Chia-Ming Chai | Director of: President International Development Corp., United Advisor Venture Management Ltd., Champ Green Capital Limited., Tait Marketing & Distribution Co., Ltd., SMS Capital (Shanghai) Limited, Greater China F&B Capital Partners Limited, Greater China F&B Investment Holding Limited, Greater China F&B (Hong Kong) Private Limited, SMS Capital Co., Ltd., SMS Investment Management Co., Ltd., Grand Bills Finance Corp., |
| | Independent Director of : Generalplus Technology Inc. |
| | Supervisor of: Icash Payment Systems Ltd. |
| Jau-Kai | Chairman of: Tung Ang Enterprises Corp. |
| Hwang | Director of: Mech-President Corp., Tung-You Internation Corp., Uni-President Cold Chain Corp. |
| Tsung-Pin Wu | Chairman of: Uni-President Assets Management Co., Ltd. Director of: President International Trade & Investment Corp., President Chain Store Corp., Prince Housing & Development Corp., Prince Real Estate Co., Ltd., Time Square International Co., Ltd., Ton Yi Pharmaceutical Corp., Scino Pharm Taiwan Inc., Kuang Chuan Dairy Co., Ltd., Kuang Chuan Foods Co., Ltd., Tong Yu Investment Corp., Uni-President Hong Kong Holdings Limited,, Supervisor of: President Baseball Team Corp., President Entertainment Corp., Tone Sang Construction Corp., President Kikkoman Inc., Kai Yu Investment Co., Ltd., President International Development Corp., President Property Corporation, Uni-President Assets Management Co., Ltd., Tait Marketing & Distribution Co., Ltd., Kai Nan Investment Co., Ltd., President Kikkoman Zhenji Foods Co., Ltd., |
| Liang-Feng Wu | Chairman of: Master channels corporation, Zhongshan President Enterprises Co., Ltd., Qingdao President Feed & Livestock Co., Ltd. Director of: President Nisshin Corp., TTET Union Corp., Changjiagang President Nisshin Food Co., Ltd., Tianjiang President Enterprises Food Co., Ltd., Uni-President (Vietnam) Co., Ltd. President of: Changjiagang President Nisshin Food Co. |

3.2.3 Remuneration paid to Company directors, supervisors, group chief strategy officer, president, and senior vice presidents over the past year

A. a. Remuneration paid to each individual director and supervisor

| | | Total Director Remuneration | | | | | | | | |
|--|---------------------------|-----------------------------|----------------------------------|-----------------|----------------------------------|---------------------------------|----------------------------------|--------------------------|----------------------------------|--|
| Title | Name | Remuneration (A) | | Pensions (B) | | Earnings Distribution (C) | | Business Expenses (D) | | |
| | | UPEC | All consolidated companies | UPEC | All consolidated companies | UPEC | All consolidated companies | UPEC | All consolidated companies | |
| Director and Institutional Shareholder | Kao Chyuan Inv. Co., Ltd. | 0 | 0 | 1,450 | 1,565 | 98,155 | 116,171 | 3,900 | 5,280 | |
| Director and Institutional Shareholder | Joyful Holding Company | 0 | 0 | 0 | 0 | 21,812 | 21,812 | 0 | 0 | |
| Director and Institutional Shareholder | Taipo Investment Corp. | 0 | 0 | 0 | 0 | 21,812 | 21,812 | 300 | 300 | |
| Director and Institutional Shareholder | Young Yun Inv. Co., Ltd. | 0 | 0 | 75 | 75 | 21,812 | 21,812 | 300 | 300 | |
| Director | Po-Ming Hou | 0 | 0 | 75 | 81 | 21,812 | 21,812 | 300 | 728 | |
| Director | Po-Yu Hou | 0 | 0 | 75 | 75 | 21,812 | 21,812 | 300 | 300 | |
| Director | Chang-Sheng Lin | 0 | 0 | 75 | 75 | 21,812 | 21,812 | 300 | 470 | |
| Director | Hsiu-Jen Liu | 0 | 0 | 75 | 75 | 21,812 | 21,812 | 300 | 300 | |

Note: In recent years, directors were not employees which received compensenation from all affiliates offer service: NA.

December 31, 2016 / Unit: NT\$1,000

| | Compensation to Directors Also Serving as Company Employee | | | | | | | | | 1, 2010 / 0 | | |
|---------------|--|------|-----------------------------------|------|---------------------------|-----------------|------------------|-----------------|------------------|----------------------------|---|---|
| of an % | of A, B, C, and D as a % of After- Tax Income Salary, Bonuses, and Special Allowance (E) (Note 5) | | onuses, d Special wance (E) | P | ensions (F) | Ea | arnings C ((| | on | A,B, and of <i>i</i> | nmation of ,C, D, E, F G as a % After-Tax ncome | Compensation from Affiliates Other than |
| | All | | All | | All | UP | EC | All cons | | | All | Subsidiaries |
| UPEC | consolidated companies | UPEC | consolidated companies | UPEC | consolidated companies | Cash Bonuses | Stock Bonuses | Cash Bonuses | Stock Bonuses | UPEC | consolidated companies | |
| 0.71% | 0.85% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.71% | 0.85% | 4,949 |
| 0.15% | 0.15% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.15% | 0.15% | 11,478 |
| 0.15% | 0.15% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.15% | 0.15% | 7,504 |
| 0.15% | 0.15% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.15% | 0.15% | 4,543 |
| 0.15% | 0.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.15% | 0.16% | 2,848 |
| 0.15% | 0.15% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.15% | 0.15% | 0 |
| 0.15% | 0.15% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.15% | 0.15% | 0 |
| 0.15% | 0.15% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.15% | 0.15% | 0 |

A. b. Aggregate remuneration information

| | | | Total Director Remuneration | | | | | | | | |
|---|-------------------------|---------------------|----------------------------------|-----------------------------|----------------------------------|---------------------------------|----------------------------------|--------------------------------------|----------------------------------|--|--|
| Title | Name | Remuneration (A) | | Pensions (B) (Note 8) | | Earnings Distribution (C) | | Business Expenses (D) (Note 5) | | | |
| | | UPEC | All consolidated companies | UPEC | All consolidated companies | UPEC | All consolidated companies | UPEC | All consolidated companies | | |
| Chairman and Group Chief Strategy Officer | Chih-Hsien Lo (Note 1) | | | | | | | | | | |
| Director | Chin-Yen Kao (Note 1) | | | | | | | | | | |
| Director | Shiow-Ling Kao (Note 1) | | | | | | | | 12,308 | | |
| Director | Jui-Tang Chen (Note 1) | | | | | | | | | | |
| Director | Kao-Huei Cheng (Note 2) | | | | | | | | | | |
| Director | Ping-Chih Wu (Note 3) | 1,546 | 6,803 | 455 | 1,130 | 0 | 0 | 1,740 | | | |
| Director | Chung-Ho Wu (Note 4) | | | | | | | | | | |
| Independent Director | Yun Lin | | | | | | | | | | |
| Independent Director | Chao-Tang Yue | | | | | | | | | | |
| Independent Director | Hong-Te Lu | | | | | | | | | | |

Note: In recent years, directors were not employees which received compensenation from all affiliates offer service: NA.

December 31, 2016 / Unit: NT\$1,000

| | | | Com | pensation to | Direct | ors Also Ser | ving as C | Company | / Employ | | | 1, 201070 | |
|---|-------|------------------------|---|---------------------------|----------------|-----------------------------|-----------------|------------------|-----------------|--|-------|---|--------------|
| Summation of A, B, C, and D as a % of After- Tax Income | | Bo and Allov | alary, nuses, Special vance (E) lote 6) | Po | ensions (F) | Ea | rnings D (C | | on | Summation of A,B,C, D, E, F and G as a % of After-Tax Income | | Compensation from Affiliates Other than | |
| | | All | | All | UPEC | All | UP | EC | All cons | olidated anies | | All | Subsidiaries |
| | UPEC | consolidated companies | UPEC | EC consolidated companies | | consolidated - companies | Cash Bonuses | Stock Bonuses | Cash Bonuses | Stock Bonuses | UPEC | consolidated companies | |
| | 0.03% | 0.14% | 245,213 | 317,562 | 248 | 534 | 2,857 | 0 | 4,469 | 0 | 1.74% | 2.36% | 24,422 |

A.c. Range of remuneration for directors

| | | Names of | Directors | |
|--|---|---|---|--|
| | A+B- | +C+D | A+B+C+I | D+E+F+G |
| Compensation Level | UPEC | All consolidated companies | UPEC | All consolidated companies |
| Less than NT\$2,000,000 | Chih-Hsien Lo (Note 1), Chin- Yen Kao(Note 1), Shiow-Ling Kao (Note 1), Jui-Tang Chen (Note 1), Chung-Ho Wu (Note 2), Ping-Chih Wu (Note1), Kao- Huei Cheng (Note 2), Yun Lin, Hong- Te Lu, Chao-Tang Yue | Shiow-Ling Kao (Note 1), Jui-Tang Chen (Note 1), Chung-Ho Wu (Note 4), Ping-Chih Wu (Note3), Yun Lin, Hong-Te Lu, Chao-Tang Yue | Chin-Yen Kao(Note 1), Shiow-Ling Kao (Note 1), Jui-Tang Chen (Note 1), Chung-Ho Wu (Note 4), Ping-Chih Wu (Note 3), Kao- Huei Cheng (Note 2), Yun Lin, Hong- Te Lu, Chao-Tang Yue | Chung-Ho Wu (Note 4), Yun Lin, Hong-Te Lu, Chao- Tang Yue |
| NT\$ 2,000,000 (incl.) – NT\$ 5,000,000 | NA | Chin-Yen Kao(Note 1), Kao-Huei Cheng (Note 2) | NA | Shiow-Ling Kao (Note1) |
| NT\$ 5,000,000 (incl.) - NT\$10,000,000 | NA | Chih-Hsien Lo (Note 1), | NA | NA |
| NT\$10,000,000 (incl.) - NT\$15,000,000 | NA | NA | NA | Chin-Yen Kao(Note 1) |
| NT\$15,000,000 (incl.) – NT\$30,000,000 | NA | NA | NA | Kao-Huei Cheng (Note 2) ,Ping-Chih Wu(Note 3) |
| NT\$30,000,000 (incl.) - NT\$50,000,000 | NA | NA | NA | Jui-Tang Chen (Note 1) |
| NT\$50,000,000 (incl.) - NT\$100,000,000 | NA | NA | NA | NA |
| NT\$100,000,000 and above | NA | NA | Chih-Hsien Lo (Note 1) | Chih-Hsien Lo (Note 1) |
| Total (person) | 10 | 10 | 10 | 10 |

- Note 1: Mr. Chih-Hsien Lo, Mr. Chin-Ken Kao, Mrs Shiow-Ling Kao and Mr. Jui-Tang Chen are representatives of Kao Chyuan Inv. Co., Ltd. Mr. Chin-Yen Kao resigned for death on Apr.1, 2016 and Mr. Jui-Tang Chen was the new replacement.
- Note 2: Representative of Joyful Inv. Co., Ltd.
- Note 3: Representative of Taipo Investment Corp.
- Note 4: Representative of Young Yun Inv. Co., Ltd.
- Note 5: Includes car leasing expense of NTD 3,897,000 for Chairman, Chih-Hsien Lo. Compensation paid to his driver totaled NTD 1,596,000.
- Note 6: Earnings distribution for 2016 has not yet been approved by shareholders at the general meeting. These figures are based on the proposal approved by the Board.
- Note 7: The term for independent director started on 25 June 2013.
- Note 8: After-tax income used non-consolidated profit of 2016: NTD 14,526,719,000.

B. Group chief strategy officer, president and senior vice president remuneration

December 31, 2016 / Unit: NT\$1,000

| Title | Name | Sal | ary (A) | Pensions (B) | | Bonus and Special Allowance (C) (Note 1) | | Company Earnings Distribution to Employees (D) | | | Summation of A, B, C, and D as a % of After-Tax Income | | Compensation from Affiliates | |
|------------------------------------|-------------------|--------|----------------------------|--------------|----------------------------|---|----------------------------|--|-------------|--------------------------|--|-------|------------------------------|----------------------------|
| | | UPEC | All consolidated companies | UPEC | All consolidated companies | UPEC | All consolidated companies | UP Cash | EC Stock | All cons comp Cash | olidated anies Stock | UPEC | All consolidated companies | Other than Subsidiaries |
| Group Chief Strategy Officer | Chih-Hsien Lo | | Companies | | Companies | | | Bonuses | Bonuses Bon | Bonuses | Bonuses | | 6 1.20% | |
| President | Jung-Lung Hou | | | | | | | | | | 10,269 0 0.97% | | | 6,924 |
| Senior Vice President | Wen-Lung Yang | | | | | | | | | | | | | |
| Senior Vice President | Chien-Li Yin | | | | 54 1,644 | 105,157 | 105,157 136,309 | 9,710 | | | | | | |
| Senior Vice President | Tsung-Ming Su | 23,968 | 26,421 | 1,554 | | | | | 0 10,269 | 10,269 | | 0.97% | | |
| Senior Vice President | Long-Hong Lu | | | | | | | | | | | | | |
| Senior Vice President | Chung-Sung Wu | | | | | | | | | | | | | |
| Senior Vice President | Hua-Yang Lee | | | | | | | | | | | | | |
| Senior Vice President | Jui-Tien Huang | | | | | | | | | | | | | |

B.b. Range of remuneration for Group chief strategy officer, president and senior vice presidents

| Componentian Lovel | Names of the President a | nd Senior Vice Presidents |
|--|--|---|
| Compensation Level | UPEC | All consolidated companies |
| Less than NT\$2,000,000 | Hua-Yang Lee | Hua-Yang Lee |
| NT\$2,000,000 (incl.) - NT\$5,000,000 | NA | NA |
| NT\$5,000,000 (incl.) - NT\$10,000,000 | Long-Hong Lu, Jui-Tien Huang, Chung-Sung Wu, Wen-Lung Yang, Chien-Li Yin | Long-Hong Lu, Chung-Sung Wu, Wen-Lung Yang, Chien-Li Yin |
| NT\$10,000,000 (incl.) - NT\$15,000,000 | Jung-Lung Hou, Tsung-Ming Su | Tsung-Ming Su, Jui-Tien Huang |
| NT\$15,000,000 (incl.) - NT\$30,000,000 | NA | Jung-Lung Hou |
| NT\$30,000,000 (incl.) - NT\$50,000,000 | NA | NA |
| NT\$50,000,000 (incl.) - NT\$100,000,000 | Chih-Hsien Lo | Chih-Hsien Lo |
| NT\$100,000,000 and above | NA | NA |

- Note 1: Includes car leasing expense of NTD 3,897,000 for Group Chief Strategy Officer, Chih-Hsien Lo. Compensation paid to his driver totaled NTD 1,596,000. The Company also pays President Tokyo Corp. NTD 534 thousand dollars to rent sedans for President, Jung-Lung Hou. Compensation paid to his driver totaled NTD 522,000. The Company also pays President Tokyo Corp. NTD 3,845 thousand dollars to rent sedans for the use of Vice Presidents.
- Note 2: Earnings distribution for 2016 has not yet been approved by shareholders at the general meeting. These figures are based on the proposal approved by the Board.
- Note 3: After-tax income used non-consolidated profit of 2016: NTD 14,526,719,000.

C. Distribution of bonuses to Company management during 2016

Unit: NT\$1,000

| | | | | | OIII. N1\$1,000 |
|--|--------------------------|-------------|------------|--------|------------------------|
| Title | Name | Stock Bonus | Cash Bonus | Total | Total as a % of After- |
| | | | | | Tax Income |
| Group Chief Strategy Officer | Chih-Hsien Lo | | | | |
| President | Jung-Lung Hou | | | | |
| Senior Vice President | Wen-Lung Yang | | | | |
| Senior Vice President | Chien-Li Yin | | | | |
| Senior Vice President (Diector of Finance Group) | Tsung-Ming Su | | | | |
| Senior Vice President | Long-Hong Lu | | | | |
| Senior Vice President | Chung-Sung Wu | | | | |
| Senior Vice President | Hua-Yang Lee (Note) | | | | |
| Senior Vice President | Jui-Tien Huang (Note) | | | | |
| Vice President | Ying-Thung Yu | | | | |
| Vice President | Jui-Sheng Wang | 0 | 19,126 | 19,126 | 0.13 |
| Vice President | Zong-Yi Liu | | | | |
| Vice President | Chia-Chuan Wang | | | | |
| Vice President | Fu-Jung La | | | | |
| Vice President | Jau-Kai Hwang | | | | |
| Vice President | Chia-Ming Chai | | | | |
| Vice President (Director of Accounting Group) | Tsung-Pin Wu | | | | |
| Vice President | Liang-Feng Wu | | | | |
| Vice President | Chih-Ming Hsu | | | | |
| Vice President | Chi-Chih Tseng (Note) | | | | |
| Vice President | Wu-Chung Lin (Note) | | | | |

Note: Resignated during 2016.

3.2.4 Comparison of Compensation for Directors, and Company Management in the Past Two Years and Compensation Policy

A Comparison of Compensation for Directors, and Company Management in the Past Two Years

| Year | UP | EC | Consolidated subsidiaries of UPEC | | |
|---|---------|---------|-----------------------------------|---------|--|
| Teal | 2016 | 2015 | 2016 | 2015 | |
| Remuneration Paid to Directors (NTD \$1,000) | 510,423 | 622,067 | 621,285 | 788,289 | |
| Total Compensation Paid to Directors as % Net Income | 3.51% | 4.41% | 4.28% | 5.59% | |
| Compensation Paid to President and Senior Vice Presidents (NTD \$1,000) | 140,389 | 138,678 | 174,643 | 157,057 | |
| Total Compensation Paid to President and Senior Vice Presidents as % Net Income | 0.97% | 0.98% | 1.20% | 1.11% | |

B. Compensation Policy for Directors, Supervisors and Managers

- (1) Directors and supervisors must be paid remuneration for the corporate business activities they performed. The remuneration is measured according to the level of importance and value of contribution from directors and supervisors to the company, usually with an average level. Also, if the company has earnings, according to the rules outlined in Article35, the company can distribute maximum 2% of earnings to remunerate the directors. For the independent directors, the remuneration is a fixed monthly fee approved in BOD meeting and not involved in distribution of earnings.
- (2) President and vice president take the order from the board of directors to manage business operation, and their appointment, dispatch and remuneration are governed by the board of directors according to the rules in Article31. The reward which company offers to the employees for the services rendered is measured based on the employee's personal achievements, contribution made to the business operation, and the market averages.
- (3) We have established a remuneration committee under the Act and "Regulations Governing the Appointment and Exercise of Powers by the Remuneration Committee of a Company Whose Stock is Listed on the Stock Exchange or Traded Over the Counter" to review and evaluate the remuneration policy, system, standards, structure and the remuneration for directors, supervisors and managerial officers.
- (4) The reward which company offers to the employees for the services rendered is measured based on the level of employees' contribution and value to the company, and the market averages. It has a positive correlation with the performance of the company's business. It mainly includes basic salary, bonus and fringe benefits. Basic salary is assessed by taking into account of the market averages and issued to the employees; the bonus is considered with each individual and divisional achievement or entire company's performance; the fringe benefits is planned in accordance with the law to meet the needs of employees.

3.3 Corporate Governance Practices

3.3.1 Information of Board Meeting Operation

As of publication of the Annual Report, there had been a total of 7 (A) meetings of the Board of Directors over the past fiscal year. Director and supervisor attendance is detailed below:

| Title | Name | Attendance in Person(B) | Proxy Attendance | Attendance Rate (B/A) | Remark |
|----------------------|--|-------------------------|---------------------|--------------------------|--|
| Chairman | Chih-Hsien Lo (Representative of Kao Chyuan Inv. Co., Ltd.) | 7 | 0 | 100.00 | Reelected |
| Director | Chin-Yen Kao (Representative of Kao Chyuan Inv. Co., Ltd.) | 0 | 0 | 0 | Former director (representative) whose term ended on Apr. 1, 2016 |
| Director | Shiow-Ling Kao (Representative of Kao Chyuan Inv. Co., Ltd.) | 6 | 1 | 85.71 | Reelected |
| Director | Jui-Tang Chen (Representative of Kao Chyuan Inv. Co., Ltd.) | 6 | 0 | 100.00 | New Replacement (representative) whose term began on Apr. 6, 2016 and ended on Jun. 24, 2016 Reelected |
| Director | Kao-Huei Cheng (Representative of Joyful Inv. Co., Ltd.) | 7 | 0 | 100.00 | Reelected |
| Director | Ping-Chih Wu (Representative of Taipo Investment Corp.) | 6 | 1 | 85.71 | Reelected |
| Director | Chung-Ho Wu (Representative of Young Yun Inv. Co., Ltd.) | 7 | 0 | 100.00 | Reelected |
| Director | Po-Ming Hou | 5 | 2 | 71.43 | Reelected |
| Director | Po-Yu Hou | 7 | 0 | 100.00 | Reelected |
| Director | Chang-Sheng Lin | 7 | 0 | 100.00 | Reelected |
| Director | Hsiu-Jen Liu | 4 | 3 | 57.14 | Reelected |
| Independent Director | Yun Lin | 7 | 0 | 100.00 | Reelected |
| Independent Director | Chao-Tang Yue | 7 | 0 | 100.00 | Reelected |
| Independent Director | Hong-Te Lu | 7 | 0 | 100.00 | Reelected |

Other issues to be noted:

- For matters listed in Article 14-3 of the Securities and Exchange Act and other matters not passed by the independent directors, the Board Meeting
 date, session, content of the resolution, result of the Audit Committee vote and the Company's response to the independent director's opinion shall be
 properly recorded.
 - UPEC held 7 board meetings over the past fiscal year and did not have any matters listed in Article 14-3 of the Securities and Exchange Act or other matters not passed by the independent directors.
- 2. Should a director recuse him or herself from a decision about which he or she has a conflict of interest, the name of the director, contents of the resolution, reasons for recusal, and the results of the vote should be noted.
 - a. In the Board Meeting notice and Board Meeting report, all provisions of the Director's Avoidance of Conflict of Interest in Article 16 of Rules and Procedures of Board of Directors' Meetings shall be specified.
 - b. Prior to the approval and discussion of matters at the Board Meeting, the master of ceremony routinely read the Director's Avoidance of Conflict of Interest, Article 16 of the Rules and Procedure of the Board of Directors Meetings, to remind directors, independence, managers and other attendances or stakeholders to avoid conflict of interests.
 - c. If there's any matter in Board Meeting related to directors' avoidance of conflict of interest, before the matter is read, the master of ceremonies will remind the related party (The director, the independence, the manager and other attendance, attendance, etc.) to depart from the field to avoid conflict of interest.
- 3. During this and recent past fiscal years, UPEC has worked to strengthen the function of the Board and evaluate the implementation of such measures.
 - a. The matters, adopted pursuant to the Company Act, Article 14-3, 14-5 of the Securities and Exchange Act were submitted to the board of directors for approval unless approval has been obtained from the audit committee members or were submitted to the board of directors for a resolution during the recent past fiscal years.
 - b. On Mar.26, 2015, the Company established an exclusively dedicated unit "ethical management initiative team" supervised by the Board to be in charge of corporate ethical management and report to the board on a regular basis.
 - c. The company followed letter sent by Taiwan Stock Exchange (June 8, 2016, No.1050401856) to advocate "Case Study on Insider Trading Regulation and Preventive Practices" and after the 17th session of the 4th Board Meeting on December21, 2016, the company screened the film (60 minutes) to participants to enhance their knowledge about insider trading regulations.

3.3.2 Operations of the Audit Committee

As of publication of the Annual Report, there had been a total of 8 (A) meetings of the Audit Committee over the past fiscal year. Independent director attendance is detailed below:

| Title | Name | Attendance in Person(B) | Proxy Attendance | Attendance Rate (B/A) | Remark |
|---------------------------------|---------------|-------------------------|---------------------|--------------------------|--------|
| Independent Director (Chairman) | Chao-Tang Yue | 8 | 0 | 100.00 | |
| Independent Director | Yun Lin | 8 | 0 | 100.00 | |
| Independent Director | Hong-Te Lu | 8 | 0 | 100.00 | |

Other issues to be noted:

- For matters listed in Article 14-5 of the Securities and Exchange Act and other matters not passed by the Audit Committee, but which have been approved by two-thirds of the Board of Directors, the Board Meeting date, session, content of the resolution, result of the Audit Committee vote and the Company's response to the Audit Committee's opinion shall be properly recorded.
 - UPEC held 8 meetings over the past fiscal year (Note 1) and did not have any matters listed in Article 14-5 of the Securities and Exchange Act or other matters not passed by the Audit Committee, which were then agreed upon by two-thirds of the entire membership of the Board of Directors.
- 2. If an independent director has any conflict of interest regarding issues discussed during the meeting that could result in harm to the Company's interests said director shall recuse him or herself. If this prevents the Committee from coming to a decision, then the situation shall be reported to the Board of Directors and the Board will make the final decision on said resolution.
 - The Company did not have this situation.
- 3. Communication between independent directors and internal audit managers and external auditors (regarding issues such as Company financial and operational status:
 - a. The Company's internal audit manager provides the Audit Committee members with regular updates on audit report results and report additional findings, during the quarterly Audit Committee Meeting. The communication links between internal auditors and the Audit Committee were strong.
 - b. The Company retains external auditors who report their findings after auditing the quarterly financial statement to the Audit Committee and discuss any additional matters as required by law. The Audit Committee and the external auditors retained by the Company maintain strong communication.

Note 1. Major Resolutions during the Auditing Meetings in 2016 and to the Publish Date of the Annual Report

2016.03.24 (17th Audit Committee Meeting in 1st Session)

- 1. Accepted the financial statements of year 2015.
- 2. Accepted the appointment of CPA and approved the evaluation of external auditor's independence.
- 3. Approved to revise the procedures for lending funds to other parties
- 4. Approved to revise "Procedures for Endorsement and Guarantee" and "Procedure Governing the Lending of Capital to Others".
- 5. Approved to withdraw the guarantee limit of USD 12 million for Cayman President Holdings Ltd.
- 6. Approved the loan of USD 2.7 million to Uni-President Southeast Asia Holdings Ltd. through President International Trade & Investment Corp.
- 7. Approved the statement of internal control system for year 2015.

2016.03.28 (18th Audit Committee Meeting in 1st Session)

1. Approved the business report, financial statements and the statement of surplus allocation for year 2015.

2016.05.09 (19th Audit Committee Meeting in 1st Session)

- 1. Approved the consolidated financial statements for first quarter of year 2016.
- 2. Approved to withdraw the lending and guarantee limit of USD 2 million for Kunshan President Kikkoman Biotechnology Co., Ltd.
- 3. Approved the loan of USD 5.60 million to Uni-President Southeast Asia Holdings Ltd. through Kai Yu (BVI) Investment Co., Ltd.

2016.06.22 (Convenor Meeting)

1. Elect the convenor.

2016.08.08 (1st Audit Committee Meeting in 2nd Session)

- 1. Approved the financial statements for first half year of 2016.
- 2. Approved the auditing fee of year 2016.
- 3. Approved the loan of NTD 100 million to Tone Sang Construction Corp. through Presco Netmarketing Inc.
- 4. Approved President Enterprises (China) Investment Co., Ltd. to increase investment of USD 45 million to Hangzhou President Enterprises Co., Ltd. and Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd., respectively.

2016.11.07 (2nd Audit Committee Meeting in 2nd Session)

- 1. Approved the consolidated financial statements for third quarter of year 2016.
- 2. Approved internal auditing proposal of year 2017.
- 3. Approved to provide Kai Nan Investment Co., Ltd. the endorsement and guarantee limit up to NTD 200 million.
- 4. Approved further cash investment of USD15 million into Xuzhou President Enterprises Co., Ltd. through Uni-President Enterprises (China) Investment Co., Ltd.
- Approved new Ioan of USD 3.8 million and Ioan extension of USD 19.55 million to Uni-President Southeast Asia Holdings Ltd. through Kai Yu (BVI) Investment Co., Ltd.
- 6. Approved loan extension of USD 14.68 million to Cayman President Holdings Ltd. through Kai Yu (BVI) Investment Co., Ltd.
- 7. Approved loan extension of USD 14.11 million to Uni-President Foodstuff (BVI) Holdings Ltd. through Cayman President Holdings Ltd.
- 8. Approved loan extension of NTD 142 million to Kai Nan Investment Co., Ltd. through Kai Yu Investment Co., Ltd.
- 9. Approved Ioan extension of USD 2.7 million to Uni-President Southeast Asia Holdings Ltd. through President International Trade and Investment Corp.

2017.03.27 (3rd Audit Committee Meeting in 2nd Session)

- 1. Accepted the financial statements of year 2016.
- 2. Accepted the appointment of CPA and approved the evaluation of external auditor's independence.
- 3. Approved the capital increase of NTD 557.07 million into Tung Ho development Co., Ltd.
- 4. Approved to amend the regulations governing the acquisition or disposal of assets.
- 5. Approved the statement of internal control system for year 2016.

2017.03.29 (4th Audit Committee Meeting in 2nd Session)

1. Approved the business report, financial statements and the statement of surplus allocation for year 2016.

Note 2. The communications between the independent directors and the internal auditors are listed in the table below.

| Meeting Dates | Communications between the Independent Directors and the Internal Auditors |
|---------------|---|
| 2016/03/24 | Reviewing the Internal Auditor's report for Oct.2015-Jan. 2016 Reviewing and approving 2015 Statement of Internal Control System |
| 2016/05/09 | Reviewing the Internal Auditor's report for AprJun. 2016 |
| 2016/08/08 | Reviewing the Internal Auditor's report for AprJun. 2016 |
| 2016/11/07 | Reviewing the Internal Auditor's report for JulSep. 2016 |
| 2017/03/27 | Reviewing the Internal Auditor's report for Oct.2016-Jan. 2017 Reviewing and approving 2016 Statement of Internal Control System |

Note 3. The communications between the independent directors and the independent auditor are listed in the table below.

| Meeting Dates | Communications between the Independent Directors and the Independent Auditors |
|---------------|---|
| 2016/03/24 | Reviewing any audit problems or difficulties and management's response in connection with 2015 annual financial statements. |
| 2016/05/09 | Reviewing any audit problems or difficulties and management's response in connection with 2016 Q1 financial statements. |
| 2016/08/08 | Reviewing any audit problems or difficulties and management's response in connection with 2016 Q2 financial statements. |
| 2016/11/07 | Reviewing any audit problems or difficulties and management's response in connection with 2016 Q3 financial statements. |
| 2017/03/27 | Reviewing any audit problems or difficulties and management's response in connection with 2016 annual financial statements. |

3.3.3 Corporate Governance Implementation Status and Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies"

| Freshadon Kon | | | Implementation Status | Deviations from "the Corporate Governance |
|--|--------------|----|---|--|
| Evaluation Item | Yes | No | Abstract Illustration | Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons |
| Does the company establish and disclose the Corporate Governance Best-Practice Principles based on "Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies"? | \checkmark | | On Aug.11 2014, the Company has established Corporate Governance Best-Practice Principles based on "Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies". The principle is approved by the Board of Directors and disclosed on MOP and Company's website. Our subsidiaries are also required to operate in accordance with the company's corporate governance and implemented it in the internal control system. | None |
| 2. Shareholding structure & shareholders' rights (1) Does the company establish an internal operating procedure to deal with shareholders' suggestions, doubts, disputes and litigations, and implement based on the procedure? | \checkmark | | (1) The Company has established an internal operating procedure to handle shareholders' suggestions, doubts, disputes and litigation. | |
| (2) Does the company possess the list of its major shareholders as well as the ultimate owners of those shares? | √ | | (2) The Company possesses the list of major shareholders and ultimate owners from stock registrar shareholders' list and periodically reports the changes of internal shareholdings. | |
| (3) Does the company establish and execute the risk management and firewall system within its conglomerate structure? | V | | (3) Rules are made to strictly regulate the activities of trading, endorsement and loans between the Company and its affiliates. In addition, the "Criteria of Internal Control Mechanism for a Public Company", outlined by the Financial Supervisory Commission when drafting the guidelines for the "Supervision and Governance of the subsidiaries" in order to implement total risk control with respect to subsidiaries. | None |
| (4) Does the company establish internal rules against insiders trading with undisclosed information? | V | | (4) The Company has declared in "Corporate Ethical Management and Guidelines for Conduct" that the company personnel shall follow the security law for not make insiders trading with undisclosed information nor expose undisclosed information to others in order to prevent others from using such information to engage in insider trading. | |

| | | | Implementation Status | Deviations from "the Corporate Governance |
|--|-----|----|---|---|
| Evaluation Item | Yes | No | Abstract Illustration | Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons |
| 3. Composition and Responsibilities of the Board of Directors (1) Does the Board develop and implement a diversified policy for the composition of its members? | | | (1) The Company's Corporate Governance Principle has stated the abilities of the board and developed a diversified policy for the composition of the board members and the directors concurrently serving as company officers not exceed one-third of the total number of the board members, and that an appropriate policy on diversity based on the company's business operations, operating dynamics, and development needs be formulated. There are a total of 13 directors (including 3 independent directors). 1. Three members of the Board of Directors are female with an average age of 67.3. The average age of male directors is 64.5. 2. The board consists of not only Taiwanese directors, but also one director residing in the United States and one in Japan. Overall the board is filled with nationalities and cultures from Chinese, Japanese, and US. 3. The directors are experienced in many fields including finance, economics, accounting, food manufacturing, electrical engineering, chemical engineering, and industrial engineering. 4. To achieve the ideal goal of corporate governance, our board of directors possess the following abilities (note 1) | (1) None |
| (2) Does the company voluntarily establish other functional committees in addition to the Remuneration Committee and the Audit Committee? | | √ | (2) The Company has not yet established other functional committee besides remuneration committee and audit committee. | (2) Inconsistent with the Corporate Governance Best- Practice Principles for TSEC/GTSM Listed Company. |
| (3) Does the company establish a standard to measure the performance of the Board, and implement it annually? | | √ | (3) Under evaluation. | (3) Inconsistent with the Corporate Governance Best- Practice Principles for TSEC/GTSM Listed Company. |
| (4) Does the company regularly evaluate the independence of CPAs? | V | | (4) Our accounting division annually evaluates the independence of CPA and reports the result to Audit Committee on 2017/03/27 and further receives approval by the Board of Directors on 2017/03/29. The accountants of PricewaterhouseCoopers through our evaluation has met the standard of independence and are qualified to be our company's CPA. | (4) None |

| | | | Implementation Status | Deviations from "the Corporate Governance | |
|---|--------------|----|---|--|--|
| Evaluation Item | Yes | No | Abstract Illustration | Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons | |
| 4. Does the Company established a full- (or part-) time corporate governance unit or personnel to be in charge of corporate governance affairs (including but not limited to furnish information required for business execution by directors, handle matters relating to board meetings and shareholders' meetings according to laws, handle corporate registration and amendment registration, produce (or record?) minutes of board meetings and shareholders meetings, etc. | | | The company set up a "Corporate Governance Appraisal and Best Practice Principles" ad hoc group which is comprised of convener served by senior manager from general manager's office and members from secretariat to board of directors, management group, technology group, financial group, accounting group, marketing planning group, and corporate planning group on concurrent basis. The main duties are as follows: 1. Develop appropriate corporate mechanisms and organizational structures to promote the independence of the board of directors, and fulfillment of operating transparency, regulatory compliance, and internal audit of internal control. 2. Consult directors' opinions before planning and formulating the board meeting agenda, and notify all directors to attend the meeting with sufficient meeting information provided at least seven days before the meeting held in order to help directors understand the content of relevant issues. If the content is related to the interested parties and should be avoided, they will be reminded beforehand. 3. Register the date of annual shareholders' meeting before due date in accordance with law, and report meeting notice, meeting manual and meeting minute before deadline, as well as report the change of registration upon the amendment of articles and re-election of directors. 4. Review the annual corporate governance appraisal index published by corporate governance center, and screen item-by-item to ensure the achievement. | None | |
| 5. Does the company establish a communication channel and build a designated section on its website for stakeholders, as well as handle all the issues they care for in terms of corporate social responsibilities? | \checkmark | | Relevant departments, including labor union, customer service center, purchasing, financing and others are available to keep good communication with the employees, consumers, suppliers and creditors. We have created a Stakeholders Area section in corporate website to respond to our stakeholders' questions. | None | |
| 6. Does the company appoint a professional shareholder service agency to deal with shareholder affairs? | √ | | We have appointed President Securities Corp. as our registrar for our Shareholders' Meetings. | None | |

| English to the se | | | Implementation Status | Deviations from "the Corporate Governance |
|---|--------------|----|---|--|
| Evaluation Item | Yes | No | Abstract Illustration | Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons |
| 7. Information Disclosure(1) Does the company have a corporate website to disclose both financial standings and the status of corporate | \checkmark | | (1) UPEC discloses its financials and corporate governance status on company's website (http://www.uni-president.com.tw) | |
| governance? (2) Does the company have other information disclosure channels (e.g. building an English website, appointing designated people to handle | √ | | The Company has set up English website (twww.uni-president.com.tw) to disclose information. The Company has assigned an appropriate person to handle information collection and | None |
| information collection and disclosure, creating a spokesman system, webcasting investor conferences)? | | | disclosure3. The Company has established a spokesman system.4. Investor conference information is disclosed on the corporate website. | |
| 8. Is there any other important information to facilitate a better understanding of the company's corporate governance practices (e.g., including but not limited to employee rights, employee wellness, investor relations, supplier relations, rights of stakeholders, directors' and supervisors' training records, the implementation of risk management policies and risk evaluation measures, the implementation of customer relations policies, and purchasing insurance for directors and supervisors)? | | | Employee rights and wellness: The company values greatly the harmonious labour relations, employee welfare and rights, and constantly enhance their food, clothing, housing, transportation, education, music software and hardware facilities, for example, we provide dormitories, affordable delicious meal, shuttle bus, health checkups, and fringe so that our employees can enjoy a comprehensive welfare system, and make contribution to the work without worries. Investor relations: The company continues to maintain good interactions with investors, including financial information disclosure, communication with investors regularly (for example, investor conference, road show, investors meeting at the brokerages) and give feedback to senior management and related department to make necessary adjustment. The company will continue to strengthen investor relations and maintain good communication and interaction with investors. Supplier relation: Our Company has incorporated the performance evaluation of wastewater and pollution control, wastes disposal, wastes and energies reduction, poison control and clearance into suppliers' reviews. Rights of the interested party: We offer multiple channels of communication and information disclosure, maintain a good dialogue and communication with stakeholders and gather interested parties concerned issues, and review the activities we perform to ensure they are in response to the interested party. | None |

| | | | | Implementation Status | Deviations from "the Corporate Governance | | |
|------|---|-----------------|----------------|--|--|--|--|
| Eval | uation Item | Yes | No | Abstract Illustration | Best-Practice Principl for TWSE/TPEx Liste Companies" and Reason | | |
| | | | | Directors and corporate auditors training: In accordance with suggested training regimes for directors of publically-traded companies, in 2016 all directors all attended training courses hosted by the Taiwan Corporate Governance Association. Managers learning: As part of the Company's continuing education program for managers, in 2014, President, Senior Vice Presidents and accounting managers attended 24 hour training courses. Implementation status for Risk Management Policy and Measurement: Any significant issues in regards to operating policy, investment, endorsement, loan and financing are evaluated by the designated parties and exercised the resolution that resulted from board meetings. Moreover, yearly auditing plan is drafted based on the result of risk assessed and executed in order to effectively carry out the supervision as well as control the risks. Customer policy: The Company has established a customer services center to deal with the consumer complaints and protect consumer rights. Purchase of liability insurance for directors and corporate auditors by the company: Approved by BOD metting on Aug. 10, 2016 the Company has purchased D&O insurance for its directors (including independent directors) and supervisors. | | | |
| 3.6 | | | | orporate Governance Evaluation announced by Tai repoint more independent directors than is required | | | |
| 3.31 | | | | t least once a year) carry out an evaluation of the ps and disclose the evaluation results on its website | | | |
| 4.14 | Did the company vo | | - | sclose the remuneration details of each director an | d pending | | |
| 2.6 | Did the company ho | old the | e AGN | I before the end of May? | pending | | |
| 3.7 | Did the company fully and accurately disclose in the annual report the opinions raised by independent directors regarding major proposals presented at board of directors meetings, as well as the company's handling of the opinions of the independent directors? | | | | | | |
| 3.13 | mittees, and did sucleast half of the me | ch fun mbers | ctiona bein | ctional committees other than statutorily required of al committees have not less than three members, v g independent directors, and did the company disc | vith at pending | | |

the organization, functions, and operations of such committees?

least once every three years?

3.28

Did the rules or procedures adopted by the company for evaluating the performance

of the board of directors expressly require that an external evaluation be carried out at

pending

| Fredrick to the co | | | | Implementation Status | Deviations from "the Corporate Governance | | | | | |
|--------------------|---------------------------------|--|----|-----------------------|---|--|--|--|--|--|
| Evait | Evaluation Item | | No | Abstract Illustration | for TW | ractice Principles VSE/TPEx Listed nies" and Reasons | | | | |
| 3.35 | Did directors of ea | Did directors of each gender account for at least one-third of all directors? pending | | | | | | | | |
| 4.4 | Did the company fi fiscal year? | Did the company file its annual financial reports within 2 months from the end of the fiscal year? | | | | | | | | |
| 4.8 | ' ' | Did the company voluntarily disclose its financial forecast quarterly, without having any corrections ordered by the competent authority or having any demerits imposed by the TWSE or TPEx? | | | | | | | | |
| C01 | ' ' | Did the company voluntarily participate in any other corporate governance related evaluation system and receive certification? | | | | | | | | |

Note 1 : Our board of directors possess the following abilities:

| Item | | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
|---------------------|--------|--|---|---|---|---|---------------------------------------|------------------------------------|---|------------------|--|
| Name | Gender | professional background | Ability to make operational judgments. | Ability to conduct management administration. | Ability to perform accounting and financial analysis | Ability to perform business and economics | Ability to conduct crisis management. | Knowledge of the industry | An international market perspective. | Ability to lead. | Ability to make policy decisions. |
| Chih-Hsien Lo | Male | Business Administration | $\sqrt{}$ | \checkmark | $\sqrt{}$ | $\sqrt{}$ | \checkmark | $\sqrt{}$ | \checkmark | √ | \checkmark |
| Shiow-Ling Kao | Female | Business | $\sqrt{}$ | \checkmark | | $\sqrt{}$ | \checkmark | $\sqrt{}$ | \checkmark | \checkmark | \checkmark |
| Jui-Tang, Chen | Male | Economics | $\sqrt{}$ | \checkmark | $\sqrt{}$ | $\sqrt{}$ | \checkmark | $\sqrt{}$ | \checkmark | \checkmark | $\sqrt{}$ |
| Kao-Huei Cheng | Male | Business | $\sqrt{}$ | \checkmark | $\sqrt{}$ | $\sqrt{}$ | \checkmark | $\sqrt{}$ | √ | \checkmark | $\sqrt{}$ |
| Ping-Chih Wu | Male | Chemical Engineering & Industrial Management | \checkmark | \checkmark | \checkmark | \checkmark | \checkmark | \checkmark | √ | \checkmark | √ |
| Chung-Ho Wu | Male | Chemistry | \checkmark | √ | • | | | • | | • | |
| Po-Ming Hou | Male | Tourism management | $\sqrt{}$ | \checkmark | \checkmark | $\sqrt{}$ | \checkmark | \checkmark | \checkmark | \checkmark | \checkmark |
| Po-Yu Hou | Male | Radio, Television and Film | \checkmark | \checkmark | | | \checkmark | \checkmark | \checkmark | \checkmark | \checkmark |
| Chang- Sheng Lin | Male | Electrical Engineering | $\sqrt{}$ | \checkmark | $\sqrt{}$ | $\sqrt{}$ | \checkmark | $\sqrt{}$ | √ | \checkmark | \checkmark |
| Hsiu-Jen Liu | Female | Business | \checkmark | √ | | √ | \checkmark | \checkmark | √ | √ | \checkmark |
| Yun Lin | Female | Finance | | √ | \checkmark | | | | | | |
| Chao-Tang Yue | Male | CPA | | √ | $\sqrt{}$ | \checkmark | √ | | | √ | √ |
| Hong-Te Lu | Male | Marketing | $\sqrt{}$ | \checkmark | | $\sqrt{}$ | | | \checkmark | | \checkmark |

3.3.4 Composition, responsibilities, and operation of the Remuneration Committee

1. Information Regarding Remuneration Committee

| | Item | | Has over 5 years of work experience and the below professional qualifications | | | | | | | te 1 | | | | |
|-------------------------|----------------------|---|--|--------------|--------------|--------------|-----------|--------------|-----------|--------------|--------------|--------------|---|--------|
| Position | Name | Holds the position of lecturer (or higher) at public or private college or university in business, law, finance, accounting or company operations | Holds a license, obtained through national examination, for the position of judge, district attorney, lawyer, accountant, or similar | operations | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | Number of Remuneration Committee memberships held in other public companies | Remark |
| Independent Director | Yun Lin | \checkmark | | \checkmark | √ | √ | $\sqrt{}$ | √ | √ | √ | √ | $\sqrt{}$ | 1 | |
| Independent Director | Chao- Tang Yue | √ | √ | \checkmark | √ | \checkmark | √ | √ | √ | √ | \checkmark | √ | 6 | |
| Independent Director | Hong- Te Lu | √ | | | \checkmark | \checkmark | $\sqrt{}$ | \checkmark | $\sqrt{}$ | \checkmark | \checkmark | \checkmark | 3 | |

Note 1:

For the two years prior to becoming committee members and during their term, members met the following criteria indicated with a " $\sqrt{\ }$ "

- 1. Not an employee of the company or any of its affiliates;
- 2. Not a director or supervisor of the company or any of its affiliates. The same does not apply, however, in cases where the person is an independent director of the company, its parent company, or any subsidiary, as appointed in accordance with the laws of Taiwan or with the laws of the country of the parent company or subsidiary;
- 3. Not a natural-person shareholder who holds shares, together with those held by the person's spouse, minor children, or held by the person under others' names, in an aggregate amount of 1% or more of the total number if issued shares of the company or ranking in the top10 in holdings;
- 4. Not a spouse, relative within the second degree of kinship, or lineal relative within the fifth degree of kinship, of any of the persons in the preceding three subparagraphs;
- 5. Not a director, supervisor, or employee of a corporate shareholder that directly holds 5% or more of the total number if issued shares of the company or that holds shares ranking in the top five in holdings;
- 6. Not a director, supervisor, officer, or shareholder holding 5% or more of the shares, of a specified company or institution that has a financial or business relationship with the company
- 7. Not a professional individual who, or an owner, partner, director, supervisor, or officer of a sole proprietorship, partnership, company, or institution that, provides commercial, legal, financial, accounting services or consultation to the company or to any affiliated of the company, or a spouse thereof;
- 8. Not been a person of any conditions defined in Article30 of the Company Law.

2. Operations of the Remuneration Committee

- (1) UPEC's Remuneration Committee is composed of three members.
- (2) The term of office for current members runs from 22 June 2016 through 21 June 2019.

 As of publication of the Annual Report, there had been a total of four (A) meetings of the Remuneration Committee over the past fiscal year. Member attendance is detailed below:

| Title | Name | Meetings Attended Personally (B) | Meetings Attended by Proxy | Personal Attendance Rate (B/A) | Remark |
|---------------------|---------------|--|----------------------------------|--------------------------------------|--------|
| Convener | Yun Lin | 4 | 0 | 100% | |
| Committee Member | Chao-Tang Yue | 4 | 0 | 100% | |
| Committee Member | Hong-Te Lu | 4 | 0 | 100% | |

Other issues to be noted:

- There has not been any instance of the Board rejecting or amending a Remuneration Committee proposal.
 Also, there have not been any recorded instances of Remuneration Committee members opposing or reserving opinion on any decision by the Board.
- 2. UPEC did not have a case in which a member of the Remuneration Committee recorded or submitted a written statement in opposition or reserving opinion on a resolution decided upon by the committee

3.3.5 Corporate Social Responsibility (CSR)

| | | | | 5 1 d |
|---|-----|----|--|--|
| | | | Implementation Status | Deviations from "Corporate Social |
| Evaluation Item | Yes | No | Abstract Explanation | Responsibility(CSR) Best Practice Principles of TWSE/ GTSM Listed Companies" and Reasons |
| 1. Corporate Governance Implementation (1) Does the company declare its corporate social responsibility policy and examine the results of the implementation? (2) Does the company provide educational training on corporate social responsibility on a regular basis? (3) Does the company establish exclusive (or concurrently) dedicated first-line managers authorized by the board to be in charge of proposing the corporate social responsibility policies and reporting to the board? (4) Does the company declare a reasonable salary remuneration policy and integrate the employee performance appraisal system with its corporate social responsibility policy, as well as establish an effective reward and disciplinary system? | ✓ | | The Board of Director set up CSR policy in 2008, and approved the CSR principle on 2010/4/26. The context was amended on 2015/03/26 subject to the new version of stock exchange notices. The Company held 15 relevant training courses in 2016. A CSR team was established under the Marketing Planning Group at President's Office to promote various CSR plans and established CSR policy approved by BOD meeting. The company advocates staff to comply with the company's provisions through bulletins and within internal meetings. Also the company sets reward and disciplinary committee to deal with cases of reward and punishment in a fairly way. The employee ethic is always required and abided by the Company and used as the basic performance evaluator to appraise employees' performance. | None |
| 2. Sustainable Environment Development (1) Does the company endeavor to utilize all resources more efficiently and use renewable materials which have low impact on the environment? (2) Does the company establish proper environmental management systems based on the characteristics of their industries? (3) Does the company monitor the impact of climate change on its operations and conduct greenhouse gas inspections, as well as establish company strategies for energy conservation and carbon reduction? | ✓ | | The company recognizes "sustainable development" as a challenge to face in 21st century. While seeking growth, we act responsible for corporate social responsibility, commit to protect the environment, and promote energy savings and carbon. We endeavor to reduce greenhouse gas emissions, examine Carbon footprint, introduce environmental accounting, involve CDP and our Wheat Fragrance Tetra Aseptic Paper Package series certified by the FSC.Group Savings Energy. The company continues to create a premium occupational health and safety culture in order to pursue a nice and safe workplace. In 2003, we set up an Environmental Safety Center to reach a consensus of zero accidents and pollution among all employees. The company also received many approvals, such as Occupational Health and Safety Management System (OHSAS 18001), Environmental Management System (ISO14001), Taiwan Occupational Health and Safety Management System (TOSHMS). Each year we would update the environmental reports, and disclose the content on the company's website. In 2017, we set up Industrial Safety Office. | None |

| | | | Implem | entation S | tatus | | Deviations from "Corporate Social |
|---|-------|-------|--|---------------|---------------|-------|--|
| Evaluation Item | Yes | No | A | bstract Ex | planation | | Responsibility(CSR) Best Practice Principles of TWSE/ GTSM Listed Companies" and Reasons |
| | | | 4. In 2007, we enhandle environand constantly of environmer has established systems, optimization, raised and installed in proved the efficies end leak in order to bethe company shouse Gas Mahas teams in opractices for gonal auditing, in dards, quantifing as emissions nual, as well a goals. • Annual reduct at least 2% comately 3780 to Mid and long-80% of the 20189,200 tons Direct and Individual Scope 2 | None | | | |
| | ••••• | ••••• | Note: Hukou p | lant put into | production in | 2016. | |
| 3. Preserving Public Welfare (1) Does the company formulate appropriate management policies and procedures according to relevant regulations and the International Bill of Human Rights? (2) Has the company set up an employee hotline or grievance mechanism to handle complaints with appropriate solutions? (3) Does the company provide a healthy and safe working environment and organize training on health and safety for its employees on a regular basis? | | | 1. The company with its worker employee's we employer and losses of this 2. The company channels according as unity magato make comple able to male most appropri suggestions. In thoroughly invited improve 3. The company for the labors, safety educating devises rules Standards Lavier in the solution of the labors. | None | | | |

| | | | Implementation Status | Deviations from "Corporate Social |
|--|-----|----|--|--|
| Evaluation Item | Yes | No | Abstract Explanation | Responsibility(CSR) Best Practice Principles of TWSE/ GTSM Listed Companies" and Reasons |
| (4) Does the company setup a communication channel with employees on a regular basis, as well as reasonably inform employees of any significant changes in operations that may have an impact on them? (5) Does the company provide its employees with career development and training sessions? (5) Does the company establish any consumer protection mechanisms and appealing procedures regarding research development, purchasing, producing, operating and service? (7) Does the company advertise and label its goods and services according to relevant regulations and international standards? (8) Does the company evaluate the records of suppliers' impact on the environment and society before taking on business partnerships? (9) Do the contracts between the company and its major suppliers include termination clauses which come into force once the suppliers breach the corporate social responsibility policy and cause appreciable impact on the environment and society? | | | The company publishes monthly internal publication, fully discloses the dynamics of the Uni-President Group so that all employees are informed about the company's business profile, and invites director of the corporate labor union to attend the corporate business meeting to enable employees to catch every latest business developments. In our pursuit of professionalism, we outline the blueprint for talent cultivation from the perspective of practicality and long-term operation. Moreover, we construct a complete career cultivation system from the corporate vision, mission and task to strategy deployment. We plan the study roadmap for each level in terms of the core management competency, as well as the physical and mental demands and organizational development demands. In the meantime, we provide abundant learning resources and talent-oriented work plan for the employees, who are expected to pursue growth and give full play to their talents. The company places emphasis on the cultivation of key talents, who are assigned with critical positions and challenges through job rotation and overseas training. Moreover, the company expands its plans and vision, expecting to cultivate professionals and leaders internally. By doing so, we wish to achieve individual career development alongside enterprise development. We set up a consumer service center to response to customer complaints, serve at the interests of consumers in a fast and timely manner to maintain a good corporate image. The Company shall embrace product responsibility and value marketing ethics. In the process of research and development, procurement, production, operation, and service, the Company shall also define and disclose our policy on consumer rights and benefits and enforce it in business activities, so as to prevent our products or services from harming the rights, benefits, health, or safety of consumers. We cooperate with suppliers to innovate lightening and environmental friendly p | None |

| | | | Deviations from "Corporate Social | |
|--|-----|----|---|--|
| Evaluation Item | Yes | No | Abstract Explanation | Responsibility(CSR) Best Practice Principles of TWSE/ GTSM Listed Companies" and Reasons |
| 4. Enhancing Information Disclosure (1) Does the company disclose relevant and reliable information regarding its corporate social responsibility on its website and the Market Observation Post System (MOPS)? | ✓ | | Our CSR reports are posted on corporate and marketing (PECOS) official website and updated periodically. We have published theCSR report every two year. The structure of the report was based on the framework set out in the "Corporate Social Responsibility Report Authoring and Reporting Guidelines for TWSE/GTSM-listed Companies" and Global Reporting Initiative (GRI)'s GRI Version 4.0, as well as supplementary indicators from the food processing industry. UPEC has commissioned PwC Taiwan to conduct independent limited assurance on this report in accordance with the Assurance Standard No. 1 "Assurance Engagement of Examinations or Audits of Non-historical Financial Information" issued by the Accounting Research and Development Foundation. The content can be downloading from corporate website. | None |

5. If the Company has established the corporate social responsibility principles based on "the Corporate Social Responsibility Best-Practice Principles for TWSE/TPEx Listed Companies", please describe any discrepancy between the Principles and their implementation:

No material difference exists in our "Corporate Social Responsibility Best Practice Principles" and their implementation.

6. Other important information to facilitate better understanding of the Company's corporate social responsibility practices:

(1) Environment:

In 2016, the company was awarded "Energy Saving Model" by the Ministry of Economy Affairs for reaching excellent result on implementation of 1% energy saving in 2015.

Product:

- 1. Perform third party inspection yearly. 229 third party inspections were performed in 2016.
- 2. 80 production lines have been certified by ISO 22000.
- 3. Input NT\$326 billion in food safety control and NT\$156 million in R&D in 2016.
- 4. 177 suppliers have achieved ISO 22000 by the end of 2016.

Society:

Donated NT\$43.44 million to "0206 Earthquake" and "Food Safety Fund"

Employee:

- 1. Signed up collective agreement
- 2. Invested NT\$36.39 million in labor safety and health.
- (2) In 2016, we won the award of "Named a Top 20 International Brand in Taiwan", one of the top 5% of all TWSE/GTSM listed companies from the 3rd Corporate Governance Evaluation, "2016 traditional manufacturing and realty industry Awards of TCSA", "2016 Supply Chain Management Awards of TCSA", "2016 Corporate Citizenship Awards" by CommonWealth Magazine, "Energy Saving Model" by the Ministry of Economy Affairs, E-sport industry certificate by MOE and "2016 Most admired company in Taiwan Awards" by CommonWealth Magazine.
- 7. A clear statement shall be made below if the corporate social responsibility reports were verified by external certification institutions:

Uni-President has commissioned PwC Taiwan to conduct independent limited assurance on this report in accordance with the Assurance Standard No. 1 "Assurance Engagement of Examinations or Audits of Non-historical Financial Information" issued by the Accounting Research and Development Foundation. The assurance report can be found in pages 79 and 80 of this report. We have published the CSR report on Aug., 2016. The report can be downloading from corporate website (www.uni-president.com.tw/CSR/).

3.3.6. Ethical Corporate Management

| | Implementation Status | | | Deviations from the Ethical Corporate Management Best | | | | |
|---|-----------------------|------------------------------|--|---|--|--|--|--|
| Evaluation Item | | Yes No Abstract Illustration | | Practices Principles for TWSE listed companies and reasons | | | | |
| Establishment of ethical corporate management policies and programs | | | | | | | | |
| (1) Does the company declare its ethical corporate management policies and procedures in its guidelines and external documents, as well as the commitment from its board to implement the policies? | √ | | (1) The "UPEC Ethical Corporate Management Best Practice Principles" (established on June 24, 2014 and revised on March 26, 2015, were disclosed on MOPS and UPEC website) and the Company's policies, principle and guidelines declare corporate management policies and procedures, and the board's commitment to implement it. | None | | | | |
| (2) Does the company establish policies to prevent unethical conduct with clear statements regarding relevant procedures, guidelines of conduct, punishment for violation, rules of appeal, and the commitment to implement the policies? | √ | | (2) The Company established "UPEC Procedures and Guidelines of Conduct for Ethical Management" on March 26, 2015 to regulate the procedures, guidelines, and punishment for violation, rules of appeal, and commitment to put them into practice. | None | | | | |
| (3) Does the company establish appropriate precautions against high-potential unethical conduct or listed activities stated in Article 2, Paragraph 7 of the ethical corporate management best-practice principles for TWSE listed companies? | | | (3) The company has established precautions against high-potential unethical conducts or listed activities stated in Paragraph 7 of Article 2 of the Ethical Corporate Management Best Practice Principles for TWSE listed companies, and required the company's related units to commit to the implementation. Also, due to the highly correlation of the business operation with food safety, the company has treated with greater cautions to prevent the risks to consumers or interested parties' rights, health and safety directly or indirectly during the process of research and development, procurement, manufacturing, or selling of the products and services. Summaries of precautions and performance in 2016 were as follows: Regulatory compliance: The food safety center assigns individuals to collect related information, identify and check inventory through regulatory identifying system, review counter-measures and confirm through auditing. Total regulatory changes identified were 99 cases, and activations of regulatory identification were 78 cases. Food safety advocates: The food safety center issues "Food Safety Week" to publicize regulatory changes and related global incidents of food safety. 51 issues were published in 2016. | None | | | | |

| | Implementation Status | | | Deviations from the Ethical Corporate Management Best | |
|-----------------|-----------------------|----|---|---|--|
| Evaluation Item | Yes | No | Abstract Illustration | Practices Principles for TWSE listed companies and reasons | |
| | | | ■ Food safety control costs: In 2016, the company's inspection fees, laboratory-related costs such as wages and depreciation of fixed assets and other food safety control costs totaled 325.9 million. ■ R&D and inspection equipment investment: In 2016, R&D and equipment investment from research institutes, food safety center and technology unit totaled 155.7 million. ■ Food track, retrospective data, and compulsory data: In May 2015, the company started to upload data of "Edible Fats" to public database cloud services automatically. Until 2016, data including production, input and selling process for 228 products were uploaded completely. ■ Assessed internal suppliers: 229 suppliers have been assessed, among which 3 were unqualified. The unqualified will be excluded from the eligible suppliers list. ■ Increased foreign suppliers' field checks: 147 foreign field checks have been conducted and all were qualified. ■ Minimized food safety risks: Every production plant has developed its own counters, books and individuals to manage the uses of food additives according to each product characteristic and all were verified by agencies such as the Ministry of Health and Welfare and TQF in 2016. ■ Clean Label: Reduction of food additives is the guiding principal for R&D in 2016. Starting from product design, less food additives have been used through integration, elimination or replacement. A total number of raw material purchases have been cut down from 1414 in 2013 to 1008 in 2016. ■ Food safety committee: Committee members consist of directors from food safety Center, purchasing department, R&D, Technical group, customer service center and business sales units. The committee held meeting weekly to report, review and resolve food safety and quality management matters, and held group meeting every six months. A total of 36 food safety meetings were held in 2016. ■ ISO22000 / FSSC22000 Food factory: By the end of 2016, besides Hukou new plant, all plants were approved by ISO22000 / FSSC22000 food safety manageme | None | |

| | | | Implementation Status | Deviations from the Ethical Corporate Management Best | |
|--|-----|------------------------------|---|---|--|
| Evaluation Item | Yes | Yes No Abstract Illustration | | Practices Principles for TWSE listed companies and reasons | |
| 2. Fufill ethical management | | | (4) The Company avaluates husiness partners! | | |
| (1) Does the company evaluate business partners' ethical records and include ethics-related clauses in business contracts? | √ | | (1) The Company evaluates business partners' ethical records and includes ethics-related clauses in business contracts. Prohibit bribery and accepting bribes: The company requires all suppliers, construction companies, advertising and design business, information hardware and software companies, and logistics distributors to sign the sun clause (that is, no one shall directly or indirectly offer or accept any form of improper benefits) | None | |
| (2) Does the company establish an exclusively dedicated unit supervised by the Board to be in charge of corporate ethical management and report to the board on a regular basis? | √ | | (2) The Company establishes an exclusively dedicated unit supervised by the Board to be in charge of corporate ethical management and report to the board on a regular basis. | None | |
| (3) Does the Company establish policies to prevent conflicts of interest and provide appropriate communication channels for complaints and implement it? | | | (3) The Company establishes "UPEC Ethical Corporate Management Best Practice Principles" and "UPEC Procedures and Guidelines of Conduct for Ethical Management" to state clearly the policies in order to prevent conflicts of interest and provide appropriate communication channels for complaints and actively implement it. In 2015, the Board followed the regulation of "Interest Avoidance" in Paragraph 19 of Ethical Corporate Management Best-practice Principles to make revision on "Regulations Governing Procedure for Board of Directors Meetings" in order to implement the policy of "Interest Avoidance" better. To avoid conflict of interest of directors, managers and other interested parties attending the board of directors, we adopted the following: In the Board Meeting notice and Board Meeting report, all provisions of the Director's Avoidance of Conflict of Interest in Article 16 of Rules and Procedures of Board of Directors' Meetings are specified. Prior to the approval and discussion of matters at the Board Meeting, the master of ceremony would routinely read the Director's Avoidance of Conflict of Interest set out in Article 16 of the Rules and Procedure of the Board of Directors Meetings. If there's any matter in Board Meeting related to directors' avoidance of conflict of interest, before the matter is read, the master of ceremonies will again remind the related party to depart from the field. | None | |

| | | | Implementation Status | Deviations from the Ethical Corporate Management Best |
|---|--------------|-----------------------------|--|---|
| Evaluation Item | | es No Abstract Illustration | | Practices Principles for TWSE listed companies and reasons |
| | | | ■ In 2016, total six Board Meetings were held and all were conducted in accordance with the rules and procedures of the board of directors meeting. | |
| (4) Has the company established effective systems for both accounting and internal control to facilitate ethical corporate management, and are they audited by either internal auditors or CPAs on a regular basis? | √ | | (4) The company has established effective accounting and internal control systems to fulfill ethical management and assigned internal auditors to audit regularly and irregularly. In 2016, we had 125 ethical management related auditing reports. Based on the auditing recommendations, the examined units have proposed improvements which were tracked regularly by the Auditing Office for the implementation. Also the company followed the standards of "Company law" and "Securities Exchange Act" and asked accountant to audit and certify relevant accounting lists and forms. | None |
| (5) Does the company regularly hold internal and external educational trainings on ethical management? | $\sqrt{}$ | | (5) To ensure ethical management, the Company held training classes, with 63,133 staffs being trained for a total of 181,954hours. | None |
| 3. Whistle-blowing system | ••••• | ••••• | | |
| (1) Does the company establish a clear whistle-blowing and reward system and set up a convenient channel for reporting unethical activities and reward system? Can the accused be reached by an appropriate person for follow-up? | V | | The Company establishes "UPEC Ethical Corporate Management Best Practice Principles" and "UPEC Procedures and Guidelines of Conduct for Ethical Management". (1) The Company establishes concrete whistle-blowing and reward system, and dedicated personnel or unit to follow-up the accusation. | None |
| (2) Does the company establish standard operating procedures for confidential reporting on investigating accusation cases? | \checkmark | | (2) The Company establishes standard operating procedures for confidential reporting on investigating accusation cases | None |
| (3) Does the company provide proper whistleblower protection? | √ | | (3) The Company provides proper whistleblower protection.In 2016, there were 6 cases regarding labeling processing by the Audit Office. Those cases were concluded. | None |
| 4. Strengthening information (1) Does the company disclose its ethical corporate management policies and results of its implementation on the company's website and MOPS? | n disc | closui | The Company discloses its ethical corporate management policies and results of its implementation on the company's website and MOPS. | None |

5. If the company has established the ethical corporate management policies based on the Ethical Corporate Management Best-Practice Principles for TWSE listed companies, please describe any discrepancy between the policies and their implementation.

The Company has established "UPEC Ethical Corporate Management Principle" based on the Ethical Corporate Management Best Practice Principles for TWSE/GTSM-Listed Companies. Our subsidiaries are also required to set up their codes to comply with our ethical management principles and implement day-to-day operations. Therefore, there have been no differences. The Company and subsidiaries follow the ethical principle to implement the corporate ethics in internal control system and relevant mechanism.

6. Other important information to facilitate a better understanding of the company's ethical corporate management practices (e.g., review and amend its policies)

Ever since its foundation, Uni-President Enterprise Corp. has faithfully followed the management philosophy of "Three Good and One Fairness" and the entrepreneurial spirit of "Integrity and Diligence, Innovation and Improvement", and adopted the "Millenary Love- A Touch of the Millennium Love" as the central focus of the corporation's cultural projects. The company carries out commercial activities adhering to the honest, trustworthy, transparent, and Sunlight principles to preserve the interests of related parties (including investors, consumers, employees, partners, and neighboring communities....etc), and roots the ethical corporate management principle deeply into the corporate ethics and culture in the pursuit of better corporate goodwill and sustainable development. Meanwhile the company responds quickly to the changes of management environment, and amends ethical management principle, operating procedures and practice guidelines to meet the regulation and stakeholders' expectations will be fulfilled. It is our commitment to become Everyone's All-time Favorite Symphony of Food.

3.3.7 If the company has adopted corporate governance best-practice principles or related bylaws, disclose how these are to be searched

UPEC has defined a corporate governance code of practice in 2014. Besides, the Company has already formulated the Rules of Procedure for Shareholder Meetings, Regulations Governing the Election of Directors, Board of Directors Meeting Procedures, Operational Procedures for Acquisition and Disposal of Assets, Operational Procedures for Endorsements and Guarantees, Operational Procedures for Loaning of Company Funds, Rules for the Practice of Corporate Social Responsibility, Organizational Rules Governing the Remuneration Committee, Organizational Rules Governing the Audit Committee, Ethical Corporate Management Best Practice Principles, Rules Governing the Scope of Obligations of the Independent Directors, Collective Agreement and the whistle-blowing system. The Company has also established a corporate website at http://www.uni-president.com.tw, which discloses sales, financial, and corporate governance information.

3.3.8 Other significant information that will provide a better understanding of the state of the company's implementation of corporate governance may also be disclosed: Please refer to Page 49.



3.3.9 Implementation Status of Internal Control System

A. Internal Control Declaration (translated from Chinese)

Statement of Internal Control System

Date: March 29, 2017

The internal control system from January 1 to December 31, 2016, according to the result of self-assessment is thus stated as follows:

- 1. The Company acknowledges that the implementation and maintenance of internal control system is the responsibility of Board of Directors and management, and the Company has established such system. The internal capital system is aimed to reasonably assure that the goals such as the effectiveness and the efficiency of operations (including profitability, performance and protection of assets), the reliability of financial reporting and the compliance of applicable law and regulations are achieved.
- 2. The internal control system has its innate restriction. An effective internal control system can only ensure the foregoing three goals are achieved; nevertheless, due to the change of environment and conditions, the effectiveness of internal control system will be changed accordingly. However, the internal control system of the Company has self-monitoring function and the Company will take corrective action once any defect is identified.
- 3. According to the effective judgment items for the internal control system specified in "Highlights for Implementation of Establishing Internal control System by Listed Companies" (hereinafter referred to as "Highlights") promulgated by Securities and Futures Commission, Ministry of Finance R.O.C., the Company has made judgment whether or not the design and execution of internal control system is effective. The judgment items for internal control adopted by "Highlights" are, based on the process of management control, for classifying the internal control into five elements: 1.Control environment; 2.Risk assessments; 3.Control activities; 4.Information and communication; and 5.Monitoring. Each element also includes a certain number of items. For the foregoing items, refer to "Highlights".
- 4. The Company has adopted the aforesaid judgment items for internal control to evaluate the effectiveness of design and execution of internal control system.
- 5. Based on the above-mentioned result of evaluation, the Company suggests that the internal control system, including the design and execution of internal control relating to the effectiveness and efficiency of operation, the reliability of financial reporting, the compliance of applicable law and regulations has been effective and they can reasonably assure the aforesaid goals have been achieved.
- 6. This statement will be the main content for annual report and prospectus and will be disclosed publicly. If the above contents have any falsehood and concealment, it will involve in the liability as mentioned in Article20, 32, 171 and 174 of Securities and Exchange Law.
- 7. This statement has been approved by the meeting of Board of Directors on March 29, 2017, and those 13 directors in presence all agree at the contents of this statement.

Uni-President Enterprise Corporation

Chairman: Chih-Hsien Lo

President: Jung-Lung Hou

- B. If the company has commissioned external auditors to review the company's internal control system, the external auditor's report should be disclosed: Not applicable.
- 3.3.10 Conviction of corporate or employees' wrongdoings, Company's punishment on employee for violation of internal control, major faults and improvements during recent fiscal period and to the publish date of the annual report: None.

3.3.11 Major Resolutions of Shareholders Meeting and Board of Directors Meeting

A. Major resolutions of 2016 General Shareholders Meeting

One general shareholders meeting was convened in the fiscal year 2016 and to the publish date of the annual report. The 2016 General Shareholders Meeting was held on June 22, 2016 and the resolutions were summarized as follows.

- (1) Approval of the amendment of parts of Articles of Incorporation
- (2) Accepted the business report and financial statements of year 2015.
- (3) Approved the distribution of retained earnings of year 2015.
 The available retained earnings for distribution in 2015 were NTD 13,699 million. The distribution of cash dividend was NT\$2.0 per share.
- (4) Approval of amendments to the procedures for lending funds to other parties
- (5) Approval of the re-election of directors (including independent directors).
- (6) Approved the deletion of non-competition promise on company's directors in compliance with article 209 of the company law.

B. Executions of the Resolutions of the 2016 General Shareholders Meeting

- (1) The amendment of parts of Articles of Incorporation: Effective from the date of resolutions at general shareholders meeting. The Company already registered the amendment to the Ministry of Economic Affairs within 15 days.
- (2) Accepted the business reports and financial statements of year 2015: In accordance with the company law, all related financial information has been submitted to the government agency for review.
- (3) Approved the distribution of retained earnings for 2016 Cash dividend of NT\$ 2.0 per share was distributed on September 9, 2016.
- (4) The amendment of "the procedures for lending funds to other parties": Effective on the resolutions at general shareholders meeting.
- (5) Resolution regarding the election of new directors and independent directors

List of Elected directors:

Representative of Directors of Kao Chyuan Inv. Co., Ltd.: Chih-Hsien Lo, Shiow-Ling Kao, Jui-Tang Chen.

Representative of Director of Joyful Inv. Co., Ltd.: Kao-Huei Cheng.

Representative of Director of Taipo Investment Corp. : Ping-Chih Wu.

Representative of Director of Young Yun Inv. Co., Ltd.: Chung-Ho Wu.

Directors: Po-Ming Ho, Po-Yu Ho, Chang-Sheng Lin, Hsiu-Jen Liu.

Independent Directors: Yun Lin, Chao-Tang Yue, Hong-Te Lu

The above resolution was approved by the Shareholders' Meeting and implemented.

Registration was approved by Ministry of Economic Affairs within 15 days..

(6) The deletion of non-competition promise on company's directors in compliance with article 209 of the company law: Effective on the resolutions at general shareholders meeting.

C. Major Resolutions during the Board of Directors Meetings in 2016 and to the Publish Date of the Annual Report

Seven board meetings were convened in fiscal year 2015 and to the publish date of the annual report. The major resolutions were summarized below.

2016.03.28 (17th Board Meeting in Sixteenth Session)

- 1. Accepted to donate NTD 5 million to Tainan City Social assistance Account.
- 2. Accepted the change of the person in custody of the use of the official seals in Taipei office.
- 3. Accepted the acquisition and the disposition of short-term investments UPAMC James Bond Fund.
- 4. Approved the distribution of directors' remuneration.
- 5. Approved to distribute the remuneration and bonus paid to directors and employees.
- 6. Accepted the financial statements of year 2015.
- 7. Accepted the appointment of CPA and approved the evaluation of external auditor's independence.
- 8. Approved to revise the procedures for lending funds to other parties
- 9. Approved to revise "Procedures for Endorsement and Guarantee" and "Procedure Governing the Lending of Capital to Others".
- 10. Approved to withdraw the guarantee limit of USD 12 million for Cayman President Holdings Ltd.
- 11. Approved the Ioan of USD 2.7 million to Uni-President Southeast Asia Holdings Ltd. through President International Trade & Investment Corp.
- 12. Approved the statement of internal control system for year 2015.
- 13. Accepted the business plan and business report for year 2015.
- 14. Approved the distribution of retained earnings for year 2015: cash dividend of NT\$ 2 per share (proposal will be submitted to general shareholders meeting for approval).
- 15. Approved acquisition of 10% shares of President Kikkoman Zhenji Foods Co. Ltd. through Cayman President Holdings Ltd.
- 16. Approved to cancel the investment in Beijing President Enterprises Drinks & Food Co., Ltd. through President Enterprises (China) Investment Co., Ltd. and Zhengzhou President Enterprises Co., Ltd.
- 17. Approved the time of 2016 general shareholders meetings on June 22, 2016.
- 18. Approved the related operating procedures for shareholder proposal right. The period for shareholder to submit their proposals is from April 15, 2016 to April 25 2016.
- 19. Approved the re-election of directors and independent directors. (Proposal will be submitted to general shareholders meeting for approval).
- 20. Approved the related operating procedures for shareholders to write a roster for directors and independent directors. The period for shareholders to submit their proposals is from April 15, 2016 to April 25 2016.
- 21. Approved the proposal of the deletion of non-competition promise on company's directors in compliance with article 209 of the company law.
- 22. Approved the amendments to parts of Articles of Incorporation.
- 23. Approved the appointment of senior vice president Tsung-Ming Su to be the independent director of

- Senao International Co., Ltd. on a personal basis.
- 24. Approved the proposal of the deletion of non-competition promise on company's managers in compliance with article 32 of the company law.
- 25. Approved new loans of NTD 2.3 billion, USD 60 million and EURO 3 million from three banks including International Bills Finance Corporation.
- 26. Approved loan renewals of NTD 7.315 billion and USD 61million from ten banks including Land Bank of Taiwan.

2016.05.11 (18th Board Meeting in Sixteenth Session)

- 1. Accepted the acquisition and the disposition of short-term investments Taishin Money Market.
- 2. Approved the consolidated financial statements for first quarter of year 2016.
- 3. Approved to withdraw the lending and guarantee limit of USD 2 million for Kunshan President Kikkoman Biotechnology Co., Ltd.
- 4. Approved the loan of USD 5.60 million to Uni-President Southeast Asia Holdings Ltd. through Kai Yu (BVI) Investment Co., Ltd.
- 5. Approved the proposal of the deletion of non-competition promise on company's managers in compliance with article 32 of the company law.
- 6. Approved to review the candidate lists for directors of the seventeen sessions
- 7. Approved the proposal of the deletion of non-competition promise on company's directors in compliance with article 209 of the company law.
- 8. Approved the guarantee loan renewal from Dah Chung Bills Finance Corp. to Kai Yu investment Co., Ltd.
- Approved bank loans renewal of NTD 2,200 million, and USD 51 million from three banks including Taiwan Cooperative Bills Finance Corporation.
- 10. Approved new bank loans of NTD 350 million and USD 108 million from Mega International Commercial Bank.

2016.06.22 (1st Board Meeting in Seventeenth Session)

- 1. Appoint Chih-Hsien Lo as our chairman.
- 2. Approved the establishment of 2nd term of the auditing committee and the appointment of three independent directors as its members.
- 3. Approved the pension for directors of 16th term.
- 4. Approved the appointment of Jung-Lung Hou as our president.
- 5. Approved the appointment of three independent directors as members of the remuneration committee."
- 6. Approved the appointment of three directors including independent directors as members of the investing management committee."
- 7. Authorized the chairman the full power to set the record date of distribution of cash dividend..

2016.08.10 (2nd Board Meeting in Seventeenth Session)

- 1. Accepted the acquisition and the disposition of short-term investments FSITC Taiwan Money Market.
- 2. Accepted to donate NTD 30 million to Food Safe Protection Fund established by the Executive Yuan.
- 3. Approved the financial statements for first half year of 2016.
- 4. Approved the auditing fee of year 2016.
- 5. Approved the loan of NTD 100 million to Tone Sang Construction Corp. through Presco Netmarketing Inc.

- Approved President Enterprises (China) Investment Co., Ltd. to increase investment of USD 45 million to Hangzhou President Enterprises Co., Ltd. and Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd., respectively.
- 7. Approved the renewal of D&O Insurance for directors, supervisors and key managers.
- 8. Approved the proposal of the deletion of non-competition promise on company's key managers in compliance with article 32 of the company law.
- 9. Approved new loans of NTD 9 billion and USD 325 million from ten banks including Standard Chartered Bank.
- 10. Approved the guarantee loan renewal of USD 20 million from HSBC Bank (Taiwan) Limited.
- 11. Approved loan renewals of NTD 4.15 billion and USD 324 million from seven banks including Bank of Taiwan.
- 12. Approved the compensation amount for the CEO, Jung-Lung Hou.
- 13. Approved Mr. Chih-Hsien Lo as our Chairman and Group Chief Strategy Officer.
- 14. Approved Mr. Tsung-Pin Wu as our Vice President of Accounting Group.

2016.11.09 (3nd Board Meeting in Seventeenth Session)

- 1. Approved the consolidated financial statements for third quarter of year 2016.
- 2. Approved internal auditing proposal of year 2017.
- 3. Approved to provide Kai Nan Investment Co., Ltd. the endorsement and guarantee limit up to NTD 200 million.
- 4. Approved further cash investment of USD15 million into Xuzhou President Enterprises Co., Ltd. through Uni-President Enterprises (China) Investment Co., Ltd.
- 5. Approved new loan of USD 3.8 million and loan extension of USD 19.55 million to Uni-President Southeast Asia Holdings Ltd. through Kai Yu (BVI) Investment Co., Ltd.
- 6. Approved loan extension of USD 14.68 million to Cayman President Holdings Ltd. through Kai Yu (BVI) Investment Co., Ltd.
- 7. Approved loan extension of USD 14.11 million to Uni-President Foodstuff (BVI) Holdings Ltd. through Cayman President Holdings Ltd.
- 8. Approved Ioan extension of NTD 142 million to Kai Nan Investment Co., Ltd. through Kai Yu Investment Co., Ltd.
- 9. Approved loan extension of USD 2.7 million to Uni-President Southeast Asia Holdings Ltd. through President International Trade and Investment Corp.
- 10. Approved the amendments to the "Corporate Governance Best Practice Principles".
- 11. Approved the amendments to the procedures for halt and resumption applications.
- 12. Approved the payment of NTD 60 thousand for Chinese National Association of Industry and Commerce, Taiwan.
- 13. Approved the proposal of the deletion of non-competition promise on company's managers in compliance with article 32 of the company law for Tsung-Ming Su, Senior Vice President.
- 14. Approved new guarantee limit up to NTD 200 million from Mega International Commercial Bank.
- 15. Approved new loans of USD 55 million and NTD 100 million from two banks including Dah Chung Bills Financial Corp.
- 16. Approved loan renewals of USD 150 million and NTD 10.93 billion from twelve banks including Sumitomo Mitsui Bank.

2016.12.21 (4th Board Meeting in Seventeenth Session)

- 1. Accepted the disposition of 100% shares of Foshan Sanshui Jianlibao Commerce Co., Ltd. from Cayman President Holdings Ltd. to Giangdong Jianlibao Beverage Group.
- 2. Accepted the change of the person in custody of the use of the official seals.
- 3. Approved to donate NTD 8 million to Millennium Health Foundation.
- 4. Approved the 2017 meeting schedule of the compensation committee.
- 5. Approved the compensation policy for Group Chief Strategy Officer.
- 6. Approved the payment of totaling NTD 0.77 million for some membership fee and admission fee.
- 7. Approved one-year term renewal of the appointment of three legal advisors until December 31, 2017.
- 8. Accepted the business plan of 2017.
- 9. Approved new loans of USD 70 million and EURO 3 million from BNP Paribas Euronext.
- 10. Approved loan renewals of NTD 2.05 billion and USD 159 million from four banks including Bangkok Bank.
- 11. Approved to revise the "Employee codes of conduct".

2017.03.29 (5th Board Meeting in Seventeenth Session)

- 1. Ethical Corporate Management Practice Team reported the implementation of ethical corporate management policies.
- 2. Report the total amount of endorsements/guarantees for others.
- 3. Approved to dissolve SMS Consumer Fund L.P.
- 4. Approved the capital decrease of RMB 50 million of United Advisor Venture Management Ltd.
- 5. Approved the disposition of 11,776,710 shares of EAGLE cold storage Enterprise co., Ltd.
- 6. Approved the distribution of directors' remuneration.
- 7. Approved to distribute the remuneration and bonus paid to directors and employees.
- 8. Accepted the financial statements of year 2016.
- 9. Accepted the appointment of CPA and approved the evaluation of external auditor's independence.
- 10. Approved the capital increase of NTD 557.07 million into Tung Ho development Co., Ltd.
- 11. Approved to amend the regulations governing the acquisition or disposal of assets.
- 12. Approved the statement of internal control system for year 2016.
- 13. Accepted the business plan and business report for year 2016.
- 14. Approved the distribution of retained earnings for year 2016: cash dividend of NT\$ 2.1 per share (proposal will be submitted to general shareholders meeting for approval).
- 15. Approved the capital decrease of RMB 8 million of Champ Green Capital Limted.
- 16. Approved the time of 2017 general shareholders meetings on June 21, 2017.
- 17. Approved the related operating procedures for any shareholder holding 1% or more shares to write a roster for independent director by-election candidates. The period for shareholders to submit a proposal is from April 14, 2017 to April 24, 2017.
- 18. Approved the proposal of the deletion of non-competition promise on company's directors in compliance with article 209 of the company law.
- 19. Approved to amend the" regulations Governing Procedure for Shareholders' Meetings".
- 20. Approved the issuance of unsecured convertible bonds.
- 21. Approved the proposal of the deletion of non-competition promise on company's managers in compliance with article 32 of the company law.
- 22. Approved to support the special issue for 50th anniversary of Economic Daily News.

- 23. Approved the short-term guarantee loan renewal of NTD 600million to Kai Yu investment Co., Ltd. from Mega Bills Corp.
- 24. Approved loan renewals of NTD 5.995 billion and USD 100 million from five banks including Land Bank of Taiwan.
- 25. Approved new loans of NTD 3.4 billion and USD 48.8 million from four banks including DBS Bank (Taiwan) Ltd.
- 26. Approved the appointment of Jau-Kai Hwang and Liang-Feng Wu as the senior vice presidents and Kun-Lin Wu as the vice president.
- 3.3.12 Document or written statement that states different opinions by board members or supervisors against the approved major resolutions by the board meeting in recent fiscal period and to the publish date of the annual report: None.

3.3.13 Resignation or Dismissal of Personnel Involved in Preparation of Financial Reports

As of 4/30/2017

| TITLE | NAME | DATE OF APPOINTED | DATE OF TERMINATION | REASONS FOR RESIGNATION OR DISMISSAL |
|-------|---------------|----------------------|------------------------|--|
| C.E.O | Chih-Hsien Lo | 2007.06.28 | 2016.06.22 | Position Adjustment |

3.4 Auditing Notes

3.4.1 Disclosure of Auditing Fee

| Auditing Firm | Audit Period | Remark |
|------------------------|------------------|--------|
| PRICEWATERHOUSECOOPERS | Fiscal Year 2016 | - |

Unit: NT\$1,000

| Expe | Fee Category ense Scale | Audit Fees | Non-Audit Related Fees | Total |
|------|----------------------------------|--------------|---------------------------|--------------|
| 1 | Less than NT\$2 million | | | |
| 2 | NT\$2 million - NT\$4 million | | | |
| 3 | NT\$4 million - NT\$6 million | | \checkmark | |
| 4 | NT\$6 million - NT\$8 million | | | |
| 5 | NT\$8 million - NT\$10 million | | | |
| 6 | NT\$10 million (incl.) and above | \checkmark | | \checkmark |

3.4.2 The amount of non-auditing relevant fees charged by the appointed independent auditors and the related parties reaches 34.85 % of the Company's annual auditing expenses.

Unit: NT\$1,000

| | Audit | Non-Audit Related Fees | | | | | Audit | | |
|------------------------|--------|------------------------|-----|-------------------|--------------------|----------|------------------------|-----------------------------------|--|
| Auditing Firm | Fees | System design | | Human Resource | Others (Note 1) | Subtotal | Period | Remark | |
| PRICEWATERHOUSECOOPERS | 14,000 | - | 739 | - | 4,140 | 4,879 | 2016.1.1 2016.12.31 | CSR report and consulting service | |

- 3.4.3 If there is any change in the appointed in dependent auditors and the Company's annual auditing expenses decreased simultaneously, information regarding the amount, percentage and reasons for the decrease in auditing expenses shall be disclosed: Not Applicable.
- 3.4.4 Auditing expenses decreased by 15% in comparison to the previous year, information regarding the amount, percentage and reason for the decrease in auditing expenses shall be disclosed: Not Applicable.
- 3.5 Changing of auditors: Not Applicable.
- 3.6 If the Company's Chairman, President, or managers responsible for financial and accounting affairs have held any position in the accounting firm or its affiliates during the past year, all relevant information should be disclosed: None.

3.7 Net Change in shareholdings and in shares pledged by directors, supervisors, management, and shareholders holding more than a 10% share in the Company.

3.7.1 Recent changes:

Unit: Share

| | | 20 | 16 | As of Apr.30, 2017 | | |
|--|------------------------------|--|---|--|---|--|
| Title | Name | Net increase (decrease) in shares held | Net increase (decrease) in shares pledged | Net increase (decrease) in shares held | Net increase (decrease) in shares pledged | |
| Director (Juridical Person Shareholders) | Kao Chyuan Inv. Co., Ltd. | 8,640,000 | - | 3,040,000 | - | |
| Chairman and Group Chief Strategy Officer (Representative) | Chih-Hsien Lo (Note1) | - | - | - | - | |
| Director (Representative) | Shiow-Ling Kao (Note1) | - | - | - | - | |
| Director (Representative) | Chin-Yen Kao (Note1)(Note5) | - | - | - | - | |
| Director (Representative) | Jui-Tang Chen(Note1)(Note 6) | - | - | - | - | |
| Director (Juridical Person Shareholders) | Joyful Investment Co., Ltd. | - | - | - | - | |
| Director (Representative) | Kao-Huei Cheng (Note 4) | (8,000,000) | - | - | - | |
| Director (Juridical Person Shareholders) | Taipo Inv. Corp. | - | - | - | - | |
| Director (Representative) | Ping-Chih Wu (Note3) | - | - | - | - | |
| Director (Juridical Person Shareholders) | Young Yun Inv. Co., Ltd. | - | - | (2,000) | - | |
| Director (Representative) | Chung-Ho Wu (Note2) | - | - | - | - | |
| Director | Po-Ming Hou | - | - | - | - | |
| Director | Po-Yu Hou | - | - | - | - | |
| Director | Chang-Sheng Lin | (41,000) | - | | - | |
| Director | Hsiu-Jen Liu | - | <u>-</u> | - | (2,500,000) | |
| Independent Director | Yun Lin | - | - | - | - | |
| Independent Director | Chao-Tang Yue | - | - | - | - | |
| Independent Director | Hong-Te Lu (Note 7) | - | - | - | - | |
| President | Jung-Lung Hou | - | - | - | - | |
| Senior Vice President | Wen-Lung Yang | _ | _ | - | - | |

| | | 20 | 16 | As of Ap | r.30, 2017 |
|---|--------------------------|--|---|--|---|
| Title | Name | Net increase (decrease) in shares held | Net increase (decrease) in shares pledged | Net increase (decrease) in shares held | Net increase (decrease) in shares pledged |
| Senior Vice President | Chien-Li Yin | - | - | - | - |
| Senior Vice President (Director of Finance Group) | Tsung-Ming Su | - | - | - | - |
| Senior Vice President | Long-Hong Lu | - | - | - | - |
| Senior Vice President | Chung-Sung Wu | - | - | - | _ |
| Vice President | Jau Kai Hwang (Note 13) | - | - | - | - |
| Vice President | Liang-Feng Wu (Note 13) | - | - | - | - |
| Senior Vice President | Hua-Yang Lee (Note 9) | - | - | - | - |
| Senior Vice President | Jui-Tien Huang (Note 10) | - | - | - | - |
| Vice President | Ying-Thung Yu | - | - | - | - |
| Vice President | Jui-Sheng Wang | - | - | - | - |
| Vice President | Tsung-Yi Liu | - | - | - | - |
| Vice President | Chia-Chuan Wang | - | - | - | - |
| Vice President | Fu-Jung La | - | - | - | - |
| Vice President | Chia-Ming Chai | - | - | - | - |
| Vice President (Director of Accounting Group) | Tsung-Pin Wu | - | - | - | - |
| Vice President | Chih-Ming Hsu | - | - | - | - |
| Vice President | Kun-Lin Wu | - | - | - | - |
| Vice President | Chi-Chih Tseng (Note 11) | - | - | - | - |
| Vice President | Wu-Chung Lin (Note 12) | - | - | - | - |

- Note 1: Representative of Kao Chyuan Investment Co. Ltd.
- Note 2: Representative of Young Yun Inv. Co., Ltd.
- Note 3: Representative of Taipo Investment Corp.
- Note 4: Representative of Joyful Investment Co., Ltd.
- Note 5: Director Chin-Yen Kao was relieved of this position on Apr.1, 2016.
- Note 6: Director Jui-Tang Chen assumed the position on Apr.6, 2016.
- Note 7: Independent Director Hong-Te Lu assumed the position on June 26, 2015.
- Note 8: Senior Vice President Po-Rong Yen was relieved of this position on Apr.10, 2015.
- Note 9: Senior Vice President Hua-Yang Lee was relieved of this position on Jan.16, 2016.
- Note 10: Senior Vice President Jui-Tien Huang was relieved of this position on Aug. 10, 2016.
- Note 11: Vice President Chi-Chih Tseng was relieved of this position on Feb. 25, 2016.
- Note 12: Vice President Wu-Chung Lin was relieved of this position on Sep.7, 2016.
- Note 13: Mr. Jau Kai Hwang and Liang-Feng Wu were promoted to Vice Presidents on Apr.1, 2017.

3.7.2 Shares Trade with Related Party

| Name | Reason of Transfer | Date of Transaction | Transferee | Relationship between Transferee and Directors, Supervisors, Managers and Major Shareholders | Shares | Price of Transaction (NTD) |
|-----------------|--------------------------|------------------------|----------------|---|-----------|----------------------------------|
| Chang-Sheng Lin | Grant | 20160311 | Yi-Yin Lin | Daughter | 41,000 | 53 |
| Kao-Huei Cheng | Grant | 20160428 | Kuo-Bi Chen | Daughter | 1,000,000 | 55.2 |
| Kao-Huei Cheng | Grant | 20160428 | Huei-Yi Chen | Daughter | 1,000,000 | 55.2 |
| Kao-Huei Cheng | Grant | 20160428 | Yu-Cheng Chen | Son-in-law | 1,000,000 | 55.2 |
| Kao-Huei Cheng | Grant | 20160428 | Bi-Huei Chen | Daughter | 1,000,000 | 55.2 |
| Kao-Huei Cheng | Grant | 20160428 | Wei-Hsun Tu | Granddaughter | 2,000,000 | 55.2 |
| Kao-Huei Cheng | Grant | 20160428 | Chao-Yuan Chen | Son | 2,000,000 | 55.2 |

3.7.3 Shares Pledge with Related Party: None.

3.8 Information Disclosing the Relationship between any of the Company's Top Ten Shareholders

As of 12/31/2016

| Name | Sharehold | ing | Spouse & N | linor | Shareho by Nom Arrange | inee | The relationship be of the Company's Share holde | Top Ten | Remarks |
|---|-------------|------|------------|-------|------------------------------|------|---|------------------|---------|
| | Shares | % | Shares | % | Shares | % | Name | Relation | |
| Kao Chyuan Inv. Co., Ltd. | 272,306,536 | 4.79 | 0 | 0 | 0 | 0 | Shiow-Ling Kao | Chairman | |
| Chih-Hsien Lo (Representative of Kao Chyuan Inv. Co., Ltd.) | 4,059,095 | 0.07 | 93,182,918 | 1.64 | 0 | 0.00 | Shiow-Ling Kao Shiow-Ling Kao (Representative of Kao Chyuan Inv. Co., Ltd.) | Spouse Spouse | |
| Shiow-Ling Kao (Representative of Kao Chyuan Inv. Co., Ltd.) | 93,182,918 | 1.64 | 4,059,095 | 0.07 | 0 | 0 | Chih-Hsien Lo (Representative of Kao Chyuan Inv. Co., Ltd.) | Spouse | |
| Jui-Tang Chen | 6,056 | 0 | 0 | 0 | 0 | 0 | NA | NA | |
| BNP Paribas Wealth Management Singapore Branch | 182,019,218 | 3.20 | 0 | 0 | 0 | 0 | NA | NA | |
| JPMorgan Chase Bank N.A. Taipei Branch in custody for Saudi Arabian Monetary Agency | 173,490,686 | 3.05 | 0 | 0 | 0 | 0 | NA | NA | |
| Po-Ming Hou | 147,751,414 | 2.60 | 0 | 0 | 24,188 | 0 | Po-Yu Hou | Brother | |
| Po-Yu Hou | 128,917,063 | 2.27 | 0 | 0 | 0 | 0 | Po-Ming Hou | Brother | • |
| Government of Singapore | 127,505,872 | 2.24 | 0 | 0 | 0 | 0 | NA | NA | |
| Shiow-Ling Kao | 93,182,918 | 1.64 | 4,059,095 | 0.07 | 0 | 0 | Chih-Hsien Lo (Representative of Kao Chyuan Inv. Co., Ltd.) | Spouse | |
| Hsiu-Jen Liu | 88,218,206 | 1.55 | 0 | 0 | 0 | 0 | NA | NA | |
| JPMorgan Chase Bank N.A. Taipei Branch in custody for T. Rowe Price Emerging Markets Stock Fund | 81,062,410 | 1.43 | 0 | 0 | 0 | 0 | NA | NA | |
| Vanguard Emerging Markets Stock Index Fund, A Series of Vanguard International Equity Index Funds | 75,107,783 | 1.32 | 0 | 0 | 0 | 0 | NA | NA | |

3.9 Total Percentage of Ownership of Investees

As of 12/31/2016

| | | | | | AS OI | 12/31/2016 | |
|--|----------------------|---------|---|--|-------------------|------------|--|
| Investees accounted for under the equity method | Investments Compa | | Investment Directors, Sup Managers, and or Indirectly C Busines | pervisors, d Directly controlled | Total Investments | | |
| | Shares | % | Shares | % | Shares | % | |
| President Global Corp. | 500,000 | 100.00% | 0 | 0.00% | 500,000 | 100.00% | |
| President International Trade & Investment Corp. | 10,700 | 100.00% | 0 | 0.00% | 10,700 | 100.00% | |
| President Baseball Team Corp. | 30,000 | 100.00% | 0 | 0.00% | 30,000 | 100.00% | |
| Tone Sang Construction Corp. | 34,020,000 | 100.00% | 0 | 0.00% | 34,020,000 | 100.00% | |
| Kai Yu Investment Co., Ltd. | 326,108,780 | 100.00% | 0 | 0.00% | 326,108,780 | 100.00% | |
| Cayman President Holdings Ltd. | 406,136,000 | 100.00% | 0 | 0.00% | 406,136,000 | 100.00% | |
| Presco Netmarketing Inc. | 6,500,000 | 100.00% | 0 | 0.00% | 6,500,000 | 100.00% | |
| Uni-President Dream Parks Corp. | 6,100,000 | 100.00% | 0 | 0.00% | 6,100,000 | 100.00% | |
| Kai Nan Investment Co., Ltd. | 213,500,000 | 100.00% | 0 | 0.00% | 213,500,000 | 100.00% | |
| Uni-President Glass Industrial Co., Ltd. | 36,000,000 | 100.00% | 0 | 0.00% | 36,000,000 | 100.00% | |
| Uni-President Vendor Corp. | 15,000,000 | 100.00% | 0 | 0.00% | 15,000,000 | 100.00% | |
| Nanlien International Corp. | 99,999,184 | 100.00% | 196 | 0.00% | 99,999,380 | 100.00% | |
| Tung Ho Development Co., Ltd. | 72,120,000 | 72.12% | 27,880,000 | 27.88% | 100,000,000 | 100.00% | |
| President Entertainment Corp. | 98,885,255 | 61.80% | 61,114,745 | 38.20% | 160,000,000 | 100.00% | |
| Uni-President Organics Corp. | 2,833,333 | 56.67% | 2,166,667 | 43.33% | 5,000,000 | 100.00% | |
| President Fair Development Corp. | 561,431,250 | 40.50% | 824,818,750 | 59.50% | 1,386,250,000 | 100.00% | |
| Uni-President Department Store Corp. | 12,000,000 | 30.00% | 28,000,000 | 70.00% | 40,000,000 | 100.00% | |
| Uni-President Cold Chain Corp. | 7,868,347 | 20.00% | 31,473,390 | 80.00% | 39,341,737 | 100.00% | |
| Mech-President Corp. | 13,046,358 | 18.89% | 55,858,816 | 80.87% | 68,905,174 | 99.76% | |
| President Natural Industrial Corp. | 11,740,998 | 97.84% | 1,000 | 0.01% | 11,741,998 | 97.85% | |
| President Transnet Corp. | 29,570,400 | 20.00% | 103,496,400 | 70.00% | 133,066,800 | 90.00% | |
| President International Development Corp | 917,734,230 | 69.37% | 121,716,000 | 9.20% | 1,039,450,230 | 78.57% | |
| Uni-President Development Corp. | 108,000,000 | 30.00% | 144,000,000 | 40.00% | 252,000,000 | 70.00% | |

| Investees accounted for under the equity method | Investments Compa | | Investment Directors, Sup Managers, and or Indirectly C Busines | ervisors, d Directly ontrolled | Total Investments | | |
|---|----------------------|--------|---|--------------------------------------|-------------------|--------|--|
| | Shares | % | Shares | % | Shares | % | |
| Retail Support International Corp. | 5,144,000 | 20.00% | 11,574,000 | 45.00% | 16,718,000 | 65.00% | |
| Tait Marketing & Distribution Co., Ltd. | 59,692,047 | 63.17% | 1,064,245 | 1.13% | 60,756,292 | 64.30% | |
| Ton Yi Pharmaceutical Corp. | 51,000 | 51.00% | 10,000 | 10.00% | 61,000 | 61.00% | |
| President Nisshin Corp. | 6,119,999 | 51.00% | 600,001 | 5.00% | 6,720,000 | 56.00% | |
| President Tokyo Corp. | 29,986,824 | 51.00% | 1,176 | 0.00% | 29,988,000 | 51.00% | |
| President Packaging Corp. | 31,767,030 | 50.58% | 1,560 | 0.01% | 31,768,590 | 50.59% | |
| President Kikkoman Inc. | 5,999,999 | 50.00% | 1 | 0.00% | 6,000,000 | 50.00% | |
| President Starbucks Coffee Corp. | 7,127,558 | 20.00% | 10,691,337 | 30.00% | 17,818,895 | 50.00% | |
| Ton Yi Industrial Corp. | 719,357,425 | 45.55% | 68,371,292 | 4.33% | 787,728,717 | 49.88% | |
| ScinoPharm Taiwan Ltd. | 288,431,384 | 37.94% | 87,779,732 | 11.54% | 376,211,116 | 49.48% | |
| President Chain Store Corp. | 471,996,430 | 45.40% | 11,336,949 | 1.09% | 483,333,379 | 46.49% | |
| TTET Union Corp. | 61,141,231 | 38.22% | 12,231,402 | 7.65% | 73,372,633 | 45.87% | |
| Presicarre Corp. | 137,511,893 | 20.50% | 130,801,027 | 19.50% | 268,312,920 | 40.00% | |
| President Securities Corp. | 378,085,072 | 28.31% | 121,484,786 | 9.09% | 499,569,858 | 37.40% | |
| Weilih Food Corp. | 6,660,000 | 33.30% | 0 | 0.00% | 6,660,000 | 33.30% | |
| Kuang Chuan Dairy Co., Ltd. | 31,252,839 | 31.25% | 0 | 0.00% | 31,252,839 | 31.25% | |
| Prince Housing Development Corp. | 162,743,264 | 10.03% | 243,829,577 | 15.02% | 406,572,841 | 25.05% | |
| Grand Bills Corp. | 78,209,035 | 14.46% | 19,038,636 | 3.52% | 97,247,671 | 17.98% | |
| Kuang Chuan Foods Co., Ltd. | 1,069,200 | 3.96% | 0 | 0.00% | 1,069,200 | 3.96% | |

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> CAPITAL OVERVIEW

| 80 | 4.1 Capital and Shares |
|----|--|
| 87 | 4.2 Issuance of Corporate Bonds |
| 92 | 4.3 Issuance of Preferred Shares |
| 92 | 4.4 Issuance of Global Depository Receipts |
| 92 | 4.5 Issuance of Employee Stock Option Plan |
| 92 | 4.6 Issuance of New Shares to Merge with or Acquir |
| | Other Companies |
| 92 | 4.7 Status of Capital Utilization Plan |

4.1 Capital and Shares

4.1.1 Source of Capital

A. Issued Shares

As of 04/30/2017

| | | Authorize | ed Capital | Paid-in | Capital | | AS 01 04/30/2017 | |
|----------------|-----------------------|---------------|-----------------|---------------|-----------------|--|---|---|
| Month/ Year | Par Value (NTD) | Shares | Amount (NTD) | Shares | Amount (NTD) | Sources of Capital | Capital Increased by Assets Other than Cash | Other |
| 1987.10 | 10 | 289,951,740 | 2,899,517,400 | 289,951,740 | 2,899,517,400 | Capitalization of Profits: NT\$371,733,000 and Capital Surplus: NT\$49,564,400 | NA | 1987/10/14(76) Tai Tsai Cheng (1) No.01031 |
| 1988.09 | 10 | 347,942,100 | 3,479,421,000 | 347,942,100 | 3,479,421,000 | Capitalization of Profits: NT\$492,918,000 and Capital Surplus: NT\$86,985,600 | NA | 1988/08/14(77) Tai Tsai Cheng (1) No.08806 |
| 1989.10 | 10 | 416,390,849 | 4,163,908,490 | 416,390,849 | 4,163,908,490 | Capitalization of Profits: NT\$614,899,070 and Capital Surplus: NT\$69,588,420 | NA | 1989/09/21(78) Tai Tsai Cheng (1) No.01951 |
| 1990.08 | 10 | 549,636,000 | 5,496,360,000 | 549,636,000 | | Capitalization of Profits: NT\$1,249,173,340 and Capital Surplus: NT\$83,278,170 | NA | 1990/07/26 (79) Tai Tsai Cheng (1) No.01715 |
| 1991.09 | 10 | 643,100,000 | 6,431,000,000 | 643,100,000 | 6,431,000,000 | Capitalization of Profits: NT\$879,676,400 and Capital Surplus: NT\$54,963,600 | NA | 1991/08/23(80) Tai Tsai Cheng (1) No.02399 |
| 1992.10 | 10 | 771,800,000 | 7,718,000,000 | 771,800,000 | 7,718,000,000 | Capitalization of Profits: NT\$1,222,690,000 and Capital Surplus: NT\$64,310,000 | NA | 1992/10/15(81) Tai Tsai Cheng (1) No.02665 |
| 1992.11 | 10 | 821,800,000 | 8,218,000,000 | 821,800,000 | 8,218,000,000 | Cash Offering: NT\$500,000,000 | NA | 1992/09/04(81) Tai Tsai Cheng (1) No.02290 |
| 1993.08 | 10 | 986,160,000 | 9,861,600,000 | 986,160,000 | 9,861,600,000 | Capitalization of Profits: NT\$1,479,240,000 and Capital Surplus: NT\$164,360,000 | NA | 1993/07/09(82) Tai Tsai Cheng (1) No.28647 |
| 1994.07 | 10 | 1,183,400,000 | 11,834,000,000 | 1,183,400,000 | 11,834,000,000 | Capitalization of Profits: NT\$591,776,000 and Capital Surplus: NT\$1,380,624,000 | NA | 1994/07/01(83) Tai Tsai Cheng (1) No.29932 |
| 1995.07 | 10 | 1,538,420,000 | 15,834,200,000 | 1,583,420,000 | 15,384,200,000 | Capitalization of Profits: NT\$2,603,480,000 and Capital Surplus: NT\$946,720,000 | NA | 1995/06/29(84) Tai Tsai Cheng (1) No.37779 |
| 1996.08 | 10 | 1,846,104,000 | 18,461,040,000 | 1,846,104,000 | 18,461,040,000 | Capitalization of Profits: NT\$2,846,077,000 and Capital Surplus: NT\$230,763,000 | NA | 1996/07/06(85) Tai Tsai Cheng (1) No.41130 |
| 1997.08 | 10 | 2,215,324,800 | 22,153,248,000 | 2,215,324,800 | 22,153,248,000 | Capitalization of Profits: NT\$3,415,292,400 and Capital Surplus: NT\$276,915,600 | NA | 1997/06/30(86) Tai Tsai Cheng (1) No.51660 |

| | | Authoriz | ed Capital | Paid-ir | Capital | ı | Remark | |
|----------------|-----------------------|---------------|-----------------|---------------|-----------------|--|---|--|
| Month/ Year | Par Value (NTD) | Shares | Amount (NTD) | Shares | Amount (NTD) | Sources of Capital | Capital Increased by Assets Other than Cash | Other |
| 1998.07 | 10 | 2,658,389,760 | 26,583,897,600 | 2,658,389,760 | 26,583,897,600 | Capitalization of Profits: NT\$4,098,350,880 and Capital Surplus: NT\$332,298,720 | NA | 1998/06/23(87) Tai Tsai Cheng (1) No.54840 |
| 1999.08 | 10 | 2,924,228,800 | 29,242,288,000 | 2,924,228,800 | 29,242,288,000 | Capitalization of Profits: NT\$2,525,470,910 and Capital Surplus: NT\$132,919,490 | NA | 1999/06/23(88) Tai Tsai Cheng (1) No.57435 |
| 2000.08 | 10 | 3,158,167,110 | 31,581,671,100 | 3,158,167,110 | 31,581,671,100 | Capitalization of Profits: NT\$2,222,413,940 and Capital Surplus: NT\$116,969,160 | NA | 2000/07/13(89) Tai Tsai Cheng (1) No.60239 |
| 2001.08 | 10 | 3,347,657,200 | 33,476,572,000 | 3,347,657,200 | 33,476,572,000 | Capitalization of Profits: NT\$1,831,737,550 and Capital Surplus: NT\$63,163,350 | NA | 2001/06/20 (90) Tai Tsai Cheng (3) No.139435 |
| 2002.04 | 10 | 3,341,986,200 | 33,419,862,000 | 3,341,986,200 | 33,419,862,000 | Capital Reduction and Cancellation of Treasury Shares: NT\$56,710,000 | NA | 2002 /01/07 (90) Tai Tsai Cheng (3) No.179198 2002/07/11 Tai Tsai |
| 2002.08 | 10 | 3,442,245,800 | 34,422,458,000 | 3,442,245,800 | 34,422,458,000 | Capitalization of Profits: NT\$1,002,596,000 | NA | Cheng 3 Tzu No. 0910138403 2002/09/13 Jin So Sun Tzu No.09101374790 |
| 2003.03 | 10 | 3,424,386,800 | 34,243,868,000 | 3,424,386,800 | 34,243,868,000 | Capital Reduction and Cancellation of Treasury Shares: NT\$ 178,590,000 | NA | 2003/03/31 Jin So Sun Tzu No.09201091780 |
| 2003.10 | 10 | 3,424,386,800 | 34,243,868,000 | 3,395,097,800 | 33,950,978,000 | Capital Reduction and Cancellation of Treasury Shares: NT\$ 292,890,000 | NA | 2003/05/09 Tai Tsai Cheng 3 Tzu No.0920121101 2003/07/08 Tai Tsai Cheng 3 Tzu No.0920131839 2003/10/20 Jin So Sun Tzu No.09201293960 |
| 2004.03 | 10 | 3,424,386,800 | 34,243,868,000 | 3,375,384,800 | 33,753,848,000 | Capital Reduction and Cancellation of Treasury Shares: NT\$ 197,130,000 | NA | 2003/12/19 Tai Tsai Cheng 3 Tzu No.09210160217 2004/03/22 Jin So Sun Tzu No.09301045320 |
| 2005.12 | 10 | 3,424,386,800 | 34,243,868,000 | 3,354,125,800 | 33,541,258,000 | Capital Reduction and Cancellation of Treasury Shares: NT\$ 212,590,000 | NA | 2005/11/21 Jin Kuan Cheng 3 Tzu No.09401522992 2006/01/05 Jin So Sun Tzu No.09501001530 |
| 2007.08 | 10 | 4,800,000,000 | 48,000,000,000 | 3,555,373,348 | 35,553,733,480 | Capitalization of Profits: NT\$2,012,475,480 | NA | 2007/07/16 Jin Kuan Cheng1 Tzu No.0960036627 2007/09/12 Jin So Sun Tzu No.09601220080 |

| | | Authoriz | ed Capital | Paid-in | Capital | | Remark | | |
|----------------|-----------------------|---------------|-----------------|---------------|-----------------|---|---|--|--|
| Month/ Year | Par Value (NTD) | Shares | Amount (NTD) | Shares | Amount (NTD) | Sources of Capital | Capital Increased by Assets Other than Cash | Other | |
| 2008.08 | 10 | 4,800,000,000 | 48,000,000,000 | 3,733,142,015 | 37,331,420,150 | Capitalization of Profits: NT\$1,777,686,670 | NA | 2008/07/09 Jin Kuan Cheng1 Tzu No.0970034224 2008/09/17 Jin So Sun Tzu No.09701237960 | |
| 2009.08 | 10 | 4,800,000,000 | 48,000,000,000 | 3,897,400,264 | 38,974,002,640 | Capitalization of Profits: NT\$1,642,582,490 | NA | 2009/07/09 Jin Kuan Cheng1 Tzu No.098034094 2009/09/14 Jin So Sun Tzu No.09801201120 | |
| 2010.08 | 10 | 4,800,000,000 | 48,000,000,000 | 4,287,140,290 | 42,871,402,900 | Capitalization of Profits: NT\$3,897,400,260 | NA | 2010/07/05 Jin Kuan Cheng1 Tzu No.0990034474 2010/09/03 Jin So Sun Tzu No.09901201530 | |
| 2011.08 | 10 | 4,800,000,000 | 48,000,000,000 | 4,544,368,707 | 45,443,687,070 | Capitalization of Profits: NT\$2,572,284,170 | NA | 2011/07/06 Jin Kuan Cheng1 Tzu No.1000031177 2011/09/02 Jin So Sun Tzu No.10001204390 | |
| 2012.08 | 10 | 6,000,000,000 | 60,000,000,000 | 4,862,474,516 | 48,624,745,160 | Capitalization of Profits: NT\$3,181,058,090 | NA | 2012/07/05 Jin Kuan Cheng1 Tzu No. 1010029784 2012/08/31 Jin So Sun Tzu No. 10101179020 | |
| 2013.08 | 10 | 6,000,000,000 | 60,000,000,000 | 5,154,222,987 | 51,542,229,870 | Capitalization of Profits: NT\$2,917,484,710 | NA | 2013/07/08 Jin Kuan Cheng1 Tzu No. 1020026306 2013/08/29 Jin So Sun Tzu No. 10201177110 | |
| 2014.08 | 10 | 6,000,000,000 | 60,000,000,000 | 5,463,476,366 | 54,634,763,660 | Capitalization of Profits: NT\$3,092,533,790 | NA | 2014/07/07 Jin Kuan Cheng1 Tzu No. 1030025539 2014/08/25 Jin So Sun Tzu No. 10301176800 | |
| 2015.08 | 10 | 6,000,000,000 | 60,000,000,000 | 5,682,015,421 | 56,820,154,210 | Capitalization of Profits: NT\$2,185,390,550 | NA | 2015/07/13 Jin Kuan Cheng1 Tzu No. 1040026046 2015/09/02 Jin So Sun Tzu No. 10401181620 | |

B. Type of Stock

| Shara Tuna | | Authorized Capital | Remark | |
|--------------|---------------|---------------------------|---------------|----------------------------|
| Share Type | Issued Shares | Un-issued Shares | Total Shares | Remark |
| Common Stock | 5,682,015,421 | 317,984,579 | 6,000,000,000 | Listed on TSE in Dec. 1987 |

C. Shelf Registration : None.

4.1.2 Status of Shareholders

As of 12/31/2016

| Item | Government Agencies | Financial Institutions | Other Juridical Person | Domestic Natural Persons | Foreign Institutions & Natural Persons | Total |
|---------------------------|------------------------|---------------------------|------------------------------|--------------------------------|---|---------------|
| Number of Shareholders | 24 | 24 | 429 | 117,492 | 1,423 | 119,392 |
| Shareholding (shares) | 201,550,513 | 41,042,745 | 616,944,219 | 1,689,335,469 | 3,133,142,475 | 5,682,015,421 |
| Percentage | 3.55% | 0.72% | 10.86% | 29.73% | 55.14% | 100.00% |

4.1.3 Status of Shareholding Distributed

A. Common Shares (The par value for each share is \$10 NTD)

As of 12/31/2016

| Class of Shareholding (Unit:Share) | Number of Shareholders | Shareholding (Shares) | Percentage |
|---------------------------------------|---------------------------|-----------------------|------------|
| 1~999 | 64,920 | 17,491,979 | 0.31% |
| 1,000~5,000 | 35,919 | 77,432,790 | 1.36% |
| 5,001~10,000 | 8,031 | 56,156,571 | 0.99% |
| 10,001~15,000 | 3,247 | 39,873,108 | 0.70% |
| 15,001~20,000 | 1,835 | 31,357,247 | 0.55% |
| 20,001~30,000 | 1,495 | 36,631,009 | 0.65% |
| 30,001~50,000 | 1,320 | 50,212,183 | 0.88% |
| 50,001~100,000 | 910 | 62,992,510 | 1.11% |
| 100,001~200,000 | 483 | 68,318,513 | 1.20% |
| 200,001~400,000 | 339 | 97,004,266 | 1.71% |
| 400,001~600,000 | 165 | 81,445,033 | 1.43% |
| 600,001~800,000 | 120 | 82,672,599 | 1.46% |
| 800,001~1,000,000 | 92 | 81,473,390 | 1.43% |
| Over1,000,001 | 516 | 4,898,954,223 | 86.22% |
| Total | 119,392 | 5,682,015,421 | 100.00% |

B. Preferred Shares: None.

4.1.4 List of Major Shareholders

As of 12/31/2016

| Chayshaldaria Nama | Sharehol | ding |
|---|-------------|------------|
| Shareholder's Name | Shares | Percentage |
| Kao Chyuan Inv. Co., Ltd. | 272,306,536 | 4.79% |
| BNP Paribas Wealth Management Singapore Branch | 182,019,218 | 3.20% |
| J.P.Morgan Chase Bank N.A. Taipei Branch in custody for Saudi Arabian Monetary Agency | 173,490,686 | 3.05% |
| Po-Ming Hou | 147,751,414 | 2.60% |
| Po-Yu Hou | 128,917,063 | 2.27% |
| Government of Singapore | 127,505,872 | 2.24% |
| Hsiu-Ling Kao | 93,182,918 | 1.64% |
| Hsiu-Jen Liu | 88,218,206 | 1.55% |
| JPMorgan Chase Bank N.A. Taipei Branch in custody for T. Rowe Price Emerging Markets Stock Fund Vanguard Emerging Markets Stock Index Fund, A Series of | 81,062,410 | 1.43% |
| Vanguard International Equity Index Funds | 75,107,783 | 1.32% |

4.1.5 Share prices, net value, earnings, dividends, and other relevant information for the last two years

Unit: NT\$

| Item | 2015 | 2016 | As of March 31, 2017 |
|---|-----------|-----------|----------------------|
| Market Price per Share | | | |
| Highest | 60.00 | 67.40 | 58.10 |
| Lowest | 48.00 | 50.30 | 52.40 |
| Average | 54.17 | 58.54 | 55.00 |
| Net Worth per Share | | | |
| Before Distribution | 16.95 | 16.61 | 16.84 |
| After Distribution | 14.95 | 16.61 | 16.84 |
| Earnings per Share | | | |
| Weighted Average Shares (thousand shares) | 5,682,015 | 5,682,015 | 5,682,015 |
| Earnings Per Share (Undiluted) | 2.48 | 2.56 | 0.79 |
| Earnings Per Share (Diluted) | 2.48 | 2.56 | 0.79 |
| Dividends per Share | | | |
| Cash Dividends | 2.0 | (Note 4) | - |
| Stock Dividends | | | |
| Dividends from Retained Earnings | - | (Note 4 | - |
| Dividends from Capital Reserve | - | (Note 4) | - |
| Accumulated Undistributed Dividends | - | - | - |
| Return on Investment | | | |
| Price / Earning Ratio (Note 1) | 21.84 | 22.87 | - |
| Price / Dividend Ratio (Note 2) | 27.09 | (Note 4) | - |
| Cash Dividend Yield Rate (Note 3) | 3.69% | (Note 4) | - |

Note 1: Price / Earning Ratio = Average Market Price / Earnings per Share

Note 2: Price / Dividend Ratio = Average Market Price / Cash Dividends per Share

Note 3: Cash Dividend Yield Rate = Cash Dividends per Share / Average Market Price

Note 4: Pending Shareholders' Meeting Resolution.

4.1.6 Dividend Policy and Implementation Status

A. Dividend Policy

Since the business environment has been changing enormously, and Uni-President is experiencing the steadily growth, the annual earnings distribution should be considered in terms of future capital budget, long-term investment, and business funding needs, etc. in order to determine the amount to be retained or distributed as stock dividend or cash dividend.

If there are earnings for distribution at the end of each fiscal year, after offsetting any loss of prior year(s) and paying all taxes and dues, 10% of the remaining net earnings shall be set aside as legal reserve, then would be appropriated as special reserve in accordance with Securities Exchange Law. The remaining net earnings can be distributed together with prior accumulated unappropriated retained earnings. The Board of Directors will consider the factors that were mentioned above to make the dividend distribution proposal. The dividend should be set in the range from 50% to 100% of the accumulated unappropriated retained earnings and the amount of cash dividend shall exceed 30% of the total amount of dividends distribution. The dividends could be distributed in accordance with the resolution that is approved by the Board of Directors and the Annual Shareholders' Meeting.

B. Proposed Distribution of Dividend

The proposal for distribution of 2016 profits was passed at the Meeting of the Board of Directors. This proposal, a cash dividend of NTD 2.1 per share, will be discussed at annual shareholders' meeting.

4.1.7 Impacts of Stock Dividends on Operation Results and EPS: Not Applicable.

4.1.8 Employee Bonus and Directors' Remuneration

A. Information of Employee Bonus and Directors' Remuneration in the Articles of Incorporation

A ratio of profit of the current year distributable, after covering accumulated losses, shall be distributed as employees' compensation and directors' remuneration. The ratio shall not be lower than 2% for employees' compensation and shall not be higher than 2% for directors' remuneration.

B. Estimate Foundation of Employee Bonus and Directors' Remuneration

The basis of estimates is based on a certain percentage of 2016 net income after taking into account the legal reserve and other factors, as prescribed under the Company's Articles of Incorporation.

C. Profit Distribution of Year 2016 Approved in Board of Directors Meeting for Employee Bonus and Directors' Remuneration

(1) Recommended Distribution of Employee Bonus and Directors' and Supervisors' Remuneration: (NT\$ thousands)

| Employee Bonus – in Cash | \$1,274,417 |
|--------------------------|---------------------|
| Directors' Remuneration | 250,841 |
| Total | \$ 1,525,258 |

- (2) Ratio of Recommended Employee Stock Bonus to Capitalization of Earnings: NA.
- (3) Recounted EPS after Recommended Distribution of Employee Bonus and Directors' Remuneration: (NT\$ thousands)

| Net Income (NT\$ thousands) | \$14,526,729 |
|---|--------------|
| Weighted Average Shares in 2016 (thousand shares) | 5,682,015 |
| Recounted EPS (NT\$) | \$ 2.56 |

D. Information of 2015 Earnings Set Aside to Employee Bonus and Directors' Remuneration:

Distribution of 2015 Earnings (NT\$ thousands)

| Employee Bonus-in Cash | \$1,220,429 |
|-------------------------|--------------------|
| Directors' Remuneration | \$247,080 |
| Total | <u>\$1,467,509</u> |

4.1.9 Buyback of Common Stock: None.

4.2 Issuance of Corporate Bonds

| Issuance | | 1 st domestic unsecured corporate bond for 2012 | |
|-----------------------------|--|---|--|
| Issuing Date | | 2012/6/18 | |
| Denomination | | NT\$ 1 million | |
| Issuance and Trans | saction Location | GreTai Securities Market | |
| Offering Price | | Par | |
| Total Amount | | NTD 5 billion | |
| Coupon Rate | | 1.35% | |
| Maturity | | 5-year bond: 2017/6/18 | |
| Guarantor | | None | |
| Trustee | | Trust Department of Taipei Fubon Bank | |
| Underwriter | | None | |
| Legal Counsel | | None | |
| Auditor | | PricewaterhouseCoopers | |
| Repayment | | The Company will redeem the bond in 50% of the face value, respectively, at the end of the fourth and fifth year. | |
| Outstanding | | NTD 2.5 billion | |
| ••••• | ly Repayment Clause | None | |
| Covenants | , | None | |
| Credit Rating | | Taiwan Ratings Corp. Date: 2012.5.4 Rating: twA+ | |
| | Conversion Right | None | |
| Other Rights of Bondholders | Amount of Converted or Exchanged Common Shares, ADRs or Other Securities | None | |
| Dilution Effect and (| Other Adverse Effects on Existing | None | |
| Custodian | | None | |

| Issuance | | 2 nd domestic unsecured corporate bond for 2012 | |
|--|--|---|--|
| Issuing Date | | 2012/10/29 | |
| Denomination | | NT\$ 1 million | |
| Issuance and Transa | ction Location | GreTai Securities Market | |
| Offering Price | | Par | |
| Total Amount | | Total Amount NTD 3.6 billion; 5-year bond: NTD 1.8 billion; 7-year bond: NTD 1.8 billion | |
| Coupon Rate | | 5-year bond: 1.28%; 7-year bond: 1.39% | |
| Maturity | | 5-year bond: 2017/10/29 7-year bond: 2019/10/29 | |
| Guarantor | | None | |
| Trustee | | Trust Department of Taipei Fubon Bank | |
| Underwriter | | None | |
| Legal Counsel | | None | |
| Auditor | | PricewaterhouseCoopers | |
| Repayment | | 5-year bond: Bullet 7-year bond: the Company will redeem the bond in 50% of the face value, respectively, at the end of the sixth and seventh year. | |
| Outstanding | | NTD 3.6 billion | |
| Redemption or Early | Repayment Clause | None | |
| Covenants | | None | |
| Credit Rating | | Taiwan Ratings Corp. Date: 2012.9.17 Rating: twA+ | |
| | Conversion Right | None | |
| Other Rights of Bondholders | Amount of Converted or Exchanged Common Shares, ADRs or Other Securities | None | |
| Dilution Effect and Of Shareholders | ther Adverse Effects on Existing | None | |
| Custodian | | None | |

| Issuance | | 3 rd domestic unsecured corporate bond for 2012 | |
|--|--|--|--|
| Issuing Date | | 2013/2/26 | |
| Denomination | | NT\$ 1 million | |
| Issuance and Tran | saction Location | GreTai Securities Market | |
| Offering Price | | Par | |
| Total Amount | | NTD 2.0 billion | |
| Coupon Rate | | 1.22% | |
| Maturity | | 5-year bond: 2018/02/26 | |
| Guarantor | | None | |
| Trustee | | Trust Department of Taipei Fubon Bank | |
| Underwriter | | None | |
| Legal Counsel | | None | |
| Auditor | | PricewaterhouseCoopers | |
| Repayment | | Bullet | |
| Outstanding | | NTD 2.0 billion | |
| Redemption or Ear | rly Repayment Clause | None | |
| Covenants | | None | |
| Credit Rating | | Taiwan Ratings Corp. Date: 2012.12.14 Rating: twA+ | |
| | Conversion Right | None | |
| Other Rights of Bondholders | Amount of Converted or Exchanged Common Shares, ADRs or Other Securities | None | |
| Dilution Effect and Other Adverse Effects on Existing Shareholders | | None | |
| Custodian | | None | |

| Issuance | | 1 st domestic unsecured corporate bond for 2014 | | |
|--|---|--|--|--|
| Issuing Date | | 2014/2/18 | | |
| Denomination | | NT\$ 1 million | | |
| Issuance and Transaction Location | | GreTai Securities Market | | |
| Offering Price | | Par | | |
| Total Amount | | NTD 3.6 billion | | |
| Coupon Rate | | 1.39% | | |
| Maturity | | 5-year bond:2019/02/18 | | |
| Guarantor | | None | | |
| Trustee | | Trust Department of Taipei Fubon Bank | | |
| Underwriter | | None | | |
| Legal Counsel | | None | | |
| Auditor | | PricewaterhouseCoopers | | |
| Repayment | | Bullet | | |
| Outstanding | | NTD 3.6 billion | | |
| Redemption or Early | Repayment Clause | None | | |
| Covenants | | None | | |
| | | Taiwan Ratings Corp. | | |
| Credit Rating | | Date: 2013.12.25 Rating: twAA- | | |
| | Conversion Right | None | | |
| Other Rights of | Amount of Converted or | | | |
| Bondholders | Exchanged Common Shares, ADRs or Other Securities | None | | |
| Dilution Effect and Other Adverse Effects on Existing Shareholders | | None | | |
| Custodian | | None | | |

| Issuance | | 2 nd domestic unsecured corporate bond for 2014 | | |
|-----------------------------------|--|--|--|--|
| Issuing Date | | 2014/6/23 | | |
| Denomination | | NT\$ 1 million | | |
| Issuance and Transaction Location | | GreTai Securities Market | | |
| Offering Price | | Par | | |
| Total Amount | | NT\$ 5.8 billion; | | |
| Coupon Rate | | 5-year bond: 1.29%; 7-year bond: 1.62%; 10-year bond: 1.78% | | |
| Maturity | | 5-year bond: 2019/6/23 7-year bond: 2021/6/23 10-year bond: 2024/6/23 | | |
| Guarantor | | None | | |
| Trustee | | Trust Department of Taipei Fubon Bank | | |
| Underwriter | | None | | |
| Legal Counsel | | None | | |
| Auditor | | PricewaterhouseCoopers | | |
| Repayment | | the Company will redeem 50% of the principal at one year before maturity and redeem the rest 50% at maturity for each tenor. | | |
| Outstanding | | NTD 5.8 billion | | |
| Redemption or Ear | ly Repayment Clause | None | | |
| Covenants | | None | | |
| Credit Rating | | Taiwan Ratings Corp. Date: 2014.4.21 Rating: twAA- (Issuer rating) | | |
| | Conversion Right | None | | |
| Other Rights of Bondholders | Amount of Converted or Exchanged Common Shares, ADRs or Other Securities | None | | |
| Dilution Effect and Shareholders | Other Adverse Effects on Existing | None | | |
| Custodian | | None | | |

- 4.3 Issuance of preferred shares: None.
- 4.4 Issuance of global depository receipts: None.
- 4.5 Issuance of employee stock option plan: None.
- 4.6 Issuance of new shares to merge with or acquire other companies: None.
- 4.7 Status of capital utilization plan

Any incomplete share issuance or private placement or any completed share issuance or private placement over the past three years from which benefits have not yet been reported as of Apr. 30, 2017: None.



> OPERATION HIGHLIGHTS

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5.1 Business Activities

5.1.1 Business Scope

A. Major Business of UPEC

| Group | Range of Business | Division | % of overall business |
|------------------------|---|----------------------------------|-----------------------|
| Provisions Group | | Foodstuff Division | 0.00 |
| | Manufacturing and marketing of fertilizer & eggs, animal feeds, aquatic feeds and flour | Animal Feed Division | 3.49 |
| | | Aquatic Business Division | 1.19 |
| | | Flour Division | 2.88 |
| Instant Food | Manufacturing and marketing of | Food Division | 12.11 |
| Group | instant noodle, rice noodle, and edible oils | Edible Oil Division | 0.17 |
| | | Beverage Division | 0.71 |
| | Manufacturing and marketing of soft drinks, tea drink, dairy products, coffee drink and chilled beverage | Tea Beverage Division | 17.94 |
| Dairy & Beverage | | Water Business Division | 1.83 |
| Group | | Dairy Product Division | 29.48 |
| | | Coffee Division | 7.38 |
| | | Agency Team | 0.74 |
| | Manufacturing and made time of | Meat Product Division | 1.16 |
| | Manufacturing and marketing of meat products, canned pickles & seasoning products, frozen prepared foods and ice cream products | Sauce & Seasoning Division | 3.14 |
| General Foods Group | | Frozen Prepared Foods Division | 0.87 |
| · | | Ice Cream Division | 0.57 |
| | | International Division | 1.28 |
| Baking Business | Manufacturing and marketing of | Bread Division | 6.99 |
| Group | bakery products. | PL Baking Business Team | 2.20 |
| Technical Group | Development and production of private label product | PL Business Development Division | 4.99 |
| Others | | | 0.88 |

B. Information of the Group Segments

| Segment | Product Category | Revenue Ratio(%) |
|------------------------------|---|---------------------|
| Foods | Edible oils, instant noodle, noodle, dairy products, health food, seasoning products | 38.09 |
| Chain stores | Convenience store | 33.77 |
| Circulation | Selling of drugs and cosmetics, Delivering and selling of food and merchandise | 13.15 |
| Packaging and Containers | Tinplate and cans, PET bottles, containers, glass products | 5.60 |
| Feeds | Manufacturing and marketing of fertilizer & eggs, animal feeds, aquatic feeds and flour | 4.41 |
| Fuel and Oil | Gas station | 2.26 |
| Pharmaceuticals | Research, manufacturing and sales of pharmaceuticals | 0.98 |
| Leisure Business Development | Professional baseball team, shopping mall, hotel and restaurant | 0.87 |
| Distribution | Delivery of room-temperature and low-temperature foods and goods | 0.69 |
| General investments | Professional investments, etc. | 0.07 |
| Others | | 0.11 |

C. New products Development

47 new products were launched in 2016. Over the years, we has successfully created some innovative and breakthrough products that are lead in the market.

5.1.2 Industry Overview

1. Macroeconomic Environment

Global economy in 2016 performed weakly, due to unmet expectations in major economies, such as the U.S.A, Japan, as well as slowdown growth of emerging economies, not to mention Bretix effect, Presidential election in the U.S.A., all impacted the global financial system and trades, which further shacked consumers and investors' confidence, that reflected on economic growth rate of 2.4%, which was the new low point since the 2008 financial crisis. According to Taiwan Directorate General of Budget, Accounting and Statistics, Executive Yuan, GDP growth rate in Taiwan increased by 1.40% from last year, in which domestic demand increased by 1.75%, including consumption increased by 1.04%, government spending decreased by 0.35%, capital growth increased by 0.35%. Demand of the Rest of the World decreased by 0.34%, including output increased by 1.38%, input increased by 1.72%. CPI increased by 1.40%, WPI decreased by 3.01%, export decreased by 0.1%, import decreased by 1.0%.

2. Specialized professional subsidiaries

Faced with the challenges of a globalized economy and the strategic need to make a foray into the Pan-Asian and international market, Uni-President Enterprises Corp. has established different subsidiaries according to their respective industry position, characteristics and relevance, where those with similar functions are grouped together to form a subsidiary. In addition, through the division of labor and optimal resource distribution, the firm has extended the scope of its core businesses to the international market. Thepurpose of subsidiary development is to implement the group's long-term development strategy and expand its core competencies. The subsidiaries of Uni-President Enterprises Corp. include "Food Manufacturing", "Retail, Distribution & Logistics Subsidiary (PCSC) ", "Business Distribution & Trade" and "Investment".

(a) Uni-President Food Manufacturing Subsidiary : Establishing a solid central policy by implementing key strategies

Led by Uni-President Enterprises Corp., the Food Manufacturing Subsidiary has adopted a virtual group operational strategy and integration mechanism to integrate the development strategies and organizational deployments of its food production businesses at home and abroad. Its scope of operation covers provisions, instant food, dairy & beverages, general foods, baked goods and distribution businesses with production and sales bases in Taiwan, China, Vietnam, Thailand, Indonesia, Philippines, and Malaysia. The subsidiaries offer diverse bulk products such as animal feed, aquatic feed, flour, as well as non-alcoholic beverages including dairy product, tea, water, juice and coffee. Other products include instant noodles, edible oil, ice creams, frozen foods, meat products, seasonings/sauces and baked goods such as bread and pastries. The Food Manufacturing Subsidiary focuses on brand management and the four main development directions of "Manufacturing and R&D", "Trade and Distribution", "Channel management", "Strategic alliance and Merger & Acquisition". The company strives to deepen deployments in the Pan-Asia region and achieve the management goal of "Creating the greatest management value for the firm". Furthermore, the objective of Uni-President Enterprises Corp. is to become a global paradigm for food marketing.

(b) Uni-President Logistic Subsidiary: A lifestyle revolution

President Chain Store Corporation (PCSC) of Uni-president Group comprises mainly 7-ELEVEN and roughly 40 other vertically and horizontally affiliated chain businesses with over 30,000 employees.

It is a constantly growing, dynamic organization aimed at shaping and revolutionizing lifestyles in Taiwan. The vitality of PCSC comes from Uni-President Enterprises Corp.'s corporate culture of "INTEGRITY AND DILIGENCE, INNOVATION AND COMMITMENT TO THE FUTURE", where we strive to satisfy consumers' needs 24 hours a day. In order to continue generating growth peaks, PCSC is eager to reach out to establish international connections and branch out operations to other industries to collaborate with prominent international labels. As a result, international business models are successfully localized, in turn introducing more abundant lifestyle for consumers in Taiwan. At the same time, PCSC has also replicated its retail, distribution & logistics know-how overseas, such as Starbucks in Shanghai and 7-ELEVEN in the Philippines, thereby continually expanding its international business empire. Today, PCSC's business empire now spans across Taiwan, China, and the Philippines, fully integrating Uni-president Group's retail, drugstore, logistics, recreation and department store related businesses. Looking ahead into the future, PCSC will become more proactive in fostering the expansion of its logistics empire. By venturing into more diversified, international chain businesses and by developing the overseas market with an international perspective, it will shape a more splendid future outlook.

(c) Uni-President Business Distribution and Trade Subsidiary: Develop an all-encompassing channel Pushing new frontiers

Nanlien International Corp. was founded in April 1979, and it transformed into a distributor of well-known international brands in 1990 with product categories including beer, wine, beverage, seasoning, sauce, and healthcare products. Furthermore, it is proactively developing new products that cater to the trends of the modern lifestyle. Based on existing distributorships, Nanlien International Corp. has created an intricate nation-wide sales network, and it will continue to develop various channels in order to offer comprehensive service. In response to the popularization of the Internet, the company will continue expanding online opportunities and strive to build an effective marketing platform in order to satisfy the needs of the consumers. This generates maximum profit for the company's shareholders and employees.

(d) Uni-President Investment Sub-Conglomerates: Being value-oriented, forward looking and responsible to generate synergy

Uni-President Investment Subsidiary consists of mainly Uni-President International Development Corp. (PIDC), which was founded in 1997 by combining the group's resources to make strategic investments. As a result, it has generated new opportunities for the group's business investments. Its main areas of investment include: biopharmaceuticals, real estate and consumer goods in Taiwan, China and the US. PIDC's involvement in realty business include: 1. Dream Mall shopping center in Kaohsiung – A commercial complex and a shopping center boasting the largest floor space in Taiwan.

2. Taipei City Hall Bus Station – Combined management and operation of W Hotel, commercial business (Uni-President Taipei) and the transfer station.

PIDC's diversity in healthcare includes: 1. ScinoPharm: a leading process R&D and API manufacturing service provider to the global pharmaceutical industry. 2. Other disruptive technology: first-inclass new drug candidates, next generation sequencing (NGS) for precision medicine, and in-vitro diagnostic (IVD) devices. Looking ahead, PIDC will utilize the business model of "Value Identification, Innovative Service and Sustainable Profit" will be employed to reinforce the group's competitiveness, create values and synergy for shareholders and the Group.

3. The Food Industry and Its Development

According to Industry and Technology Intelligence Services, Taiwan production value of food industry in 2016 was estimated at NT\$ 601.7 billion, increased by 1.6% over last year. The food industry has experienced numerous challenges in 2016, ranging from: food safety management, laws and government policies adherence, shortage in labor supply, strategic planning adjustments from major manufacturers. As a result, food companies need to strengthen core capabilities and find out key success factors, in order to maintain market competitiveness. Factors that affect operating risk ranges from food safety, brand management, raw material management, channeling cost, account receivables to business units. In order to lower and manage the risk, both government and food companies have responsibilities to work on guarding food safety for the sake of consumers' benefits.

In response to future challenges, Taiwan's food industry is restricted to domestic raw material supply and market size, which urge food companies to focus on: (1) create food safety value and assurance to consumers, including industry chain management, product upgrades, and consumer communication; (2) local feature differentiations, including local ingredients, food culture, and integration; (3) expand e-commerce connections, including click-and-mortar, expansion of selling points, and expansion to international markets; (4) vitalize international markets, including reaching potential market, overseas' planning, global strategic planning.

4. Relevance of up-, middle- and downstream

Limited by location, resources constraints, temperature conditions, expiry dates and other factors, the food industry is domestically oriented. Yet, the low entry barriers allow new competitors to join the industry and make it highly competitive. In addition, weak control of suppliers that increases systematic costs, and consumers' increasing sensitivity of food prices, both make it less possible to transfer production costs to consumers.

From the perspective of the value chain, retail distributors seek higher profits by developing private label brands, which lower product prices and limits available shelf space, and make food production the least value added portion in the value chain.

In response to the inevitable rising raw material prices, be able to correspond to government's food safety regulations and lower impacts in costs and strengthen competitive advantage, food manufactures have to increase product and service value, integrate supply chain, and increase flexibility to the market. Besides counting on the government to stabilize raw material prices and ease the overall effect of increased product prices, food companies also need to form "co-opetition" strategic alliances and "joint-procurement", to further strengthen vertical and horizontal integration for enhancing control over supply and prices of raw material.

Furthermore, food companies should aggressively develop production-to-sale partnership with downstream clients, and observe consumers' needs in distribution channels, catch up with the latest consumption trend, apply R&D and manufacturing advantage, and assist retailers developing private label brands, so as to create win-win cooperation.

5. Product Trend and Competition

Product Development Trend

Taiwan food industry is evolving into diversification, such that food companies intend to provide consumers with new user experience, launch differentiate products and innovative fashion. For example, to use local ingredients, strengthen packaging, and apply new production technology. Retailers' private labels also changed strategy from "low price and fashion" to "value added new products by

cooperated with Japanese and Korean companies". Furthermore, social environmental changes and takeout consumption trend, urge retailers to develop compound stores and APP services, at the same time develop multi-branding strategies to expand business. Overseas strategic planning is also important, especially South-eastern Asia countries that enjoys high economies growth rates motivate food companies to apply for Halal certified products, expand overseas factory investments and invest in e-commerce platform. Moreover, China's huge demand to bakery products, restaurants, and supplements, move companies to invest in brands and bakeries, and build a one-stop-production line.

Product Competition

a. Commercial Feed

Commercial feed mainly sells domestically, and have a steady number of producers. Due to fluctuations in raw material, increase management costs and complexity. In terms of production, as the industry is highly dependent to biotechnology, developing high value-added animal and aquatic feed, integrating the industry streams, establishing innovative products are the future trend.

b. Milling

The flour is mainly sold to the domestic buyers. However, with oversupply in the market and fluctuations in raw material, the flour producers apply cost-leadership strategy in regular flour to gain larger market shares, and apply the differentiation strategy in specialized flour—utilize technology excellence to customize the products and realize greater profits.

c. Edible Oil

Taiwan's raw oil mostly depends on imports, the most consumed types of oil by consumption volume are: olive oil, sunflower oil, soy bean oil, sesame oil, and blended oil. Due to recent edible oil crisis, the laws have become stricter, genetically engineered material has also been questioned. As a result, producers have to able to provide high quality and healthy products, to meet consumer markets demand to small packages, ensure product quality and transparency.

d. Instant Noodle

The market is fairly mature and majority of market is occupied by domestic producers. Due to impact of the edible oil crisis that shakes consumers' confidence, e-commerce booming and consumers' acceptance to foreign products, demand of instant noodle is increased and price of product became higher. The future trend will focus on the renovation of higher added-value and innovative marketing campaigns, to bring consumers freshness feelings that further differentiate products.

e. Non-alcoholic Beverages

The global climate change increases beverage consumption, the most consumed beverage are: tea, coffee, and juice. As sporting becomes popular, sports drink's consumption growth rate has overwhelmed other products. Producers focus on develop new products in tea category, and apply arts of elimination, and natural ingredients, to provide consumers with better experience. To meet consumers' healthy concerns, increase product values, enhance packaging fun and convenience, producers have to ab able to provide unique user experience and drinking opportunity.

f. Bakery

Taiwanese major food consumption has gradually switched from rice to wheat, bakery industry therefore become the most benefited industry that enjoys growth rate of 10%-15%. Bakery producers need to launch innovate products, and diligent quality to attract consumers' purchases and increase product prices. Chain coffee shops apply expansion strategies, supermarkets apply strategic alliance to catch the emerging opportunities in the bakery industry.

g. Frozen food

Frozen food demand increases mainly in the categories of frozen vegetable, frozen meat and frozen packaged products. As population structure changes, takeout and elder population grow, producers have to work on products visual and tasty attractiveness, by innovating modern and traditional features, and focus on segmented markets.

h. Supplement

The top supplements appeal in Taiwan are: adjust hyperlipemia, adjust digestive functions, and adjust immune system. As a result, producers try to be innovate in marketing, enhance cooperation with international firms, and adapt to international laws changes, develop personalized and customized products, and emphasize on personal health management.

5.1.3 Research and Development

A. Research and Development Expenses by Central Research Institute (CRI) in Past Two Years

| Year | 2015 | 2016 | 2017(As of April 30) |
|-------------------------------|---------|---------|----------------------|
| Total Expenses (thousand NTD) | 435,155 | 480,772 | 152,715 |

B. Achievements of Research and Development by CRI in Past Two Years

| Year | 2015 | 2016 | 2017(As of April 30) |
|-----------------------|------|------|----------------------|
| New Products Launched | 30 | 47 | 11 |
| Research Reports | 161 | 220 | 17 |
| Patents Approved | 8 | 8 | 7 |

1. Continue on innovation and quality improvement

Uni-President has been committed to increasing food's tastiness and delivering a healthier dietary by continuously providing diverse nutritional and healthier products following the guidelines of function, health and nature. More and more technological platforms have established to carry out tasks of functional sources selection, formula design, production technology, ingredient analysis, clinical trials and certificate application. As a result, we are capable to develop healthy foods to prevent lifestyle diseases. To date, we have received twenty health food certificates covering the categories of yogurt drink, soymilk, Japanese Green Tea, Oolong Tea, chicken essence and capsules Metamin 3D.

CRI continues to improve the flavors and healthiness for all our popular products. For instance, we reduce salt uses in instant noodle, and develop low-sugar and non-sugar beverages.

2. Enhance invention to bring out breakthrough products

Uni-President has been striving for product improvement over the years and develops many well-known brands covering the categories from dairy products, beverages, instant noodles, meat products, frozen foods, ice cream products, flour to edible oil. CRI continues to enhance its food-processing technology and core competencies to retain or seek market leadership. Many innovative and breakthrough products with higher popularity like Non-Fried Noodles, Meat Retort Pouch (Imperial Meals), Chilled Tea, Single

Cell Extraction Tea Series (Chai Li Won), Gastro-intestinal regulated drinks (AB Yogurt Drink), and 72°C low temperature sterilized full nutrient milk (Rie Shue) are successfully created.

3. Effectively utilize raw material and technology to upgrade product quality

To decrease the risk of discontinued supply of raw material and reduction of raw material costs, CRI continues to enhance technology to master material uses and search qualified second suppliers. Also CRI trades with premium global supplier to prevent food safety risk. CRI sets up an innovative material scientific team to master the uses of raw materials and additives in order to reduce uses of additives by natural ingredient. Also package team analyzes packing materials and discovers optimal carton condition to provide Eco-friendly packaging material.

4. Monitor raw material to ensure products' quality

We establish raw material traceability measures to effectively evaluate raw material supplies' safeness and analyze hazard factors of every ingredient to make ensure the materials and additives fulfill the requirement by food health regulation. Moreover in respect to agricultural commodities like raw milk and tealeaves, CRI sets measure to detect risks factors and trace down to the origin-farm. Meanwhile, we establish analytic methods to detect counterfeit materials and off-flavor in order to preserve the quality and retain nutrients of our products.

C. Planned investment

R&D will invest NT\$ 360 million into the following projects:

- (1) Develop dairy products, beverages, instant noodles, prepared meal and bread products.
- (2) Improve product quality.
- (3) Search better products' flavors and functions.
- (4) Improve nutritional and functional technology products.
- (5) Improve technology to analyze raw material, and to prevent counterfeit and unusual smell.
- (6) Optimize the use of environmental packaging materials
- (7) Introduction and application of safe additives and functional ingredients.

D. On-going projects

- (1) Develop most wanted innovative products
- (2) Reduce additives in food processing, and utilize state-of-art food technology (i.e. low-temp sterilization).
- (3) Increase quality assurance of raw materials, such as setting up tracing system for tea leaves and dairy ingredients.
- (4) Promote ODM service and expand the benefit of intellectual property.

E. Production time expected to be completed: According to the product launch plan.

F. Key success factors

As guided by the right strategy and solid technology base, our research team can develop innovative, unique and premium products that warrant the successful launches of the products. Whether it is product design or technical research, our R&D team always follows the strict management procedures to control the process and quality of any giving project. Also every project is consistently reviewed to ensure reasonable budget for any giving expected goal. All described above are the factors from which the Central Research Institute of Uni-President achieves the team's duty and goes on the road of success.

5.1.4 Long-term and Short-term Development

A. Long-term Development Plan

We apply "one core and four pillars" strategic management model, which centers on "brand management" along with the 4 pillars: trade & distribution, retail operation, manufacturing and R&D, strategic acquisitions and alliances. We aim to expand our presence in Asia and "maximize the corporate value" in long run through the application of such model.

Brand management

In addition to extending the advantageous brand operating abilities, we also attempt to deep-root megabrands on the organizational level, observe consumer purchasing behaviors and trends, and devote to increase the accuracy of product structure and marketing investments, as well as strengthen brand core values and consumer identification in order to promote and propel the mega-brands' market competitive position.

Trade and Distribution

Our operating sites are distributed over Taiwan, China, Indonesia, Vietnam, Thailand and the Philippines. These sites are not only part of our marketing network, but will formulate a purchasing platform for global procurement, and become a gateway for European and American food companies to enter Asia.

Retail Operation

We continue to reinforce team merchandizing with channel partners and satisfy broader consumers with convenient and variable products. We are also committed to enhancing distributional efficiency, spotting business potentials, and exploring new channels and markets. By integrating the high value-added distribution to the procurement, manufacturing, marketing and retail network, we will have greater chance to be one of the strategic suppliers or agents of key retail chains and well-known global brands.

Manufacturing and R&D

We dedicate to apply manufacturing and R&D strengths in branding development, and take advantage of China, the world's factory, in building a fleet-alike manufacturing disposition. Meanwhile, we continuously and constantly improve our skills by introducing new technology and strengthening fundamental skills for higher added value.

Strategic Acquisitions and Alliances

We aim to gain and sustain our dominance in each major product category, obtain an unshakable market position, and complete the macro layout in greater Asia.

B. Short-term Development Plan

"Premium growth" is the goal we pursue. Internally, we strengthen our management; externally, we initiate market attacks strategies, proactively explore new territories, leverage economies of scale, expand regionally, improve organizational and marketing capabilities. Also, we enhance strategic alliance with global giants to sustain our leading position. Keys to management include:

- (1) Increase brand value: Penetrate mega-brands and SKUs to create higher value and pursue industrial dominance for greater market share.
- (2) Improve profitability: Build solid fundamental skills, and adjust to the optimum production efficiency and added value of product mix with well-distributed marketing resources.

- (3) Engage in market mechanism: Gain pricing power in the market, stabilize costs, and enhance management and sensitivity to the interested parties.
- (4) Demonstrate discipline and execution: Meet management integrity and fulfill global operational discipline and strategies.
- (5) Participate in social responsibility: Contribution to corporate governance, food safety, employee welfare, and work safety/environmental protection.

5.2 Market and Sales Overview

5.2.1 Market Analysis

A. Sales (Service) Region: 99.65% of our products are sold domestically. Globally we keep our eyes on Mainland China and Southeast Asia to seize the rising Asian potentials.

B. Market Share (%) of Major Product Categories in Last Two Years (data provided by ACNielsen)

| Category | 2016 | 2015 | Category | 2016 | 2015 |
|---------------------|------|------|-----------------------|------|------|
| Animal Feed | 2.3 | 2.3 | Fresh Milk | 33.8 | 36.1 |
| Flour | 9.3 | 8.6 | Yogurt Drink | 68.6 | 69.5 |
| Edible oil | 2.5 | 2.3 | Flavored Milk | 48.4 | 48.1 |
| Instant Noodle | 44.3 | 46.1 | Flavored Soybean Milk | 45.0 | 48.6 |
| Soy Sauce | 35.6 | 34.7 | Pudding | 72.8 | 70.2 |
| Coffee Drink (Note) | 21.2 | 21.5 | Meat Product | 38.6 | 38.1 |
| Fruit Juice (Note) | 11.5 | 8.6 | Frozen Food | 12.6 | 5.3 |
| Packaged Water | 18.9 | 26.8 | Ice Cream Product | 3.71 | 4.4 |
| Tea Drink (Note) | 45.6 | 45.5 | | | |

Note: Chilled and Ambient

C. Market Analysis of Major Product Categories

Animal Feed

- 1. Major Products and Sales Regions
 - (1) Major products are feeds for hogs, poultry, and cattle, and pet foods.
 - (2) Sales Regions: Domestic market.
- 2. Trend of Market Supply and Demand

Risks and opportunities will keep stirring the supply-demand of animal feed industry in the future. After Taiwan entered the WTO, the livestock market has been challenged. The imported material raises volatilities of feed price, and the imported meat and economic recycle of livestock products lead to uncertain market price. Furthermore birdflu, diarrhea, and foot-and-mouth disease continue to depress consumption willingness. On the other hand, volatile global grain prices and devaluated NT dollar make harder to control raw material cost.

However, there are chances in front of us. Pet foods along with economic growth continued to develop steadily, cattle feed and TMR with high added value still has space for development.

- 3. Competitiveness, Advantages and Disadvantages, and Strategies
 - (1) Competitiveness and Advantages

To maximize the profit of Animal Feed Division, we have integrated the operation from material suppliers to the sales channels, combined TMR technology and professional service team to produce value-added distinct products, and segment markets. Also our leading pet food brand Petlife extends its lines to cover premium pet foods that enhance brands' image.

(2) Disadvantages and Strategies

Due to the great maize and soybean imports required, we will face higher risks from the impacts of volatile market condition, climbing costs and weak financial structure.

Being aware of relatively higher operating risks, we will increase our profit through efficient raw material control, and minimize loan risks by monitoring clients' credit lines and account receivables.

Flour

- 1. Main Products and Sales Regions
 - (1) Main products are low protein flour, high protein flour and all-purpose flour.
 - (2) Sales regions: Besides the products are used in our instant noodle and bread production, they are also supplied to other companies in Taiwan.
- 2. Market Demand and Supply

With the increasing demand for delicacies and varieties of bakery products, the consumption of flour continued to grow in 2016. Also due to the lower costs of wheat from appreciated NT dollar and enhanced strategic management, we were able to flee from dull market and gradually recover the sales volumes and profitability. We continue to carry out refined management and aggressively strengthen brand power to compete against jumbo and niche market players.

- 3. Advantages and Disadvantages, and Strategies
 - (1) Competitive Advantages

We have broad sales network, skilled R&D experts, high-tech milling ability, flexible operational system, high quality products and efficient after-service center.

(2) Disadvantages and Strategies

Market saturation and overcapacity are our challenges. To overcome these barriers, we will improve our sales network, value-added products, product portfolio, and raw material differentiation to raise our margin.

Edible Oil

- 1. Main Products and Sales Regions
 - (1) Main products are pure oil (canola oil, soybean oil), and functional oil (Healthy Resetta Diet Oil) for family-uses.
 - (2) Sales region: Taiwan.
- 2. Market Supply and Demand

In 2016, total value of domestic home edible oil grew 2.3%. Since the aging society is evolving, products suitable for seniors become the core development. To meet the increasing concern for health and safety of family dietary, unique functional oil and high nutritional oil exhibit the potentials for growth.

- 3. Advantages and Disadvantages, and Strategies
 - (1) Competitive Advantages

We focus on developing functional oil, strengthen brand value, increase market shares and presences, and adjust to the best utilization of production efficiency and product portfolio and marketing inputs to improve profitability.

(2) Disadvantages and Strategies

Affected by the limited market scope, low entry barrier, high consumers' price sensitivity, vast private label products, more eat-outs and lesser oil uses, home edible oil market becomes highly competitive. To overcome these difficulties, we will explore opportunities from consumer insight as well as import unique products abroad to help expand the economic scale in niche market.

Instant Noodle

- 1. Main Products and Sales Regions
 - (1) Main products are instant noodle, snack noodle, and noodles. Leading brands are Tung-I, A-Q, Ke-Shiue-Mian, Imperial, and One More Cup in Taiwan; Lao Tan and Soup Daren in China, Unif Noodle in Vietnam and Ho-Mi Noodle in the Philippines.
 - (2) Sales regions: Mainly are sold in Taiwan and in Mainland China, some are exported to HK.
- 2. Market Supply and Demand

In 2013 and 2014, due to several food-safety scandals in Taiwan, consumers decrease their consumption, yet at the same time the value of high-priced instant noodles category had displayed a significant growth of 28.2%, indicating a trend of consumer preference for high value-added products.

The changes in market structure, as well as the increasing consumer awareness of food safety and higher demands for Ready-to-Eat food in CVS affected instant noodle industry significantly. In response to the above issues, we concentrate on the brand development and supervise products with high standard food-safety control. Furthermore, we attempt to create a new Blue Ocean Market by developing high value-added products. To seize the business opportunity of Ready-to-eat food in CVS, we launch the operations to deliver noodles to the supply chain, completely utilizing the technology that has developed from the past 40 years. We are prepared to build up our own fresh food brands that keep the business growing.

In China, our instant noodle sales amount bounced back in 2016 with an overall industry growth rate of 1.3%. Our group broke new ground by releasing innovative and differentiated products, aiming at catching up with consumption trends and facilitating industrial upgrade. Thanks to all these measures, the Group's market share rose to 21% in 2016.

- 3. Advantages and Disadvantages, and Strategies
 - (1) Competitive Advantages

We have first-rate innovative R&D technology, experienced marketing team, strong selling structure and computerized production and marketing flow.

(2) Disadvantages and Strategies

Risks and costs of operations increase due to the price fluctuation of international commodities and the high standard food safety laws. Also, the booming development of Ready-to-eat food in CVS erodes the instant noodle market.

To resolve these challenges, we keep improving our supply chain management, intensifying our R&D to create innovative and unique products, and stepping into Ready-to-eat market.

Dairy Products

- 1. Main Products and Sales Regions
 - (1) Main products are fresh milk, flavored milk, drinking yogurt/probiotic drinks, health foods, soy beverages, flavored milk, desserts, and other leading brands. We are now ranked first in fresh milk, flavored milk, drinking yogurt, soy beverage, and pudding markets; second in rice beverage market; third in probiotic drinks, functional milk, and oat beverage markets. All brands are at top three places in every market.
 - (2) Sales region: Taiwan
- 2. Market Supply and Demand

Taiwan dairying industry is facing a long-term output decline due to hotter climate, farm talents outflow, and tighter environmental regulations. But demand for milk is still growing steadily, so imbalance of supply and demand will be more apparent in coming future. As the bright side, domestic milk is no longer a commodity, but goods with brand glamour and premium quality. Therefore we continue to invest heavily

on innovating formula and taste, and provide consumers with nutritious and delicious drinks.

In China, "Aqua More" was launched in 2016. It combines the water fun packaging and the refresh and delicious lactic acid bacteria flavor to meet the demands of target consumers and to bring consumers new and funny experiences.

- 3. Advantages and Disadvantages, and Strategies
 - (1) Competitive Advantages

We run the nation's top refrigerated supply chain for dairy operations. We are excelsior in brand development, and constantly promote our pricing power and product addiction. The dairy business contributes greatly to the sales and profits of the company, with leading brands and attractive product lines surpassing all categories we have been involved.

(2) Disadvantages and Strategies

Long-term shortage of raw milk limits the sales growth of fresh milk. We expand our sources of raw milk by raising productivity of cows, eliminating possibilities of cow diseases, and introducing new cows and milk farmers. Also we seek to offer outstanding brands and products to attract customers and uphold the price in severe price competition.

Tea Beverage

- 1. Main Products and Sales Regions
 - (1) Main brands are MineShine, Cha Li Won, Pure Tea, Literature Tea Collection and Beaux Arts covering seven categories of green tea, milk tea, black tea, oolong tea, lemon tea, herbal tea and fruit tea in Taiwan; in China, major brands are "Uni Ice Tea" and "Uni Green Tea" in China; in Thailand, major brand is "unifT".
 - (2) Sales region: Products are mainly sold in Taiwan and Mainland China; few products are exported to Hong Kong, the Philippines and other Southeast Asia.
- 2. Market Supply and Demand

Uni-President held the largest market share in RTD tea market. MineShine ranked first with 14.61% shares, Cha Li Won ranked second with shares of 13.76%, Pure Tea ranked third with shares of 12.67%, and Literature Tea Collection ranked first in chilled milk tea market.

In China, the group has found out a development opportunity in consumption up grade and transformation and successfully launched the "Classmate Xiaoming" as a pioneer of industrial upgrade. It is leading the evolution of tea drink industry. In recent two years, tea drinks with over RMB 5.0 price tag rapidly occupied the market. In the field of milk tea, the Group continues to challenge itself and optimize the products by virtue of its competitive smooth taste and excellent quality. Market share in 2016 increased to 72.3%, representing a year-on-year growth of 4.5%, ranking first in the market.

- 3. Advantages and Disadvantages, and Strategies
 - (1) Competitive Advantages

We have leading aseptic production base and ally strategically with OEM partners to increase production efficiency. Also we cooperate with sales channels to carry out innovative campaigns. Strict new product launch flow, brand building focused and integration of procurement resources are our advantages.

(2) Disadvantages and Strategies

International raw material price keeps climbing and compresses gross margin. In order to reduce those influences, we redesign bottle and label to inhibit the systematic cost increases. Through the integration of procurement, we grasp the cost advantages of raw material. Also, we deliver product differentiation and segmentation, and innovative marketing communications to substitute price promotions.

Coffee drinks

- 1. Main Products and Sales Regions
 - (1) Main products are coffee drinks and coffee beans. Major brands are "La gauche de La Seine", "Café Plaza" and "Cophi" in Taiwan; "A-HA" and "Lento" in Mainland China.
 - (2) Sales regions: Taiwan and Mainland China
- 2. Market Supply and Demand

Overall RTD coffee market slightly grew 2.6% in 2016. In terms of channel structure, CVS is still the main sales channel. On the user behavior, black coffee shows massive growth in both brewed coffee and RTD coffee categories. Besides, specialty coffee acceptance also rises substantially. As consumers become more knowledgeable about coffee and developing drinking habit of coffee, they demand more than just flavor but whole drinking experience.

In China, our brand "A-Ha" coffee, in 2016, the Group used the drinking time as "chat communication" as the starting point, and put forward "Drinking the Right Flavour and Chatting Happily" as the brand positioning. In 2017, the brand of "A-Ha" will be integrated by using the same smiley brand trademark.

- 3. Advantages and Disadvantages, and Strategies
 - (1) Competitive Advantages

Our company runs business in both RTD coffee and brewed coffee markets which appeal to different consumer needs. We own an exclusive R&D team who is professional in appraising the quality of coffee beans and has obtained several international certificates on coffee bean quality identification. The team has developed a complete education and training system for coffee category as well. In addition, our multiple brands with diverse packaging and pricing strategy can satisfy different consumer needs.

(2) Disadvantages and Strategies

The trend of media diversity is becoming more and more obvious, resulting in the need to invest more budgets to assure the brand communication result. To against this unfavorable factor, we have sought for the best media combination to maximize the benefit, and aligned with trade marketing activities simultaneously to pursue the integrated marketing communication efficiency and effectiveness.

Other Beverages

- 1. Main Products and Sales Regions
 - (1) Main product lines include juice, bottled Water and sports drink. Well known brands are Juicymart, 5°C, Fruit Garden, Uni-Water, Mineral water, and PH 9.0 in Taiwan, Tomato Juice, Pear Drink, and Haizhiyan water in China, and Unif juice in Thailand.
 - (2) Sales regions: Taiwan and Mainland China.
- 2. Market Supply and Demand

In 2016, domestic market value of juice increased slightly by 2.6%. To adapt to the trend of food safety issues, suppliers seek to introduce high-priced premium juice instead of enlarging volume pack. The average price of juice per liter increased from NT\$59.0 in 2014 to NT\$61 in 2016. In comparing with United States or European countries, juice consumption in Taiwan is tiny as fruit is easier to reach, but the increasing eating-out habit in metropolitan area and healthy consciousness still show rooms for market extension.

Overall market value of bottled water in Taiwan grew to NT\$9.54 billion in 2016, increased by 6.3% from last year. Our bottled water sales excluding OEM PL brand had a market share loss of 1.69% over last year but still dominate the market with shares of 20.61%. To sustain our leadership, we put more efforts into striving for brand marketing excellence. Sports drinks market in Taiwan was approx. NT\$5.1 billion in

2016, up by 2.68% from 2015. We are looking forward to grasp market potential and attain higher market share underpinned by constant brand marketing development.

In China, the sale of our group's juice drinks business dropped as the decreases in demand for juice and the short term impact of channel inventory adjustment. The group managed to maintain the second-largest market share with 13.6% under the circumstances. A new blackcurrant flavor was introduced in 2016. Thanks to a cool and black packaging and its refreshing taste, it became popular among young consumers in a link of an eye.

- 3. Advantages and Disadvantages, and Strategies
 - (1) Competitive Advantages

We set up a food safety center to guard the quality of product. Also we seek to optimize operational scale through models of self production and ODM, work closely with retail channels, launch successful new product, focus on brand building and effectively control the cost through co-procurement process.

(2) Disadvantages and Strategies

We focus on product quality and brand power, maintain effective co-procurement platform to limit negligence cost, and adjust to the optimal productivity to decrease production cost.

Baking Product

- 1. Main Products and Sales Regions
 - (1) Main products are toast, bread, cake, pastry, dessert, frozen dough and others. Main sales channels are CVS, bakery, coffee chains, hypermarket and supermarket.
 - (2) Sales region: Taiwan
- 2. Market Supply and Demand

There is an increasing consumer concern for food quality and convenience. In order to satisfy the need of packaged baked goods, we utilize advanced equipments and accept materials that meet our rigorous quality and safety standards, just to ensure the quality of every product we make. Furthermore, we develop small/single serving products to grasp the trend of smaller household.

Confectionary cakes are consumers' favorite. To meet with consumers cares on value than on price, we increase product add-on-value. Overall product value of frozen dough arouse from the increase of B-to-B sales.

- 3. Advantages and Disadvantages, and Strategies
 - (1) Competitive Advantages

We manage brand effectively and team up internal R&D, production, marketing team with external technicians and equipment manufacturers to create value-added products. We operate under a comprehensive sales network, construct production platform, utilize Group advantages, and integrate upstream and downstream. Also we leverage mass production of our large baking factory and effectively use nationwide regional plants to flexibly deploy our capacity. Through our logistic system, Group's shared resource and purchase platforms, we obtain high-quality raw materials at lower cost. We continue to enhance research on ambient cake, and input investment on advertising and brand. Frozen dough has received ISO9001 and ISO22000 certification, and the quality has been stabilized since the safeguard of raw material by food safety center.

(2) Disadvantages and Strategies

The public is very concerned about food safety issues, if any product has the slightest doubt, after being one-sided media coverage, it is possible to be misunderstood by consumers and refuse to buy. But the crisis is the turning point. We have set up the industry's highest food security control system that can detect every process from raw material to the production. As long as we can comprehend consumers' concern on food safety, we can make our products become more popular.

Frozen Food

- 1. Major Products & Sales Regions
 - (1) Our frozen food products dumplings, buns, chicken and squid nuggets.
 - (2) Sales Regions: Domestic market.
- 2. Current and Future Market Supply & Demand

Total market sales of dumplings in Taiwan kept stable in 2016. However with the increasing eat-outs, the consumption has shifted from B to C to B to B businesses. Not only we continue to focus on the existing products, we also develop microwavable meal in CVS channels and promote direct selling. In 2017, we can avoid trapping into the price war by premium unique marketing strategies to win consumers recognition.

- 3. Competitiveness, Advantages and Disadvantages of our Operation, and Strategies
 - (1) Competitiveness and Advantages

We can outperform others with backups from our professional research team, inclusive marketing and distribution network, and solid team-merchandising platform.

(2) Disadvantages and Strategies

It's not easy to invest or renew fix assets due to the slow dumpling markets. We would actively engage in exploring microwavable products and upgrade product quality, and restructure our production to increase production volume. Meanwhile, we will strengthen our channel merchandising at supermarket chains and convenient stores to slow down the impact of price setting

Ice Cream

- 1. Main Products and Sales Regions
 - (1) Main products are frozen yogurt, smoothie, ice cube, and ice cream.
 - (2) Sales region: Taiwan.
- 2. Market Supply and Demand

We operate with concentration, product differentiation, and profit maximization. By merging marketing and R&D, we create the products that are highly differentiated and inventive to the market. Through the innovative business model, we can discover the blue ocean market. We can ensure our sustainable business operation with high standard of food safety that exceeds the regulations from society and expectation of consumers.

- 3. Advantages and Disadvantages, and Strategies
 - (1) Competitive Advantages
 - Higher food standard, highly differentiated product, vertical innovation strategies, and inventive business models are key factors that drive our business growth.
 - (2) Disadvantages and Strategies
 - Although the high standard of food safety requires greater inputs and thus increases operating costs, through differentiated innovation product strategy, we are still able to grasp competitive advantages.

Soy Sauce & Seasoning

- 1. Major Products & Sales Regions
 - (1) Main products are soy sauce and seasonings, and brands are Tung-I Four Season and Kikkoman.
 - (2) Sales Regions: Domestic market.
- 2. Current and Future Market Supply & Demand

The increasing eat-out has shifted the soy sauce market to commercial processing channels. In order to retain our leading position in soy sauce market, we have worked very hard at our existing channel, and reinforced inclusive selling network and successful marketing tactics to ensure a room for growth.

Confronted by the increasing material prices and stern competitions, the product will be marketed with premium and uniqueness to gain consumers confidence and avoid trapping into price war. Some special seasonings were imported and some corporate products were exported to take our stand in the globe. Total market share of retail channel in 2016 is 35.6%.

- 3. Competitiveness, Advantages and Disadvantages of our Operation, and Strategies
 - (1) Competitiveness and Advantages

Our extensive retail network increases our product accessibility; consistent research and development ensures a long-lasting operation; global layout of Uni-President Group paves a smooth path for establishing strong seasoning brand names internationally.

(2) Disadvantages and Strategies

Soy sauce sales still grew slowly, which is unfavorable to the capital investment and for renovation. Also, higher raw material cost raised operating costs. Therefore, we will aggressively explore food/ service channels and develop new categories at minimal cost at each process, and leverage distinct and superior strategies to reduce the impacts of price competitions.

Meat Product

- 1. Major Products & Sales Regions
 - (1) Our meat business offers a wide range of products, ranging from Chinese-style processed meat product (sausage, dried meat and fish floss) to western-style processed meat product (hot dog, ham and bacon). Imperial is the chief brand in Chinese-style meat category while Proker is the major brand in western-style meat category.
 - (2) Sales Regions: Domestic market.
- 2. Current and Future Market Supply & Demand

Total market sales of meat processing is about NTD 60 billion and 80% of that is for business use. As more eat-out occurred, exploring business use potentials will be the main market in the future.

- 3. Competitiveness, Advantages and Disadvantages of our Operation, and Strategies
 - (1) Competitiveness and Advantages

We have absolute advantages over others as our research and development ability are skillful enough to create many higher quality and better taste leading products, and our products are accessible nationwide with the inclusive distribution and selling network.

(2) Disadvantages and Strategies

Price of hogs is susceptible to the epidemic diseases and international trading, cost are hard to maintain. Also, products tended to be homogeneous that created a fierce price competition and increased concern on the safety and quality of processed meat products reduced consumption. For the upcoming years, we will seek to adopt clean and certified raw materials into our production and offer consumers a broader variety of healthy, delicious and easy prepared premium products in small-sized pack. Meanwhile, in order to seize the opportunities from eat-outs, we will develop more apt products for food service operations.

Health Food

- 1. Main Products and Sales Regions
 - (1) Main product is Metamin Health 3D
 - (2) Sales region: Taiwan
- 2. Market Supply and Demand

This product has received National Health Food Permit on functions of regulating blood lipids and blood sugar levels. There is a stable consumer demand for health food associated with managing high blood

lipids, blood sugar and blood pressure, and there is a considerable growth potential. The rapid growth of the aging population in Taiwan has implications on the expansion of the health food market. Operationally, a strategic partnership with COSMED personal stores will be maintained to ensure the stability of retail price and profit growth, as well as to improve customer relationship and channel management to increase sales performance and product reputation.

3. Advantages and Disadvantages, and Strategies

(1) Competitive Advantages

The National Health Research Institutes have licensed technology for this product, which is used by our outstanding R&D team--a proprietary luminescence-based screening platform combining highly active PPAR materials. Several animal studies have been conducted by the Taipei Medical University and National Taiwan Ocean University to confirm the efficacy of this formula. A clinical trial conducted by the Taichung Veterans General Hospital was published in the famous Journal of Nutrition Research. With the strict manufacturing process, Metamin Health 3D is proven as a highly technical and safe product.

(2) Disadvantages and Strategies

Since products of similar concept i.e. red yeast rice supplement has NT\$1 billion market, or of similar function i.e. Nattokinase supplement has NT\$0.4 billion market, we need to invest more marketing resources to differentiate Metamin Health 3D's specialty and efficacy in order to escape from the competition from low-price supplements.

Convenience Store

1. Major Products & Sales Regions:

PCSC not only provides consumers with products and services to meet their basic needs, we also work to bring them a convenient, high-quality lifestyle. To this aim, PCSC keeps on top of changes in consumer trends to develop high-quality products and innovative services that fulfill all our customers' needs. In order to reach our goal of becoming a convenient, safe, and enjoyable community service center, we serve not only every corner of Taiwan's main island, but also the outlying islands of Penghu, Kinmen, Matsu, and Green Island creating a comprehensive store network. Wherever customers need us, 7-ELEVEn will be there. We actively work to overcome logistics difficulties involved in locating in remote areas, so that all of Taiwan's residents can enjoy this high-quality, convenient lifestyle.

2. Current and Future Market Supply & Demand:

As of the end of 2015 PCSC held a 49.53 share in the convenience store market in terms of store locations, which made us once again the industry leader and the number one brand in the minds of consumers. In recent years, the Company has made ceaseless efforts to strengthen the operational capacity of individual stores, develop innovative products, and better integrate virtual business opportunities thereby growing both revenue and profits. In the future, in an environment of fierce competition, operations in all business sectors will inevitably face difficult challenges. The market, with its ever expanding product offerings, has reinforced consumers' quest for innovation and newness. By taking advantage of the resulting business opportunities, Taiwan's convenience store industry still has the potential for significant future growth.

3. Competitiveness, Advantages and Disadvantages of our Operation, and Strategies

The convenience store industry in Taiwan is highly competitive. However, by capitalizing on its advantages and understanding customer needs, a company can emerge at the head of the pack. PCSC's major competitive advantages are:

(1) Positive corporate image and good brand reputation.

- (2) The capacity to develop new products (services) to meet customers' changing needs and use innovative integrated marketing techniques to promote them.
- (3) Comprehensive channels favorable to successful product development, price negotiation, and sales.
- (4) A comprehensive logistics support system and an ever more seamless supply chain.
- (5) Strong IT platform and infrastructure with high potential for further development to meet the needs of consumers and effectively create new business opportunities.
- (6) Strong franchise system.
- (7) The Group has significant resources that can be integrated and shared between members.
- 4. Positive and negative factors for future growth and strategic responses:
 - (1) Positive factors:
 - The market for ready-to-eat food continues to grow as has demand for natural, organic food and beverage options. Taiwan's society is aging, while young people are delaying marriage and having fewer children, so there are growing businesses opportunities from seniors and singles.
 - With the rise of smartphones and other Internet technologies, information has become highly transparent. As online shopping has become ever more popular, shoppers have become savvier and are searching for an entertaining, timely shopping experience. Regulations governing Mainland Chinese tourists' movements in Taiwan have been relaxed, so more people from China will likely visit the island.

(2) Negative factors:

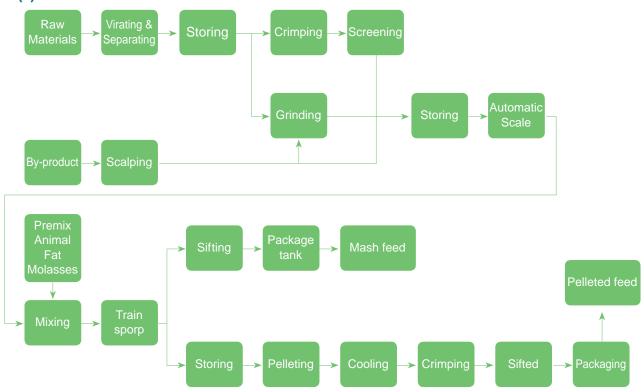
The convenience store market is saturated, while discount supermarkets have sprung up, blurring
the line between the two, resulting in increasingly fierce competition. Rising raw material prices and
utility costs result in higher operating costs. Increasing inflation results in a decrease in real income,
so consumers will remain cautious with their purchases.

(3) Strategic responses:

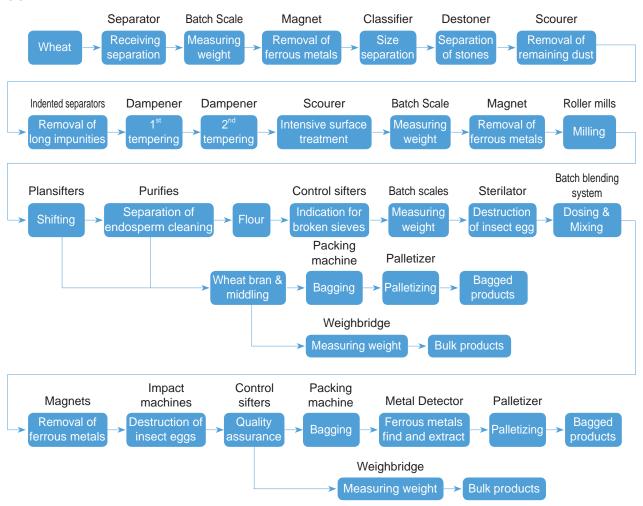
• To keep up with the ever-changing consumer marketplace and new purchasing trends, PCSC is committed to innovation. We launch differentiated products and services to meet consumers' needs and further build our competitive advantages. Our mission is to provide a wide variety of high quality, trustworthy products with a smile. Through stringent quality controls and outstanding customer service, we work continually improve ourselves to ensure 7-ELEVEn is perceived to be the nation's best convenience store.

5.2.2 Production Process of Main Products

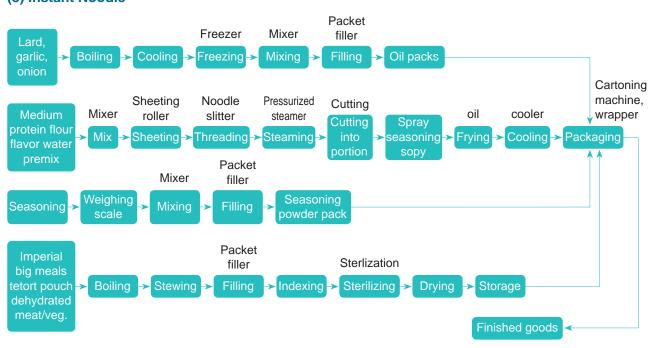
(1) Animal Feed



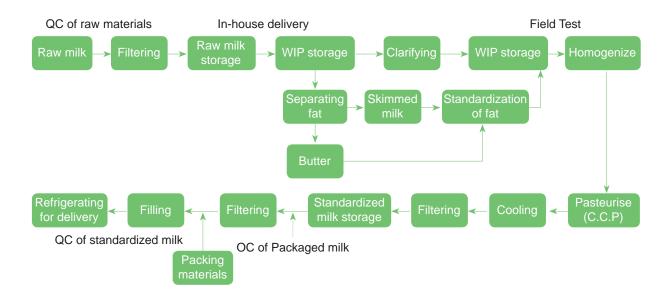
(2) Flour



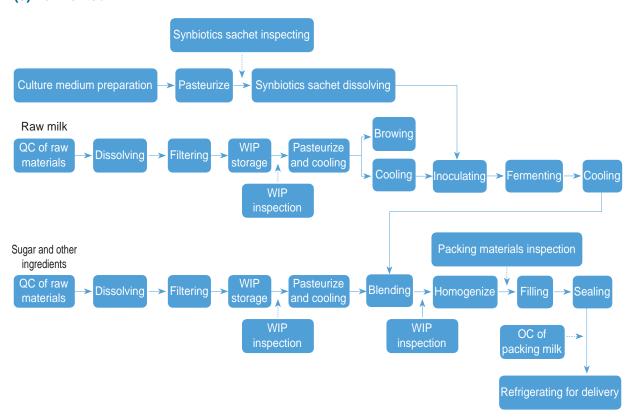
(3) Instant Noodle



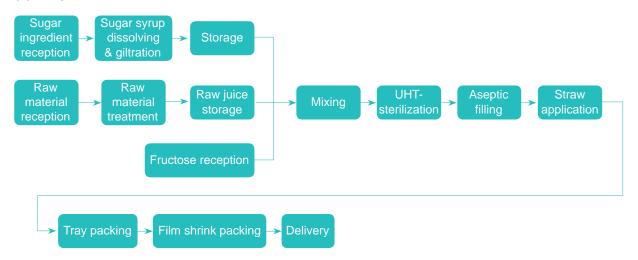
(4) Fresh Milk



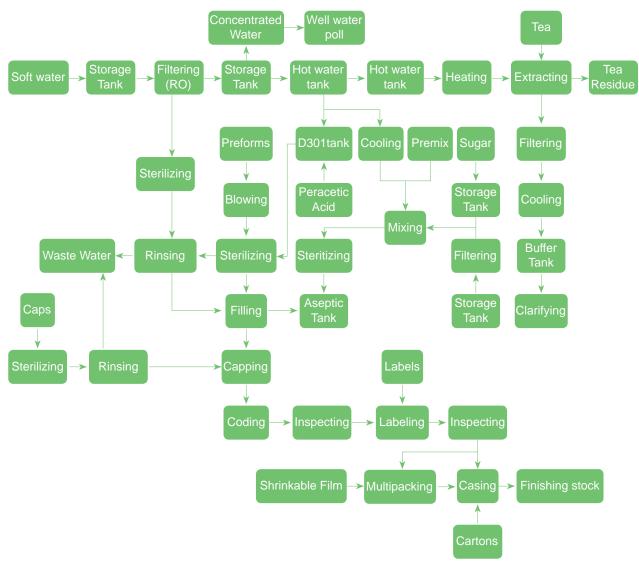
(5) Fermented milk



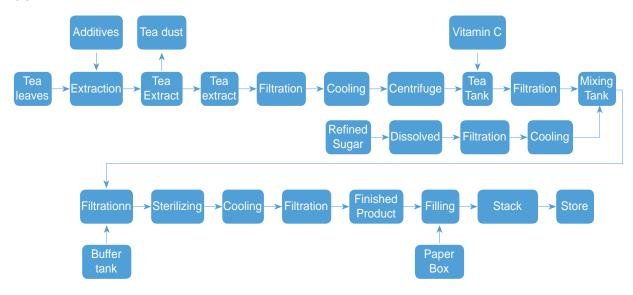
(6) Aseptic Brink Juice



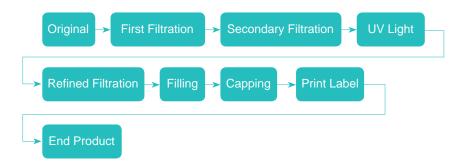
(7) Aseptic PET Drink



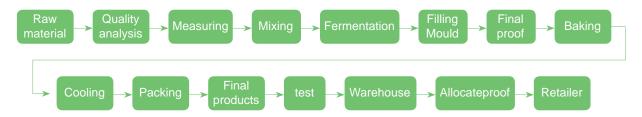
(8) TP Chilled Tea



(9) Packaged Water



(10) Bread



5.2.3 Supply Status of Main Materials

| Product | Raw Material | Source | Supply Status |
|------------------|--------------------------|-----------------------------|---------------|
| Feed | Corn, Soybean | U.S.A., South America | Stable |
| Wheat Flour | Wheat | U.S.A., Australia | Stable |
| Instant Noodle | Wheat flour | Self-Produced, Domestic | Stable |
| instant Noodle | Palm oil | Malaysia | Stable |
| | Sugar | Domestic | |
| | Orange juice | Brazil | |
| Beverage & Juice | Apple juice | China | Stable |
| | Tea leaves | Domestic, Asia | |
| | Coffee powder | Asia, Latin America, Africa | |
| | Raw milk | Domestic | Stable |
| Dairy Products | Frozen concentrated milk | Oceania | Stable |
| | Milk powder | Oceania | Stable |
| Meat Products | Pork | Domestic | Stable |
| ivieat Froducts | Beef shank | Oceania | Stable |



5.2.4 Information on major suppliers/clients who have accounted for at least 10% of sales/procurement in either of the past two years:

A. List of suppliers that have accounted for at least 10% of procurement over the past two years:

Unit: NT\$ thousands

| Rank | | 20 | 15 | | 2016 | | | |
|-------|--|------------|--|---------------------------------|-----------------|--------|--|--------|
| | Company Name | Amount | Percent of Annual Net Purchases | Affiliation to the Issuer | Company Name | Amount | Percent of Annual Net Purchases | to the |
| 1 | Taiwan Hon Chuan Enterprise Co., Ltd. | 2,668,122 | 10.26 | NA | NA | NA | NA | NA |
| ••••• | Others | 23,345,043 | 89.74 | | • | • | | |
| • | Net Purchases | 26,013,165 | 100.00 | | | | | |

B. List of clients that have accounted for at least 10% of sales over the past two years:

Unit: NT\$ thousands

| Rank | | 20 | 15 | | 2016 | | | |
|------|--|------------|--------------------------------------|---------------------------------|--|------------|--------------------------------------|---|
| | Company Name | Amount | Percent of Annual Net Sales | Affiliation to the Issuer | Company Name | Amount | Percent of Annual Net Sales | Affiliation to the Issuer |
| 1 | Uni- President Cold Chain Corp. | 7,433,911 | 19.42 | Subsidiary | Uni- President Cold Chain Corp. | 5,641,936 | 14.50 | Subsidiary |
| 2 | Tung Ang Enterprises Corp. | 6,012,420 | 15.70 | Subsidiary | Tung Ang Enterprises Corp. | 4,483,190 | 11.52 | Subsidiary |
| | Others | 24,840,552 | 64.88 | • | Others | 28,793,950 | 73.98 | • |
| | Net Sales | 38,286,883 | 100.00 | | Net Sales | 38,919,076 | 100.00 | |

Note: Non-consolidated financial statements are not prepared for the first quarter of 2017.

5.2.5 Production over the Last Two Years

Unit: NT\$ millions

| Product | | | 2016 | | 2015 | | | |
|--------------------|------|------------|------------|------------------------------|------------|------------|------------------------------|--|
| Name | Unit | Capacity | Quantity | Amount (factory price) | Capacity | Quantity | Amount (factory price) | |
| Healthy Foods | *** | 0 | 0 | \$0 | 0 | 0 | \$0 | |
| Soy Sauce | * | 0 | 0 | 0 | 0 | 0 | 0 | |
| Pickles | * | 0 | 0 | 0 | 0 | 0 | 0 | |
| Meat Products | * | 7,000 | 3,227 | 648 | 7,000 | 3,176 | 619 | |
| Beverages | *** | 85,501,560 | 36,129,186 | 7,068 | 85,501,560 | 35,756,156 | 7,046 | |
| PP Juice | *** | 5,901,840 | 521,886 | 260 | 8,849,067 | 436,897 | 215 | |
| Coffee beans | * | 0 | 0 | 0 | 0 | 0 | 0 | |
| Dairy Products | * | 200,000 | 194,140 | 10,142 | 200,000 | 192,673 | 9,897 | |
| Yogurts Drink | * | 20,000 | 11,251 | 452 | 20,000 | 9,788 | 379 | |
| Soy Bean Milk | * | 65,000 | 58,247 | 1,402 | 65,000 | 58,808 | 1,417 | |
| Puddings | * | 9,000 | 6,172 | 453 | 9,000 | 5,548 | 401 | |
| Soybean oil | * | 6,664 | 242 | 23 | 3,500 | 292 | 27 | |
| Sunflower oil | * | 0 | 442 | 34 | 563 | 563 | 43 | |
| Feeds | * | 155,641 | 126,075 | 1,434 | 337,277 | 129,866 | 1,835 | |
| Breads | ** | 168 | 140 | 2,253 | 157 | 133 | 2,066 | |
| Cakes | ** | 51 | 46 | 821 | 50 | 42 | 748 | |
| Frozen Paste | ** | 1 | 0.3 | 88 | 9 | 1 | 126 | |
| Frozen Foods | ** | 2,851 | 2,851 | 311 | 3,061 | 3,061 | 344 | |
| Ice Cream Products | * | 53,506 | 27,093 | 679 | 47,542 | 23,168 | 564 | |
| Flours | * | 77,902 | 85,454 | 1,608 | 79,004 | 79,004 | 1,474 | |
| Wheat Bran | * | 25,443 | 29,411 | 188 | 26,565 | 26,565 | 172 | |
| Barley Cereal | * | 4,800 | 3,888 | 52 | 5,980 | 4,629 | 62 | |
| Instant Noodle | *** | 22,308,517 | 18,659,023 | 5,187 | 21,543,520 | 15,759,717 | 4,651 | |
| Rice Noodle | *** | 817,760 | 341,934 | 99 | 817,760 | 299,266 | 87 | |
| Noodle | * | 4,390 | 2,447 | 165 | 4,390 | 2,337 | 158 | |
| Milk Powders | * | 0 | 0 | 0 | 0 | 0 | 0 | |

^{* 1} ton; **1,000,000 packs; *** 1 case

Note: OEM products are not included in calculating capacity and quantity.

5.2.6 Net Sales over the Last Two Years

Unit: NT\$ millions

| | | 2016 | | | | 2015 | | | |
|-----------------------|------|------------|--------------|----------|--------|------------|--------|----------|--------|
| Product | | Loc | Local Export | | Lo | cal | Exp | ort | |
| Name | Unit | Quantity | Amount | Quantity | Amount | Quantity | Amount | Quantity | Amount |
| Healthy Foods | *** | 2,618 | \$48 | 0 | \$0 | 2,689 | \$44 | 0 | \$0 |
| Soy Sauce | * | 24,878 | 949 | 0 | 0 | 23,507 | 880 | 0 | 0 |
| Pickles | * | 2,317 | 272 | 0 | 0 | 2,594 | 273 | 0 | 0 |
| Meat Products | * | 3,698 | 735 | 0 | 0 | 3,619 | 696 | 0 | 0 |
| Beverages | *** | 53,149,215 | 10,110 | 234,837 | 64 | 53,907,741 | 10,498 | 330,500 | 82 |
| PP Juice | *** | 521,548 | 193 | 0 | 0 | 436,643 | 161 | 0 | 0 |
| Coffee beans | * | 4,489 | 1,231 | 0 | 0 | 3,976 | 1,167 | 0 | 0 |
| Dairy Products | * | 194,169 | 9,378 | 0 | 0 | 191,879 | 9,112 | 0 | 0 |
| Yogurts Drink | * | 14,835 | 484 | 0 | 0 | 16,989 | 513 | 0 | 0 |
| Soy Bean Milk | * | 57,639 | 1,157 | 0 | 0 | 58,228 | 1,160 | 0 | 0 |
| Puddings | * | 9,814 | 593 | 0 | 0 | 8,896 | 528 | 0 | 0 |
| Soybean oil | * | 242 | 17 | 0 | 0 | 269 | 20 | 0 | 0 |
| Sunflower oil | * | 570 | 50 | 0 | 0 | 630 | 54 | 0 | 0 |
| Feeds | * | 139,778 | 1,776 | 0 | 0 | 161,003 | 1,987 | 1,707 | 81 |
| Breads | ** | 166 | 2,606 | 0 | 0 | 164 | 2,491 | 0 | 0 |
| Cakes | ** | 46 | 831 | 0 | 0 | 42 | 756 | 0 | 0 |
| Frozen Paste | ** | 0 | 86 | 0 | 0 | 0 | 87 | 0 | 0 |
| Frozen Foods | ** | 3,752 | 404 | 0 | 0 | 3,695 | 381 | 0 | 0 |
| Ice Cream Products | * | 27,114 | 654 | 0 | 0 | 23,112 | 549 | 0 | 0 |
| Flours | * | 43,613 | 784 | 0 | 0 | 40,566 | 755 | 0 | 0 |
| Wheat Bran | * | 27,745 | 156 | 0 | 0 | 25,039 | 148 | 0 | 0 |
| Barley Cereal | * | 3,879 | 47 | 0 | 0 | 4,619 | 59 | 0 | 0 |
| Instant Noodle | *** | 17,935,593 | 4,385 | 277,617 | 72 | 15,485,987 | 3,929 | 227,238 | 60 |
| Rice Noodle | *** | 335,518 | 89 | 0 | 0 | 296,722 | 77 | 0 | 0 |
| Noodle | * | 2,392 | 138 | 0 | 0 | 2,297 | 134 | 0 | 0 |
| Milk Powders | * | 756 | 418 | 0 | 0 | 705 | 374 | 0 | 0 |
| Others | | - | 1,192 | - | 0 | - | 1,231 | - | 0 |
| Total | | | 38,783 | | 136 | | 38,064 | | 223 |

^{* 1} ton; **1,000,000 packs; *** 1 case

5.3. Human Resources

5.3.1 An Analysis of UPEC Employees

| Year | 2015 | 2016 | As of April 30,2017 | | | | | |
|--------------------------|------------------------|--------|---------------------|--|--|--|--|--|
| Number of Employees | 5,290 | 5,475 | 5,531 | | | | | |
| Average of Age | 44.5 | 43.84 | 43.96 | | | | | |
| Average Years of Service | 19.2 | 18.2 | 18.15 | | | | | |
| Level of Education (%) | Level of Education (%) | | | | | | | |
| Ph. D. | 0.15% | 0.22% | 0.17% | | | | | |
| MS / MA | 11.33% | 11.27% | 11.29% | | | | | |
| College | 40.38% | 42.69% | 42.47% | | | | | |
| High School | 40.88% | 39.56% | 39.57% | | | | | |
| Others | 7.26% | 6.26% | 6.50% | | | | | |

Note: Total staffs (Group) of 2015: 113,058; Total staffs (Group) of 2016: 111,093

5.3.2 Employee Training

Capable staffs are the keystone of corporate growth. Throughout its history, this company has adhered strongly to the educational concepts of lifelong education, career development, and full-staff education in order to raise the level of trained staff in the company, cultivate future managers, shape a positive corporate culture, and create even greater performance for the company as a whole. Staff cultivation is a long-term, systematic, specialist task, and as such we have developed a strategic roadmap that is cohesive with the company's developmental direction based on our vision, mission, and strategy. We have also drafted a systematic plan for education that addresses the need for the development of core competencies, occupational skills, management skills, and physical, intellectual, and emotional growth, with this plan to be implemented according to the particular needs of employee position. At the same time, we strive to create an environment in which all staff members can exercise their particular talents, with outstanding administrative or executive staff being assigned to important positions within the company at home or abroad to help them develop their potential and integrate their personal career development with the goals of the company to create win-win situations.

To facilitate this staff training and cultivation, on June 1, 1982, the company established its Occupational Training Section, which was tasked with promoting and implementing education and training efforts. On November 13, 1996, upon receipt of government licensure (license number: Laozhixu No. 115) the company formally established the Uni-President Enterprises Corporation Affiliated Education and Training Center, which employs eight occupational training specialists and is responsible for drafting education and training strategy, training key staff and management at all levels, and establishing mechanisms for and providing guidance in the promotion and implementation of education and training efforts. In addition, some 198 staff members across departments (including 68 members of departmental senior management) have been made responsible for planning and holding occupational skills courses. All courses held by the company are standardized and computer-based, and have received ISO 9001:2008/CNS 12681 certification.

The overall performance of employee training in 2016 is stated as below:

| In-House Training | Outside Training | Training Expense |
|-------------------|-------------------|------------------|
| (Number of hours) | (Number of hours) | (NT\$ thousands) |
| 166,088 | 17,745 | 21,251 |

Since the Education and Training Center became fully operational in 1997, it has been acknowledged by several professional organizations, including the Bureau of Employment and Vocational Training of the Council of Labor Affairs, the Chinese National Federation of Industries (CNFI), and the General Chamber of Commerce of the Republic of China (ROCCOC), as an outstanding training unit—In 1997, the CNFI presented the center with an award for excellence in HR education and training; in 1999, the ROCCOC recognized the center as an outstanding occupational training unit; in 2001, Bureau of Employment and Vocational Training assessment classified the center as providing excellent service as an enterprise vocational training liaison net; and in 2002, the Bureau again recognized the center for its excellence in occupational skills training .Between 2009 and 2011, the center received the Training Quality System Silver Medal from the Bureau, and in 2012 and 2016, it moved up the extra step and received a TTQS Gold Medal. This recognition of the efforts we have put into developing and training our staff has been a tremendous motivator to Uni-President Enterprises, and we will continue to take seriously our belief that skilled employees are the most important asset to any company, actively seeking to further cultivate our staff and cement these keystones of our corporate development.

5.3.3 The Regulations for Employee's Behavior and Morality

A. Value of Integrity and Morale

Uni-President has always been appreciative for customers' support and faith and intending to payback to customers, employees, and stockholders whenever possible. In addition, the BOD meeting approved "UPEC Ethical Corporate Management Best Practice Principles" and "UPEC Procedures and Guidelines of Conduct for Ethical Management" since June, 2014. The Company also established an exclusively dedicated unit supervised by the Board to be in charge of corporate ethical management and report to the board on a regular basis. Uni-President is committed in making contribution to the society and building up a sense of duty of high business morality. Our recruitment values more on the employees' integrity and morality than his capabilities.

B. Employee codes of conduct include the followings:

- 1. Management staffs at all levels shall be strictly disciplined and require colleagues to comply with government regulations, and set examples to meet all corporate policies.
- The company is committed to creating a friendly working environment for equal gender rights, forbidding sexual harassment and inappropriate love affairs, and strictly prohibiting illegal acts that threatening the staff and the company.
- 3. All levels of associates shall handle the confidential document in great care, not reveal to others, and away from "insider trading" regulated by Stock Trading Committee.
- 4. When the company releases important issues or being interviewed by media, spokesman shall abide by the corporate rule, or require assistance from public affairs department.
- 5. External social activities are subjected to actual needs, and prohibited to conduct in inappropriate place. Drunk driving is a serious violation of discipline and is strictly prohibited by the company.
- 6. Drinking and driving is strictly prohibited by the Company.
- 7. All employees shall follow "UPEC Ethical Corporate Management Best Practice Principles" and "UPEC Procedures and Guidelines of Conduct for Ethical Management".
- 8. Expatriates other than the legal representative are prohibited to uphold individual shares for other companies.
- 9. Associates shall not involve in profit-making activities (such as stock, futures trading and direct) at work hours and avoid violation of the company's interest.
- 10. Practitioners shall comply with the company's prescribed "Working rules".

5.4 Expenditure of Environmental Protection

The company, since setting up the factory, has been focusing on the planning and the execution of the environmental protection. In addition to the establishment of environmental management system, implementation of environmental checkup and the vast investment in environmental protection facilities, we have established a task team to take on the operation, maintenance and improvement of the preventive equipment in wastewater, offal and waste gas. To reduce global warming, the company takes aggressive actions to save energy and carbon, reduce the greenhouse gas emissions and proceed on ISO 14064.

5.4.1 Losses from Environmental Pollution in Recent Two Years

| Year | 2015 | 2016 | As of April 30, 2017 |
|----------------------------------|---|---|----------------------|
| Pollution Status (type, level) | The inconformity of sampled COD from wastewater treatment discharge in Shinshih Plant with the emission standards. Hukou Plant didn't register the change for over 10% waste in waste removal plan. | At the boundary of Liuying material biotech plant, the odor value exceeded regulatory standard. The amount of ammoniac nitrogen in water source of Ruifang mineral water factory exceeded standard. | None |
| Division that execute punishment | Environmental Protection Bureau of Tainan City Government /Hsinchu County Environment Protection Bureau | Environmental Protection Bureau of Tainan City Government | None |
| Amount of compensation | 146,000 | 280,000 | None |
| Corrective action | The wastewater treatment system in Shinshih Plant has been diagnosed, reviewed and improved to ensure full compliance. Every unit in relation to environmental protection permits must check all operating parameter set by main plants at least once a month. | The outgoing air outlets in operating zone are sealed and wastewater effluent in storage tanks is exhausted to scrubber for treatment. Also people are arranged to perform daily checks around the boundary. After the optimization of water sampling operation and commission of third party (SGS) for resampling and inspecting water source, the amount of ammonia nitrogen met the standard after secondly test. | None |

5.4.2 The relevant operational cost of environmental protection

| | 2016 |
|--|---|
| Planned purchase of pollution control facility or other facilities for building up a healthy environment | Investment in environment protection equipment Maintenance fees for the prevention equipment and wastewater treatment systems Air pollution fee and water pollution fee Costs of operational maintenance and, waste removal Cost on storage vessels, recycling and transportation |
| Expense | NT\$ 404,035 thousand dollars |

5.4.3 Reaction to the RoHS (Restriction of Hazardous Substances) Regulation

The Company's all products don't contain any material listed on the RoHS list. There's no effects caused to the Company's operation.

5.5 Labor Relation

5.5.1 The implementation of a complete set of employee welfare, education, training, retirement, as well as the conducts, rights and obligations established between the employer and worker

A. Labor Relation Operation

Over forty years of operation, Uni-President has believed in harmonious labor- employer relation as well as agreed on a mutual benefit for employer and workers.

The Company would like to practice the followings:

1. Improve the rationalization of personnel system

To strongly support the organization unification, rational disposition of human resources, attraction and retention of talents with good pay, promotion scheme and cultivation of international talents for higher personnel productivity.

2. Carry out employee career enrichment plan

To assist employee in planning his career life, and to carry out the plan in the course of working experiences, work requirements, educational training and performance evaluation, making sure the worker's expectation is in line with organizational needs.

3. Provide better employee welfare

To make food, clothes, accommodations, transportation, education and entertainment easier to reach in workers' daily lives, including the supplies of dormitories, delicious but inexpensive meals, health check-ups, and employee fringe. We hope to create a safe and nice working environment for the employees and to offer them the best welfare we can.

4. Better communication with labor union

The Company would maintain good communications within all channels in order to reach a common consensus and effectively build up workers' commitments to work. For example, we arrange regular meetings for workers and employers, so the employer can understand worker's needs and try to satisfy them as possible. On the other hand, representatives of labor unions are invited to attend business meetings and this provides opportunity for workers to be fully understood about corporate operation as well as express their opinions.

5. Concrete measures to improve employee welfare compared to previous year.

The Company has given the employee raise for five consecutive years. (In 2014, UPEC was listed as the component of Taiwan HC 100 Index) and established various regulations to provide full protection of employees' benefits in accordance with the Occupational Safety and Health Act.

B. The Retirement Program

Abided by the Labor Standards Law and new Labor Pension Act, Uni-president has made rules for retirement and set up a supervisory committee of retirement fund to oversee the allocation and payment of retirement fund.

C. Labor Relation Condition

The Company has insisted on the harmonious relationship with its workers, and is very concern about the employee's welfare and career planning. So far, no employer and labor conflicts ever occurred, and no losses of this kind are expected to come. Employer keeps a friendly relationship with his workers now and intends to carry on this attitude in the future.

D. Protection of Workplace and Labor Safety

The principle of our occupational management is to construct a comfortable, safe and hygienic workplace for the labors, protect their safety, and adhere to the occupational environmental policy of "respecting lives, being disciplined by safety, undertake risk management, pollution prevention, audit & assistance, performance management, safety culture, and continuous improvement" in the attainment of "Zero Occupational Accident".

Our company pays much attention to the employees' safety and health, from the traffic safety during rush hour, pre-employed health check-up, periodic health examinations, safety propaganda, maintenance of machine and equipment, to the operational manual of employees in workplace, all are rigidly ruled and carried out. In the aspect of fire prevention and emergency exit, we would check the fire evacuation monthly, and carry out various emergency-response practices yearly. In addition, we would conduct the personnel first aid training to completely prevent the occurrences of the accidents. The management of labor safety and health would perform unscheduled safety and health checks, and supervisors of environmental health would audit and propagate environmental health and safety. Recently, we have introduced the concept of detriment identification/risk management/safety checks, expecting to manage the employee safety effectively. In the aspect of contractors, all of the contractor's workers who work in the factory site of Uni-President Enterprises Corp. are regarded as Uni-President's employees and are demanded to obey the same safety and health rules to avoid possible loopholes in safety. Every year each main plant will conduct a contractor meeting to communicate and interact with each other.

Environmental safety department, engineering department, and industrial unit would conduct safety check during the weekday and weekend and provide guidance and audit to avoid the occurrence of occupational incidents.

In the meantime, on 1 December 2004, Uni-President Enterprises Corp. launched Occupational Health and Safety Assessment Systems 18001(OHSAS 18001) in Xinshih Main Plant to avoid endangerment of employees' lives, and reduce the rate of occupational accident. On 2005, 2006, and 2007, Xinshih Main Plant, Yangmei Main Plant and Chungli Main Plant have acquired the certification from BSMI of ROC respectively. By 2009, each Main Plant commenced OHSAS 18001 and TOSHMS system and acquired certificate from BSMI of ROC. In June 2014, we joined the project of Institute of Labor, Occupational Safety And Health, Ministry of Labor, to undergone cultural safety assessment.

To correct unsafe behavior, we set up security supervision rules. We require team head and health/safety administrator to observe its members at least twice per month and unit leader once a month or more to supervise unsafe behavior to avoid personal injury. In 2008, we edit a teaching material of "Cases of occupational disaster and traffic safety" to strengthen the consciousness of employees and traffic safety in the workplace. To continue optimizing working environment and employees' safety management, in 2011, we advocate safety observation of non-recurring operations and identify call of on-site non-recurring operations, track unusual health checkup results, stationed on-site physician, and propose recommendation for improvement.

In 2012, we established a "Enhanced Industrial Safety Team" to promote the project/equipment intrinsic safety management, optimize audit system, encourage management by walk around, organize health management and promotion courses and amend "normalization management on fire operation". We also assign person to manage fire operation via web, and confirm the safety before, during and after the operation. In 2013, we promote subject-based safety checkup conforming to four industrial safety requirements (no smolders, no cutting, no drop, and no hit), identify danger, assess risk, and manage equipment of frozen (HID) storage, switchboard and boiler. In 2014, we focused on training employees to eliminate operating defects and abnormities, and ensure safety operating standard. To encourage colleagues' attention to labor safety and hygiene to prevent occupational accidents, we set up "incentives for non-occupational phase on an accumulative basis". In 2015, we have finished lesson plans for industrial safety including 15 related subjects.

Although we are demonstrated with slight improvement in employee protection, we are not self-contend with up-to-date achievement. We still believe in continuous enhancement and pursue the progress through effective management system and advanced occupational safety techniques and tools. It is our plan to take advantage of "Three Principles of Industrial Safety Precaution" - supervisory-protection, self-protection and cooperative-protection to attain to the final objective of "zero occupational accident".

In 2016, we received "Supply Chain Management Awards" by TCSA and "Taiwan Top 50 Taiwan Corporate Sustainability Report Award".

5.5.2 Estimated Losses from Labor Relation Conflicts during the Past Two years and the Future and our planned reaction: None.

5.6 Important Contracts

As of Apr. 30, 2017

| Agreement | Counter party | Period | Major Contents | Restriction |
|-----------------------------------|--|---------------------------|---|--|
| OEM | Taiwan Hon Chuan Enterprise Co., Ltd. | 2007.01.01~ 2017.01.01 | PET Tea Beverage Manufacture for UPEC | When there are changes in costs of water, electricity, fuel, wages, or other factors, both parties agree to reconcile the OEM expense accordingly. UPEC guarantees an annual order of 6 million cases, and forms a tenyear partnership with Hon Chuan company after mass production. Hon Chuan will serve as UPEC's exclusive OEM factory. If UPEC does not meet the order of average annual quantity, Hon Chuan can seek approval from UPEC to OEM for other companies' brands. However UPEC's order must be given top priority, making sure there's no shortage. Hon Chuan's OEM volumes are included in the sum of UPEC's annual volume. |
| OEM | Sun Ford Mfg. Inc. | 2016.07.01~ 2017.06.30 | Pudding manufacturing | The use of trademark is restricted on the packing label of OEM product. Protect the trade secrets. |
| OEM | TTET Union Corp. | 2017.01.01~ 2017.12.31 | OEM Contract | The use of trademark is restricted on the packing label of OEM product. Protect the trade secrets. |
| Cooperation Agreement | Nissin Food Products Co., Ltd. | 2017.01.01~ 2017.12.31 | Technical Cooperation Agreement | Authorization |
| Technical transfer contract | National Health Research Institutes | 2015.01.01~ 2017.12.31 | PPARs (peroxisome proliferator-activated receptors) activation screening platform | 1. The rights and obligations of the contract, without written consent of National Institute of Health, shall not be transfer to third party nor allowed to hand over to the third person to implement the licensed technology. If breaches of contract, National Institute of Health can terminate the contract without notification and claim the compensation for damage. |

| Agreement | Counter party | Period | Major Contents | Restriction |
|-----------|--|----------------------------|------------------------------------|--|
| | | | | 2. If a derived company is to be established for development of technology transfer in the future, a notification in writing must submitted to National Institutes of Health thirty days before the transfer of technology-knowhow to derived company and sign a separate contract with National Institutes of Health in accordance with the contract terms and other conditions agreed between the parties. |
| Term Loan | Cathy United Bank | 2014.6.23~ 2017.06.23 | Facility amount NT\$ 500 million | None |
| Term Loan | Mega International Commercial Bank | 2016.02.22~ 2018.02.21 | Facility amount NT\$ 850 million | None |
| Term Loan | Bank of Taiwan | 2015.12.23~ 2017.12.23 | Facility amount NT\$ 1,500 million | None |
| Term Loan | Taipei Fubon Bank | 2015.11.09~ 2017.11.09 | Facility amount NT\$ 500 million | None |
| Term Loan | Chinatrust Commercial Bank | 2015.06.30~ 2017.06.30 | Facility amount NT\$ 500 million | None |
| Term Loan | First Commercial Bank | 2016.04.06~ 2018.04.06 | Facility amount NT\$ 1,000 million | None |
| Term Loan | Bank of Taiwan | 2015.09.21~ 2017.09.021 | Facility amount NT\$ 1,000 million | None |
| Term Loan | Taishin International Bank | 2016.03.31~ 2018.03.31 | Facility amount NT\$ 700 million | None |
| Term Loan | Mega International Commercial Bank | 2016.02.22~ 2018.02.21 | Facility amount NT\$ 300 million | None |
| Term Loan | Mega International Commercial Bank | 2016.02.22~ 2018.02.21 | Facility amount NT\$ 250 million | None |
| Term Loan | Chang hwa bank | 2015.05.31~ 2017.05.31 | Facility amount NT\$900 million | None |
| Term Loan | Yuantabank. | 2015.09.03~ 2017.09.02 | Facility amount NT\$900 million | None |
| Term Loan | International Bills Finance Corporation | 2014.06.25~ 2017.06.24 | FRCP amount NT\$ 700 million | None |
| Term Loan | China Bills Finance Corporation | 2016.03.27~ 2019.03.26 | FRCP amount NT\$ 1,000 million | None |
| Term Loan | Taiwan Cooperative Bills Finance Corporation | 2014.03.13~ 2019.03.13 | FRCP amount NT\$ 800 million | None |

| Agreement | Counter party | Period | Major Contents | Restriction |
|-----------|--|---------------------------|------------------------------------|--|
| Term Loan | Ta Ching Bills Finance Corporation | 2015.11.24~ 2018.11.24 | FRCP amount NT\$ 500 million | None |
| Term Loan | The Bank of Tokyo- Mitsubishi UFJ, Ltd. | | Facility amount NT\$ 1,000 million | Current ratio should be above 75%. (based on non-consolidated annual financial statement) (Debt + contingent liability) to net worth shall be below 150%. (based on non-consolidated annual financial statement) Interest coverage ratio shall be above 1.5 times. (based on non-consolidated annual financial statement) Tangible net worth shall be above NT\$ 30 billion. (based on non-consolidated annual financial statement) |

5.7 Supplier Management

All suppliers are required to comply with the requirements of Uni-President's procurement policy. The key supplier management policies include:

- 1. Raw materials must be approved by the evaluation team (including representatives from procurement, R&D, production and Food Safety Center) before they are purchased from suppliers.
- 2. All suppliers must be registered in the government's "Food Merchant Registration System"
- 3. All suppliers of raw and packaging materials that come in direct contact with food are required to implement the ISO 22000 or FSSC 22000 food safety management system.

Our business contracts with suppliers will include CSR provisions, requiring all business practices to be conducted in a moral and legal manner, as well as meet public expectations, while also taking into account their impact on society and the natural environment. The contract may be terminated or cancelled at any time if any CSR policies have been violated.



> FINANCIAL INFORMATION

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6.1 Five-Year Financial Summary

6.1.1 Financial information-IFRS

A. Condensed non-consolidated balance sheet- IFRS

Unit: NT\$1,000

| Year | | Financial information for the most recent five years | | | | | | | |
|---|------------------------|--|--------------|--------------|--------------|--------------|--|--|--|
| Item | | 2012 | 2013 | 2014 | 2015 | 2016 | | | |
| Current assets | | \$10,206,030 | \$10,715,231 | \$11,806,625 | \$13,308,024 | \$12,581,586 | | | |
| Fixed assets machinery and equipment (Note 1) | | 16,727,125 | 17,549,473 | 18,879,408 | 20,860,940 | 21,326,609 | | | |
| Intangible a | ssets | - | - | - | - | - | | | |
| Other asset | ts | 92,361,479 | 100,426,474 | 112,779,263 | 118,514,413 | 119,959,745 | | | |
| Total assets | 3 | 119,294,634 | 128,691,178 | 143,465,296 | 152,683,377 | 153,867,940 | | | |
| Current | Before distribution | 10,000,851 | 9,726,309 | 10,484,643 | 12,711,549 | 11,789,769 | | | |
| liabilities | After distribution | 16,808,315 | 17,457,643 | 18,133,510 | 24,075,580 | 11,789,769 | | | |
| Non-curren | t Liabilities | 30,835,450 | 32,757,545 | 40,968,713 | 43,635,582 | 47,672,324 | | | |
| Total | Before distribution | 40,836,301 | 42,483,854 | 51,453,356 | 56,347,131 | 59,462,093 | | | |
| liabilities | After distribution | 47,643,765 | 50,215,188 | 59,102,223 | 67,711,162 | 59,462,093 | | | |
| Capital | | 48,624,744 | 51,542,229 | 54,634,763 | 56,820,154 | 56,820,154 | | | |
| Capital rese | erve | 3,920,417 | 3,875,672 | 3,848,490 | 3,957,172 | 3,900,138 | | | |
| Retained | Before distribution | 25,787,558 | 28,689,882 | 28,951,457 | 32,878,661 | 35,508,754 | | | |
| earnings After distribution | | 18,980,094 | 20,958,548 | 21,302,590 | 21,514,630 | 35,508,754 | | | |
| Other equit | y | 125,614 | 2,099,541 | 4,577,230 | 2,680,259 | (1,823,199) | | | |
| Treasury st | ock | - | - | - | - | - | | | |
| Total oquity | Before distribution | 78,458,333 | 86,207,324 | 92,011,940 | 96,336,246 | 94,405,847 | | | |
| Total equity | After distribution | \$71,650,869 | \$78,475,990 | \$84,363,073 | \$84,972,215 | \$94,405,847 | | | |

Note 1: Fixed assets machinery and equipment consists of property, plant and equipment, investment property and prepayments for business facilities.

Note 2: Interest expense capitalized for non-consolidated statements of 2012: NTD 5,407,000 ; 2013: NTD 12,105,000 ; 2014: NTD18,163,000 ; 2015:NTD29,879,000 ; 2016:NTD15,170,000.

B. Condensed consolidated balance sheet- IFRS

Unit: NT\$1,000

| Year | | Finan | As of March | | | | |
|---|------------------------|---------------|---------------|---------------|---------------|---------------|----------------------|
| Item | | 2012 | 2013 | 2014 | 2015 | 2016 | 31, 2017 (Note 1) |
| Current assets | | \$124,309,265 | \$129,913,360 | \$137,311,309 | \$138,480,338 | \$139,819,001 | \$121,662,493 |
| Fixed assets machinery and equipment (Note 2) | | 150,043,865 | 169,834,757 | 184,513,651 | 181,022,031 | 167,248,173 | 161,454,841 |
| Intangible as | ssets | 2,931,369 | 2,828,190 | 2,866,712 | 2,769,998 | 2,569,940 | 2,626,442 |
| Other assets | 3 | 63,292,885 | 67,627,142 | 75,052,047 | 76,676,122 | 68,948,351 | 68,220,297 |
| Total assets | | 340,577,384 | 370,203,449 | 399,743,719 | 398,948,489 | 378,585,465 | 353,964,073 |
| Current | Before distribution | 120,192,713 | 130,363,565 | 143,379,331 | 150,426,162 | 140,997,934 | 127,952,285 |
| liabilities | After distribution | 127,000,177 | 138,094,899 | 151,028,198 | 161,790,193 | 140,997,934 | 127,952,285 |
| Non current | liabilities | 95,147,607 | 101,773,273 | 106,762,845 | 92,832,590 | 84,887,265 | 71,354,961 |
| Total | Before distribution | 215,340,320 | 232,136,838 | 250,142,176 | 243,258,752 | 225,885,199 | 199,307,246 |
| liabilities | After distribution | 222,147,784 | 239,868,172 | 257,791,043 | 254,622,783 | 225,885,199 | 199,307,246 |
| Capital | | 48,624,744 | 51,542,229 | 54,634,763 | 56,820,154 | 56,820,154 | 56,820,154 |
| Capital rese | rve | 3,920,417 | 3,875,672 | 3,848,490 | 3,957,172 | 3,900,138 | 3,901,709 |
| Retained | Before distribution | 25,787,558 | 28,689,882 | 28,951,457 | 32,878,661 | 35,508,754 | 39,977,343 |
| Earnings | After distribution | 18,980,094 | 20,958,548 | 21,302,590 | 21,514,630 | 35,508,754 | 39,977,343 |
| Other equity | | 125,614 | 2,099,541 | 4,577,230 | 2,680,259 | -1,823,199 | -5,004,944 |
| Treasury sto | ck | - | - | - | - | - | 0 |
| Equity attributable to owners of the parent | | 78,458,333 | 86,207,324 | 92,011,940 | 96,336,246 | 94,405,847 | 95,694,262 |
| Non-controlling interest | | 46,778,731 | 51,859,287 | 57,589,603 | 59,353,491 | 58,294,419 | 58,962,565 |
| Total equity | Before distribution | 125,237,064 | 138,066,611 | 149,601,543 | 155,689,737 | 152,700,266 | 154,656,827 |
| | After distribution | \$118,429,600 | \$130,335,277 | \$141,952,676 | \$144,325,706 | \$152,700,266 | \$154,656,827 |

- Note 1: Financial information regarding the first quarter of 2016 follows IFRS and has been verified by independent auditors.
- Note 2: Fixed assets machinery and equipment consists of property, plant and equipment, investment property and prepayments for business facilities.
- Note 3: Interest expense capitalized for consolidated statements of 2012: NTD 111,293,000 ; 2013: NTD 109,414,000 ; 2014: NTD 272,586,000 ; 2015: NTD 632,381,000 ; 2016: NTD 219,141,000 ; 2017Q1: NTD 25,778,000.



C. Condensed non-consolidated income statement-IFRS

Unit: NT\$1,000

| Year | Financial information for the most recent five years | | | | | |
|---|--|--------------|--------------|--------------|--------------|--|
| Item | 2012 | 2013 | 2014 | 2015 | 2016 | |
| Revenue | \$44,291,630 | \$42,344,016 | \$40,225,384 | \$38,286,883 | \$38,919,076 | |
| Gross Profit | 10,686,946 | 10,557,274 | 10,326,994 | 11,106,697 | 11,532,739 | |
| Operating Profit | 2,320,592 | 1,393,577 | 1,533,542 | 1,749,854 | 2,016,406 | |
| Non-Operating Income (Expenses) | 7,766,095 | 11,749,250 | 10,001,585 | 12,791,318 | 13,156,824 | |
| Net Income Before Tax | 10,086,687 | 13,142,827 | 11,535,127 | 14,541,172 | 15,173,230 | |
| Net Income from Continuing Operations | 9,875,085 | 12,764,241 | 11,122,830 | 14,107,839 | 14,526,719 | |
| Income (or Loss) from Discontinued Operations | - | - | - | - | - | |
| Net Income (Loss) | 9,875,085 | 12,764,241 | 11,122,830 | 14,107,839 | 14,526,719 | |
| Other Comprehensive Income (Loss) (After-Tax) | 659,680 | 1,836,959 | 2,440,302 | (2,241,761) | (5,036,053) | |
| Total Comprehensive Income (Losses) | 10,534,765 | 14,601,200 | 13,563,132 | 11,866,078 | 9,490,666 | |
| Earnings per Share (NT\$)(Note) | \$1.92 | \$2.34 | \$1.96 | \$2.48 | \$2.56 | |

Note 1: Based on weighted average number of outstanding shares during each year.

Note 2: Non-consolidated financial statements are not prepared for the first quarter of 2017.

D. Condensed consolidated income statement-IFRS

Unit: NT\$1,000

| Year | Fin | As of March | | | | |
|---|--|---------------|---------------|---------------|---------------|--------------|
| | Financial information for the most recent five years | | | | | 31, 2017 |
| Item | 2012 | 2013 | 2014 | 2015 | 2016 | (Note 1) |
| Revenue | \$406,046,701 | \$423,056,211 | \$425,187,182 | \$416,151,323 | \$413,364,315 | \$94,114,609 |
| Gross Profit | 125,728,372 | 130,857,472 | 131,998,998 | 137,922,296 | 137,650,097 | 32,068,573 |
| Operating Profit | 19,691,860 | 18,087,585 | 17,775,203 | 21,637,732 | 21,091,066 | 5,607,043 |
| Non-Operating Income (Expenses) | (215,201) | 7,194,576 | 4,486,611 | 5,611,628 | 9,411,276 | 2,558,019 |
| Net Income Before Tax | 19,476,659 | 25,282,161 | 22,261,814 | 27,249,360 | 30,502,342 | 8,165,062 |
| Net Income from Continuing Operations | 15,568,779 | 20,739,962 | 17,713,181 | 21,593,165 | 23,675,436 | 6,796,384 |
| Income (or Loss) from Discontinued Operations | 0 | - | - | - | - | - |
| Net Income (Loss) | 15,568,779 | 20,739,962 | 17,713,181 | 21,593,165 | 23,675,436 | 6,796,384 |
| Other Comprehensive Income (Loss) (After-Tax) | 1,018,328 | 2,865,308 | 2,798,736 | (4,169,052) | (7,487,603) | (4,068,032) |
| Total Comprehensive Income (Losses) | 16,587,107 | 23,605,270 | 20,511,917 | 17,424,113 | 16,187,833 | 2,728,352 |
| Net Income Attributable to the Parent | 9,875,085 | 12,764,241 | 11,122,830 | 14,107,839 | 14,526,719 | 4,468,589 |
| Net Income Attributable to Non-Controlling Interests | 5,693,694 | 7,975,721 | 6,590,351 | 7,485,326 | 9,148,717 | 2,327,795 |
| Total Comprehensive Income Attributable to the Parent | 10,534,765 | 14,601,200 | 13,563,132 | 11,866,078 | 9,490,666 | 1,286,844 |
| Total Comprehensive Income Attributable to Non-Controlling Interests | 6,052,342 | 9,004,070 | 6,948,785 | 5,558,035 | 6,697,167 | 1,441,508 |
| Earnings per Share (NT\$) (Note 2) | \$1.92 | \$2.34 | \$1.96 | \$2.48 | \$2.56 | \$0.79 |

Note 1: Financial information regarding the first quarter of 2017 follows IFRS and has been verified by independent auditors.

Note 2: Based on weighted average number of outstanding shares during each year.

6.1.2 Financial information-ROC GAAP

A. Condensed non-consolidated balance sheet-ROC GAAP

Unit: NT\$1,000

| | Year | Financial information for the most recent five years | | | | | | | |
|---|------------------------|--|------|------|------|------|--|--|--|
| Item | | 2012 | 2013 | 2014 | 2015 | 2016 | | | |
| Current assets | | \$10,416,654 | - | - | - | - | | | |
| Funds & long-t investments | erm | 92,499,618 | - | - | - | - | | | |
| Fixed assets (| Note) | 12,126,154 | - | - | - | - | | | |
| Intangible asse | ets | 6,526 | - | - | - | - | | | |
| Other assets | | 5,129,053 | - | - | - | - | | | |
| Total assets | | 120,178,005 | - | - | - | - | | | |
| Current | Before distribution | 9,794,851 | - | - | - | - | | | |
| liabilities | After distribution | 16,602,315 | - | - | - | - | | | |
| Long-term liab | ilities | 24,139,572 | - | - | - | - | | | |
| Other liabilities | ; | 3,642,480 | - | - | - | - | | | |
| Total liabilities | Before distribution | 37,576,903 | - | - | - | - | | | |
| Total liabilities | After distribution | 44,384,367 | - | - | - | - | | | |
| Capital | | 48,624,744 | - | - | - | - | | | |
| Capital reserve | Э | 6,243,882 | - | - | - | - | | | |
| Retained | Before distribution | 24,785,752 | - | - | - | - | | | |
| earnings | After distribution | 17,978,288 | - | - | - | - | | | |
| Unrealized gai from financial p | | 3,095,564 | - | - | - | - | | | |
| Accumulated translation adjustments | | 201,900 | - | - | - | - | | | |
| Net loss not recognized as pension cost | | (2,853,465) | - | - | - | - | | | |
| Unrealized Revaluation Increment | | 2,502,725 | - | - | - | - | | | |
| Shareholders' equity | Before distribution | 82,601,102 | - | - | - | - | | | |
| | After distribution | \$75,793,638 | - | - | - | - | | | |

Note: Interest expense capitalized for non-consolidated statements of 2012:NTD 5,407,000.

B. Condensed consolidated balance sheet-ROC GAAP

Unit: NT\$1,000

| | Year | Financial information for the most recent five years | | | | | | |
|---------------------------------|------------------------|--|------|------|------|----------|--|--|
| Item | | 2012 | 2013 | 2014 | 2015 | 2016 | | |
| Current assets | 5 | \$124,872,320 | - | - | - | - | | |
| Funds & long- investments | term | 41,970,153 | - | - | - | - | | |
| Fixed assets (| (Note) | 139,430,133 | - | - | - | - | | |
| Intangible ass | ets | 12,125,319 | - | - | - | - | | |
| Other assets | • | 20,251,817 | - | - | - | - | | |
| Total assets | • | 338,649,742 | - | - | - | - | | |
| Current | Before distribution | 119,350,950 | - | - | - | - | | |
| liabilities | After distribution | 126,158,414 | - | - | - | - | | |
| Long-term liab | oilities | 73,586,562 | - | - | - | - | | |
| Other liabilities | 3 | 14,924,709 | - | - | - | - | | |
| Current | Before distribution | 207,862,221 | - | - | - | <u>-</u> | | |
| liabilities | After distribution | 214,669,685 | - | - | - | - | | |
| Capital | | 48,624,744 | - | - | - | - | | |
| Capital reserv | е | 6,243,882 | - | - | - | - | | |
| Retained | Before distribution | 24,785,752 | - | - | - | - | | |
| earnings | After distribution | 17,978,288 | - | - | - | - | | |
| Unrealized ga from financial | | 3,095,564 | - | - | - | - | | |
| Accumulated to adjustments | ranslation | 201,900 | - | - | - | - | | |
| Net Loss not r pension cost | ecognized as | (2,853,465) | - | - | - | - | | |
| Unrealized Revaluation Ir | ocrement | 2,502,725 | - | - | - | - | | |
| Non-controllin | g interests | 48,186,419 | - | - | - | - | | |
| Shareholders' equity | Before distribution | 130,787,521 | - | - | - | - | | |
| | After distribution | \$123,980,057 | - | - | - | - | | |

Note: Interest expense capitalized for consolidated statements of 2012: NTD 111,293,000



C. Condensed non-consolidated income statement- ROC GAAP

Unit: NT\$1,000

| | Year | Fina | ancial informat | ion for the mos | st recent five yea | ırs |
|--|---------------|--------------|-----------------|-----------------|--------------------|------|
| Item | | 2012 | 2013 | 2014 | 2015 | 2016 |
| Revenue | | \$46,851,580 | - | - | - | - |
| Gross profit | | 13,127,047 | - | - | - | - |
| Operating profit | | 1,994,204 | - | - | - | - |
| Non-operating in | come | 12,152,876 | - | - | - | - |
| Non-operating ex | rpenses | 1,565,884 | - | - | - | - |
| Pre-tax income for continuing opera | | 12,581,196 | - | - | - | - |
| After-tax income continuing opera | | 12,407,340 | - | - | - | - |
| Profit/Loss from operations | discontinued | - | - | - | - | - |
| Extraordinary ga | ins/losses | - | - | - | - | - |
| Accumulated adj due to changes of principles | | - | - | - | - | - |
| Net income | | 12,407,340 | - | - | - | - |
| | uted (Note 1) | 2.55 | - | - | - | - |
| per share (NT\$) Dilute | d (Note 2) | \$2.41 | - | - | - | - |

Note 1: Based on weighted average number of outstanding shares during each year.

Note 2: According to GAAP, EPS based on weighted average number of outstanding shares after giving the retroactive adjustment.

C. Condensed consolidated income statement- ROC GAAP

Unit: NT\$1,000

| | Year | Fina | ancial informat | ion for the mos | st recent five yea | ırs |
|--------------------------------------|---------------------------------|---------------|-----------------|-----------------|--------------------|------|
| Item | | 2012 | 2013 | 2014 | 2015 | 2016 |
| Revenue | | \$427,515,346 | - | - | - | - |
| Gross profit | | 127,469,926 | - | - | - | - |
| Operating pro | ofit | 19,151,819 | - | - | - | - |
| Non-operating | g income | 10,569,426 | - | - | - | - |
| Non-operating | g expenses | 7,442,515 | - | - | - | - |
| Pre-tax incom continuing op | | 22,278,730 | - | - | - | - |
| After-tax inco continuing op | | 18,474,714 | - | - | - | - |
| Profit/Loss from operations | om discontinued | - | - | - | - | - |
| Extraordinary | gains/losses | - | - | - | - | - |
| Accumulated due to change principles | adjustments es of accounting | - | - | - | - | - |
| Net income | | 18,474,714 | - | - | - | - |
| | ndiluted (Note 1) | 2.55 | - | - | - | - |
| per share Dil | luted (Note 2) | \$2.41 | - | - | - | - |

Note 1: Based on weighted average number of outstanding shares during each year.

Note 2: According to GAAP, EPS based on weighted average number of outstanding shares after giving the retroactive adjustment.

6.1.3 Auditors' Opinions from 2012 to 2016

| Year Item | 2012 | 2013 | 2014 | 2015 | 2016 |
|-------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Auditing Firm | Pricewaterhouse Coopers | Pricewaterhouse Coopers | Pricewaterhouse Coopers | Pricewaterhouse Coopers | Pricewaterhouse Coopers |
| Auditors' Opinion | Modified Unqualified | Modified Unqualified | Modified Unqualified | Modified Unqualified | Unqualified |

6.2. Five-Year Financial Analysis

(1) Financial Analysis-IFRS (non-consolidated)

| Year (Note 1) | | Financ | ial informatio | on for the mo | st recent five | e years |
|-----------------|--|--------|----------------|---------------|----------------|---------|
| Item (Note 2 |) | 2012 | 2013 | 2014 | 2015 | 2016 |
| Financial | Debt to Assets Ratio(%) Long-Term Capital to | 34.23 | 33.01 | 35.86 | 36.90 | 38.64 |
| Structure | Fixed Assets, Machinery and equipment Ratio (%) | 653.39 | 677.88 | 704.37 | 670.98 | 666.20 |
| | Current Ratio (%) | 102.05 | 110.17 | 112.61 | 104.69 | 106.72 |
| Liquidity | Quick Ratio (%) | 71.34 | 83.89 | 89.84 | 86.72 | 86.91 |
| | Interest Coverage | 34.40 | 40.29 | 34.90 | 30.56 | 30.57 |
| | Accounts Receivable Turnover (times) | 7.42 | 7.83 | 8.88 | 8.84 | 8.58 |
| | Average Collection Days | 49.19 | 46.62 | 41.10 | 41.29 | 42.54 |
| | Inventory Turnover (times) | 11.06 | 11.80 | 12.63 | 12.19 | 12.46 |
| Operating | Accounts Payable Turnover (times) | 17.07 | 18.52 | 20.79 | 18.45 | 18.77 |
| Performance | Average Inventory Turnover Days | 33.00 | 30.93 | 28.90 | 29.94 | 29.29 |
| | Fixed Assets, Machinery and equipment Turnover (times) | 2.66 | 2.47 | 2.21 | 1.93 | 1.85 |
| | Total Assets Turnover (times) | 0.39 | 0.34 | 0.30 | 0.26 | 0.25 |
| | ROA (%) | 8.90 | 10.56 | 8.46 | 9.82 | 9.77 |
| | ROE (%) | 13.36 | 15.50 | 12.48 | 14.98 | 15.23 |
| Profitability | Pre-tax profit to Paid-in Capital Ratio (%) | 20.74 | 25.50 | 21.11 | 25.59 | 26.70 |
| | Net Margin (%) | 22.30 | 30.14 | 27.65 | 36.85 | 37.33 |
| | EPS (NT\$) | 1.92 | 2.34 | 1.96 | 2.48 | 2.56 |
| | Cash Flow Ratio (%) | 84.18 | 55.85 | 70.39 | 70.91 | 102.74 |
| Cash Flow | Cash Flow Adequacy (%) | 150.65 | 98.83 | 88.63 | 87.63 | 88.94 |
| | Cash Flow Reinvestment Ratio (%) | 3.08 | (1.01) | (0.23) | 0.87 | 0.47 |
| Leverage | Operating Leverage | 19.09 | 15.92 | 14.27 | 12.48 | 11.14 |
| Leverage | Financial Leverage | 1.17 | 1.32 | 1.36 | 1.34 | 1.30 |

Please explain the reasons for changes in financial ratios over the past two years:

Note 1: Based on weighted average number of outstanding shares during each year.

Note 2: According to GAAP, EPS based on weighted average number of outstanding shares after giving the retroactive adjustment.

Cash Flow Ratio (%): Increase in profit before income tax and financial assets at fair value through profit or loss

[•] Cash Flow Reinvestment Ratio (%): Increase in cash dividends.

(1) Financial Analysis-IFRS (consolidated)

| Year (Note 1) | | Financi | al inform five y | ation for ears (No | | t recent | As of Mar 31, 2017 |
|---------------------|--|---------|---------------------|-----------------------|--------|----------|-----------------------|
| Item (Note 2) | | 2012 | 2013 | 2014 | 2015 | 2016 | (Note 1) |
| | Debt to Assets Ratio (%) | 63.23 | 62.71 | 62.58 | 60.97 | 59.67 | 56.31 |
| Financial Structure | Long-Term Capital to Fixed Assets, Machinery and equipment Ratio (%) | 172.95 | 162.40 | 138.94 | 137.29 | 142.06 | 139.98 |
| | Current Ratio (%) | 103.42 | 99.65 | 95.77 | 92.06 | 99.16 | 95.08 |
| Liquidity | Quick Ratio (%) | 66.72 | 62.55 | 62.36 | 61.53 | 74.42 | 68.25 |
| | Interest Coverage | 10.11 | 12.48 | 10.56 | 9.97 | 12.86 | 15.37 |
| | Accounts Receivable Turnover (times) | 20.03 | 21.04 | 21.28 | 21.90 | 23.00 | 5.79 |
| | Average Collection Days | 18.22 | 17.35 | 17.15 | 16.67 | 15.87 | 15.54 |
| | Inventory Turnover (times) | 7.98 | 8.18 | 8.13 | 7.98 | 8.24 | 2.03 |
| Operating | Accounts Payable Turnover (times) | 8.94 | 9.02 | 9.06 | 8.85 | 8.87 | 2.16 |
| Performance | Average Inventory Turnover Days | 45.74 | 44.62 | 44.89 | 45.73 | 44.29 | 44.33 |
| | Fixed Assets, Machinery and equipment Turnover (times) | 3.37 | 3.08 | 2.40 | 2.28 | 2.37 | 0.58 |
| | Total Assets Turnover (times) | 1.23 | 1.19 | 1.10 | 1.04 | 1.06 | 0.26 |
| | ROA (%) | 5.2 | 5.94 | 5.09 | 5.89 | 6.54 | 1.96 |
| | ROE (%) | 13.04 | 15.75 | 12.32 | 14.10 | 15.35 | 4.42 |
| Profitability | Pre-tax profit to Paid-in Capital Ratio(%) | 40.06 | 49.05 | 40.75 | 47.96 | 53.68 | 14.37 |
| | Net Margin (%) | 3.83 | 4.9 | 4.17 | 5.19 | 5.73 | 7.07 |
| | EPS (NT\$) | 1.92 | 2.34 | 1.96 | 2.48 | 2.56 | 0.79 |
| | Cash Flow Ratio(%) | 33.49 | 23.28 | 23.05 | 33.82 | 39.38 | (1.86) |
| | Cash Flow Adequacy (%) | 98.83 | 108.03 | 89.53 | 107.86 | 122.45 | 117.72 |
| Cash Flow | Cash Flow Reinvestment Ratio (%) | 20.00 | 12.11 | 6.64 | 11.23 | 11.69 | (0.65) |
| 1 0 | Operating Leverage | 19.29 | 19.15 | 16.76 | 14.32 | 14.88 | 14.38 |
| Leverage | Financial Leverage | 1.11 | 1.13 | 1.15 | 1.13 | 1.12 | 1.09 |

Please explain the reasons for changes in financial ratios over the past two years:

[•] Quick Ratio: Increase in other accounts receivable and non-current assets held for sale. Decrease in short-term borrowings.

[•] Interest Coverage: Net income of 2016 increased.

Note 1: All financial information above was audited by CPA.

Note 2: The calculation formula of financial analysis:

- 1. Capital Structure Analysis
 - (1) Debt ratio = Total Liabilities / Total Assets
 - (2) Long-term fund to fixed assets ratio= (Shareholders' Equity + Long-term Liabilities) / Net Properties
- 2. Liquidity Analysis
 - (1) Current ratio = Current Assets / Current Liabilities
 - (2) Quick ratio = (Current Assets Inventories Prepaid Expenses) / Current Liabilities
 - (3) Times interest earned = Earnings before Interest and Taxes / Interest Expenses
- 3. Operating Performance Analysis
 - (1) Average collection turnover = Net Sales / Average Trade Receivables
 - (2) Average collection days = 365 / Receivables Turnover rate
 - (3) Average inventory turnover = Cost of Sales / Average inventory
 - (4) Average inventory turnover days = 365 / Inventory Turnover rate
 - (5) Average payment turnover = Cost of Sales / Average Trade Payables
 - (6) Fixed assets turnover = Net Sales / Average Net Properties
 - (7) Total assets turnover = Net Sales / Average Total Assets
- 4. Profitability Analysis
 - (1) Return on total assets = {Net Income + Interest Expenses * (1 Effective tax rate)} / Average Total Assets
 - (2) Return ratio on stockholders' equity = Net Income / Average Shareholders' Equity
 - (3) Operating income to paid-in capital = Operating Income / Capital
 - (4) Pre-tax income to paid-in capital = Income before tax/ Capital
 - (5) Net income to net sales = Net Income / Net Sales
 - (6) Earnings per share = (Net Income Preferred Stock Dividend) / Weighted Average Number of Share Outstanding
- 5. Cash Flow
 - (1) Cash flow ratio = Net Cash Provided by Operating Activities / Current Liabilities
 - (2) Cash Flow Adequacy Ratio =Five-year sum of cash from operations / Five-year sum of capital expenditures, inventory additions, and cash dividends.
 - (3) Cash flow reinvestment ratio = (Cash Provided by Operating Activities Cash Dividends) / (Gross Plant + Investment + Other Assets + Working Capital)
- 6. Leverage
 - (1) Operating leverage = (Net Sales Variable Cost) / Income from Operations
 - (2) Financial leverage = Income from Operations / (Income from Operations Interest Expenses)
- 7. Fixed assets machinery and equipment consists of property, plant and equipment, investment property and prepayments for business facilities.

(2) Financial Analysis-ROC GAAP(non-consolidated)

| | Yea | r(Note 1) | Financial in | formation fo | r the most re | cent five yea | ars (Note 1) |
|-----------------------|--|------------------------|--------------|--------------|---------------|---------------|--------------|
| Item (Note 2 | 2) | | 2012 | 2013 | 2014 | 2015 | 2016 |
| Financial | Debt to Assets F | Ratio(%) | 31.27 | - | - | - | - |
| Structure | Long-Term Capi Assets, Machine equipment Ratio | ery and | 880.25 | - | - | - | - |
| | Current Ratio (% | 5) | 106.35 | - | - | - | - |
| Liquidity | Quick Ratio (%) | • | 72.81 | - | - | - | - |
| | Interest Coverag | je | 37.53 | - | - | - | - |
| | Accounts Receiv Turnover (times) | | 7.85 | - | - | - | - |
| | Average Collect | on Days | 46.50 | - | - | - | - |
| | Inventory Turnover (times) | | 11.10 | - | - | - | - |
| Operating Performance | Accounts Payable Turnover (times) | | 17.13 | - | - | - | - |
| | Average Inventory Turnover Days | | 32.88 | - | - | - | - |
| | Fixed Assets, Ma equipment Turno | | 3.89 | - | - | - | - |
| | Total Assets Tur | nover (times) | 0.41 | - | - | - | - |
| | ROA (%) | | 10.98 | - | - | - | - |
| | ROE (%) | | 15.91 | - | - | - | - |
| Profitability | Ratio to Paid-in | Operating Income | 4.10 | - | - | - | - |
| Cash Flow | Capital (%) | Pre-tax Profit | 25.87 | - | - | - | - |
| | Net Margin (%) | | 26.48 | - | - | - | - |
| | EPS- retroacted (NT\$) | | 2.41 | - | - | - | - |
| Cash Flow Ratio (%) | | (%) | 85.89 | - | - | - | - |
| | Cash Flow Adeq | Cash Flow Adequacy (%) | | - | - | - | - |
| Leverage | Cash Flow Reing Ratio (%) | vestment | 3.06 | - | - | - | - |
| | Operating Lever | age | 12.09 | - | - | - | - |
| | Financial Leverage | | 1.20 | - | - | - | - |

(2) Financial Analysis-ROC GAAP(consolidated)

| Year (Note 1) | | Financial in | formation fo | r the most re | cent five yea | rs (Note 1) | |
|-----------------------|--|-------------------|--------------|---------------|---------------|-------------|---|
| Item (Note 2) | | 2012 | 2013 | 2014 | 2015 | 2016 | |
| Financial | Debt to Assets R | Ratio(%) | 61.38 | - | - | - | - |
| Structure | Long-Term Capit Assets, Machine equipment Ratio | ry and | 146.58 | F | - | - | - |
| | Current Ratio (% | o) | 104.63 | - | - | - | - |
| Liquidity | Quick Ratio (%) | | 67.66 | - | - | - | - |
| | Interest Coverag | je | 12.16 | - | - | - | - |
| | Accounts Receiv Turnover (times) | | 20.22 | - | - | - | - |
| | Average Collecti | on Days | 4.45 | - | - | - | - |
| | Inventory Turnov | ver (times) | 8.15 | - | - | - | - |
| Operating Performance | Accounts Payable Turnover (times) | | 9.12 | - | - | - | - |
| | Average Inventory Turnover Days | | 11.04 | - | - | - | - |
| | Fixed Assets, Machinery and equipment Turnover (times) | | 3.07 | - | - | - | - |
| | Total Assets Turr | nover (times) | 1.24 | - | - | - | - |
| | ROA (%) | | 6.11 | - | - | - | - |
| | ROE (%) | | 14.79 | - | - | - | - |
| Profitability | Ratio to Paid-in | Operating Income | 39.39 | - | - | - | - |
| | Capital (%) | Pre-tax Profit | 45.82 | - | - | - | - |
| | Net Margin (%) | | 4.52 | - | - | - | - |
| | EPS (NT\$) | | 2.55 | - | - | - | - |
| | Cash Flow Ratio | (%) | 33.63 | - | - | - | - |
| Cash Flow | Cash Flow Adeq | uacy (%) | 110.12 | - | - | - | - |
| Cash Flow Reinvestme | | estment/ | 11.41 | - | - | - | - |
| Lovorago | Operating Lever | age | 18.34 | - | - | - | - |
| Leverage | Financial Levera | ge | 1.12 | - | - | - | - |

Note 1: All financial information above was audited by CPA.

Note 2: The calculation formula of financial analysis:

- 1. Capital Structure Analysis
 - (1) Debt ratio = Total Liabilities / Total Assets
 - (2) Long-term fund to fixed assets ratio= (Shareholders' Equity + Long-term Liabilities) / Net Properties
- 2. Liquidity Analysis
 - (1) Current ratio = Current Assets / Current Liabilities
 - (2) Quick ratio = (Current Assets Inventories Prepaid Expenses) / Current Liabilities
 - (3) Times interest earned = Earnings before Interest and Taxes / Interest Expenses
- 3. Operating Performance Analysis
 - (1) Average collection turnover = Net Sales / Average Trade Receivables
 - (2) Average collection days = 365 / Receivables Turnover rate
 - (3) Average inventory turnover = Cost of Sales / Average inventory
 - (4) Average inventory turnover days = 365 / Inventory Turnover rate
 - (5) Average payment turnover = Cost of Sales / Average Trade Payables
 - (6) Fixed assets turnover = Net Sales / Average Net Properties
 - (7) Total assets turnover = Net Sales / Average Total Assets
- 4. Profitability Analysis
 - (1) Return on total assets = {Net Income + Interest Expenses * (1 Effective tax rate)} / Average Total Assets
 - (2) Return ratio on stockholders' equity = Net Income / Average Shareholders' Equity
 - (3) Operating income to paid-in capital = Operating Income / Capital
 - (4) Pre-tax income to paid-in capital = Income before tax/ Capital
 - (5) Net income to net sales = Net Income / Net Sales
 - (6) Earnings per share = (Net Income Preferred Stock Dividend) / Weighted Average Number of Share Outstanding
- 5. Cash Flow
 - (1) Cash flow ratio = Net Cash Provided by Operating Activities / Current Liabilities
 - (2) Cash Flow Adequacy Ratio =Five-year sum of cash from operations / Five-year sum of capital expenditures, inventory additions, and cash dividends.
 - (3) Cash flow reinvestment ratio = (Cash Provided by Operating Activities Cash Dividends) / (Gross Plant + Investment + Other Assets + Working Capital)
- 6. Leverage
 - (1) Operating leverage = (Net Sales Variable Cost) / Income from Operations
 - (2) Financial leverage = Income from Operations / (Income from Operations Interest Expenses)

6.3 Audit Committee's Review Report

Audit Committee's Review Report (Translated from Chinese)

I hereby state as following:

This proposal is the presentation by the Board of Directors of the Company's 2016 Business Report, Financial Statements, and the Profit Allocation Proposal. Of these items, the Financial Statements have been audited by external auditors Lin, Tzu-Yu and Chien-Hung Chou of PRICEWATERHOUSECOOPERS Taiwan, and an opinion and report have been issued on the Financial Statements. The aforementioned proposal regarding Business Report, Financial Statements, and the Profit Allocation Proposal have been reviewed and determined to be correct and accurate by the Audit Committee. Per the regulations in Article 14-4 of Securities and Exchange Act and Article 219 of the Company Act, we hereby submit this report.

To:

2016 General Shareholders' Meeting of Uni-President Enterprises Corporation.

Uni-President Enterprises Corporation

Chairman of the Audit Committee: Chao-Tang Yue

March 29, 2017

- 6.4 Non-consolidated financial statements and report of independent accountants: Please refer to Page 243.
- 6.5 Consolidated financial statements and report of independent accountants: Please refer to Page 317.

6.6 Financial Difficulties

The Company should disclose the financial impact to the Company and its affiliated companies have incurred any financial or cash flow difficulties from Jan. 1, 2016 through until Apr. 30, 2017: None.



| 156 | 7.1 Analysis of Financial Status |
|-----|-----------------------------------|
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7.1.1 Financial position analysis using "Non-Consolidated" financial statements

Unit: NT\$ thousands

| Year | 2010 | 0045 | Diffe | rence |
|----------------------------|--------------|--------------|---------------|----------|
| Item | 2016 | 2015 | Amount | % |
| Current Assets | \$12,581,586 | \$13,308,024 | (\$726,438) | (5.46) |
| Funds and Investments | 118,484,702 | 116,787,483 | 1,697,219 | 1.45 |
| Fixed Assets | 21,326,609 | 20,860,940 | 465,669 | 2.23 |
| Intangible Assets | - | - | - | - |
| Other Assets | 1,475,043 | 1,726,930 | (251,887) | (14.59) |
| Total Assets | 153,867,940 | 152,683,377 | 1,184,563 | 0.78 |
| Current Liabilities | 11,789,769 | 12,711,549 | (921,780) | (7.25) |
| Long-term Liabilities | 41,598,662 | 37,498,786 | 4,099,876 | 10.93 |
| Other Liabilities | 6,073,662 | 6,136,796 | (63,134) | (1.03) |
| Total Liabilities | 59,462,093 | 56,347,131 | 3,114,962 | 5.53 |
| Capital | 56,820,154 | 56,820,154 | 0 | 0.00 |
| Capital Reserve | 3,900,138 | 3,957,172 | (57,034) | (1.44) |
| Retained Earnings | 35,508,754 | 32,878,661 | 2,630,093 | 8.00 |
| Other Equity | (1,823,199) | 2,680,259 | (4,503,458) | (168.02) |
| Total Stockholders' Equity | \$94,405,847 | \$96,336,246 | (\$1,930,399) | (2.00) |

- A. Explanation for variance (if the variation is 20 % or more): Decrease in other equity is mainly due to the decrease in cumulative translation adjustment.
- B. Effect of said changes on the Company: The aforementioned changes did not affect the Company significantly.
- C. Future response plans: Not applicable.

7.1.1 Financial position analysis using "Consolidated" financial statements

Unit: NT\$ thousands

| Year | 2046 | 2045 | Diffe | rence |
|----------------------------|---------------|---------------|---------------|----------|
| Item | 2016 | 2015 | Amount | % |
| Current Assets | \$139,819,001 | \$138,480,338 | \$1,338,663 | 0.97 |
| Funds and Investments | 42,492,641 | 46,692,177 | (4,199,536) | (8.99) |
| Fixed Assets | 167,248,173 | 181,022,031 | (13,773,858) | (7.61) |
| Intangible Assets | 2,569,940 | 2,769,998 | (200,058) | (7.22) |
| Other Assets | 26,455,710 | 29,983,945 | (3,528,235) | (11.77) |
| Total Assets | 378,585,465 | 398,948,489 | (20,363,024) | (5.10) |
| Current Liabilities | 140,997,934 | 150,426,162 | (9,428,228) | (6.27) |
| Long-term Liabilities | 60,665,368 | 69,874,664 | (9,209,296) | (13.18) |
| Other Liabilities | 24,221,897 | 22,957,926 | 1,263,971 | 5.51 |
| Total Liabilities | 225,885,199 | 243,258,752 | (17,373,553) | (7.14) |
| Capital | 56,820,154 | 56,820,154 | 0 | 0.00 |
| Capital Reserve | 3,900,138 | 3,957,172 | (57,034) | (1.44) |
| Retained Earnings | 35,508,754 | 32,878,661 | 2,630,093 | 8.00 |
| Other Equity interest | (1,823,199) | 2,680,259 | (4,503,458) | (168.02) |
| Non-controlling interest | 58,294,419 | 59,353,491 | (1,059,072) | (1.78) |
| Total Stockholders' Equity | \$152,700,266 | \$155,689,737 | (\$2,989,471) | (1.92) |

- A. Explanation for variance (if the variation is 20 % or more): Decrease in other equity is mainly due to the decrease in cumulative translation adjustment.
- B. Effect of said changes on the Company: The aforementioned changes did not affect the Company significantly.
- C. Future response plans: Not applicable.

7.2 Analysis of Operation Results

A. Operating results analysis (non-consolidated)

Unit: NT\$ thousands

| Year | 2016 | 2015 | Difference | | |
|--------------------------------|--------------|--------------|------------|-------|--|
| Item | 2016 | 2015 | Amount | % | |
| Net Sales | \$38,919,076 | \$38,286,883 | \$632,193 | 1.65 | |
| Cost of Sales | (27,386,337) | (27,180,186) | 206,151 | 0.76 | |
| Gross Profit | 11,532,739 | 11,106,697 | 426,042 | 3.84 | |
| Operating Expenses | (9,516,333) | (9,356,843) | 159,490 | 1.70 | |
| Operating Income | 2,016,406 | 1,749,854 | 266,552 | 15.23 | |
| Non-operating Income and Gains | 13,156,824 | 12,791,318 | 365,506 | 2.86 | |
| Income before income tax | 15,173,230 | 14,541,172 | 632,058 | 4.35 | |
| Income tax benefit (expense) | (646,511) | (433,333) | 213,178 | 49.19 | |
| Net income | \$14,526,719 | \$14,107,839 | \$418,880 | 2.97 | |

a. Explanation for variance (if the variation is 20 % or more):

Increases in income tax expense: due to increase in net income.

b. Estimated Sales Quantities:

The target volumes by product categories in 2017 are as follows: foodstuff 252 kilotons, instant noodle 18.51million packs, beverage 53,879 thousand cartons, dairy products 196 million tons, soy sauce 3,020 thousand cartons, bread 209 million packs and others such as frozen food, meat products and health products 20 thousand cartoons.

B. Operating results analysis (consolidated)

Unit: NT\$ thousands

| Year | 2046 | 2045 | Difference | | |
|-----------------------------------|---------------|---------------|---------------|--------|--|
| Item | 2016 | 2015 | Amount | % | |
| Net Sales | \$413,364,315 | \$416,151,323 | (\$2,787,008) | (0.67) | |
| Cost of Sales | (275,714,218) | (278,229,027) | (2,514,809) | (0.90) | |
| Gross Profit | 137,650,097 | 137,922,296 | (272,199) | (0.20) | |
| Operating Expenses | (116,559,031) | (116,284,564) | 274,467 | 0.24 | |
| Operating Income | (21,091,066) | 21,637,732 | (546,666) | (2.53) | |
| Non-operating Expenses and Losses | 9,411,276 | 5,611,628 | 3,799,648 | 67.71 | |
| Income before income tax | 30,502,342 | 27,249,360 | 3,252,982 | 11.94 | |
| Income tax benefit (expense) | (6,826,906) | (5,656,195) | 1,170,711 | 20.70 | |
| Net income | \$23,675,436 | \$21,593,165 | \$2,082,271 | 9.64 | |

a. Explanation for variance (if the variation is 20 % or more)

- (1) Increases in non-operating income and expenditures: Primarily due to increases in disposal gain from subsidiaries.
- (2) Increases in income tax benefit: Primarily due to increases in income.

7.3 Analysis of Cash Flow

7.3.1 Cash Flow Analysis for the Current Year

Unit: NT\$ thousands

| Cash and Equivale | | Net Cash Flow from Operating | Cash Outflow (3) | Cash Surplus (Deficit) (1)+(2)-(3) | Leverage of Cash Deficit | | |
|----------------------|----|------------------------------|---------------------|--|--------------------------|--------------------|--|
| Beginning (1) | 1 | | | | Investment Plans | Financing Plans | |
| 2,524,1 | 80 | 12,112,602 | 9,660,512 | 4,976,270 | NA | NA | |

- a. Operating activities: The net cash inflow from operating activities was due to increase in profit before tax for the year and decrease in financial assets at fair value through profit or loss.
- b. Investment activities: The net cash inflow from investment activities was due to decrease of cash paid for acquisition of investments accounted for under equity method decrease in prepayments for equipment.
- c. Financing activities: The net cash outflow from financing activities was due to increase in payment of cash dividends and decrease in corporate bonds payable.

7.3.2 Remedy for Cash Deficit and Liquidity Analysis: Not applicable to UPEC.

7.3.3 Cash Flow Analysis for the Coming Year

| Estimated Cash and Cash | Estimated Net Cash Flow | Estimated Cash | Cash Surplus | Leverage of Cash Surplus (Deficit) | | |
|------------------------------------|-------------------------------------|-------------------------|--------------------------|---------------------------------------|---|--|
| Equivalents, Beginning of Year (1) | from Operating Activities (2) | Outflow (Inflow) (3) | (Deficit) (1)+(2)-(3) | Investment Plans | Financing Plans | |
| 4,976,270 | 13,578,828 | 20,195,947 | (1,640,849) | NA | Loan or Issuing corporate bond | |

It is expected that in year 2017, profits will grow steadily and cash dividend in subsidiaries will be distributed as planned. However there will be increasing payout of cash dividends and payment for syndicated loans that lead to a cash deficit in the next year.

we will make loans or issue corporate bonds to solve the deficit problem.

7.4 Major Capital Expenditure

7.4.1 Major Capital Expenditure and its Source of Capital

Unit: NT\$ thousands

| Project | Actual or Planned | Actual or Planned | Planned Total | Actual or Expected Capital Expenditure | | | |
|---|-------------------|----------------------|---------------|--|--------|---------|-------|
| 110,000 | | Date of Completion | Capital | 2015 | 2016 | 2017 | 2018 |
| Built a logistics center from the existing frozen warehouse, 2014 | Retained earnings | 2017/11 | 51,371 | 2,094 | 23,592 | 25,685 | |
| Built a new wastewater treatment facility, 2014 | Retained earnings | 2018/03 | 59,556 | 100 | 1,456 | 58,000 | |
| Improve the industrial safety on sterilization area at second floor of Xinshi 1st Dairy factory, 2015 | Retained earnings | 2018/08 | 183,060 | 27 | 46,789 | 136,244 | |
| Imported automatic check incoming equipment to bread factory, 2015 | Retained earnings | 2017/12 | 30,000 | | | 30,000 | |
| The purchase of Dazhong Land, 2016 | Retained earnings | 2017/01 | 166,000 | | | 166,000 | |
| The rebuilt of storage rack in Xinshih Plant, 2016 | Retained earnings | 2017/01 | 36,231 | | 34,472 | 1,759 | |
| The renovation of warehouse floor in Xinshih Plant, 2016 | Retained earnings | 2017/01 | 26,396 | | 24,090 | 2,306 | |
| Renewed finished barrels and valves system of CT11~CT16, 2016 | Retained earnings | 2017/08 | 62,000 | | | 62,000 | |
| The purchase of Q16 refill machine, 2016 | Retained earnings | 2018/02 | 66,000 | | | 59,400 | 6,600 |
| Built frozen concentration milk smash machine & refrigerated storage in dairy plant, 2017 | Retained earnings | 2018/01 | 31,900 | | | 31,900 | |

7.4.2 Expected Benefits

A. Estimated Increase of Production, Sales, and Gross Profits

Unit: NT\$ thousands

| Y | /ear | ltem | Quantity of Production (thousand pieces) | Quantity of Sales(thousand pieces) | Amount of Sales | Gross Profit |
|---|-------|---|---|--|--------------------|--------------|
| Y | early | Built frozen concentration milk smash machine & refrigerated storage in dairy plant, 2017 | 19,929 tons/ 4,399,348 bottles | 19,929 tons/ 4,399,348 bottles | 964,072 | 276,040 |

B. Other Benefits (e.g. Product Quality, Anti-Pollution, Cost Reduction and etc.)

- (1) Built a new wastewater treatment facility that is conformed to the law.
- (2) Built a logistics center from the existing frozen warehouse profits.
- (3) Improve the industrial safety on sterilization area at second floor of Xinshi 1st Dairy factory. As system automation can reduce the conveying losses of mixed milk, and enhanced storage barrels capacity can reduce the expected time of raw milk material for filling process, the overall operating effectiveness can be improved at lower processing costs.
- (4) Imported automatic check incoming equipment to bread factory that saved packaging and human costs.
- (5) The purchase of Dazhong Land not only saves future rental expenses, frees from sewage water treatment and ensures the safety of staff dining routes, but also increases land value of the whole plant.
- (6) The rebuilt of storage rack and renovation of warehouse floor help preserve product safety and enhance storage capacity of the warehouse, yielding an industrial safe and smooth warehousing operation.
- (7) Renewed finished barrels and valves system of CT11~CT16 to avoid cross-contamination of the products and increase food safety control. Expanded space helps to reduce industrial safety risks while maintaining and repairing the equipment.

7.5 Latest investment policy, major causes of profits and losses and improvement, and future plan for the next year.

(1) Investment policy and Operating Profits

The company's investment policy is to invest in food-related industries as the core. We operate by the corporate policy of "adjust product structure, stabilize growth, enhance value marketing" through in-depth brand management and product enhancement, which link to enhancing pricing ability and increasing added value. We always pursue improvement and endeavored to become a company fulfils "morality, branding and taste". China market is still the main emphasis of the group, therefore we would refine internal organization, conduct and discipline management to form a virtuous cycle with logistics' rhythm and pace. Since Southeast Asian market relatively is positioned self-sufficient, we actively seek out potential local management teams to partner with for market expansion in Southeast Asia, as well as to stand upright against cross-strait market. Overall we will seize the continued growth of the Asian market, and become one of the dominant enterprises among food companies throughout Asian food industry.

In 2016, net income of subsidiaries, affiliates, and joint ventures recognized under the equity method was NT\$12,595 million, an increase of NT\$204 million from NT\$12,391 million in 2015. This was mainly due to the decrease in sales of Mainland China's operation by 5.1% to RMB 20,986 million in 2016. Among them, sales of instant noodle industry rebounded slightly, and trend of product upgrade was obvious. The most popular brand "Soup Daren" had a revenue growth of 8.6% to RMB 8,221 million, further increased market share to 21.0%. Beverage market in China is still dull, but consumer trends are still high-end, personalized goods. In 2016, sales of the beverage in China were RMB 12,181 million, down by 13.3% from last year. Among them, tea drinks benefited from the accelerated growth of "Classmate Xiaoming". The brand generated revenue of RMB 5,915 million at growth rate of 1.5% and quickly expanded its market size. Juice business subjected to weak market demand and short-term channel adjustment had decline in sales revenue to RMB 2,500 million. Milk tea business has gradually stabilized and dominated the market with shares of 72.3%. Overall profit in Mainland China operation reported RMB 607 million this year, a decrease of RMB 228 million with negative growth of 27.22%, mainly due to the cleaning up of inventory, adjustment of shipment, productivity decline, and cost rises from some raw material. In Taiwan's sale channel, 7-ELEVEn adjusts strategy to upgrade single shop service instead of shops expansion in the past. CITY CAFE, collection and payment, and fresh fast food services have led to the growth of single-store revenue each day. Overall revenue from convenient store reported an increase of 5.05% to 6.7 billion. Profits of President Chain Store Corp. were 9.8 billion, an increase of 1.6 billion at growth rate of 19.40%, majority is supported by the revenue growth in single-store each day. Meanwhile, the sale of Bank Pro E-service Technology Co., Ltd. (disposal gains of 114 million), as well as the investment from Philippine Seven Corp., Shanghai President Starbucks Coffee Corp., President Drugstore Business Corp. have brought on steady profitable growth. Sales of Southeast Asian investment grew at 8.4%, mainly due to the growth of revenue in aquatic feed; while in profit, optimal product portfolio and concentration have led to continuous progress of profits.

(2) Next Year's Investment Plans

Cash investment of NTD 557 million in Tung Ho Development Corp.

7.6 Analysis of Risk Management

7.6.1 Risk management policy and organizational structure

The responsibility of our risk control is to recognize, identify, analyze, and evaluate potential risks in each division and further adopt appropriate methods to control and handle these risks. Also, it supervises the risk management planning by managing the risks centrally and categorizing them in according to their characteristics and effects, such that we can act properly and control the hazard in time. The organization and parties relevant to the implementation of risk management are stated as follows:

- 1. Financial, liquidity, credit, and legal risks: Please refer to Page
- 2. Market risks: Other than the sales and supporting units determine their own strategies and take on the necessary risk management from the changes in legal, policy and market, the head of Management Group organize a risk management committee with members from officials of Public Affairs Office and relevant business groups to control and manage market risks.
- 3. Strategy and operational risks: Our Corporate Planning Group would evaluate operating risk with each business unit on a yearly basis, and track KPI on a monthly, quarterly, and yearly basis, based on market competition and changes in consumer behavior, to adjust strategic direction and lower operating risk, so that the corporate strategy would match to the company vision and operational goals. Factors affecting operating risks are managed in following areas:
 - A. Food safety and policy adherence: food safety research, examination and execution, procedure policy establishment, control, and crisis management.
 - B. Brand management: brand core value sustention, branding reinforcement, brand identify protection, and marketing campaign promotion.
 - C. Raw material costs: procurement risks assessment and control, supplier risk management.
 - D. Distribution costs: inventory costs, order procedure costs, shipping costs, collection costs, post-sales costs analysis and management.
 - E. Account receivable: collection risk management.
 - F. Business units: adjust strategic direction accordingly.
- 4. Auditing division: It follows the direction from the board of directors. It establishes company risk assessment and control procedures to assist the completion of overall risk management planning. In addition, it seeks to identify significant risks within the company and affiliates based on risk assessment model, and analyze the completeness and effectiveness of the relevant internal control system in order to enhance organizational value and improve operational and management risk.

7.6.2 Effects of changes of interest rate, foreign exchange and inflation on corporate finance and our reaction

(1) Interest rate

| Item | Year 2016 (TWD in thousand ; %) |
|---|---------------------------------|
| Net Foreign exchange gain/loss | 469,186 |
| Net Foreign exchange gain/loss to net sales | 1.21% |
| Interest Expenses to Pre-tax Income | 3.09% |

In 2016, because of global economic growth slowdown there were risks involved in economic activities and job market in the United States. Fed kept postponing the pace of hiking rates and finally raised interest rates another 0.25% in December 2016 from 2015.

Because economic growth was below expectation, the central bank of Taiwan lowered interest rates by 0.25% in the first half of 2016 in order to stimulate the economy.

For economic outlook, we expect the global economy will recover moderately but there is uncertainty due to trade protectionism, follow-up development of Brexit and China's economic transformation. The company will continually observe the interest rate movement and adopt different kinds of financing alternatives to control the financing cost within a relatively reasonable range.

(2) Foreign exchange

| Item | Year 2016 (TWD in thousand ; %) |
|--|---------------------------------|
| Net Foreign exchange gain/loss | 12,085 |
| Net Foreign exchange gain/loss to net sales | 0.03% |
| Net Foreign exchange gain/loss to net income | 0.08% |

In the first half year of 2016, global economic recovery is not as expected. The BOJ began to adapt a negative interest rate policy, the ECB extended the duration of its QE and enlarged the scope and scale of asset purchases. In addition, economy growth of the emerging market slowed down due to the continued sluggish export. During this period of time, the Fed kept postponing the pace of hiking rates. In the second half year of 2016, there are some influential events such as Brexit debate and Donald Trump's victory in US presidential election. Therefore, the exchange rate of USD/TWD was very volatile during the year of 2016.

Due to imported materials are required in USD payment, if new Taiwan dollar depreciate dramatically, the company's purchasing costs will higher and higher. Because the company operate hedging policy properly to minimize the impact of the FX rate during the year of 2016. For the USD denominated position, the company will continue to observe the currency rate and operate conservatively by adopting proper hedging instruments to lock-in material cost and lower exchange rate risks.

(3) Inflation

CPI of 2016 in Taiwan increased by 1.40%, and WPI decreased by 3.01%. These two indexes are affected by with the oil price, economic recession and the price of raw materials. However we are able to lessen the impacts of costs pressure at the strength of our well-managed inventory control. The inflation of material costs will always be a concern to the company. To lower the cost pressures from inflation, we will optimize the operation of our product portfolio, marketing strategy, channel management and increase pricing power. We will continue to control the inventory volume of raw material to lower the effect of the material price fluctuation on the company's operation. To manage their foreign exchange risk arising from future commercial transactions and recognized assets and liabilities, entities in the Group use forward foreign exchange contracts.

(4) Hedge accounting is not applied as transactions did not meet all criteria of hedge accounting.

7.6.3 Policies, Main Causes of Gain/loss and Action Plans with Respect to Highrisk, High- leveraged Investment, Lending or Endorsement Guarantee, and Derivatives Transaction

(1) High-risk and high-leveraged investments

Our operation is based on food sales, and never engages in high-risk and high-leveraged investments.

(2) Lending or Endorsement Guarantee

- a. The actions of lending and endorsement guarantee are all in compliance with "Procedure Governing the Lending of Capital to Others" and "Procedures for Endorsement and Guarantee", and assessed and controlled by designated unit internally. Meanwhile, the auditing division of our company also establishes "Regulation Governing the Internal Control for Public Listing Company" according to the requirement of Financial Supervisory Committee and announces relevant polices for risk management and assessment.
- b. Up to December 31, 2016, the upper limit of our endorsement was NTD 94,405,847 thousand dollars; announced remaining endorsement guarantee was NTD 5,260,000 thousand dollars. Actual amount used was NTD 2,021,000 thousand dollars, which is NTD 2,784,650 thousand dollars less than NTD 763,650 thousand dollars in 2015. Apparently, it is a significant improvement. In the future, we will continue to control actual amount used and keep it from increasing in the future.
- c. No lending to others in 2016.

(3) Derivative Transaction

- a. The actions of derivative transaction follow the "Procedures for Acquisition and Disposal of Assets"
- b. The Company would enter into USD forward and interest rate swap contracts to hedge the risks for our demands of USD currency and bank loans with floating interest rate.

7.6.4 Future Research & Development Projects and Corresponding Budget

Our product categories include dairy, beverage, instant foods, frozen foods, meat products, ice products, flour, edible oil and feed. Over the years, we have been devoted to the innovation and the introduction of the advanced technologies to our product development. These consistent efforts gradually build up our core food technology and the competitiveness, and help retain our leading position in Taiwan food industry. (Please refer to Research and Development Section for detail information.)

We continue to develop natural, fresh, healthy, and functional products and to increase consumer's awareness for a healthy diet. Moreover, to deal with the rapidly changing food market and short product life cycle, we have discovered and created many premium and innovative products through a set of product planning, research development, trial tests and marketing approaches. The estimated CRI budget is approximately NTD 400 million in 2017.

7.6.5 Effects of Changes in Policies and Regulations on Corporate Finance and Sales and our Reaction

We closely monitor and response to any government policies and laws affecting our company, and adjust related internal policies and operation. Major regulations that affect us include but not limited to:

manufacturers with capital of over 100 million NT\$ that produce, process, and deploy edible oil, packaged meat, processed dairy products, aquatic feeds, milling, starch, salt, soy sauce, tea products, should establish laboratories for self-examine purpose. Uni-president has the attitude of "Good better best, never let it rest", and sincerely protect food safety. Besides "Food Safety Committee", "Food Safety Center", we also invest in high-standard "Food Safety Examination Building", which is in charge of supplier, raw material, production and food safety management.

7.6.6 Effects of Technology and Industrial Changes on Corporate Finance and Sales and our Reaction

The Company attaches great importance to the relationship between technology improvement and market trend, and endeavors to promote the application of information technology, including the initiation of Oracle Enterprise Resource Planning system (Oracle ERP) and development of online selling and billing system that are utilized by each regional distributor to grasp sales trends of products, improve customer satisfaction, response to customers' credit line and inventory on time. Through information shared services, domestic and foreign enterprises improve their operational efficiency and reduce information hardware and software investment. Our collection of payment is streamlined through the application of money flow system and therefore reduces bad debt. Moreover a data warehouse was constructed to gather company-wide data, information and knowledge for decision analysis and experience inheritance. Also we establish information security system to strengthen security protection in order to ensure the confidentiality of company information and personal data. On March 2013, the information was approved with ISO/IEC 27001 certification, and continuously gets approval of latest version of the certification. Moreover, we assisted manufacturing department to set up Manufacturing Executive System (MES) to assure correct feeding, and develop food traceability system to quickly trace food safety problems and prevent the impact of food safety incidents on consumers and the company. Food records are uploaded to public cloud to meet consumers' inquiries. Meanwhile we set up video conferencing system, constructed nationwide Internet phone network, and built Internet VPN. Through effective utilization of human resources and information technology, we were able to deliver lower costs and enhance operating competitiveness.

7.6.7 The Impact of the Changes of Corporate Image on Corporate Risk Management and our Action Plan

In addition to a developed corporate control system of food safety, industrial safety, environmental safety and informational security, principal of crisis management and contingency measures for prevention of typhoons, earthquakes, fires, casualties, and other natural or man-made disasters are clearly and completely detailed; especially for food safety crisis, handling for various crisis are draw up. When crisis occurs, the mechanism shall be activated according to the powers and responsibilities. Meanwhile a "Reporting Center" is set up to coordinate the handling of major crises. Maintaining and enhancing corporate image is corporate mission as well as the cornerstone of sustainable development of the enterprises.

7.6.8 Anticipated Results and Risks of Acquisition

Only through continuous innovation, transformation and growth can sustain the market leadership and achieve remarkable results. Uni-President at present is already the top food conglomerate in Greater China, and will constantly expand market presence by channel expansion. The company strategic allies and merges with companies as well as integrates marketing and production resources to improve operating effectiveness

and expand sales scale. Enabled by local management experiences, and concentration on improved management, organization, and integration ability as well as consolidation of production resources, and supplemented by strategic alliances and acquisition and merger with major food companies, we will be able to step forward to become "Asia Top 1" in the future.

7.6.9 Anticipated Results and Risks of Expansion of Factory Buildings: None.

7.6.10 Risks during Concentrated Stock Replenishment and Sell

The stock sources and selling channels are stable, and no risks of excessive concentration incurred.

7.6.11 Effects and Risks of the Large Amount of Shares Transfer or Changes by Directors, Supervisors, or Major Shareholders

The shares transfers or exchanges are legal conduct of shareholders and do not affect our business operation.

7.6.12 Effects and Risks of Change in Operating Right

The structure of our principal shareholders is solid, and we have strong professional group, therefore the change in operating right will not diminish corporate and management advantage.

7.6.13 Litigation or Non-litigation Matters

(1) Major ongoing lawsuits, non-lawsuit or administrative lawsuit

Due to the plasticizer food scandal, the Consumers' Foundation, Chinese Taipei (CFCT) filed a lawsuit against the Company with the Banciao District Court and claimed \$1,573,775 for punitive and damage penalty in March, 2012. The New Taipei District Court had rendered a judgment on this case on October 17, 2013, whereby the Company should pay \$88 to the plaintiff for damage penalty, The CFCT had filed an appeal with the Taiwan Highest Court. The Taiwan High Court had rendered a judgment on this case on August 24, 2016, whereby the Company should pay \$685 to the plaintiff for damage penalty. Under the law, it conviction is affirmed, the Company cannot file an appeal to the Supreme Court. However, CFCT has appealed with the Supreme Court in regard to the result of the second hearing. Thus, this case is waiting for the judgement of the Supreme Court.

(2) Major ongoing lawsuits, non-lawsuit or administrative lawsuit caused by directors, supervisors or major stockholders with holdings over 10%: None.

7.6.14 Other Major Risks: None.

7.7 Other Important Matters: None.





> SPECIAL DISCLOSURES

| 172 | 8.1 | Summary of Affiliated Enterprises |
|-----|-----|---------------------------------------|
| 243 | 8.2 | Issuance of Private Placement |
| | | Securities |
| 243 | 8.3 | Acquisition or Disposal of UPEC Share |
| | | bySubsidiaries |
| 243 | 8.4 | Other Necessary Supplement |
| 243 | 8.5 | Other Supplementary Disclosure |

8.1 Summary of Affiliated Companies

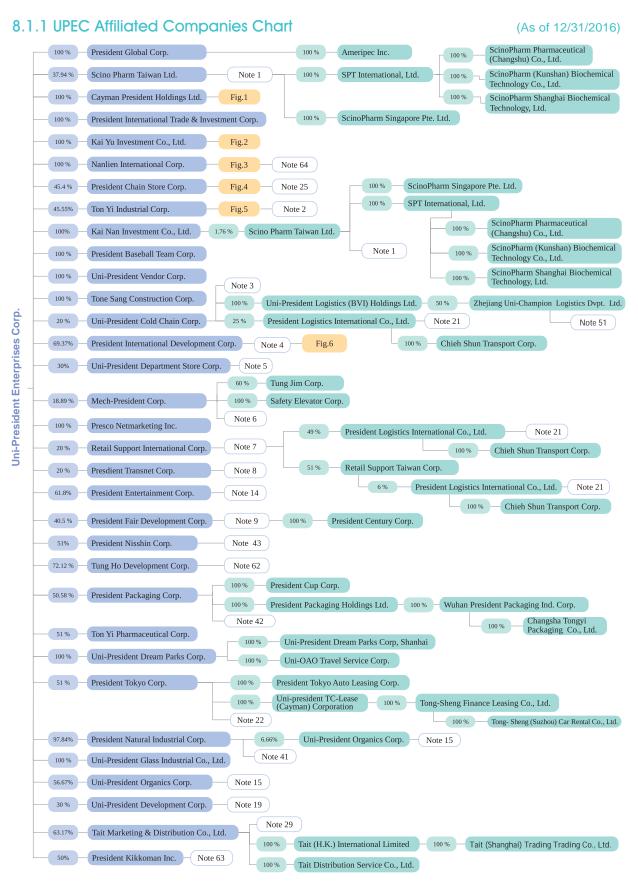


Figure 1

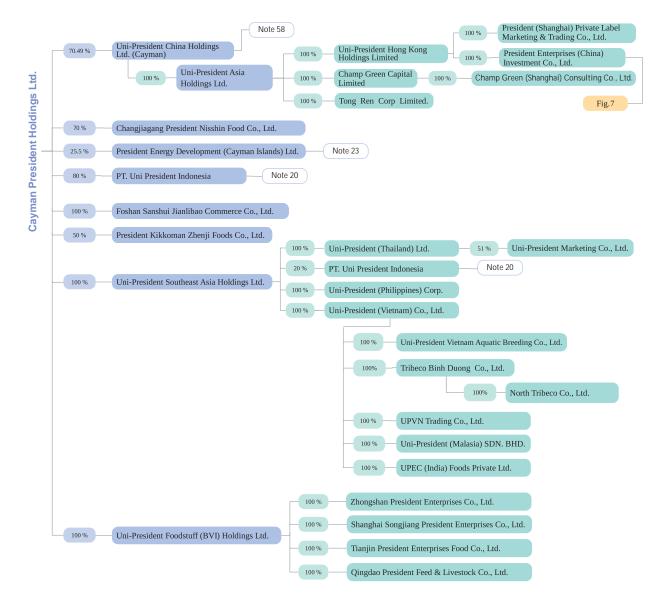


Figure 2

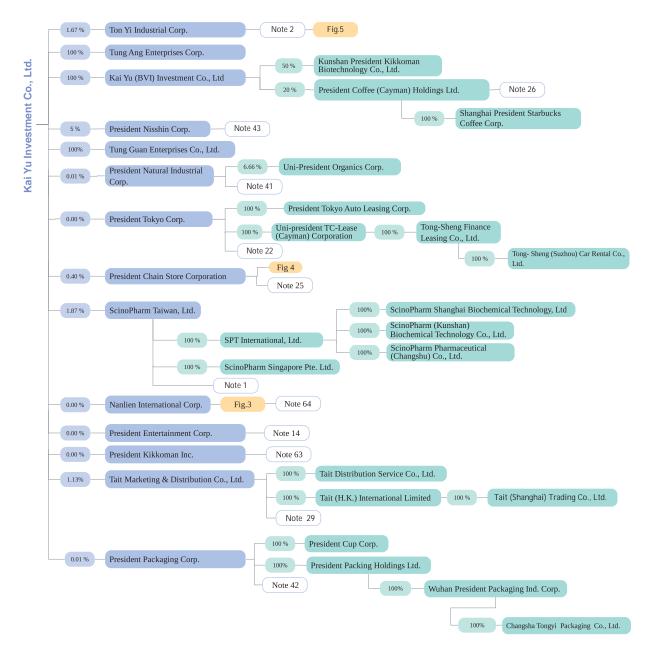


Figure 3

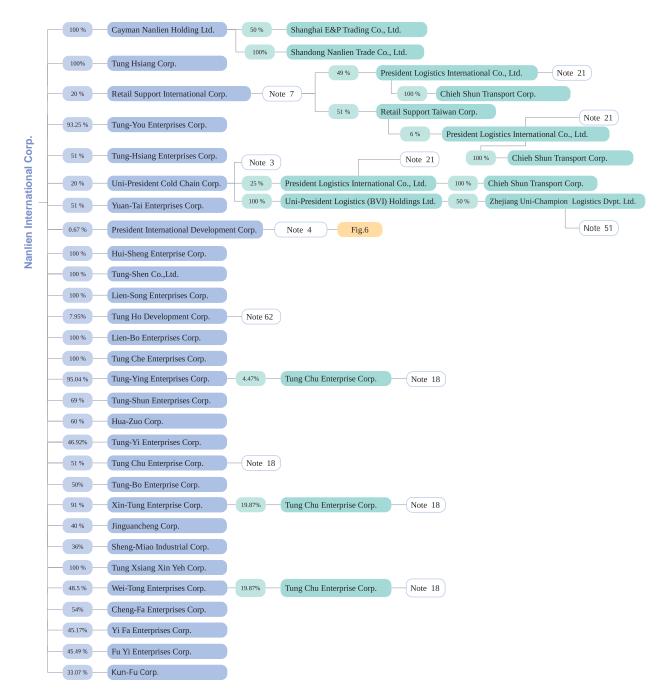


Figure 4

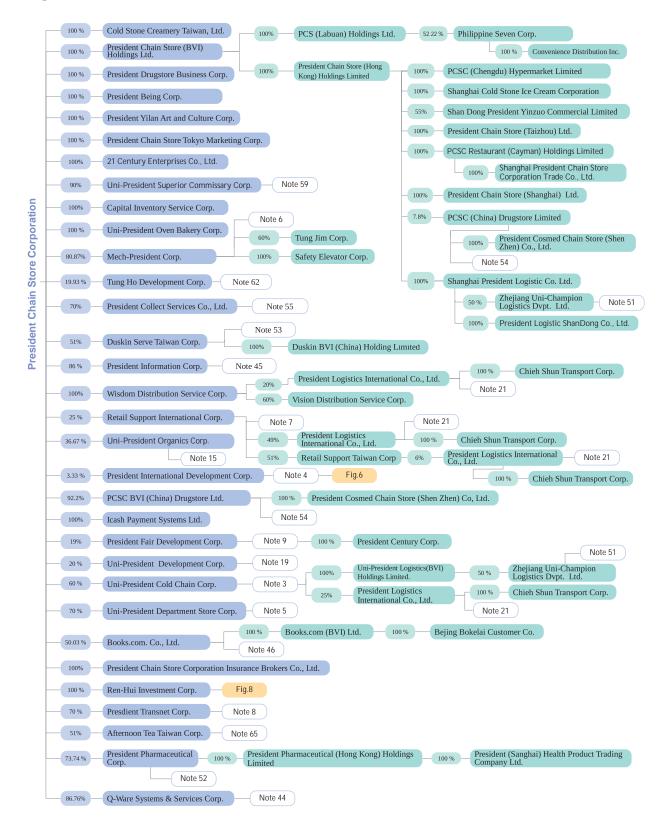


Figure 5

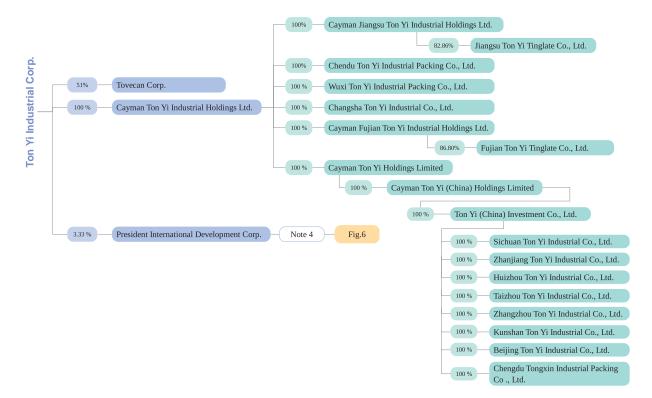


Figure 6

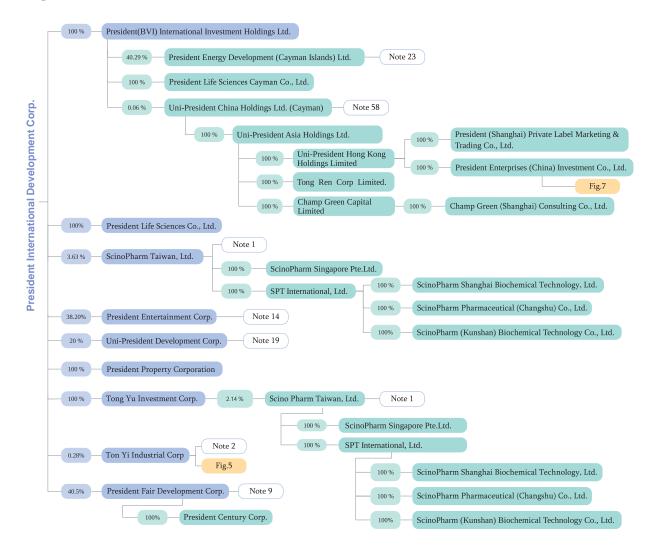


Figure 7

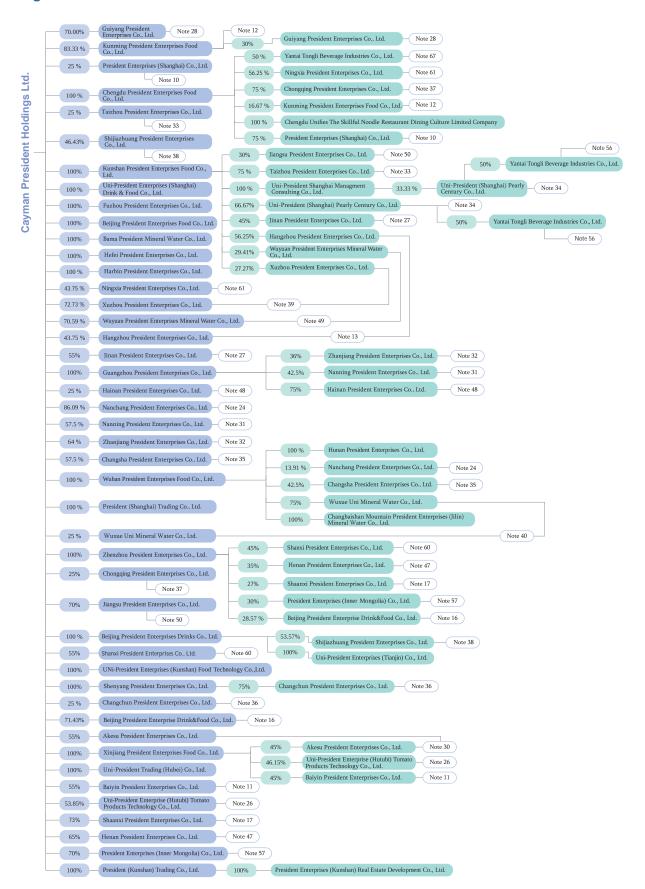
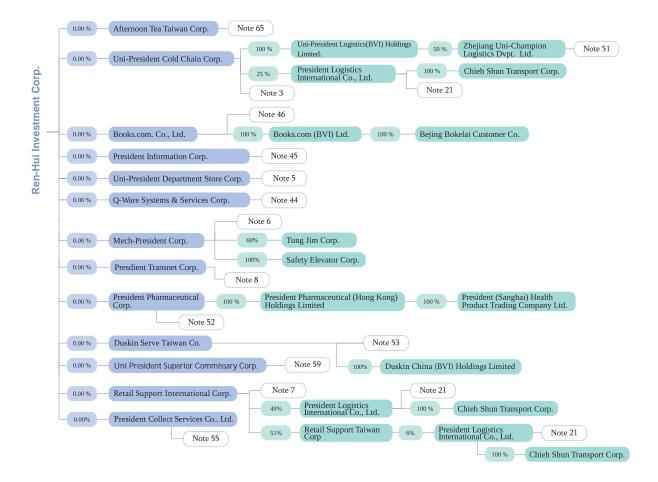


Figure 8



- Note 1 Uni-President Enterprises Corp. holds 37.94%, President International Development Corp. holds 3.63%, Tong Yu Investment Corp. holds 2.14%, Kai Yu Investment Co., Ltd. holds 1.87%, Kai Nan Investment Co., Ltd. holds 1.76% and consolidated holding is 47.34%.
- Note 2 Uni-President Enterprises Corp. holds 45.55%, Kai Yu Investment Co., Ltd. holds 1.67% and consolidated holding is 47.22%.
- Note 3 Uni-President Enterprises Corp. holds 20%, President Chain Store Corp. holds 60%, Nanlien International Corp. holds 20%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 100%.
- Note 4 Uni-President Enterprises Corp. holds 69.37%, President Chain Store Corp. holds 3.33%, Nanlien International Corp. holds 0.67%, Ton Yi Industrial Corp. holds 3.33% and consolidated holding is 76.70%.
- Note 5 Uni-President Enterprises Corp. holds 30%, President Chain Store Corp. holds 70%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 100.00%.
- Note 6 Uni-President Enterprises Corp. holds 18.89%, President Chain Store Corp. holds 80.87%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 99.76%.
- Note 7 Uni-President Enterprises Corp. holds 20%, President Chain Store Corp. holds 25%, Nanlien International Corp. holds 20%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 65%.
- Note 8 Uni-President Enterprises Corp. holds 20%, President Chain Store Corp. holds 70%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 90%.
- Note 9 Uni-President Enterprises Corp. holds 40.5%, President International Development Corp. holds 40.5%, President Chain Store Corp. holds 19% and consolidated holding is 100%.
- Note 10 Chengdu President Enterprises Food Co., Ltd. holds 75%, President Enterprises (China) Investment Co., Ltd. holds 25% and consolidated holding is 100%.
- Note 11 Xinjiang President Enterprises Food Co., Ltd. holds 45%, President Enterprises (China) Investment Co., Ltd. holds 55% and consolidated holding is 100%.
- Note 12 Chengdu President Enterprises Food Co., Ltd. holds16.67%, President Enterprises (China) Investment Co., Ltd. holds 83.33% and consolidated holding is 100%.
- Note 13 Kunshan President Enterprises Food Co., Ltd. holds56.25%, President Enterprises (China) Investment Co., Ltd. holds 43.75% and consolidated holding is 100%.
- Note 14 Uni-President Enterprises Corp. holds 61.8%, President International Development Corp. holds 38.2%, Kai Yu Investment Co., Ltd. holds 0.00% and consolidated holding is 100.00%.
- Note 15 Uni-President Enterprises Corp. holds 56.67%, President Chain Store Corp. holds 36.67%, President Natural Industrial Corp. holds 6.66% and consolidated holding is 100%.
- Note 16 Zhengzhou President Enterprises Co., Ltd. holds 28.57%, President Enterprises (China) Investment Co., Ltd. holds 71.43% and consolidated holding is 100.00%.
- Note 17 Zhengzhou President Enterprises Co., Ltd. holds 27%, President Enterprises (China) Investment Co., Ltd. holds 73% and consolidated holding is 100.00%.
- Note 18 Nanlien International Corp. holds 51%, Xin Tung Enterprises Corp. holds 19.87%, Tung-Ying Enterprises Corp. holds 4.47%, Wei-Tong Enterprises Corp. holds 7.93% and consolidated holding is 75.34%.
- Note 19 Uni-President Enterprises Corp. holds 30%, President Chain Store Corp. holds 20%, President International Development Corp. holds 20% and consolidated holding is 70%.
- Note 20 Cayman President Holdings Ltd. holds 80.00%, Uni-President Southeast Asia Holdings Ltd. holds 20.00% and consolidated holding is 100%.
- Note 21 Retail Support International Corp. holds 49%, Wisdom Distribution Service Corp. holds 20%, Uni-President Cold Chain Corp. holds 25%, Retail Support Taiwan Corp. holds 6% and consolidated holding is 100%.

- Note 22 Uni-President Enterprises Corp. holds 51%, Kai Yu Investment Co., Ltd. holds 0.00% and consolidated holding is 51.00%
- Note 23 Cayman President Holdings Ltd. holds 25.5%, President (BVI) International Investment Holdings Ltd. holds 40.29% and consolidated holding is 65.79%.
- Note 24 Wuhan President Enterprises Food Co., Ltd. holds 13.91%, President Enterprises (China) Investment Co., Ltd. holds 86.09% and consolidated holding is 100%.
- Note 25 Uni-President Enterprises Corp. holds 45.4%, Kai Yu Investment Co., Ltd. holds 0.40% and consolidated holding is 45.80%
- Note 26 Xinjiang President Enterprises Food Co., Ltd. holds 46.15%, President Enterprises (China) Investment Co., Ltd. holds 53.85 % and consolidated holding is 100%.
- Note 27 Kunshan President Enterprises Food Co., Ltd. holds 45.00%, President Enterprises (China) Investment Co., Ltd. Holds 55.00% and consolidated holding is 100%.
- Note 28 Kunming President Enterprises Corp. holds 30%, President Enterprises (China) Investment Co., Ltd. holds 70.00%, and consolidated holding is 100%.
- Note 29 Uni-President Enterprises Corp. holds 63.17%, Kai Yu Investment Co., Ltd. holds 1.13% and consolidated holding is 64.3%.
- Note 30 Xinjiang President Enterprises Food Co., Ltd. holds 45%, President Enterprises (China) Investment Co., Ltd. holds 55% and consolidated holding is 100%.
- Note 31 Guangzhou President Enterprises Co., Ltd. holds 42.5%, President Enterprises (China) Investment Co., Ltd. holds 57.5% and consolidated holding is 100%.
- Note 32 Guangzhou President Enterprises Co., Ltd. holds 36%, President Enterprises (China) Investment Co., Ltd. holds 64% and consolidated holding is 100%.
- Note 33 Kunshan President Enterprises Food Co., Ltd. holds 75%, President Enterprises (China) Investment Co., Ltd. holds 25% and consolidated holding is 100%.
- Note 34 Kunshan President Enterprises Food Co., Ltd. holds 66.67%, Uni-President Shanghai Managment Consulting Co., Ltd. holds 33.33% and consolidated holding is 100%.
- Note 35 Wuhan President Enterprises Food Co., Ltd. holds 42.5%, President Enterprises (China) Investment Co., Ltd. holds 57.5%, and consolidated holding is 100%.
- Note 36 Shenyang President Enterprises Co., Ltd. holds 75%, President Enterprises (China) Investment Co., Ltd. holds 25%, and consolidated holding is 100%.
- Note 37 Chengdu President Enterprises Food Co., Ltd. holds 75%, President Enterprises (China) Investment Co., Ltd. holds 25% and consolidated holding is 100%.
- Note 38 Beijing President Enterprises Drinks & Food Co., Ltd. holds 53.57%, President Enterprises (China) Investment Co., Ltd. Holds 46.43% and consolidated holding is 100%.
- Note 39 Kunshan President Enterprises Food Co., Ltd. holds 27.27%, President Enterprises (China) Investment Co., Ltd. holds 72.73% and consolidated holding is 100%.
- Note 40 Wuhan President Enterprises Food Co., Ltd. holds 75%, President Enterprises (China) Investment Co., Ltd. holds 25% and consolidated holding is 100%.
- Note 41 Uni-President Enterprises Corp. holds 97.84%, Kai Yu Investment Co., Ltd. holds 0.01% and consolidated holding is 97.85%.
- Note 42 Uni-President Enterprises Corp. holds 50.58%, Kai Yu Investment Co., Ltd. holds 0.01% and consolidated holding is 50.59%.
- Note 43 Uni-President Enterprises Corp. holds 51.00%, Kai Yu Investment Co., Ltd. holds 5.00% and consolidated holding is 56.00%.
- Note 44 President Chain Store Corp. holds 86.76%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 86.76%.

- Note 45 President Chain Store Corp. holds 86%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 86%.
- Note 46 President Chain Store Corp. holds 50.03%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 50.03%.
- Note 47 Zhengzhou President Enterprises Co., Ltd. holds 35%, President Enterprises (China) Investment Co., Ltd. holds 65% and consolidated holding is 100%.
- Note 48 Guangzhou President Enterprises Co., Ltd. holds 75%, President Enterprises (China) Investment Co., Ltd. holds 25% and consolidated holding is 100%.
- Note 49 Kunshan President Enterprises Food Co., Ltd. holds 29.41%, President Enterprises (China) Investment Co., Ltd. holds 70.59% and consolidated holding is 100%.
- Note 50 Kunshan President Enterprises Food Co., Ltd. holds 30%, President Enterprises (China) Investment Co., Ltd. holds 70% and consolidated holding is 100%.
- Note 51 Uni-President Logistics (BVI)Holdings Limited holds 50.00%, Shanghai President Logistic Co. Ltd. holds 50.00% and consolidated holding is 100.00%.
- Note 52 President Chain Store Corp. holds 73.74%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 73.74%.
- Note 53 President Chain Store Corp. holds 51.00%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 51.00%.
- Note 54 President Chain Store Corp. holds 92.20%, President Chain Store (Hong Kong) Holdings Limited holds 7.80%, and consolidated holding is 100.00%.
- Note 55 President Chain Store Corp. holds 70.00%, Ren-Hui Investment Corp. holds 0.00%, and consolidated holding is 70.00%.
- Note 56 Chengdu President Enterprises Food Co., Ltd. holds 50.00%, Uni-President (Shanghai) Pearly Century Co., Ltd. holds 50.00% and consolidated holding is 100.00%.
- Note 57 Zhengzhou President Enterprises Co., Ltd. holds 30%, President Enterprises (China) Investment Co., Ltd. holds 70% and consolidated holding is 100.00%.
- Note 58 Cayman President Holdings Ltd. holds 70.49%, President (BVI) International Investment Holdings Ltd. holds 0.06% and consolidated holding is 70.55%.
- Note 59 President Chain Store Corp. holds 90.00%, Ren-Hui Investment Corp. holds 0.00%, and consolidated holding is 90.00%.
- Note 60 Zhengzhou President Enterprises Co., Ltd. holds 45%, President Enterprises (China) Investment Co., Ltd. holds 55% and consolidated holding is 100.00%.
- Note 61 Chengdu President Enterprises Food Co., Ltd. holds 56.25%, President Enterprises (China) Investment Co., Ltd. Holds43.75% and consolidated holding is 100%.
- Note 62 Uni-President Enterprises Corp. holds 72.12%, Nanlien International Corp. holds 7.95%, President Chain Store Corp. holds 19.93% and consolidated holding is 100.00%.
- Note 63 Uni-President Enterprises Corp. holds 50.00%, Kai Yu Investment Co., Ltd. holds 0.00% and consolidated holding is 50%.
- Note 64 Uni-President Enterprises Corp. holds 100.00%, Kai Yu Investment Co., Ltd. holds 0.00% and consolidated holding is 100.00%.
- Note 65 President Chain Store Corp. holds 51.00%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 51.00%.

8.1.2 UPEC Affiliated Companies

As of Dec. 31, 2016 Unit: NT\$ thousands

| Name of Corporation | Date of Establishment | Address | Paid-in Capital | Major Business/ Production Items |
|---|--------------------------|---|--------------------------|---|
| Uni-President Enterprises Corp. | 1967.08.25 | No.301, Zhongzheng Rd., Yongkang Dist., Tainan City, Taiwan R.O.C. | 56,820,154 | Manufacture, processing and sales of various soft drinks, foods, animal feeds and flouretc. |
| President Global Corp. | 1988.10.01 | 6965 Aragon Circle, Buena Park, California 90620, USA. | USD 5,000,000 | Instant noodles and juice can importation |
| Ameripec Inc. | 2000.06.15 | 6965 Aragon Circle, Buena Park, California 90620, USA. | USD 2,601,000 | Manufacture of soft drinks |
| Cayman President Holdings Ltd. | 1994.01.06 | Second Floor, Zephyr House, Mary Street,P. O.Box 709,George Town,Grand Cayman,Cayman Islands,British West Indies. | USD 406,136,000 | Professional investments |
| Uni-President Southeast Asia Holdings Ltd. | 2003.01.14 | Scotia Centre,4th Floor,P.O.Box 2804,George Town,Grand Cayman,Cayman Islands. | USD 75,000,000 | Professional investments |
| Uni-President (Thailand) Ltd. | 1994.05.17 | 253 Tower,18th Floor, Soi Asoke, Sukhumvit 21 Road, North Klong Toey, Khet Wattana, Bangkok 10110,Thailand | THB 1,830,000,000 | Manufacturing and sales of food |
| Uni-President Marketing Co., Ltd. | 2004.01.01 | 253 Tower,19th Floor, Soi Asoke, Sukhumvit 21 Road, North Klong Toey, Khet Wattana, Bangkok 10110,Thailand | THB 12,000,000 | Marketing of beverage and food |
| Uni-President (Vietnam) Co., Ltd. | 1999.02.06 | No.16-18, DT 743 Road, Song Than 2 Industrial Zone, Di An County, Binh Duong Province, Vietnam | VNP 1,780,948,854,000 | Manufacturing and selling of beverage, flour, feeds and instant noodle |
| Uni-President Vietnam Aquatic Breeding Co., Ltd. | 2007.03.13 | An Hai Manufacturing and Inspection Aquatic Product Zone, Ninh Phuoc District, Ninh Thuan Province, Vietnam | VNP 262,650,000,000 | Aquatic breeding and selling |
| Tribeco Binh Doung Co., Ltd. | 2006.08.17 | So 8. Duong So 11. KCN Viet Nam-Singapore, Huyen Thuan An-Tinh Binh Duong | VNP 907,000,000,000 | Manufacturing and selling of beverage and food |
| North Tribeco Co., Ltd. | 2007.10.08 | Km22, Ban Yen Nhan town,My Hao distric,Hung Yen, Vietnam | VNP 100,000,000,000 | Manufacturing and selling of beverage and food |
| UPEC (India) Foods Private Ltd. | 2010.04.12 | Flat no.3-D, Sapthamalika Apartments, Front Block, 188, Poonamallee High Road, Kilpauk Chennai TamilNadu-TN 60010 INDIA | INR 277,770,000 | Manufacturing and selling of beverage and food |
| Uni-President (Malaysia) SDN.BHD | 2011.05.10 | 3A-13,Damansara Intan E-Business Park, No 1, Jalan SS20/27, 47400, Petaling Jaya, Selangor, Malaysia | MYR 1,000,000 | Aquatic feed & related, Probiotics, Aerater, Seafoods & Raw material exports, Hachery |
| UPVN Trading Co., Ltd. | 2013.03.18 | No1, No 34 Road, Quarter 5, An Phuù Ward, District 2, HCM city, Vietnam | VNP5,000,000,000 | Trading |
| Uni-President (Philippines) Corp. | 2001.04.24 | Ground Floor, Tony's Bldg., Economia Corner Industrial St., Bagumbayan, Libis, Quezon City, 1110 Philippines | PHP 1,634,000,000 | Manufacturing and selling of instant noodle |
| PT. Uni President Indonesia | 2014.02.28 | Rukan Artha Gading Niaga Blok A No. 32-34,Kelapa Gading Barat Jakarta Utara 14241 | IDR 3,595,500,000 | Selling |

| Unit: NT\$ thousands | | | | |
|--|--------------------------|---|-------------------|---|
| Name of Corporation | Date of Establishment | Address | Paid-in Capital | Major Business/ Production Items |
| President Energy Development (Cayman Islands) Ltd. | 1995.09.11 | Regatta office Park West Bay Road, P.O.Box 31106 ,Grand Cayman KY1-1205,Cayman Islands, British West Indies | USD 23,000,000 | Professional investments |
| Uni-President China Holdings Ltd. (Cayman) (Note 1) | 2007.07.04 | Unit No.703A, 7/F,Golden Centre, 190 Des Voeux Road Central, Hong Kong | HKD 43,193,000 | Professional investments |
| Uni-President Asia Holdings Ltd. | 2006.06.29 | Unit No.703A, 7/F,Golden Centre, 190 Des Voeux Road Central, Hong Kong | USD 883,380,000 | Professional investments |
| Uni-President Hong Kong Holdings Limited | 2009.04.30 | Unit No.703A, 7/F,Golden Centre, 190 Des Voeux Road Central, Hong Kong | HKD 4,754,996,000 | Professional investments |
| Tong Ren Corp Limited. | 2006.12.28 | 1F., No.340, Ziqiang Rd., Yongkang Dist., Tainan City, Taiwan R.O.C. | 1,000 | Staffing services |
| Uni-President Enterprises (China) Investment Co., Ltd. | 1998.03.10 | No. 131, Linhong Rd., Shanghai Hongqiao Linkong Economic Zone, Changning District, Shanghai, China | USD 1,063,970,000 | Professional investments |
| Fuzhou President Enterprises Co., Ltd. | 2001.07.19 | NO.13, Kuaian Extended Area of Fuzhou Economic &Technical Zone, Fujian, China | USD 20,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Xinjiang President Enterprises Food Co., Ltd. | 1992.01.13 | No.483, Yingbin Road, Ecnomical & Technological Development Zone ,Urumqi, Xinjiang, China | USD 37,500,000 | Tomato products, instant noodles, soft drinks |
| Chengdu President Enterprises Food Co., Ltd. | 1993.04.14 | Chengdu Industrical Park for Taiwan and Foreign Investment, Tianfu Town, Wenjiang County, Chengdu, Sichuan, China | USD 65,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Chengdu Unifies The Skillful Noodle Restaurant Dining Culture Limited Company | 2000.08.24 | Chengdu Industrical Park for Taiwan and Foreign Investment, Tianfu Town, Wenjiang County, Chengdu, Sichuan, China | RMB 1,000,000 | Catering service industry |
| Guangzhou President Enterprises Co., Ltd. | 1994.12.05 | No.788, Kangnan Rd., Nan Gang Town, Huang Pu, GuangZhou, Guangdong, China | USD 75,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Nanning President Enterprises Co., Ltd. | 2000.11.16 | NO.29, Wuhua Road, Nanning-Asean Economic Development Zone, Nanning, Guangxi, China | USD 30,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Beijing President Enterprises Food Co., Ltd. | 1992.04.02 | NO.70, Kaifang Road, Huairou District, Beijing, China | USD 23,400,000 | Wholesale and retailing |
| Beijing President Enterprises Drinks Co., Ltd. | 2001.02.02 | C Building, Dazhongfiile Village Industrial Zone, Hauirou Country, Beijing, China | USD 29,500,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| President (Shanghai) Trading Co., Ltd. | 2005.10.17 | NO. 131, Linhong Rd., Shanghai Hongqiao Linkong Economic Zone, Changning District, Shanghai, China | USD8,600,000 | Wholesale and retailing |
| Wuhan President Enterprises Food Co., Ltd. | 1993.07.07 | NO.6007, Dongxihu Avenue, Wujiashan Street, Dongxihu Distric, Wuhan, China | USD 59,600,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Nanchang President Enterprises Co., Ltd. | 2001.05.18 | No.1288, Jingkai Boulevard, Nanchang Economic and Technology Development Area, Jiangxi Province, China | USD 44,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |

| Name of Corporation | Date of Establishment | Address | Paid-in Capital | Major Business/ Production Items |
|--|--------------------------|--|-----------------|---|
| Kunshan President Enterprises Food Co., Ltd. | 1993.05.14 | No.301, Qin Yang Rd. (South), Kunshan, Jiangsu, China | USD 96,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Shenyang President Enterprises Co., Ltd. | 1995.06.15 | No.15, 6St., Economical & Technical Development Zone, Shengyang, China | USD 39,900,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Hefei President Enterprises Co., Ltd. | 1998.04.23 | 182 Jinxiu Rd., Economy & Tech. Development Zone, Hefei, Anhui, China | USD 60,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Harbin President Enterprises Co., Ltd. | 1998.02.26 | Qingdao Rd., Comprehensive Industrial Development Section, Harbin Economic & Technological Development Zone, China | USD 25,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Zhenzhou President Enterprises Co., Ltd. | 2002.06.25 | Xinzheng Taiwan Businessmen Investment Zone East of the Xingang Main Rd.,Henan, China | USD 37,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Kunming President Enterprises Food Co., Ltd. | 2007.11.08 | The Singapore Industrial Park of Dachong District, Chenggong county, Kunming City , China | USD 30,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Champ Green Capital Co., Limited | 2008.06.05 | FLAT/RM 908 9F Hutchison House 10 Harcourt Road Central, Hong Kong | USD 2,162,000 | Professional investments |
| Champ Green (Shanghai) Consulting Co., Ltd. | 2009.05.12 | Room 106, No. 2, 2310 Tang Lugong Road, Pudong, Shanghai , China | USD 150 ,000 | Consulting |
| Bama President Mineral Water Co., Ltd. | 2009.02.20 | Cifu Village, Bama Town, Bama County, Heci Province, Guangxi, China | USD 4,150,000 | Manufacturing and selling of natural water, mineral water |
| Changsha President Enterprises Co., Ltd. | 2010.09.01 | NO.1301,Zhongoing Rd, Jinxia Economy And Technical Development, Kaifu District, Changsha, Hunan, China | USD 30,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Zhanjiang President Enterprises Co., Ltd. | 2010.10.28 | NO.1, Henger Rd,Linbei Industrial Bases,Suixi Country,Zhanjiang, Guangdong Province, China | USD 25,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Akesu President Enterprises Co., Ltd. | 2010.12.15 | Characteristic Industrial Park NO.15 Fuda Road, Akesu | USD 20,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Baiyin President Enterprises Co., Ltd. | 2011.02.24 | Small and medium-sized enterprises business base, Baiyin District, Baiyin City, Gansu Province, China | USD 20,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Changchun President Enterprises Co., Ltd. | 2010.12.02 | East to Bing Twelve Street and North to Yi Two Road Economy , Technology Developing Zone,Changchun,Jilin Province, China | USD 20,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Uni-President (Shanghai) Pearly Century Co., Ltd. | 2003.08.01 | 6/f,No.2 building, No. 568, Tianshan Rd.(west), Changning District, Shanghai, China | RMB 60,000,000 | Leasing business |
| Chongqing President Enterprises Co., Ltd. | 2011.02.16 | Tangfang Area, Qinggang Group, BiShan Industrial Park, ChongQing , China | USD 33,600,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Taizhou President Enterprises Co., Ltd. | 2011.01.28 | No.301, Zhenxing Road, Technology Park, Gaogang District, Taizhou, Jiangsu Province , China | USD 30,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |

| Unit: NT\$ thousands | | | | |
|--|--------------------------|--|-----------------|---|
| Name of Corporation | Date of Establishment | Address | Paid-in Capital | Major Business/ Production Items |
| Uni-President Shanghai Managment Consulting Co., Ltd. | 2003.07.18 | 8/f,No.2 building, No. 568, Tianshan Rd.(west), Changning District, Shanghai, China | RMB 20,000,000 | Wholesale leather products, clothing |
| Hainan President Enterprises Co., Ltd. | 2011.03.08 | NO.301 , Beiyihuan Road, Laocheng Economic Development Zone,Chengmai County, Hainan, China | USD 14,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Shijiazhuang President Enterprises Co., Ltd. | 2010.11.15 | NO.153, Xingan Street, High Tech Industrial Development Area, Shijiazhuang, Hebei Province, China | USD 35,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Jinan President Enterprises Co., Ltd. | 2011.04.18 | No.301, Tong Yi Street, Ji Bei Development Zone,Ji Yang County, Jinan ,Shandong Province, China | USD30,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Guiyang President Enterprises Co., Ltd. | 2011.07.06 | The Medicine and food estate field of XiuWen in GuiYang | USD30,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Wuxue Uni Mineral Water Co., Ltd. | 2011.06.08 | Lvlin village,Meichuan Town,Wuxue,Hubei Province, China | USD 4,800,000 | Manufacturing mineral water |
| President (Shanghai) Private Label Marketing & Trading Co., Ltd. | 2011.06.28 | No. 131, Linhong Rd., Shanghai Hongqiao Linkong Economic Zone, Changning District, Shanghai, China | USD 950,000 | Wholesale of pre- packaged food and dairy products/ |
| Hangzhou President Enterprises Co., Ltd. | 2011.06.21 | No. 301, Sanfeng Rd, Qianjin Sub-district, Ziaoshan District, Hangzhou, Zhejiang Province, P.R.C | USD 40,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Xuzhou President Enterprises Co., Ltd. | 2011.09.02 | The North Third Ring Road South, And G104 National Highway East Xuzhou Economic Zone, China | USD 33,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Henan President Enterprises Co., Ltd. | 2012.03.09 | Luohe National Economic And Technological Development Zone East Road West, Henan, China | USD 30,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| President (Kunshan) Trading Co.,Ltd. | 2012.03.28 | NO.301, Qin Yang Rd. (South), Kunshan, Jiangsu, China | USD 10,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Shaanxi President Enterprises Co., Ltd. | 2012.07.06 | NO.1 Tongyi Avenue, Chengdong Huan Road, Liquan County, Xianyang, China | USD 50,000,000 | Manufacturing and sales of instant noodles, soft drinks |
| Wuyuan President Enterprises Mineral Water Co., Ltd. | 2012.05.30 | Luyuan Village,Jiangwan County ,Wuyuan, Jiangxi, China | USD 1,700,000 | Manufacturing mineral water |
| Jiangsu President Enterprises Co., Ltd. | 2012.11.05 | NO.301 Gutan Avenue, Gaochun Economic Development Zone, Nanjing, China | USD 30,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd. | 2013.03.15 | Hongfeng village, Erdao baihe Town, Antu county, Jilin China | RMB 135,000,000 | Manufacturing mineral water |
| President Enterprises (Kunshan) Real Estate Development Co., Ltd. | 2013.04.09 | NO.301, Qin Yang Rd. (South), Kunshan, Jiangsu, China | RMB 60,000,000 | Real estate development |

| Unit: N1\$ thousands | | | | |
|--|--------------------------|---|-----------------|---|
| Name of Corporation | Date of Establishment | Address | Paid-in Capital | Major Business/ Production Items |
| Ningxia President Enterprises Co., Ltd. | 2013.04.22 | No.129, Guihua Second Road, West of Zone, Yinchuan E.D.A., Ningxia, China | USD 16,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| President Enterprises (Inner Mongolia) Co., Ltd. | 2013.05.13 | Hohhot HeLinGe'Er Sheng Yue Economic Zone Administrative Committee, Room 509, Office Tower | USD 30,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Beijing President Enterprise Drink&Food Co., Ltd. | 2013.06.03 | Area A M2-10, 12, 13, Beijing pinggu district valley, zhongguancun science park, Valley park, Beijing China | USD 49,000,000 | Manufacturing and sales of instant noodles, soft drinks, food |
| Shanxi President Enterprises Co., Ltd. | 2013.09.10 | Zhang Bei Cun, Jinzhong City, Qixian Economic Development Zone, Shanxi, China | USD 30,000,000 | Manufacturing and sales of drinks |
| President Enterprises (Shanghai) Co., Ltd. | 2001.10.14 | NO.2185 , Lotus South Road, Minhang Distric, Shanghai, China | USD 40,000,000 | Manufacturing and sales of drinks |
| Uni-President Enterprise (Hutubi) Tomato Products Technology Co., Ltd. | 2013.11.01 | Floor 3, China Merchants Bureau, No. 40, DongFeng Road, HuTuBi County, Changji Hui Autonomous Prefecture, Xinjiang Uyghur Autonomous Region, China | USD19,500,000 | Tomato products |
| Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd. | 2014.05.04 | Area 22, Building No. 4, No.888, YueGong Road, JinShan Industrial Zone, Shanghai China | USD 31,000,000 | Manufacturing and sales of drinks |
| Uni-President Trading (Hubei) Co., Ltd. | 2004.06.23 | NO.6007, Dongxihu Avenue, Wujiashan Street, Dongxihu Distric, Wuhan, China | RMB 96,000,000 | Manufacturing and sales of drinks |
| Uni-President Enterprises (Tianjin) Co., Ltd. | 2014.08.15 | 645EE30 room, Aviation Industry Support Center, Paul route 1, Airport Economic Zone, Tianjin, China | USD12,000,000 | Manufacturing and sales of drinks |
| Hunan President Enyerprises Co., Ltd. | 2015.03.10 | 3F, Shaoyang Avenue Middle, Small and Medium Enterprise Business Center, Shaoyang City, Hunan, China | USD 6,000,000 | Manufacturing and sales of instant noodles, soft drinks and dairy food |
| Uni-Presodent Enterprises (Kunshan) Food Technology Co., Ltd. | 1995.12.27 | No. 255, Middle Qingyang Road, Kunshan, Jiangsu, P.R.C. | USD12,000,000 | R&D |
| Yantai Tongli Beverage Industries Co., Ltd. | 1999.06.09 | No. 889, Xingcheng Street, Muping District ,Yantai, Shandong, China | RMB 100,000,000 | Manufacturing and sales of drinks |
| Kunshan President Kikkoman Biotechnology Co., Ltd. | 2000.05.16 | NO.301, QingYang Road, Kunshan, JiangSu Province, China | USD11,000,000 | Produceing soy sauce and selling self- produced products |
| President Kikkoman Zhenji Foods Co., Ltd. | 2008.10.23 | NO.34 Guangan Street, Shijia Zhuang, Hebei, China | RMB 300,000,000 | Produceing soy sauce and selling self- produced products |
| Uni-President Foodstuff (BVI) Holdings Ltd. | 2004.08.11 | Offshore Incorporations Limited of P.O.Box 957, Offshore Incorportions Centre,Road Town, Tortola, British Virgin Islands | USD18,550,000 | Professional investments |
| Tianjiang President Enterprises Food Co., Ltd. | 1992.06.17 | F601Yangguang Park Suite, No.2 Mingyuan Road, Economic & Technical Development Zone, Tianjin, China | RMB 98,000,000 | Manufacturing and selling of flour |
| Zhongshan President Enterprises Co., Ltd. | 1995.06.14 | NO.83 Industrial Area, Fusa County, Zhongshan, Guangdong, China | USD 19,400,000 | Manufacturing and selling of aquatic products, and pet feeds. |

| Unit: NT\$ thousands | | | | |
|--|--------------------------|--|-----------------|--|
| Name of Corporation | Date of Establishment | Address | Paid-in Capital | Major Business/ Production Items |
| Changjiagang President Nisshin Food Co., Ltd. | 1996.03.22 | NO.9, Baodao Rd., Changjiagang Freetrade Zone, Jiangsu, China | USD 17,000,000 | Edible oil |
| Foshan Sanshui Jianlibao Commerce Co., Ltd. | 2004.12.06 | No.44 Jianlibao South Road, Foshan, Guangdong, China | RMB 430,000,000 | Wholesale and retailing |
| Qingdao President Feed & Livestock Co., Ltd. | 1998.04.08 | NO.5 Cui Leng Rd. Bai Sha He Town Ping Du Qing Dao China | USD15,000,000 | Animal feed business & Manufacturing and distribution of feeds |
| Shanghai Songjiang President Enterprises Co., Ltd. | 2001.05.11 | No.22, Xin qiao town, Min yi Rd., Song Jiang District, Shanghai, China | USD19,000,000 | Manufacturing and selling of feeds |
| President International Trade & Investment Corp. | 1990.12.27 | Citco B.V.I. Limited of P.O. Box 662, Citco Building, Wickhams Cay, Road Town, Tortola, British Virgin Islands | USD10,700,000 | Professional investments |
| Kai Yu Investment Co., Ltd. | 1993.05.27 | 1F., No.340, Ziqiang Rd., Yongkang Dist., Tainan City, Taiwan R.O.C. | 3,261,088 | Professional investments |
| Kai Yu (BVI) Investment Co., Ltd. | 1999.05.06 | Commonwealth Trust Limited, Sealight House,Tortola, British Virgin Islands | USD6,200,000 | Professional investments |
| Tung Ang Enterprises Corp. | 1999.07.02 | 1F., No.340, Ziqiang Rd., Yongkang Dist., Tainan City, Taiwan R.O.C. | 30,000 | Wholesale and retailing of beverage and tea drink |
| Tung Guan Enterprises Co., Ltd. | 1997.12.31 | No.7, Sec. 3, Zhongshan Rd., Wuri Dist., Taichung City, Taiwan R.O.C. | 20,000 | Wholesale of egg product |
| Nanlien International Corp. | 1979.04.04 | 12 F.,No.560,sec.4,Jungshiau E.Rd.,Taipei, Taiwan R.O.C. | 1,000,000 | Importation and exportation business |
| Cayman Nanlien Holding Ltd. | 1996.09.06 | P.O.Box 31106 SMB,Grand Cayman ,Cayman Islands | USD2,710,000 | Professional investments |
| Lien-Song Enterprises Corp. | 1998.01.07 | 12 F.,No.560,sec.4,Jungshiau E.Rd.,Taipei, Taiwan R.O.C. | 65,000 | Sale of foods etc. |
| Hua-Zuo Corp. | 1998.05.14 | No.127,Guochiang 11th St.,Taoyuan City,Taoyuan, Taiwan R.O.C. | 8,000 | Sale of foods etc. |
| Hui-Sheng Enterprise Corp. | 2000.05.09 | 1F.,No.482, Sec.6, Nanjing E. Rd., Neihu Dist., Taipei City 114, Taiwan, R.O.C. | 9,000 | Sale of foods etc. |
| Tung-Shen Co., Ltd. | 1996.02.08 | No.8, Gongyequ 13th Rd., Xitun Dist., Taichung City 407, Taiwan, R.O.C. | 16,000 | Sale of foods etc. |
| Sheng-Miao Industrial Corp. | 1989.10.30 | 1F., No.6-76, Donggang Rd., Yilan City, Yilan County 260, Taiwan R.O.C. | 10,000 | Sale of foods etc. |
| Jin-Guan-Cheng Corp. | 1993.09.27 | No.13, Taishan 3rd St., West Dist., Chiayi City 600, Taiwan R.O.C. | 4,000 | Sale of foods etc. |
| Tung-You Internation Corp. | 2001.10.02 | 2F., No.415,Zhongzheng N Rd.,Sanchong Dist, New Taipei City 241,TaiwanR.O.C. | 40,000 | Sale of foods etc. |
| Tung-Bo Enterprise Corp. | 1998.01.26 | 10F,.No.618,Jingguo Rd., Taoyuan Dist., Taoyuan City 330, Taiwan R.O.C. | 15,000 | Sale of foods etc. |
| Tung-Shun Enterprises Corp. | 2000.05.23 | No.14, Wugong 6th Rd., Wugu Dist., New Taipei City 248, Taiwan R.O.C. | 45,000 | Sale of foods etc. |
| Tung-Hsiang Enterprises Corp. | 2000.05.29 | 2F., No.482, Sec.6, Nanjing E Rd.,Neihu Dist, Taipei City 114, Taiwan, R.O.C. | 45,000 | Sale of foods etc. |
| Yuan-Tai Enterprises Corp. | 1992.12.08 | 1F., No. 311, Yunghua 3rd St., Anping Chiu, Tainan, Taiwan 708, R.O.C. | 5,500 | Sale of foods etc. |

| Offic. N15 thousands | | | | |
|---|--------------------------|--|-----------------|--|
| Name of Corporation | Date of Establishment | Address | Paid-in Capital | Major Business/ Production Items |
| Tung-Yi Enterprises Corp. | 1993.10.21 | 1F.,No.106, Fengnan 1st Rd., Fengshan Dist, Kaohsiung City 830 ,Taiwan (R.O.C.) | 26,000 | Sale of foods etc. |
| Tung-Che Enterprises Corp. | 2000.05.04 | 2F., No.482, Sec.6, Nanjing E Rd.,Neihu Dist, Taipei City 114, Taiwan, R.O.C. | 20,000 | Sale of foods etc. |
| Tung-Xiang Corp. | 2000.05.20 | 2F., No.482, Sec.6, Nanjing E Rd.,Neihu Dist, Taipei City 114, Taiwan, R.O.C. | 80,000 | Sale of foods etc. |
| Tung-Ju Enterprise Corp. | 1992.05.07 | No.544, Daren Rd., Luzhu Dist., Kaohsiung City 821, Taiwan, R.O.C. | 30,000 | Sale of foods etc. |
| Xin-Tung Enterprise Corp. | 2001.09.24 | No.552-2, Xinglong Rd., Daliao Dist., Kaohsiung City 831, Taiwan, R.O.C. | 35,000 | Sale of foods etc. |
| Lien-Bo Enterprises Corp. | 1997.07.11 | 12 F.,No.560, Sec.4, Jungshiau E.Rd., Taipei, Taiwan R.O.C. | 200,000 | Sale of foods etc. |
| Tunnel International Marketing Corp. | 2000.02.22 | P.O.Box957, Offshore Incorporations Centre,Road Town,Tortola,B.V.I. | USD 20,000 | Trading & Selling |
| Shanghai E & P Trading Co., Ltd. | 2005.08.11 | 4F. No. 777 Ning Xia Lu. Pu Tuo Qu, Shanghai, China, 200062 | RMB 10,000,000 | Trading & Selling |
| Tung-Xiang Xin Yeh Corp. | 2011.04.22 | No.83, Wenxue 4th St., Renwu Dist., Kaohsiung City 814, Taiwan R.O.C. | 12,000 | Sale of foods etc. |
| Tung-Ying Enterprises Corp. | 2005.11.17 | No.2, Gongyehuan Rd., Pingtung City, Pingtung County 900, Taiwan, R.O.C. | 22,280 | Sale of foods etc. |
| Wei-Tong Enterprise Corp. | 2005.07.12 | No.1 Xinmin Rd., west Dist., chiayi City 600, Taiwan, R.O.C. | 25,000 | Sale of foods etc. |
| Cheng-Fa Enterprises Corp. | 2015.08.25 | No.1, Xinmin Rd., West Dist., Chiayi City 600, Taiwan R.O.C. | 20,000 | Sale of foods etc. |
| Yi Fa Enterprises Corp. | 2015.11.10 | No.55, Xiangzhong Rd., Dongshan Township, Yilan County 269, Taiwan R.O.C. | 18,000 | Sale of foods etc. |
| Fu Yi Enterprises Corp. | 2015.11.10 | No.329,Sec.1, Meishi Rd., Yangmei Dist, Taoyuan City 326, Taiwan R.O.C. | 45,000 | Sale of foods etc. |
| Kun-Fu Corp. | 1994.01.07 | No.296,Sec. 1, Fuxing E.Rd., Zhubei City, Hsinchu County 302, Taiwan R.O.C. | 15,000 | Selling |
| President Chain Store Corporation | 1987.06.10 | 8F, No.8, Tung Hsing Rd., Songshan Dist.,Taipei City, Taiwan R.O.C. | 10,396,223 | Chain stores |
| President Chain Store (BVI) Holdings Ltd. | 1998.07.09 | Tropical Isle Building, P.O. Box 438,Road Town, Tortola, British Virgin Islands | USD 140,384,000 | Professional investments |
| Ren-Hui Investment Corp. | 1996.12.20 | 8F, No.8, Tung Hsing Rd.,Songshan Dist., Taipei City, Taiwan R.O.C. | 100 | Professional investments |
| Capital Inventory Services Corp. | 1998.04.13 | 8F, No.8, Tung Hsing Rd.,Songshan Dist., Taipei City, Taiwan R.O.C. | 25,000 | Inventory consulting |
| President Drugstore Business Corp. | 1995.07.27 | 7F, No.8, Tung Hsing Rd.,Songshan Dist., Taipei City, Taiwan R.O.C. | 400,000 | Selling of drugs and cosmetics |
| 21 Century Enterprise Co., Ltd. | 1995.11.18 | B2, No.8, Tung Hsing Rd.,Songshan Dist., Taipei City, Taiwan R.O.C. | 100,000 | Restaurant and sales of goods |
| Wisdom Distribution Service Corp. | 1999.01.11 | No.70-1, Sec. 2, Jiayuan Rd., Shulin Dist., New Taipei City, Taiwan | 108,474 | Logistic and storage of publication and e-commerce |
| President Being Corp. | 2003.04.08 | B1, No.149, Sec.5, Minsheng E. Rd., Songshan Dist., Taipei City, Taiwan R.O.C. | 15,000 | Sports Entertainment |

| Unit: NT\$ thousands | | | | |
|---|--------------------------|---|-----------------|--|
| Name of Corporation | Date of Establishment | Address | Paid-in Capital | Major Business/ Production Items |
| President Chain Store Corporation Insurance Brokers Co., Ltd. | 2006.10.05 | 6F3, No.197, Sec. 4, Nanjing E. Rd., Songshan Dist., Taipei City 105, Taiwan R.O.C. | 15,000 | Life and property insurance |
| Cold Stone Creamery Taiwan, Ltd. | 2006.12.26 | 8F, No.8, Tung Hsing Rd.,Songshan Dist., Taipei City, Taiwan R.O.C. | 122,444 | Manufacturing, wholesaling and retailing of foods and beverages |
| Uni-President Oven Bakery Corp. | 2000.11.20 | 12F, No.8, Tung Hsing Rd.,Songshan Dist., Taipei City, Taiwan R.O.C. | 65,120 | Bread and pastry retailer |
| President Yilan Art and Culture Corp. | 2004.06.07 | No.201, Sec. 2, Wubin Rd., Wujie Township, Yilan County, Taiwan R.O.C. | 200,000 | Art and cultural exhibition |
| President Chain Store Tokyo Marketing Corporation | 2009.01.07 | 6F, 1-20-1 Shinkawa, Chuou-ku, Tokyo Japan | JPY 98,000,000 | Design and trade |
| Icash Payment Systems Ltd. | 2013.11.19 | 3F., No.101, Ruihu St., Neihu Dist., Taipei City 114, Taiwan R.O.C. | 500,000 | Electronic ticketing services |
| Uni-President Superior Commissary Corp. | 1999.03.11 | No.16, Zhongxing Rd., Tucheng Dist., New Taipei City, Taiwan R.O.C. | 539,110 | Fresh food manufacture |
| President Pharmaceutical Corp. | 1993.09.03 | 7F, No.8, Tung Hsing Rd.,Songshan Dist., Taipei City, Taiwan R.O.C. | 300,000 | Trade of the various medicines, medical apparatus, foods and beverages |
| President Transnet Corp. | 2000.01.24 | 2F., No.8, Sec. 3, Shuangshi Rd., Banqiao Dist., New Taipei City, Taiwan R.O.C. | 1,478,520 | Delivering and selling of food and merchandise |
| President Collect Services Co., Ltd. | 2002.06.24 | 8F, No.8, Tung Hsing Rd.,Songshan Dist., Taipei City, Taiwan R.O.C. | 15,000 | Bill collection service |
| Uni-President Department Store Corp. | 2006.02.24 | No.8, Sec. 5, Zhong Xiao E. Rd., Xinyi Dist., Taipei City, Taiwan R.O.C. | 400,000 | Department stores |
| Mech-President Corp. | 1991.12.09 | No. 67, Huan Gong Rd., Yung Kang Dist., Tainan City, Taiwan R.O.C. | 690,713 | Gas station, installment and maintenance of elevators |
| Q-ware Systems & Services Corp. | 1963.06.26 | 9F., No.81, Zhouzi St., Neihu Dist., Taipei City, Taiwan R.O.C. | 281,042 | IT & software Services |
| Uni-President Cold Chain Corp. | 1999.01.22 | No.340, Tzu Chiang Rd., Yung Kang Dist., Tainan City, Taiwan R.O.C. | 393,417 | Wholesaling and Delivery of cold or frozen food |
| President Information Corp. | 1997.08.27 | 6F, No. 246, Yang Guang St., Neihu Dist.,Taipei City, Taiwan R.O.C. | 299,006 | Information consulting services |
| Duskin Serve Taiwan Co. | 1994.10.28 | 8F, No. 8,Tung Hsing Rd., Songshan Dist., Taipei City, Taiwan | 200,000 | Selling and renting of cleaning instruments |
| Afternoon Tea Taiwan Co., Ltd. | 2008.02.14 | 8F, No. 8,Tung Hsing Rd., Songshan Dist., Taipei City, Taiwan | 170,000 | Selling and rent of cleaning instruments |
| Books.com. Co., Ltd. | 1995.12.27 | 12F., No.560, Sec. 4, Zhongxiao E. Rd., Xinyi Dist., Taipei City, Taiwan | 199,900 | Selling of food and daily utensils |
| Retail Support International Corp. | 1990.08.13 | 7F, No.560, Sec.4, Zhong Xiao E. Rd., Xinyi Dist., Taipei City, Taiwan | 257,200 | Selling of coffee, beverage, and food |
| President Chain Store (Labuan) Holdings Ltd. | 2000.10.24 | Level 15(A2), Main Office Tower, Financial Park Labuan, Jalan Merdeka,87000 Labuan FT, Malaysia | USD 29,163,000 | Professional investments |

| Onit. NT\$ thousands | | | | |
|---|--------------------------|--|-----------------|-------------------------------------|
| Name of Corporation | Date of Establishment | Address | Paid-in Capital | Major Business/ Production Items |
| Philippine Seven Corp. | 1982.11.24 | 7/F The Columbia Tower, Ortigas Avenue Mandaluyong City, Manila,Philippine | PHP 459,122,000 | Food and household goods retailing |
| Convenience Distribution Inc. | 1998.09.17 | 800 1F ,Lagaspi St. Maybunga,Pasig City, Manila, Philippine | PHP 45,000,000 | Delivery and storage |
| President Chain Store (Hong Kong) Holdings Limited | 2008.08.13 | Unit 1405-1406,Dominion Centre,43-59 Queen's Road East, Wan Chai, Hong Kong | USD103,398,000 | Professional investments |
| Shanghai President Logistic Co., Ltd. | 2009.04.15 | Unit1801 , Building 18, No.22, Min Yi Rd., Songjiang Dist., Shanghai City, China | USD2,000,000 | Delivery and storage |
| President Logistic ShanDong Co., Ltd. | 2016.11.12 | No.301, Tong Yi Street, JiBei Development Zone, JiYang County, JiNan City, ShanDong Province, China | RMB 20,000,000 | Logistic and storage |
| President Chain Store (Shanghai) Ltd. | 2009.02.03 | No.45-47,Mengzi Rd,Luwan Dist.,Shanghai City, China | RMB 440,000,000 | Convenience store |
| PCSC Restaurant (Cayman) Holdings Limited | 2008.03.18 | Floor 4, Willow House, Cricket Square, P O Box 2804, Grand Cayman KY1-1112, Cayman Islands | USD 8,954,000 | Professional investments |
| Shanghai Uni-President Enterprise Corporation | 2008.12.02 | Block E, Room 209, No.103, Nantangbang Road, Huangpu Dist, Shanghai, China | USD 8,880,000 | Retailing |
| PCSC (Chengdu) Hypermarket Limited | 2006.10.12 | Sichuan Province of China Chengdu City in Wuhou District Two Road 1 West Section of No. 6 Red Star Macalline B block 701 | RMB 100,000,000 | Wholesaling and retailing of goods |
| Shan Dong President Yinzuo Commercial Limited | 1997.09.23 | Floor 5/6/7, Zhonghe Business Building, No.146- 1, Lishan Road, Lixia Zone, Jinan City, Shandong Province, China | RMB 60,000,000 | Wholesaling and retailing of goods |
| President Chain Store (Taizhou) Ltd. | 2015.11.27 | South of Innovation Dadao, Gaoxin Technology Industries Park, Gaogang Dist, Taizhou City, China | RMB 60,000,000 | Delivery and storage |
| PCSC (China) Drugstore Limited | 2004.02.16 | P.O.Box 957, Offshore Incorporations Centre,Road Town, Tortola, British Virgin Islands | USD 9,486,000 | Professional investments |
| President Cosmed Chain Store (Shen Zhen) Co., Ltd. | 2004.12.13 | No.3, Floor 7, Main Tower, Xinxing Plaza, Jiefang Road, Guiyuan Sub-District, Luohu District, Shenzhen, Guangdong, China | RMB 100,000,000 | Household goods retailing |
| President Pharmaceutical (Hong Kong) Holdings Limited | 2009.02.25 | 703A, 7/F, Golden Centre, 188 Des Voeux Road Central, Hong Kong | USD 3,000,000 | Retailing of drugs and cosmetics |
| President (Shanghai) Health Product Trading Company Ltd | 2009.11.19 | Room 203, 2F, No.131 , Lin Hong Road, Chang Ning District, Shanghai, China | USD 3,000,000 | Retailing of drugs and cosmetics |
| Shanghai Cold Stone Ice Cream Corporation | 2007.05.28 | Block A, Room 33, Building 1, No.103, Nantangbang Road, Huangpu Dist, Shanghai, China | USD 23,885,000 | Ice Cream selling |
| Vision Distribution Service Corp. | 2005.06.27 | 8F, No. 8, Tung Hsing Rd., Songshan Dist., Taipei City, Taiwan | 100,000 | Publishing |
| Safety Elevator Corp. | 1998.10.29 | No.69, Alley 727, Jhonghua Rd., Yongkang Dist., Tainan City, Taiwan | 2,000 | Installment of elevators |
| Tung Jim Corp. | 2003.07.04 | No.138, 37th Neighborhood, Huandao N. Rd., Ximen Vil., Jincheng Township, Kinmen County, Taiwan | 16,000 | Wholesaling of gasoline products |

| Unit: NT\$ thousands | | | | |
|---|--------------------------|---|-----------------|--|
| Name of Corporation | Date of Establishment | Address | Paid-in Capital | Major Business/ Production Items |
| Uni-President Logistics(BVI) Holdings Limited | 2007.03.14 | P.O. Box 957, Offshore Incorporations Centre, Road Town, Tortola, British Virgin Islands | USD2,991,000 | Professional investments |
| Zhejiang Uni-Champion Logistics Development Co., Ltd. | 2007.12.26 | No.377, Jichang Rd., Jianggan Dist., Hangzhou city, Zhejiang Province, China | RMB 40,000,000 | Delivery, storage and logistics consultant |
| Duskin China (BVI) Holdings Limited | 2006.06.30 | P.O. Box 957, Offshore Incorporations Centre, Road Town, Tortola, British Virgin Islands | USD 700,000 | Professional investments |
| Books.com (BVI) Ltd | 2009.05.22 | P.O. Box 957, Offshore Incorporations Centre, Road Town, Tortola, British Virgin Islands | USD 50,000 | Professional investments |
| Bejing Bokelai Customer Co. | 2006.05.10 | Room 1014, 10/F, Building 3, Courtyard 7, Ronghua Middle Road, Economic and Technology Development Area of Beijing, China | USD 15,000 | Business consulting, network technology development and service |
| Retail Support Taiwan Corp. | 1997.04.16 | No.63-1, Jijin 3rd Rd., Anle Dist., Keelung City, Taiwan | 56,300 | Delivery of room- temperature foods and goods |
| President Logistics International Co., Ltd. | 1998.02.11 | 1F., No.242-1, Minzu Rd., Zhongli City, Taoyuan County , Taiwan | 193,500 | Trucking |
| Chieh Shun Transport Corp. | 2003.08.01 | 2F., No.242-1, Minzu Rd., Zhongli City, Taoyuan County , Taiwan | 266,700 | Trucking |
| Ton Yi Industrial Corp. | 1969.04.14 | No.837, Chung Cheng N. Rd., YungKang District, Tainan City, Taiwan, R.O.C. | 15,791,453 | Manufacturing of tinplates |
| Tovecan Corporation Ltd. | 1993.01.28 | Lot A60/I-A61/II, No. 7 Street , Vinh Loc Industrial Park, Binh Hung Hoa B Ward, Binh Tan District, Hochiminh City, Vietnam | USD 4,576,000 | Manufacturing of cans |
| Cayman Ton Yi Industrial Holdings Ltd. | 1997.01.31 | Floor 4, Willow House, Cricket Square, P.O. Box 2804, Grand Cayman KY1-1112, Cayman Islands. | USD 253,097,000 | Professional investments |
| Cayman Jiangsu Ton Yi Holdings Ltd. | 1998.10.29 | Floor 4, Willow House, Cricket Square, P O Box 2804, Grand Cayman KY1-1112, Cayman Islands. | USD 50,000 | Investments |
| Jiangsu Ton Yi Tinplate Co., Ltd. | 1994.07.28 | No.1 Tai Shan Road, New District, Wuxi, Jiangsu, China | USD 40,000,000 | Manufacture and sale of tinplate |
| Cayman Fujian Ton Yi Holdings Ltd. | 1998.10.29 | Floor 4, Willow House, Cricket Square, P O Box 2804, Grand Cayman KY1-1112, Cayman Islands. | USD 87,000 | Investments |
| Fujian Ton Yi Tinplate Co., Ltd. | 1995.03.31 | Nanbei No.2 Road Jiaomei Industry General Developing District, Longhai, Fujian, China | USD 86,500,000 | Manufacture and sale of tinplate |
| Chengdu Ton Yi Industrial Packing Co., Ltd. | 1994.02.06 | East Section South 2nd Road, Xindu Industrial Zone of Chengdu Satellite-down, China | USD 7,500,000 | Manufacturing of cans |
| Wuxi Ton Yi Industrial Packing Co., Ltd. | 1994.02.24 | No.3 Tai Shan Road, New District, Wuxi, Jiangsu, China | USD 9,720,000 | Manufacturing of cans |
| Changsha Ton Yi Industrial Co., Ltd. | 2012.11.12 | No. 188 Chigang Road, Wangcheng Economic Development Zone, Changsha, Hunan, China. | USD7,000,000 | Manufacturing of cans |
| Cayman Ton Yi Holdings Limited | 2012.07.03 | Floor 4, Willow House, Cricket Square, P O Box 2804, Grand Cayman KY1-1112, Cayman Islands. | USD 230,000,000 | Investments |
| Cayman Ton Yi (China) Holdings Limited | 2012.07.04 | Floor 4, Willow House, Cricket Square, P O Box 2804, Grand Cayman KY1-1112, Cayman Islands. | USD 230,000,000 | Investments |
| Ton Yi (China) Investment Co., Ltd | 2014.09.15 | 301 QingYang South RD.KunShan, JiangSu, China | USD 230,000,000 | Investments |

| Unit: N1\$ thousands | | | | |
|--|--------------------------|---|-----------------|--|
| Name of Corporation | Date of Establishment | Address | Paid-in Capital | Major Business/ Production Items |
| Zhangzhou Ton Yi Industrial Co., Ltd. | 2011.04.28 | Fengshan Industrial Park, Zhangzhou Taiwanese Investment Zone, Fujian , China | USD 30,000,000 | Manufacture and sale of cans |
| Taizhou Ton Yi Industrial Co., Ltd. | 2012.03.07 | No.301 Zhenxing Road, Gaogang Science and Technology Innovation Park, Gaogang District, Taizhou City, Jiangsu Province, China | USD 30,000,000 | Manufacture and sale of cans |
| Chengdu Ton Yi Industrial Co., Ltd. | 2012.07.04 | Qingbai Avenue, Pickles (Food) Industrial Park, Xinfan Town, Xindu District, Chengdu City, China | USD 30,000,000 | Manufacture and sale of cans |
| Huizhou Ton Yi Industrial Co., Ltd. | 2012.10.12 | Banqiao Industry Industrial Park, Taimei Town, Boluo County, Huizhou City , Guangzhou , China | USD 30,000,000 | Manufacture and sale of cans |
| Kunshan Ton Yi Industrial Co., Ltd | 2013.04.25 | 301 QingYang South RD.KunShan ,JiangSu,China | USD 30,000,000 | Manufacture and sale of cans |
| Beijing Ton Yi Industrial Co., Ltd | 2013.05.08 | C Building, Fule Industrial Zone,Huairou District,Beijing City, China | USD 30,000,000 | Manufacture and sale of cans |
| Sichuan Ton Yi Industrial Co., Ltd | 2014.10.21 | No.18 North section Rongtai Avenue, cross-strait science and Technology Industrial Park, wenjiang district, Chengdu city, Sichuan. | USD 30,000,000 | Manufacture and sale of cans |
| Zhanjiang Ton Yi Industrial Co., Ltd | 2014.10.28 | Henger Rd., Lingbei Industrial Bases, Suixi county, Zhanjiang, Guangdsong Province. | USD 20,000,000 | Manufacture and sale of cans |
| President International Development Corp. | 1997.10.08 | 10F., No.11, Songgao Rd., Sinyi District, Taipei City, Taiwan R.O.C | 13,230,000 | Professional investments |
| President Property Corporation | 2014.05.22 | 11F., No.11, Songgao Rd., Sinyi District, Taipei City, Taiwan R.O.C | 630,000 | Real estate development |
| President (BVI) International Investment Holdings Ltd. | 1998.07.07 | Tropic Isle Building, P.O.Box 438, Road Town, Tortola, British Virgin Islands. | USD 173,975,000 | Professional investments |
| Tong Yu Investment Corp. | 2002.08.26 | 10F., No.11, Songgao Rd., Sinyi District, Taipei City, Taiwan R.O.C | 454,600 | Professional investments |
| President Life Sciences Co., Ltd. | 2000.03.14 | 10F., No.11, Songgao Rd., Sinyi District, Taipei City, Taiwan R.O.C | 1,000 | Manufacturing of sophisticated chemical instruments |
| President Life Sciences Cayman Co.,Ltd. | 2000.08.24 | Huntlaw Building, P.O.BOX 2804,George Town, Grand Cayman, Cayman Islands. | USD 1,125,000 | Professional investments |
| Uni-President Organics Corp. | 1999.02.03 | 1F,No.15, Dingning Rd., Zhongli City, Taoyuan County, Taiwan R.O.C. | 50,000 | Selling of health food |
| President Natural Industrial Corp. | 1985.03.28 | 7F., No.560, Sec. 4, Zhongxiao E. Rd., Xinyi Dist., Taipei City, Taiwan R.O.C. | 120,000 | Selling of organic food |
| Uni-President Vendor Corp. | 2000.10.27 | No.59, Ln. 74, Niaosong 1st St., Yongkang Dist., Tainan City, Taiwan R.O.C. | 150,000 | Wholesale of retailing of drink and food |
| President Baseball Team Corp. | 1990.01.12 | No.340, Zhengqiang St., Yongkang Dist., Tainan City , Taiwan R.O.C. | 30,000 | Professional baseball team |
| Tone Sang Construction Corp. | 1992.01.30 | No.340, Zhengqiang St., Yongkang Dist., Tainan City , Taiwan R.O.C. | 340,200 | Commissioned to build house, commercial buildings and other rental business |
| President Entertainment Corp. | 1988.11.03 | No.132-7, Cenglin, Yujing Dist., Tainan City, Taiwan R.O.C. | 1,600,000 | Entertainment business |
| Tung Ho Development Corp. | 1994.02.22 | 2F., No.6, Sec. 3, Shuangshi Rd., Banqiao Dist., New Taipei City, Taiwan R.O.C. | 1,000,000 | Entertainment business |

| Name of Corporation | Date of Establishment | Address | Paid-in Capital | Major Business/ Production Items |
|--|--------------------------|---|-----------------|--|
| President Kikkoman Inc. | 1990.02.23 | No.7, Daying, Xinshi Dist., Tainan City, Taiwan R.O.C. | 120,000 | Manufacture of Soybean sauce |
| President Fair Development Corp. | 1996.05.22 | No.789, Zhonghua 5th Rd., Qianzhen Dist., Kaohsiung City, Taiwan R.O.C. | 13,862,500 | Shopping mall, department store and trading |
| President Century Corp. | 1988.12.10 | B2F., No.789, Zhonghua 5th Rd., Qianzhen Dist., Kaohsiung City, Taiwan R.O.C. | 720,000 | Land Levy and delimit |
| President Nisshin Corp. | 1990.10.23 | No.301, Zhongzheng Rd., Yongkang Dist., Tainan City, Taiwan R.O.C. | 120,000 | Manufacturing and selling of oil products |
| President Packaging Corp. | 1994.07.20 | No.1-31, Madoukou, Madou Dist., Tainan City, Taiwan R.O.C. | 628,013 | Packing |
| President Cup Corp. | 2014.07.23 | No. 17870 Castlenton Street, Suite 306 City of Industry, CA 91748 , U.S.A. | USD 1,000,000 | Packing |
| President Packaging Holdings Ltd. | 2012.05.17 | P.O.BOX 957, Offshore Incorporations Centre, Road Town, Tortola,BVI | USD 3,750,000 | Professional investments |
| Wuhan President Packaging Ind. Corp. | 2012.05.17 | NO.6007 East Lake Avenue, Wujiashan St., East Lake District, Wuhan, China | USD 3,700,000 | Food paper packing and material selling and manufacture |
| Changsha Tongyi Packaging Co. Ltd. | 2015.03.18 | 1301, Zhongqing Rd., Kaifu District, Changsha,China | USD 12,000,000 | Food paper packing and material selling and manufacture |
| Ton Yi Pharmaceutical Corp. | 1995.07.21 | 7F, No.8, Tung Hsing Rd., Songshan Dist., Taipei City, Taiwan | 1,000 | Distribution of pharmaceutical products |
| Uni-President Dream Parks Corp. | 2000.04.15 | No.340, Zhengqiang St., Yongkang Dist., Tainan City , Taiwan R.O.C. | 61000 | Wholesale and retailing of food |
| Uni-OAO Travel Service Corp. | 2003.03.06 | 2F., No.301, Zhongzheng Rd., Yongkang Dist., Tainan City, Taiwan R.O.C. | 6,000 | Travel agency |
| Uni-President Dream Parks Corp., Shanhai | 2011.12.14 | Block C, Room 438, No.103, Nantangbang Road, Huangpu District, Shanghai, China | USD 1,600,000 | Agricultural product, General Foods Wholesale & Retail |
| Uni-President Glass Industrial Co., Ltd. | 1999.10.27 | No.36, Xingong Rd., Xinying Dist., Tainan City, Taiwan R.O.C. | 360,000 | Manufacture and selling of glass products |
| Kai Nan Investment Co., Ltd. | 2000.04.13 | No.340, Zhengqiang St., Yongkang Dist., Tainan City , Taiwan R.O.C. | 2,135,000 | Professional investments |
| President Tokyo Corp. | 1997.11.05 | 12F., No.8, Dongxing Rd., Songshan Dist., Taipei City, Taiwan R.O.C. | 588,000 | Auto leasing |
| Uni-president TC-Lease (Cayman) Corporation | 2013.12.12. | The Grand Pavilion Commercial Centre, Oleander Way, 802 West Bay Road, P.O. Box 32052, Grand Cayman KY1-1208, Cayman Islands. | USD 10,000,000 | Investment |
| Tong-Sheng Finance Leasing Co., Ltd. | 2014.04.28 | Room 1602, Building 1, Harmony Xingzuo Business Plaza, No.269, Wangdun Road, Industrial Park, Suzhou, Jiangsu, China | USD 10,000,000 | Equipment leasing |
| Tong- Sheng (Suzhou) Car Rental Co., Ltd. | 2015.07.30 | Room 1602, Building 1, Harmony Xingzuo Business Plaza, No.269, Wangdun Road, Industrial Park, Suzhou, Jiangsu, China | RMB 5,000,000 | Auto leasing |
| President Tokyo Auto Leasing Corp. | 2003.09.23 | 12F., No.8, Dongxing Rd., Songshan Dist., Taipei City, Taiwan R.O.C. | 100,000 | Auto leasing |
| Presco Netmarketing Inc. | 2000.04.01 | 2F., No.27, Sec. 1, Anhe Rd., Da'an Dist., Taipei City, Taiwan R.O.C. | 65,000 | Software development and service |

| Name of Corporation | Date of Establishment | Address | Paid-in Capital | Major Business/ Production Items |
|---|-----------------------|--|-----------------|--|
| Uni-President Development Corp. | 2004.06.24 | No.6, Sec. 5, Zhongxiao E. Rd., Xinyi Dist., Taipei City, Taiwan R.O.C. | 3,600,000 | Operation for MRT |
| Tait Marketing & Distribution Co., Ltd. | 1987.02.05 | 23F., No.9, Songgao Rd., Xinyi Dist., Taipei City, Taiwan R.O.C. | 945,000 | Product marketing agents and logistics |
| Tait (H.K.) Interntional Limited | 2012.11.16 | Unit 703A, 7/F., Golden Centre, 188 Des Voeux Road Central, Hong Kong | HKD 1,170,000 | Professional investments |
| Tait Distribution Service Co., Ltd. | 1999.01.11 | No.23-11, Piziwei, Madou Dist., Tainan City , Taiwan R.O.C. | 2,500 | Distribution |
| Tait (Shanghai) Trading Co., Ltd. | 2014.07.18 | Room 701, Floor 7, Building 1, No.218, Huashen Road, Liberty Trade Testing Zone(Shanghai), China | USD 300,000 | Distribution of food, articles, whisky and wine |
| Scino Pharm Taiwan Ltd. | 1997.11.11 | No.1, Nan-Ke 8th Road Tainan Science Industrial Park Shan-Hua, Tainan, Taiwan R.O.C. | 7,603,261 | Manufacture and sale of active pharmaceutical ingredients |
| SPT International, Ltd. | 1998.10.22 | P.O. Box 957, Offshore Incorporations Centre, Road Town, Tortola, British Virgin Islands. | USD 60,525,000 | Investment |
| ScinoPharm Singapore Pte Ltd. | 1999.11.13 | 50 Raffles Place #06- 00 Singapore Land Tower, Singapore 068808 | SGD 2 | Investment |
| ScinoPharm (Kunshan) Biochemical Technology Co., Ltd. | 2001.02.13 | No.88 Weiye Road Business Incubator For Overseas Chinese Scholars Kungshan, Jiangsu China | USD 4,000,000 | Research, manufacture and sale of active pharmaceutical ingredients & intermediates |
| ScinoPharm Pharmaceutical (Changshu) Co., Ltd. | 2009.08.18 | No.16 Tong Zhou Road Changshu Economic Development Zone Changshu, Jiangsu China | USD 54,500,000 | Research, manufacture and sale of formulation, active pharmaceutical ingredients & intermediates |
| ScinoPharm Shanghai Biochemical Technology, Ltd. | 2011.11.15 | Room B209, Uni-president building, NO.568 Tianshan west road, Changning borough , Shanghai City, China | USD 1,200,000 | Consulting service for pharmaceutical research and registration; wholesales, importing and exporting service of pharmaceutical ingredients & intermediates |

8.1.3 Data of Common Shareholders of Treated-as Controlled Companies and Affiliates: None.

8.1.4 Business of Uni-President and its Affiliated Enterprises

The business of Uni-President and its affiliated enterprises covers: food manufacturing, feeds manufacturing, general investments, chain stores, circulation, distribution, packing and containers, fuel and oil, leisure business development, pharmaceuticals, and so on. Business range of subsidiaries is mainly in food manufacturing & sales. Uni-President is creating best value for shareholders and customers through vertical integration and strong logistic support in manufacturing, distribution and sales channels.

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (As of Dec.31, 2016)

| Company | Title | Name or Representative | Shareholdir | ng |
|--|-------------|--|--------------------------|--------------|
| Company | Title | Name of Representative | Shares / Amount | % |
| | Chairman | Chih-Hsien Lo (Representative of Chyuan Inv. Co., Ltd.) | 272,306,536 | 4.79% |
| | | Shiow-Ling Kao, Jui-Tang Chen (Representative of Chyuan Inv. Co., Ltd.) | 272,306,536 | 4.79% |
| | | Kao-Huei Cheng (Representative of Joyful Holding Company) | 18,221,339 | 0.32% |
| | | Ping-Chih Wu (Representative of Taipo Investment Corp.) | 30,582,348 | 0.54% |
| Uni-President Enterprises Corp. | Director | Chung-Ho Wu (Representative of Young Yun Inv. Co., Ltd.) | 7,374,628 | 0.13% |
| Corp. | | Po-Ming Hou | 147,751,414 | 2.60% |
| | | Po-Yu Hou | 128,917,063 | 2.27% |
| | | Chang-Sheng Lin | 49,916,266 | 0.88% |
| | •••• | Hsiu-Jen Liu | 88,218,206 | 1.55% |
| | Independent | Yun Lin | - | - |
| | Director | Chao-Tang Yue | - | - |
| | ••••• | Hong-Te Lu | - | - |
| | President | Jung-Lung Hou | - | - |
| | Chairman | Wen-Lung Yang (Representative of Uni-President Enterprises Corp.) | 500,000 | 100.00% |
| President Global Corp. | Director | Ping-Chih Wu, Norma S Wu (Representative of Uni-President Enterprises Corp.) | 500,000 | 100.00% |
| | President | Ping-Chih Wu | _ | - |
| Ameripec Inc. | Director | Ping-Chih Wu, Norma S Wu (Representative of President Global Corp.) | USD 2,601,000 | 100.00% |
| | President | Ping-Chih Wu | _ | - |
| Cayman President Holdings Ltd. | Director | Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.) | 406,136,000 | 100.00% |
| Uni-President Southeast Asia Holdings Ltd. | Director | Chih-Hsien Lo (Representative of Cayman President Holdings Ltd.) | 75,000,000 | 100.00% |
| Lini Duncidout (Theilead) | Chairman | Chih-Hsien Lo (Representative of Uni-President Southeast Asia Holdings Ltd.) | THB 1,830,000,000 | 100.00% |
| Uni-President (Thailand) Ltd. | Director | Yung-Wei Lu, Min-Hung Hsu (Representative of Uni-President Southeast Asia Holdings Ltd.) | THB 1,830,000,000 | 100.00% |
| | President | Yung-Wei Lu | - | - |
| | Chairman | Mr. Dhanavat Voravetvudhikun (Representative of Mass Marketing Co., Ltd) | THB 5,880,000 | 49.00% |
| Uni-President Marketing | Director | Wen-Lung Yang, Yung-Wei Lu, Min-Hung Hsu, Yin-Xi Li, Hung-Ming Shen (Representative of Uni-president (Thailand) Ltd.) | THB 6,120,000 | 51.00% |
| Co., Ltd. | Director | Mr. Youngyuth Chaiyaporn,Ms Duangporn Voravetvudhikun,Mr. Arnop Rattanavijitchai (Representative of Mass Marketing Co., Ltd) | THB 5,880,000 | 49.00% |
| Uni-President (Vietnam) | President | Yung-Wei Lu | - | - |
| | Chairman | Chih-Hsien Lo (Representative of Uni-President Southeast Asia Holdings Ltd.) | VND 1,780,948,854,000 | 100.00% |
| | Director | Wen-Lung Yang, Liang-Feng Wu, Long-Hong Lu, Chien-Li Yin, Jau Kai Hwang, Ching-Tien Li | VND | 100.000/ |
| Co., Ltd. | Director | (Representative of Uni-President Southeast Asia Holdings Ltd.) | 1,780,948,854,000 | 100.00% |
| | President | Yi-Shen Chen | - | - |

| Company | Title | Name or Depresentative | Shareholding | |
|--|-------------------------|---|------------------------|----------|
| Company | Title | Name or Representative | Shares / Amount | % |
| Uni-President Vietnam | Chairman | Yi-Shen Chen (Representative of Uni-President (Vietnam) Co., Ltd.) | VND 262,650,000,000 | 100.00% |
| Aquatic Breeding Co., Ltd. | Director | Su-Hao Chen (Representative of Uni-President (Vietnam) Co., Ltd.) | VND 262,650,000,000 | 100.00% |
| Tribana Biah Bassa Os | Chairman | Yi-Shen Chen (Representative of Uni-President (Vietnam) Co., Ltd.) | VND 907,000,000,000 | 100.00% |
| Tribeco Binh Doung Co., Ltd. | Director | Su-Hao Chen,Kuo-Peng Chen (Representative of Uni-President (Vietnam) Co., Ltd.) | VND 907,000,000,000 | 100.00% |
| | President | Kuo-Peng Chen | - | - |
| North Tribeco Co., Ltd. | Chairman | Yi-Shen Chen (Representative of Tribeco Binh Doung Co., Ltd.) | VND 100,000,000,000 | 100.00% |
| | President | Kuo-Peng Chen | - | - |
| UPEC (India) Foods Private Ltd. | Director | Ching-Tien Li, Su-Hao Chen, Shu-Lin Su (Representative of Uni-President (Vietnam) Co., Ltd.) | INR 277,770,000 | 100.00% |
| Uni-President (Malaysia) SDN.BHD | Director | Ching-Tien Li, Su-Hao Chen (Representative of Uni-President (Vietnam) Co., Ltd.) | MYR 1,000,000 | 100.00% |
| 3DN.D11D | | Tan Han Nee, Shao-Tsai Kuo, Chung-Chia Li | - | - |
| UPVN Trading Co., Ltd. | Chairman | Yi-Shen Chen (Representative of Uni-President (Vietnam) Co., Ltd.) | VND 5,000,000,000 | 100.00% |
| 0g 00, <u>1</u> | Director | Su-Hao Chen (Representative of Uni-President (Vietnam) Co., Ltd.) | VND 5,000,000,000 | 100.00% |
| | Chairman | Chih-Hsien Lo (Representative of Uni-President Southeast Asia Holdings Ltd.) | PHP 1,634,000,000 | 100.00% |
| Uni-President (Philippines) Corp. | Director | Chun-Sheng Lin, Yi-Shen Chen, Yu-Tsen Wu, Lorna Patajo-Kapunan (Representative of Uni- President Southeast Asia Holdings Ltd.) | PHP 1,634,000,000 | 100.00% |
| | President | Chun-Sheng Lin | _ | - |
| | Chairman | Wen-Lung Yang (Representative of Cayman President Holdings Ltd.) | 240,000 | 80.00% |
| PT. Uni President Indonesia | Director | Kun-Lin Wu, Chun-Ming Wu (Representative of Cayman President Holdings Ltd.) | 240,000 | 80.00% |
| | Supervisor | Hong-Jen Su (Representative of Uni-President Southeast Asia Holdings Ltd.) | 60,000 | 20.00% |
| | | Long-Hong Lu, I-Chung Su, Chih-Hsien Lo, Chun-Huang Huang (Representative of President (BVI)International Investment Holdings Ltd.) | 9,267,390 | 40.29% |
| | | Tsung-Ming Su (Representative of Cayman President Holdings Ltd.) | 5,865,000 | 25.50% |
| President Energy Development (Cayman Islands) Ltd. | Director | Kun-Huang Tseng (Representative of Tainan Spinning Holdings(Cayman Islands) Ltd.) | 1,628,860 | 7.08% |
| isianus) Liu. | | A-Hua Deng (Representative of Kingland Overseas Development Inc.) | 1,380,000 | 6.00% |
| | | Ming-Fan Hsieh (Representative of Prince Housing & Development Corp.) | 1,380,000 | 6.00% |
| | President | Chun-Huang Huang | _ | <u>-</u> |
| | Chairman | Chih-Hsien Lo (Representative of Cayman President Holdings Ltd.) | 3,044,508,000 | 70.49% |
| Uni-President China Holdings Ltd. (Cayman) | Director | Jung-Lung Hou, Kuo-Hui Chen,Tsung-Ming Su (Representative of Cayman President Holdings Ltd.) | 3,044,508,000 | 70.49% |
| | Independent Director | Sun-Te Chen, Ren-Da Fan, Chih-Hong Chen, Peter Lo | - | - |

| Company | Title | Name or Depresentative | Shareholdir | ng |
|---|------------|--|-------------------|---------|
| Company | Title | Name or Representative | Shares / Amount | % |
| Uni-President Asia Holdings Ltd. | Director | Chih-Hsien Lo (Representative of Uni-President China Holdings Ltd. (Cayman) | USD 883,380,000 | 100.00% |
| Uni-President Hong Kong Holdings Limited | Director | Chih-Hsien Lo, Tsung-Ming Su, Jung-Lung Hou, Shou-Cheng Yang, Tsung-Hsiu Lee, Tsung-Ping Wu, Chia-Heng Chen, Andrew Cho, Chien-Li Yin (Representative of Uni-President Asia Holdings Ltd.) | HKD 4,754,996,000 | 100.00% |
| | Chairman | Chih-Hsien Lo (Representative of Uni-President Asia Holdings Ltd.) | 100,000 | 100.00% |
| Tong Ren Corp Limited. | Director | Jung-Lung Hou, Shou-Cheng Yang (Representative of Uni-President Asia Holdings Ltd.) | 100,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of Uni-President Asia Holdings Ltd.) | 100,000 | 100.00% |
| | Chairman | Chih-Hsien Lo (Representative of Uni-President Hong Kong Holdings Limited) | USD1,063,970,000 | 100.00% |
| Uni-President Enterprises (China) Investment Co., | Director | Jung-Lung Hou, Kuo-Hui Chen (Representative of Uni-President Hong Kong Holdings Limited) | USD1,063,970,000 | 100.00% |
| Ltd. | Supervisor | Tsung-Ming Su (Representative of Uni-President Hong Kong Holdings Limited) | USD1,063,970,000 | 100.00% |
| | President | Xin-hua Liu | - | - |
| | Chairman | Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 20,000,000 | 100.00% |
| Fuzhou President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 20,000,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 20,000,000 | 100.00% |
| | Chairman | Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 37,500,000 | 100.00% |
| Xinjiang President Enterprises Food Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 37,500,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 37,500,000 | 100.00% |
| | Chairman | Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 65,000,000 | 100.00% |
| Chengdu President Enterprises Food Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 65,000,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 65,000,000 | 100.00% |
| Chengdu Unifies The | Chairman | Shou-Cheng Yang (Representative of Chengdu President Enterprises Food Co., Ltd.) | RMB 1,000,000 | 100.00% |
| Skillful Noodle Restaurant Dining Culture Limited Company | Director | Jung-Lung Hou, Xin-Hua Liu (Representative of Chengdu President Enterprises Food Co., Ltd.) | RMB 1,000,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of Chengdu President Enterprises Food Co., Ltd.) | RMB 1,000,000 | 100.00% |
| | Chairman | Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 75,000,000 | 100.00% |
| Guangzhou President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 75,000,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 75,000,000 | 100.00% |

| Company | Title | e Name or Representative | Shareholding | |
|--|------------|---|-----------------|---------|
| Company | Title | Name of Representative | Shares / Amount | % |
| | Chairman | Shou-Cheng Yang (Representatives of Guangzhou President Enterprises Co., Ltd. | USD 12,750,000 | 42.50% |
| Nanning President | Director | Chih-Hsien Lo (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 17,250,000 | 57.50% |
| Enterprises Co., Ltd. | Director | Jung-Lung Hou (Representatives of Guangzhou President Enterprises Co., Ltd.) | USD 12,750,000 | 42.50% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 17,250,000 | 57.50% |
| | Chairman | Chih-Hsien Lo (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 23,400,000 | 100.00% |
| Beijing President Enterprises Food Co., Ltd. | Director | Jung-Lung Hou, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 23,400,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 23,400,000 | 100.00% |
| | Chairman | Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 29,500,000 | 100.00% |
| Beijing President Enterprises Drinks Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 29,500,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 29,500,000 | 100.00% |
| | Chairman | Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 8,600,000 | 100.00% |
| President (Shanghai) Tranding Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 8,600,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 8,600,000 | 100.00% |
| | Chairman | Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 59,600,000 | 100.00% |
| Wuhan President Enterprises Food Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 59,600,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 59,600,000 | 100.00% |
| | Chairman | Jung-Lung Hou (Representatives of Wuhan President Enterprises Food Co., Ltd.) | USD 6,120,000 | 13.91% |
| Nanchang President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 37,880,000 | 86.09% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 37,880,000 | 86.09% |
| Kunshan President Enterprises Food Co., Ltd. | Chairman | Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 96,000,000 | 100.00% |
| | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 96,000,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 96,000,000 | 100.00% |

| Company | Title | Name or Depresentative | Shareholdir | ng |
|---|------------|---|-----------------|----------|
| Company | Title | Name or Representative | Shares / Amount | % |
| | Chairman | Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 39,900,000 | 100.00% |
| Shenyang President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 39,900,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 39,900,000 | 100.00% |
| | Chairman | Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 60,000,000 | 100.00% |
| Hefei President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 60,000,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 60,000,000 | 100.00% |
| | Chairman | Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 25,000,000 | 100.00% |
| Harbin President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 25,000,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 25,000,000 | 100.00% |
| | Chairman | Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 37,000,000 | 100.00% |
| Zhenzhou President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 37,000,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 37,000,000 | 100.00% |
| | Chairman | Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 25,000,000 | 83.33% |
| Kunming President Enterprises Food Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of Chengdu President Enterprises Food Co., Ltd.) | USD 5,000,000 | 16.67% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 25,000,000 | 83.33% |
| Champ Green Capital Co., Limited | Director | Chih-Hsien Lo, Chia-Ming Chai, Tzong-Yi Liou (Representative of Uni-President Asia Holdings Ltd.) | USD 2,162,000 | 100.00% |
| Observe Orser (Observe) | Director | Chih-Hsien Lo (Representative of Champ Green Capital Co., Limited) | USD 150,000 | 100.00% |
| Champ Green (Shanghai) Consulting Co., Ltd. | Supervisor | Kuo-Hui Chen (Representative of Champ Green Capital Co., Limited) | USD 150,000 | 100.00% |
| | President | Tzong-Yi Liou | _ | <u>-</u> |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 4,150,000 | 100.00% |
| Bama President Mineral Water Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou, (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 4,150,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 4,150,000 | 100.00% |

| Commons | Tido | Nama ay Danyasaytatiya | Shareholdin | g _ |
|--|------------|---|-----------------|--------|
| Company | Title | Name or Representative | Shares / Amount | % |
| Changsha President Enterprises Co., Ltd. | Chairman | Jung-Lung Hou (Representative of Wuhan President Enterprises Food Co., Ltd.) | USD 12,750,000 | 42.50% |
| | Director | Chih-Hsien Lo (Representative of Wuhan President Enterprises Food Co., Ltd.) | USD 12,750,000 | 42.50% |
| | Director | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 17,250,000 | 57.50% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 17,250,000 | 57.50% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 16,000,000 | 64.00% |
| Zhanjiang President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representatives of Guangzhou President Enterprises Co., Ltd.) | USD 9,000,000 | 36.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 16,000,000 | 64.00% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 11,000,000 | 55.00% |
| Akesu President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Xinjiang President Enterprises Food Co., Ltd.) | USD 9,000,000 | 45.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 11,000,000 | 55.00% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 11,000,000 | 55.00% |
| Baiyin President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Xinjiang President Enterprises Food Co., Ltd.) | USD 9,000,000 | 45.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 11,000,000 | 55.00% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 5,000,000 | 25.00% |
| Changchun President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representatives of Shenyang President Enterprises Co., Ltd.) | USD 15,000,000 | 75.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 5,000,000 | 25.00% |
| | Chairman | Jung-Lung Hou (Representative of Kunshan President Enterprises Food Co., Ltd.) | RMB 40,002,000 | 66.67% |
| Uni-President (Shanghai) Pearly Century Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of Uni-President Shanghai Managment Consulting Co., Ltd.) | RMB 19,998,000 | 33.33% |
| | Supervisor | Kuo-Hui Chen (Representative of Kunshan President Enterprises Food Co., Ltd.) | RMB 40,002,000 | 66.67% |
| | Chairman | Shou-Cheng Yang (Representative of Chengdu President Enterprises Food Co., Ltd.) | USD 25,200,000 | 75.00% |
| Chongqing President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 8,400,000 | 25.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 8,400,000 | 25.00% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 7,500,000 | 25.00% |
| Taizhou President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou,(Representative of Kunshan President Enterprises Food Co., Ltd.) | USD 22,500,000 | 75.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 7,500,000 | 25.00% |

| Company | Title | Name or Depresentative | Shareholding | |
|---|------------|---|-----------------|---------|
| Company | Title | Name or Representative | Shares / Amount | % |
| Uni-President Shanghai Managment Consulting Co., Ltd. | Chairman | Shou-Cheng Yang (Representative of Kunshan President Enterprises Food Co., Ltd.) | RMB 20,000,000 | 100.00% |
| | Director | Chih-Hsien Lo (Representative of Kunshan President Enterprises Food Co., Ltd.) | RMB 20,000,000 | 100.00% |
| 00, 10. | Supervisor | Kuo-Hui Chen (Representative of Kunshan President Enterprises Food Co., Ltd.) | RMB 20,000,000 | 100.00% |
| | Chairman | Shou-Cheng Yang(Representative of President Enterprises (China) Investment Co., Ltd.) | USD 3,500,000 | 25.00% |
| Hainan President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representatives of Guangzhou President Enterprises Co., Ltd.) | USD 10,500,000 | 75.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 3,500,000 | 25.00% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 16,250,000 | 46.43% |
| Shijiazhuang President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representatives of Beijing President Enterprises Drinks & Food Co., Ltd.) | USD 18,750,000 | 53.57% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 16,250,000 | 46.43% |
| | Chairman | Shou-Cheng Yang (Representative of Kunshan President Enterprises Food Co., Ltd.) | USD 13,500,000 | 45.00% |
| Jinan President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 16,500,000 | 55.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 16,500,000 | 55.00% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 21,000,000 | 70.00% |
| Guiyang President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representatives of Kunming President Enterprises Co., Ltd.) | USD 9,000,000 | 30.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 21,000,000 | 70.00% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 1,200,000 | 25.00% |
| Wuxue Uni Mineral Water Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representatives of Wuhan President Enterprises Food Co., Ltd.) | USD 3,600,000 | 75.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 1,200,000 | 25.00% |
| | Chairman | Jung-Lung Hou (Representative of Uni-President Hong Kong Holdings Limited) | USD 950,000 | 100.00% |
| President (Shanghai) Private Label Marketing & | Director | Tsung-Hsiu Lee, Chih-Chung Wei (Representative of Uni-President Hong Kong Holdings Limited) | USD 950,000 | 100.00% |
| Trading Co., Ltd. | Supervisor | Kuo-Yao Hsu (Representative of Uni-President Hong Kong Holdings Limited) | USD 950,000 | 100.00% |
| | President | Chih-Chung Wei | - | - |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 17,500,000 | 43.75% |
| Hangzhou President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Kunshan President Enterprises Food Co., Ltd.) | USD 22,500,000 | 56.25% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 17,500,000 | 25.00% |

| Company | Title | Name or Representative | Shareholdir | ng |
|---|------------|--|-----------------|---------|
| Company | Title | Name or Representative | Shares / Amount | % |
| Xuzhou President Enterprises Co., Ltd. | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 24,000,000 | 72.73% |
| | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Kunshan President Enterprises Food Co., Ltd.) | USD 9,000,000 | 27.27% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 24,000,000 | 72.73% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 19,500,000 | 65.00% |
| Henan President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Zhenzhou President Enterprises Co., Ltd.) | USD 10,500,000 | 35.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 19,500,000 | 65.00% |
| | Chairman | Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 10,000,000 | 100.00% |
| President (Kunshan) Trading Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 10,000,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 10,000,000 | 100.00% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 36,500,000 | 73.00% |
| Shaanxi President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Zhenzhou President Enterprises Co., Ltd.) | USD 13,500,000 | 27.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 36,500,000 | 73.00% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 1,200,000 | 70.59% |
| Wuyuan President Enterprises Mineral Water Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Kunshan President Enterprises Food Co., Ltd.) | USD 500,000 | 29.41% |
| 00., Ltd. | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 1,200,000 | 70.59% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 21,000,000 | 70.00% |
| Jiangsu President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Kunshan President Enterprises Food Co., Ltd.) | USD 9,000,000 | 30.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 21,000,000 | 70.00% |
| Changbaishan Mountain | Chairman | Shou-Cheng Yang (Representatives of Whuhan President Enterprises Co., Ltd.) | RMB 135,000,000 | 100.00% |
| President Enterprises (Jilin) Mineral Water Co., | Director | Chih-Hsien Lo, Jung-Lung Hou (Representatives of Whuhan President Enterprises Co., Ltd.) | RMB 135,000,000 | 100.00% |
| Ltd. | Supervisor | Kuo-Hui Chen (Representatives of Whuhan President Enterprises Co., Ltd.) | RMB 135,000,000 | 100.00% |
| President Enterprises (Kunshan) Real Estate Development Co., Ltd. | Chairman | Jung-Lung Hou (Representative of President (Kunshan) Trading President Enterprises Co., Ltd.) | RMB 60,000,000 | 100.00% |
| | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President (Kunshan) Trading President Enterprises Co., Ltd.) | RMB 60,000,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President (Kunshan) Trading President Enterprises Co., Ltd.) | RMB 60,000,000 | 100.00% |

| Commons | Tiale | Name of Dominacontation | Shareholding | |
|--|------------|---|-----------------|---------|
| Company | Title | Name or Representative | Shares / Amount | % |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 7,000,000 | 43.75% |
| Ningxia President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Chengdu President Enterprises Food Co., Ltd) | USD 9,000,000 | 56.25% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 7,000,000 | 43.75% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 21,000,000 | 70.00% |
| President Enterprises (Inner Mongolia) Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Chengdu President Enterprises Food Co., Ltd) | USD 9,000,000 | 30.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 21,000,000 | 70.00% |
| Dailing Desaident | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 35,000,000 | 71.43% |
| Beijing President Enterprise Drink&Food Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Chengdu President Enterprises Food Co., Ltd) | USD 14,000,000 | 28.57% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 35,000,000 | 71.43% |
| | Chairman | Shou-Cheng Yang (Representative of Zhenzhou President Enterprises Co., Ltd.) | USD 13,500,000 | 45.00% |
| Shanxi President Enterprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 16,500,000 | 55.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 16,500,000 | 55.00% |
| | Chairman | Shou-Cheng Yang (Representative of Chengdu President Enterprises Food Co., Ltd.) | USD 30,000,000 | 75.00% |
| President Enterprises (Shanghai) Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 10,000,000 | 25.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 10,000,000 | 25.00% |
| Hei Descident Fotomoise | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 10,500,000 | 53.85% |
| Uni-President Enterprise (Hutubi) Tomato Products Technology Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Xinjiang President Enterprises Food Co., Ltd.) | USD 9,000,000 | 46.15% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 10,500,000 | 53.85% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD31,000,000 | 100.00% |
| Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | USD31,000,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD31,000,000 | 100.00% |
| | Chairman | Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | RMB 96,000,000 | 100.00% |
| Uni-President Trading (Hubei) Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of President Enterprises (China) Investment Co., Ltd.) | RMB 96,000,000 | 100.00% |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | RMB 96,000,000 | 100.00% |

| Commonwe | Title | Name of Bourseauteting | Shareholding | | |
|---|------------------|---|-----------------|---------|--|
| Company | Title | Name or Representative | Shares / Amount | % | |
| | Chairman | Shou-Cheng Yang (Representative of Beijing President Enterprises Drinks Co., Ltd.) | USD 12,000,000 | 100.00% | |
| Uni-President Enterprises (Tianjin) Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Beijing President Enterprises Drinks Co., Ltd.) | USD 12,000,000 | 100.00% | |
| | Supervisor | Kuo-Hui Chen (Representative of Beijing President Enterprises Drinks Co., Ltd.) | USD 12,000,000 | 100.00% | |
| | Chairman | Shou-Cheng Yang (Representative of Wuhan President Enterprises Food Co., Ltd.) | USD 6,000,000 | 100.00% | |
| Hunan President Enyerprises Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Wuhan President Enterprises Food Co., Ltd.) | USD 6,000,000 | 100.00% | |
| | Supervisor | Kuo-Hui Chen (Representative of Wuhan President Enterprises Food Co., Ltd.) | USD 6,000,000 | 100.00% | |
| | Chairman | Jung-Lung Houg (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 12,000,000 | 100.00% | |
| Uni-Presodent Enterprises (Kunshan) Food Technology Co., Ltd. | Director | Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 12,000,000 | 100.00% | |
| | Supervisor | Kuo-Hui Chen (Representative of President Enterprises (China) Investment Co., Ltd.) | USD 12,000,000 | 100.00% | |
| | Chairman | Shou-Cheng Yang (Representative of Chengdu President Enterprises Food Co., Ltd.) | RMB 5,000,000 | 50.00% | |
| Yantai Tongli Beverage Industries Co., Ltd. | Director | Chih-Hsien Lo, Jung-Lung Hou (Representative of Uni-President (Shanghai) Pearly Century Co., Ltd.) | RMB 5,000,000 | 50.00% | |
| | Supervisor | Kuo-Hui Chen (Representative of Chengdu President Enterprises Food Co., Ltd.) | RMB 5,000,000 | 50.00% | |
| | Chairman | Saito Kenichi (Representative of Kikkoman Corporation) | USD 5,500,000 | 0.5 | |
| | Vice Chairman | Jui-Shen Wang (Representative of Kai Yu(BVI) Investment Co.,Ltd) | USD 5,500,000 | 50.00% | |
| Karahan Basidant | | Nakamura Mitsunobu, Mogi Osamu, Ikemizu Jo (Representatives of Kikkoman Corporation) | USD 5,500,000 | 50.00% | |
| Kunshan President Kikkoman Biotechnology Co., Ltd. | Director | Shih-Shi She, Chiu-Tien Lo, Jui-Hung Shao (Representatives of Kai Yu(BVI) Investment Co.,Ltd.) | USD 5,500,000 | 50.00% | |
| | Supervisor | Chien-Li Yin (Representative of Kai Yu(BVI) Investment Co.,Ltd) | USD 5,500,000 | 50.00% | |
| | Supervisor | Kawamata Satoshi (Representative of Kikkoman Corporation) | USD 5,500,000 | 50.00% | |
| | President | Jui-Hung Shao | - | - | |
| | Chairman | Saito Kenichi (Representative of Kikkoman Corporation) | RMB 150,000,000 | 50.00% | |
| | Vice Chairman | Jui-Shen Wang (Representative of Cayman President Holdings Ltd.) | RMB 150,000,000 | 50.00% | |
| President Kikkoman Zhenji Foods Co., Ltd. | Director | Isobe Takashi, Nakamura Mitsunobu, Ishida Ken, Mogi Osamu (Representative of Kikkoman Corporation) | RMB 150,000,000 | 50.00% | |
| | | Chiu-Tien Lo, Shih-Shi She, Kun-Fu Tsai (Representative of Cayman President Holdings Ltd.) | RMB 150,000,000 | 50.00% | |
| | Supervisor | Tsung-Pin Wu (Representative of Cayman President Holdings Ltd.) | RMB 150,000,000 | 50.00% | |
| | | Kawamata Satoshi (Representative of Kikkoman Corporation) | RMB 150,000,000 | 50.00% | |
| | President | Kun-Fu Tsai | - | - | |

| 0 | Title | Name of Barrace states | Shareholding | |
|---|------------------|---|-----------------|---------|
| Company | Title | Name or Representative | Shares / Amount | % |
| Uni-President Foodstuff (BVI) Holdings Ltd. | Director | Jui-Tien Huang (Representative of Cayman President Holdings Ltd.) | 3 | 100.00% |
| | Chairman | Jui-Tien Huang (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.) | RMB 98,000,000 | 100.00% |
| Tianjiang President Enterprises Food Co., Ltd. | Director | Liang-Feng Wu, Ching-Sheng Cheng (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.) | RMB 98,000,000 | 100.00% |
| | Supervisor | Ming-Li Tsai (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.) | RMB 98,000,000 | 100.00% |
| | President | Yu-Lung Chiang | - | - |
| | Chairman | Liang-Feng Wu (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.) | USD 19,400,000 | 100.00% |
| Zhongshan President Enterprises Co., Ltd. | Director | Jui-Tien Huang, Chia-Chuan Wang (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.) | USD 19,400,000 | 100.00% |
| | Supervisor | Ching-Sheng Cheng (Representative of Uni- President Foodstuff (BVI) Holdings Ltd.) | USD 19,400,000 | 100.00% |
| | President | Kuang-Wen Sung | - | - |
| | Chairman | Chih-Hsien Lo (Representative of Cayman President Holdings Ltd.) | USD 11,900,000 | 70.00% |
| | Vice Chairman | Imamura Takao (Representative of the Nisshin OilliO Group, Ltd.) | USD 3,400,000 | 20.00% |
| Changjiagang President | 2. | Jui-Tien Huang, Ko-Wei Huang, Yan-Liang Kuo, Liang-Feng Wu, Kun-lin Wu, Chen-Jui Lin (Representatives of Cayman President Holdings Ltd.) | USD 11,900,000 | 70.00% |
| Nisshin Food Co., Ltd. | Director | Kuno Takahisa (Representative of the Nisshin OilliO Group, Ltd.) | USD 3,400,000 | 20.00% |
| | | Nashinoki Hiroshi (Representative of the Nisshin Oillio(China)Investment co., Ltd.) | USD 1,700,000 | 10.00% |
| | Supervisor | Ming-Hui Cheng (Representative of Cayman President Holdings Ltd.) | USD 11,900,000 | 70.00% |
| | President | Liang-Feng Wu | - | - |
| | Chairman | Chih-Hsien Lo (Representatives of Cayman President Holdings Ltd.) | RMB 430,000,000 | 100.00% |
| Foshan Sanshui Jianlibao Commerce Co., Ltd. | Director | Wen-Lung Yang, Jui-Tien Huang (Representatives of Cayman President Holdings Ltd.) | RMB 430,000,000 | 100.00% |
| | Supervisor | Tzong-Yi Liou (Representatives of Cayman President Holdings Ltd.) | RMB 430,000,000 | 100.00% |
| | President | Shih-Cheng Lee | - | - |
| | Chairman | Liang-Feng Wu (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.) | USD 15,000,000 | 100.00% |
| Qingdao President Feed & Livestock Co., Ltd. | Director | Ching-Tien Lee, Ching-Sheng Cheng (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.) | USD 15,000,000 | 100.00% |
| | Supervisor | Ming-Li Tsai (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.) | USD 15,000,000 | 100.00% |
| | President | Chun-Chang Chen | _ | _ |

| Company | Title | itle Name or Representative | Shareholding | |
|--|------------|--|-----------------|---------|
| Company | Title | | Shares / Amount | % |
| Shanghai Songjiang President Enterprises Co., | Chairman | Jui-Tien Huang (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.) | USD 19,000,000 | 100.00% |
| | Director | Ching-Sheng Cheng, Chia-Chuan Wang (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.) | USD 19,000,000 | 100.00% |
| Ltd. | Supervisor | Shao-Tuan Chu (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.) | USD 19,000,000 | 100.00% |
| | President | Ching-Sheng Cheng | - | - |
| President International Trade & Investment Corp. | Director | Tsung-Pin Wu (Representative of Uni-President Enterprises Corp.) | 10,700 | 100.00% |
| | Chairman | Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.) | 306,108,780 | 100.00% |
| Kai Yu Investment Co., Ltd. | Director | Chien-Li Yin,Tsung-Ming Su (Representative of Uni-President Enterprises Corp.) | 306,108,780 | 100.00% |
| | Supervisor | Tsung-Pin Wu (Representative of Uni-President Enterprises Corp.) | 306,108,780 | 100.00% |
| Kai Yu (BVI) Investment Co., Ltd. | Director | Chih-Hsien Lo (Representative of Kai Yu Investment Co., Ltd.) | 1 | 100.00% |
| | Chairman | Jau-Kai Hwang (Representative of Kai Yu Investment Co., Ltd.) | 3,000,000 | 100.00% |
| Tung Ang Enterprises | Director | Wen-Lung Yang, Chin-Chou Cheng (Representative of Kai Yu Investment Co., Ltd.) | 3,000,000 | 100.00% |
| Corp. | Supervisor | Ming-Hui Cheng (Representative of Kai Yu Investment Co., Ltd.) | 3,000,000 | 100.00% |
| | President | Ying-Chun Cheng | - | - |
| | Chairman | Chia-Chuan Wang (Representative of Kai Yu Investment Co., Ltd.) | 2,000,000 | 100.00% |
| Tung Guan Enterprises Co., Ltd. | Director | Hung-Liang Chiu, Jih-Sheng Tai (Representative of Kai Yu Investment Co., Ltd.) | 2,000,000 | 100.00% |
| OO., Ltd. | Supervisor | Li-An Lu (Representative of Kai Yu Investment Co., Ltd.) | 2,000,000 | 100.00% |
| | President | San-Lang Shen | _ | - |
| | Chairman | Tong-Liang Lee (Representative of Uni-President Enterprises Corp.) | 99,999,184 | 99.99% |
| Nanlien International Corp. | Director | Chih-Hsien Lo, Mao-Yuan Wu, Jui-Tang Chen, Qi-Zhao Lu, Zhuan-Kai Lin, Zi-Yi Gao (Representative of Uni-President Enterprises Corp.) | 99,999,184 | 99.99% |
| | Supervisor | Chien-Li Yin (Representative of Kai Yu Investment Co., Ltd.) | 196 | 0.00% |
| | President | Mao-Yuan Wu | - | - |
| Cayman Nanlien Holding Ltd. | Director | Tong-Liang Lee, Mao-Yuan Wu (Representative of Nanlien International Corp.) | USD 2,710,000 | 100.00% |
| Lien-Song Enterprises Corp. | Chairman | Jin-Ming Feng (Representative of Nanlien International Corp.) | 6,500,000 | 100.00% |
| | Director | Wen-Bin Liao, Fu-Yuan Yu, Hong-Liang Li, Meng- Zong Guo, Qing-Rong Yang (Representative of Nanlien International Corp.) | 6,500,000 | 100.00% |
| | Supervisor | Li-Zhong Jiang (Representative of Nanlien International Corp.) | 6,500,000 | 100.00% |
| | President | Hong-Liang Li | - | - |

| Commony | Title | itle Name or Representative | Shareholding | |
|----------------------------|------------|---|-----------------|---------|
| Company | Title | | Shares / Amount | % |
| Hua-Zuo Corp. | Chairman | Jun-Wei Xiao (Representative of Nanlien International Corp.) | 480,000 | 60.00% |
| | Director | Shi-Ming Li (Representative of Nanlien International Corp.) | 480,000 | 60.00% |
| | | Qin-He Huang | 320,000 | 40.00% |
| | Supervisor | Zhu Huang | - | - |
| | President | Yao-Cong Cheng | _ | - |
| | Chairman | Qiu-Tian Luo (Representative of Nanlien International Corp.) | 900,000 | 100.00% |
| Hui-Sheng Enterprise | Director | Jin-Ming Feng, Jun-Wei Xiao (Representative of Nanlien International Corp.) | 900,000 | 100.00% |
| Corp. | Supervisor | Li-Zhong Jiang (Representative of Nanlien International Corp.) | 900,000 | 100.00% |
| | President | Guo-Long Wang | - | - |
| | Chairman | Wen-Bin Chen (Representative of Nanlien International Corp.) | 1,600,000 | 100.00% |
| Tung-Shen Co., Ltd. | Director | Chiu-Tien Lo, Qiso-Long Zhang (Representative of Nanlien International Corp.) | 1,600,000 | 100.00% |
| G | Supervisor | Yi-Ru Zhang(Representative of Nanlien International Corp.) | 1,600,000 | 100.00% |
| | President | Song-Tian Huang | - | - |
| | Chairman | Jin-Zhang Wei (Representative of Nanlien International Corp.) | 360,000 | 36.00% |
| Sheng-Miao Industrial | Director | Zheng-De Lin (Representative of Nanlien International Corp.) | 360,000 | 36.00% |
| Corp. | | Chun-Shiung Tsai | 230,000 | 23.00% |
| | Supervisor | Lian-Huo Xie | 130,000 | 13.00% |
| | President | Yi Xue | - | - |
| | Chairman | Yao-Tian Ke (Representative of Nanlien International Corp.) | 160,000 | 40.00% |
| Jin-Guan-Cheng Corp. | Director | Ming-Gan Shen (Representative of Nanlien International Corp.) | 160,000 | 40.00% |
| our Guar Grierig Gorp. | | Yue-Tian Zheng | 144,000 | 36.00% |
| | Supervisor | Xu-Wen Guo | 96,000 | 24.00% |
| | President | Hong-Syu Yan | - | - |
| | Chairman | Zheng-De Lin (Representative of Nanlien International Corp.) | 3,730,000 | 93.25% |
| Tung-You Internation Corp. | Director | Zhao-Kai Huang, Mao-Yuan Wu(Representative of Nanlien International Corp.) | 3,730,000 | 93.25% |
| | Supervisor | Shuei-Yuan Hu | 120,000 | 3.00% |
| | President | Chuang-Cheng Qiu | - | - |
| Tung-Bo Enterprise Corp. | Chairman | Qi-Zhao Lu (Representative of Nanlien International Corp.) | 750,000 | 50.00% |
| | Director | Jin-Zhang Wei (Representative of Nanlien International Corp.) | 750,000 | 50.00% |
| | | Guo-Shun Zhou | 450,000 | 30.00% |
| | Supervisor | Chou-Mei Chen | 300,000 | 20.00% |
| | President | Qin-Zhi Zhang | <u>-</u> | - |

| Company | Title | Name or Representative | Shareholding | |
|--------------------------------|------------|--|-----------------|---------|
| Company | Title | | Shares / Amount | % |
| Tung-Shun Enterprises Corp. | Chairman | Guo-Hong Lai (Representative of Nanlien International Corp.) | 3,105,000 | 69.00% |
| | Director | Zong-Han Lin (Representative of Nanlien International Corp.) | 3,105,000 | 69.00% |
| | | Bor-Chin Zhang | 20,000 | 0.44% |
| | Supervisor | Zheng-Chun Huang | 405,000 | 9.00% |
| | President | Mao-Lin Gao | - | - |
| | Chairman | Sheng-Fu Liu(Representative of Nanlien International Corp.) | 2,295,000 | 51.00% |
| | | Ying-Jun Zhang (Representative of Nanlien International Corp.) | 2,295,000 | 51.00% |
| Tung-Hsiang Enterprises Corp. | Director | Tong-Liang Lee (Representative of Huei Tung Investment Corp.) | 1,000,000 | 22.22% |
| | | Rui-Cheng Xu (Representative of Huei Tung Enterprise Corp.) | 440,000 | 9.78% |
| | Supervisor | Jun-Xiang Xu | 90,000 | 2.00% |
| | President | Hong-Ming Xu | - | - |
| | Chairman | Sheng-Fu Liu(Representative of Nanlien International Corp.) | 280,500 | 51.00% |
| | | Jun-Jie Xie (Representative of Nanlien International Corp.) | 280,500 | 51.00% |
| Yuan-Tai Enterprises Corp. | Director | Jian-Ting Chen | 87,250 | 15.86% |
| | | Qin-Min Liao | 55,000 | 10.00% |
| | Supervisor | Zheng-Han Gao | 10,000 | 1.82% |
| | President | Jin-Yuan Zhuang | - | - |
| | Chairman | Yao-Tian Ke (Representative of Nanlien International Corp.) | 1,220,000 | 46.92% |
| Tung-Yi Enterprises Corp. | Director | Xin-Guo Deng (Representative of Nanlien International Corp.) | 1,220,000 | 46.92% |
| 3 3 1 | | Shi-Jie Wang | 215,000 | 8.27% |
| | Supervisor | Rui-Fang Fu | - | - |
| | President | Qiu-Xiang Yang | - | - |
| | Chairman | Chiu-Tien Lo (Representative of Nanlien International Corp.) | 2,000,000 | |
| Tung-Che Enterprises | Director | Mao-Yuan Wu, Wen-Bin Chen (Representative of Nanlien International Corp.) | | |
| Corp. | Supervisor | Li-Zhong Jiang (Representative of Nanlien International Corp.) | 2,000,000 | 100.00% |
| | President | Zheng-An Li | - | - |
| Tung-Xiang Corp. | Chairman | Cheng-Der Lin (Representative of Nanlien | 8,000,000 | 100.00% |
| | Director | Wen-Lung Yang, Mao-Yuan Wu (Representative of Nanlien International Corp.) | 8,000,000 | 100.00% |
| | Supervisor | Qiu-Mei Lin (Representative of Nanlien International Corp.) | 8,000,000 | 100.00% |
| | President | Kuan-Yu Tseng | - | - |

| Commons | Tialo | le Name or Representative | Shareholding | |
|---|------------|---|-----------------|---------|
| Company | Title | | Shares / Amount | % |
| Tung-Ju Enterprise Corp. | Chairman | Wen-Lung Yang (Representative of Nanlien International Corp.) | 1,530,000 | 51.00% |
| | Director | Qi-Zhao Lu, Kuan-Yu Tseng(Representative of Nanlien International Corp.) | 1,530,000 | 51.00% |
| | Supervisor | Sen-Tai Lai (Representative of Chang-Tung Enterprise Corp.) | 501,900 | 16.73% |
| • | President | Zhong-Yong Li | - | - |
| | Chairman | Ben-Yong Liao (Representative of Nanlien International Corp.) | 3,185,000 | 91.00% |
| Xin-Tung Enterprise Corp. | Director | Szu-Tuan Chou, Hong-Jen Su (Representative of Nanlien International Corp.) | 3,185,000 | 91.00% |
| | Supervisor | Jin-Quan Guo | 157,500 | 4.50% |
| | President | Jun-Lin Fu | - | - |
| | Chairman | Wen-Bin Liao (Representative of Nanlien International Corp.) | 20,000,000 | 100.00% |
| Lien-Bo Enterprises Corp. | Director | Meng-Zong Guo, Fu-Yuan Yu, Qing-Rong Yang, Zhi-Hao Pang, Xi-Xian Chen(Representatives of Nanlien International Corp.) | 20,000,000 | 100.00% |
| | Supervisor | Li-Zhong Jiang (Representative of Nanlien International Corp.) | 20,000,000 | 100.00% |
| | President | Xi-Xian Chen | - | - |
| Tunnel International Marketing Corp. | Director | Tong-Liang Lee, Mao-Yuan Wu (Representative of Cayman Nanlien Holding Ltd.) | USD 20,000 | 100.00% |
| | Chairman | Xin Wang (Representative of Oriental Pioneering Sugar & Wine Co., Ltd.) | RMB 5,000,000 | 50.00% |
| | Director | Jia-Bin Yao, Oi-Liang Yao (Representative of Oriental Pioneering Sugar & Wine Co., Ltd.) | RMB 5,000,000 | 50.00% |
| Shanghai E & P Trading Co., Ltd. | Director | Mao-Yuan Wu, Rui-Min Chen (Representatives of Cayman Nanlien Holding Ltd.) | RMB 5,000,000 | 50.00% |
| Co., Ltd. | Supervisor | Jing-Sheng Zheng (Representatives of Cayman Nanlien Holding Ltd.) | RMB 5,000,000 | 50.00% |
| | Supervisor | Zhan-Hong Mao(Representative of Oriental Pioneering Sugar & Wine Co., Ltd.) | RMB 5,000,000 | 50.00% |
| | President | Rui-Mi Chen | _ | - |
| | Chairman | Chia-Chuan Wang (Representative of Nanlien International Corp.) | 1,200,000 | 100.00% |
| Tung-Xiang Xin Yeh Corp. | Director | Tsai-Fa Chuang, Rong-Zhe Li (Representative of Nanlien International Corp.) | 1,200,000 | 100.00% |
| | Supervisor | Li-Zhong Jiang (Representative of Nanlien International Corp.) | 1,200,000 | 100.00% |
| | President | Jiu-Qing Lin | - | - |
| Tung-Ying Enterprises Corp. | Chairman | Ci-Duan Zhou (Representative of Nanlien International Corp.) | 2,117,491 | 95.04% |
| | Director | Mao-Lin Guo, Wen-Xu Chen (Representative of Nanlien International Corp.) | 2,117,491 | 95.04% |
| | Supervisor | Ji-Mao Hong | 110,509 | 4.96% |
| | President | Wen-Yi Su | - | _ |

| Company | Title | e Name or Representative | Shareholding | |
|---|-------------------------|--|-----------------|---------|
| Company | Title | | Shares / Amount | % |
| Wei-Tong Enterprise | Chairman | Ying-Thung Yu (Representative of Nanlien International Corp.) | 1,212,500 | 48.50% |
| | Director | Chuan-Kai Lin(Representative of Nanlien International Corp.) | 1,212,500 | 48.50% |
| Coporation | Director | Su-E Li | 20,000 | 0.80% |
| | Supervisor | Si-Liang Chen | 62,500 | 2.50% |
| | President | Yao-De Wang | | |
| | Chairman | Ying-Thung Yu (Representative of Nanlien International Corp.) | 1,080,000 | 54.00% |
| Cheng-Fa Enterprises | Director | Chuan-Kai Lin (Representative of Nanlien International Corp.) | 1,080,000 | 54.00% |
| Corp. | Director | Si-Liang Chen | 60,000 | 3.00% |
| | Supervisor | Jing-Yao Su | 160,000 | 8.00% |
| | President | Wen-Xiong Lai | | |
| | Chairman | Zai-Fa Zhuang (Representative of Nanlien International Corp.) | 813,000 | 45.17% |
| Yi Fa Enterprises Corp. | Director | Qi-Ming Chen (Representative of Nanlien International Corp.) | 813,000 | 45.17% |
| · | | Wen-Zhong You | 170,000 | 9.40% |
| | Supervisor | Mei-Jin Lin | 414,000 | 23.00% |
| | President | Wun-Qin Wu | • | •••• |
| | Chairman | Shi-Ming Li(Representative of Nanlien International Corp.) | 2,047,000 | 45.49% |
| Fu Yi Enterprises Corp. | Director | Jian-Yi Li (Representative of Nanlien International Corp.) | 2,047,000 | 45.49% |
| | •••• | Guo-Shun Zhou | 228,200 | 5.07% |
| | Supervisor | Gin-Yu Liu | 422,000 | 9.38% |
| | President | Xun-Nan Guo | - | - |
| | Chairman | Zhen-Ming Luo (Representative of Nanlien International Corp.) | 150,000 | 10.00% |
| Kun Fu Corp. | Director | Zhong-Zheng Tu, Li-Xian Jiang (Representative of Nanlien International Corp.) | 496,000 | 33.07% |
| | Supervisor | Ming-Yan Xu | 106,000 | 7.07% |
| | President | Zhen-Yin Fan | - | - |
| President Chain Store Corporation | Chairman | Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.) | 471,996,430 | 45.40% |
| | Director | Tsung-Ming Su, Wen-Long Yang, Jui-Tang Chen, Long-Hong Lu, Jui-Tien Huang, Jau-Kai Hwang, Chung-Pin Wu, Wen-Chi Wu (Representative of Uni-President Enterprises Corp.) | 471,996,430 | 45.40% |
| | | Shiow-Ling Kao (Representative of Chyuan Inv. Co., Ltd.) | 4,876,775 | 0.47% |
| | Independent Director | Wen-Yeu Wang, M.David Chen, Pei-Gi Shu | - | - |
| | President | Jui-Tang Chen | 13,652 | 0.00% |
| President Chain Store (BVI) Holdings Ltd. | Director | Chih-Hsien Lo, Jui-Tang Chen (Representative of President Chain Store Corp.) | USD 140,384,000 | 100.00% |

| Company | Title | Name or Representative | Shareholding | |
|---|------------|---|-----------------|---------|
| Company | Title | | Shares / Amount | % |
| Ren-Hui Investment Corp. | Chairman | Jui-Tang Chen (Representative of President Chain Store Corp.) | 10,000 | 100.00% |
| | Director | Kuo-Hsuan Wu, Lien-Tang Hsieh (Representative of President Chain Store Corp.) | 10,000 | 100.00% |
| | Supervisor | Wen-Chi Wu (Representative of President Chain Store Corp.) | 10,000 | 100.00% |
| | President | Jui-Tang Chen | - | - |
| | Chairman | Kuo-Hsuan Wu (Representative of President Chain Store Corp.) | 2,500,000 | 100.00% |
| Capital Inventory Services | Director | Chi-Chang Lin, Fan-Bin Tzeng (Representative of President Chain Store Corp.) | 2,500,000 | 100.00% |
| Corp. | Supervisor | Shih-Wei Liang (Representative of President Chain Store Corp.) | 2,500,000 | 100.00% |
| | President | Hong-Chang Chiu | - | - |
| | Chairman | Shiow-Ling Kao (Representative of President Chain Store Corp.) | 40,000,000 | 100.00% |
| President Drugstore Business Corp. | Director | Jui-Tang Chen, Tsung-Pen Chang(Representative of President Chain Store Corp.) | 40,000,000 | 100.00% |
| | Supervisor | Hsi-Yung Tsung (Representative of President Chain Store Corp.) | 40,000,000 | 100.00% |
| | President | Tsung-Pen Chang | - | - |
| | Chairman | Pao-Ming Wang (Representative of President Chain Store Corp.) | 10,000,000 | 100.00% |
| 21 Century Enterprise Co., | Director | Jui-Tang Chen, Ching-Feng Kuo (Representative of President Chain Store Corp.) | 10,000,000 | 100.00% |
| Ltd. | Supervisor | Li-Ling Chang (Representative of President Chain Store Corp.) | 10,000,000 | 100.00% |
| | President | Chung-Ching Chung | - | - |
| | Chairman | Kuo-Hsuan Wu (Representative of President Chain Store Corp.) | 10,847,421 | 100.00% |
| Wisdom Distribution | Director | Jui-Tang Chen, Hsing-Jou Shen (Representative of President Chain Store Corp.) | 10,847,421 | 100.00% |
| Service Corp. | Supervisor | Hsin-Ti Lai (Representative of President Chain Store Corp.) | 10,847,421 | 100.00% |
| | President | Cheng-Nan Chen | - | - |
| | Chairman | Shiow-Ling Kao (Representative of President Chain Store Corp.) | 1,500,000 | 100.00% |
| President Being Corp. | Director | Jui-Tang Chen,Pei-Jung Chen (Representative of President Chain Store Corp.) | 1,500,000 | 100.00% |
| | Supervisor | John-Yih Lee (Representative of President Chain Store Corp.) | 1,500,000 | 100.00% |
| | President | Pei-Jung Chen | - | - |
| President Chain Store Corporation Insurance Brokers Co., Ltd. | Chairman | Chi-Chang Lin (Representative of President Chain Store Corp.) | 1,500,000 | 100.00% |
| | Director | Ching-Hsun Hsieh, Wen-Ji Lua (Representative of President Chain Store Corp.) | 1,500,000 | 100.00% |
| | Supervisor | Hsi-Yung Tsung (Representative of President Chain Store Corp.) | 1,500,000 | 100.00% |
| | President | Wen-Ji Lua | - | - |

| Company | Title | Nama or Donresontative | Shareholdir | ng |
|--|-------------------|---|-----------------|---------|
| Company | Title | Name or Representative | Shares / Amount | % |
| | Chairman | Chi-Chang Lin (Representative of President Chain Store Corp.) | 12,244,390 | 100.00% |
| Cold Stone Creamery Taiwan, Ltd. | Director | Yao-Te Wang, Yu-Chen Huang (Representative of President Chain Store Corp.) | 12,244,390 | 100.00% |
| Talwan, Ltu. | Supervisor | Li-Ling Chang (Representative of President Chain Store Corp.) | 12,244,390 | 100.00% |
| | President | Chia-Chi Su | - | - |
| | Chairman | Kun-Shun Tsai (Representative of President Chain Store Corp.) | 6,511,963 | 100.00% |
| Uni-President Oven | Director | Guang-Yu Hsu, Kun-Lin Wu (Representative of President Chain Store Corp.) | 6,511,963 | 100.00% |
| Bakery Corp. | Supervisor | Li-Ling Chang (Representative of President Chain Store Corp.) | 6,511,963 | 100.00% |
| | Vice President | Hsiao-Ching Yeh | - | - |
| | Chairman | Jui-Tang Chen (Representative of President Chain Store Corp.) | 20,000,000 | 100.00% |
| President Yilan Art and Culture Corp. | Director | Wen-Ji Lua, Cheng-Nan Li, Pao-Ming Wang (Representative of President Chain Store Corp.) | 20,000,000 | 100.00% |
| Culture Corp. | Supervisor | Li-Ling Chang (Representative of President Chain Store Corp.) | 20,000,000 | 100.00% |
| | President | Wen-Ji Lua | - | - |
| | Chairman | Kuo-Hsuan Wu (Representative of President Chain Store Corp.) | 9,800 | 100.00% |
| President Chain Store Tokyo Marketing | Director | Lien-Tang Hsieh, Chin-Fu Wu (Representative of President Chain Store Corp.) | 9,800 | 100.00% |
| Corporation | Supervisor | Hsi-Yung Tsung (Representative of President Chain Store Corp.) | 9,800 | 100.00% |
| | President | Wen-Ji Lua | _ | - |
| | Chairman | Jui-Tien Huang (Representative of President Chain Store Corp.) | 50,000,000 | 100.00% |
| Icash Payment Systems Ltd. | Director | Lien-Tang Haieh, Chi-Chang Lin, Chia-Hua Chang, Huang-Chi Chang (Representative of President Chain Store Corp.) | 50,000,000 | 100.00% |
| | Supervisor | Chia-Ming Chai (Representative of President Chain Store Corp.) | 50,000,000 | 100.00% |
| | President | Yu-Lin Liang | - | - |
| Uni-President Superior Commissary Corp. | Chairman | Jui-Tang Chen (Representative of President Chain Store Corp.) | 48,519,890 | 90.00% |
| | Director | Long-Hong Lu, Cheng-Fu Liu, Lien-Tang Hsieh (Representative of President Chain Store Corp.) | 48,519,890 | 90.00% |
| | Director | Chang-Chi Lin (Representatives of Asia Frozen Food Corp.) | 5,391,099 | 10.00% |
| | Supervisor | Ching-Feng Kuo (Representative of Ren-Hui Investment Corp.) | 1 | - |
| | President | Kai-Jung Chen | - | - |

| Compony | Title | Name or Depresentative | Shareholdin | ıg |
|--------------------------------------|------------|--|-----------------|----------|
| Company | Title | Name or Representative | Shares / Amount | % |
| | Chairman | Shiow-Ling Kao (Representative of President Chain Store Corp.) | 22,121,962 | 73.74% |
| | | Jui-Tang Chen, Jui-TienHuang, Ruey-Lin Sheu, Tsung-Pen Chang, Chia-Feng Chai (Representative of President Chain Store Corp.) | 22,121,962 | 73.74% |
| President Pharmaceutical Corp. | Director | Ping-Chih Wu (Representative of Taipo Investment Corp.) | 3,000,000 | 10.00% |
| σοιμ. | | Tian-Mao Lin, Chung-Ho Wu (Representatives of Tung-Ren Investment Corp.) | 579,091 | 1.93% |
| | Supervisor | Wen-Chi Wu (Representative of Ren-Hui Investment Corp.) | 1 | 0.00% |
| | President | Jui-Tien Huang | - | - |
| | Chairman | Jui-Tang Chen (Representative of President Chain Store Corp.) | 103,496,399 | 70.00% |
| | | Li-An Lu (Representative of Uni-President Enterprises Corp.) | 29,570,400 | 20.00% |
| President Transnet Corp. | Director | Kuo-Hsuan Wu, Lien-Tang Hsieh, Chao-Sai Huang (Representative of President Chain Store Corp.) | 103,496,399 | 70.00% |
| | | Masaki Yamauchi (Representatives of Yamato Holdings Co., Ltd.) | 14,785,200 | 10.00% |
| | Supervisor | Wen-Chi Wu (Representative of Ren-Hui Investment Corp.) | 1 | - |
| | President | Chieh-Shan Chen | - | - |
| | Chairman | Jui-Tang Chen (Representative of President Chain Store Corp.) | 1,049,999 | 70.00% |
| | Director | Kuo-Hsuan Wu, Lien-Tang Hsieh, Li-An Lu, Chao-Sai Huang (Representative of President Chain Store Corp.) | 1,049,999 | 70.00% |
| President Collect Services Co., Ltd. | | Masaki Yamauchi; Kuriso Toshizo (Representatives of Yamato Holdings Co., Ltd.) | 450,000 | 30.00% |
| | Supervisor | Wen-Chi Wu (Representative of Ren-Hui Investment Corp.) | 1 | 0.00% |
| | | Sadatomo Hiroki | - | - |
| | President | Chieh-Shan Chen | - | - |
| | Chairman | Shiow-Ling Kao (Representative of President Chain Store Corp.) | 27,999,999 | 70.00% |
| Lini Dragidant Danartmant | Director | Jui-Tang Chen, Pao-Ming Wang (Representative of President Chain Store Corp.) | 27,999,999 | 70.00% |
| Uni-President Department Store Corp. | Director | Kuo-Kuang Chang (Representative of Uni- President Enterprises Corp.) | 12,000,000 | 30.00% |
| | Supervisor | Wen-Chi Wu (Representative of Ren-Hui Investment Corp.) | 1 | 0.00% |
| | President | Pao-Ming Wang | - | <u>-</u> |
| | Chairman | Kuo-Hsuan Wu (Representative of President Chain Store Corp.) | 55,858,815 | 80.87% |
| Mech-President Corp. | | Chin-Yi Liao, Wen-Sheng Kuo (Representative of President Chain Store Corp.) | 55,858,815 | 80.87% |
| | Director | Jau-Kai Hwang, Ming-Hsiu Yen (Representative of Uni-President Enterprises Corp.) | 13,046,358 | 18.89% |
| | Supervisor | Yung-Yu Wang (Representative of Ren-Hui Investment Corp.) | 1 | 0.00% |
| | President | Chin-Yi Liao | - | - |

| Company | Title | Name or Representative | Shareholding | |
|---------------------------------|------------|--|-----------------|----------|
| Company | Title | Name of Representative | Shares / Amount | % |
| | Chairman | Chia-Hua Chang (Representative of President Chain Store Corp.) | 24,382,921 | 86.76% |
| | | Hsing-Jou Chen, Huang-Chi Chang (Representative of President Chain Store Corp.) | 24,382,921 | 86.76% |
| | Director | Po-Ming Hou (Representative of Taiwan Spinning Co., Ltd.) | 172,347 | 0.61% |
| Q-ware Systems & Services Corp. | | Kuan-Chen Lin (Representative of Fonmau Cereal Industrial Co., Ltd.) | 243,898 | 0.87% |
| | Companies | Wen-Chi Wu (Representative of Ren-Hui Investment Corp.) | 1 | 0.00% |
| | Supervisor | Yuan-Hung Peng (Representative of Nan Fan Housing Development Co., Ltd.) | 699,071 | 2.49% |
| | President | Jung-Wei Fang | - | - |
| | Chairman | Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.) | 7,868,347 | 20.00% |
| | | Jui-Tien Huang, Chao-Kai Huang (Representative of Uni-President Enterprises Corp.) | 7,868,347 | 20.00% |
| Uni-President Cold Chain Corp. | Director | Jui-Tang Chen, Kuo-Hsuan Wu, Lien-Tang Hsieh, Hui-Chen Wu (Representative of President Chain Store Corp.) | 23,605,042 | 60.00% |
| | | Mao-Yuan Wu (Representative of Nanlien International Corp.) | 7,868,347 | 20.00% |
| | Supervisor | Chi-Chang Lin (Representative of Ren-Hui Investment Corp.) | 1 | 0.00% |
| | President | Hui-Chen Wu | <u>-</u> | - |
| | Chairman | Chia-Hua Chang (Representative of President Chain Store Corp.) | 25,714,475 | 86.00% |
| President Information | Director | Ching-Hsun Hsieh, Shih-Wei Liang, Huang-Chi Chang, Ching-Hsin Chen (Representative of President Chain Store Corp.) | 25,714,475 | 86.00% |
| Corp. | | Fukami Yasuo (Representative of Nomura Research Institute Ltd.) | 4,186,074 | 14.00% |
| | Supervisor | Wen-Chi Wu (Representative of Ren-Hui Investment Corp.) | 1 | 0.00% |
| | President | Chia-Hua Chang | _ | <u>-</u> |
| | Chairman | Lien-Tang Hsieh (Representative of President Chain Store Corp.) | 10,199,999 | 51.00% |
| Duskin Serve Taiwan Co. | Director | Yu-Chen Huang, Hsing-Jou Chen, Shih-Wei Liang (Representative of President Chain Store Corp.) | 10,199,999 | 51.00% |
| | DIEGO | Asano Takahitoa; Enomoto Masakazu; Hayashi Yoshitaka; Kusano Shigeki (Representatives of Duskin Co., Ltd.) | 9,800,000 | 49.00% |
| | | Shigeyoshi Yasuto | - | - |
| | Supervisor | Fan-Bin Tzeng (Representative of Ren-Hui Investment Corp.) | 1 | 0.00% |
| | President | Ta-Cheng Lai | - | - |

| Company | Title | Nama ar Panresentativa | Shareholding | |
|--|------------------|--|-----------------|---------|
| Company | Title | Name or Representative | Shares / Amount | % |
| | Chairman | Shiow-Ling Kao (Representative of President Chain Store Corp.) | 8,669,000 | 51.00% |
| | Discotos | Pao-Ming Wang, Pei-Jung Chen (Representative of President Chain Store Corp.) | 8,669,000 | 51.00% |
| Afternoon Tea Taiwan Co., Ltd. | Director | Ryota Tsunoda, Kiyotaka Katsuura (Representatives of SAZABY LEAGUE, LTD.) | 8,330,000 | 49.00% |
| | Supervisor | Li-Ling Chang(Representative of Ren-Hui Investment Corp.) | 1 | 0.00% |
| | | Masao Muto | - | - |
| | President | Pao-Ming Wang | - | - |
| | Chairman | Pi-Jung Lin | 1,900,000 | 9.50% |
| | Director | Lien-Tang Hsieh, Cheng-Nan Chen, Pao-Ming Wang, Hsing-Jou Chen (Representative of President Chain Store Corp.) | 9,999,999 | 50.03% |
| Books.com. Co., Ltd. | | Yu-Chun Chen, Ya-Ju Chang (Representatives of Clever Investment Co., Ltd.) | 200,000 | 1.00% |
| | Supervisor | Wen-Chi Wu (Representative of Ren-Hui Investment Corp.) | 1 | 0.00% |
| | | Ya-Ling Chang | 143,000 | 0.72% |
| | President | Ming-Yih Kao | - | - |
| | Chairman | Jui-Tang Chen (Representative of President Chain Store Corp.) | 6,429,999 | 25.00% |
| | | Kuo-Hsuan Wu (Representative of President Chain Store Corp.) | 6,429,999 | 25.00% |
| | Director | Chih-Hsien Lo, Jui-Tien Huang (Representative of Uni-President Enterprises Corp.) | 5,144,000 | 20.00% |
| Retail Support | Director | Miura Osamu, Kato Wataru(Representatives of Mitsubishi Corp.) | 3,858,000 | 15.00% |
| International Corp. | | Shigemitsu Hideaki (Representative of RYOSHOKU Ltd.) | 2,572,000 | 10.00% |
| | Supervisor | Chung-Chin Yang (Representative of Ren-Hui Investment Corp.) | 1 | 0.00% |
| | Supervisor | Ting-Li Lin (Representative of Mitsubishi Corp. (Taiwan) Ltd.) | 2,572,000 | 10.00% |
| | President | Chao-Sai Huang | - | - |
| President Chain Store (Labuan) Holdings Ltd. | Director | Chih-Hsien Lo, Jui-Tang Chen (Representatives of President Chain Store (BVI) Holdings Ltd.) | USD 29,163,000 | 100.00% |
| | Chairman | Jose T. Pardo | 1 | 0.00% |
| | Vice Chairman | Wen-Chi Wu (Representative of President Chain Store (Labuan) Holdings Ltd.) | 239,376,070 | 52.22% |
| Philippine Seven Corp. | Director | Jui-Tang Chen, Chi-Chang Lin, Lien-Tang Hsieh, Jose Victor P. Paterno, Shui-Huang Ho (Representative of President Chain Store (Labuan) Holdings Ltd.) | 239,376,070 | 52.22% |
| Timppine Geven Golp. | Director | Ma. Cristina P. Paterno | 8,000,045 | 1.75% |
| | | Jorge L. Araneta (Representative of Progressive Development Corp.) | 11,510,552 | 2.51% |
| | Independent | Antonio Jose U.Periouet | 927,007 | 0.20% |
| | Director | Jr.,Michael B.Zalamea | 1 | 0.00% |
| | President | Jose Victor P. Paterno | 9,983,375 | 2.18% |

| Company | Title | Name or Representative | Shareholdir | ng |
|--|------------|---|-----------------|---------|
| Company | Title | Name of Representative | Shares / Amount | % |
| | Chairman | Jose Victor P. Paterno (Representative of Philippine Seven Corp.) | 4,500,000 | 100.00% |
| Convenience Distribution Inc. | Director | Chao-Shun Tseng, Ying-Jung Lee, Liwayway T. Fernandez, Eduardo P. Bataclan (Representative of Philippine Seven Corp.) | 4,500,000 | 100.00% |
| | President | Jose Victor P. Paterno | - | - |
| President Chain Store (Hong Kong) Holdings | Director | Jui-Tang Chen (Representatives of President Chain Store (BVI) Holdings Ltd.) | USD 103,398,000 | 100.00% |
| Limited | | Kuo-Hsuan Wu | - | - |
| | Chairman | Hung-Chun Lin (Representative of President Chain Store (Hong Kong) Holdings Limited) | USD 2,000,000 | 100.00% |
| Shanghai President Logistic Co., Ltd. | Director | Kuan-Hung Hsieh, Yi-Lung Wu (Representative of President Chain Store (Hong Kong) Holdings Limited) | USD 2,000,000 | 100.00% |
| | Supervisor | Hsi-Yung Tsung (Representative of President Chain Store (Hong Kong) Holdings Limited) | USD 2,000,000 | 100.00% |
| | President | Sung-Hong Chang | - | - |
| | Chairman | Hung-Chun Lin (Representative of Shanghai President Logistic Co., Ltd.) | RMB 20,000,000 | 100.00% |
| President Logistic ShanDong Co., Ltd. | Director | Sung-Hong Chang, Tsung-Min Chen (Representative of Shanghai President Logistic Co., Ltd.) | RMB 20,000,000 | 100.00% |
| G | Supervisor | Hsi-Yung Tsung (Representative of Shanghai President Logistic Co., Ltd.) | RMB 20,000,000 | 100.00% |
| | President | Sung-Hong Chang | - | - |
| | Chairman | Jui-Tang Chen (Representative of President Chain Store (Hong Kong) Holdings Limited) | RMB 440,000,000 | 100.00% |
| President Chain Store (Shanghai) Ltd. | Director | Lien-Tang Hsieh, Hung-Chun Lin (Representative of President Chain Store (Hong Kong) Holdings Limited) | RMB 440,000,000 | 100.00% |
| | Supervisor | Wen-Chi Wu (Representative of President Chain Store (Hong Kong) Holdings Limited) | RMB 440,000,000 | 100.00% |
| | President | Hung-Chun Lin | - | - |
| PCSC Restaurant (Cayman) Holdings Limited | Director | Lien-Tang Hsieh, Wen-Chi Wu (Representative of President Chain Store (Hong Kong) Holdings Limited) | USD 8,954,000 | 100.00% |
| | Chairman | Hung-Chun Lin (Representative of PCSC Restaurant (Cayman) Holdings Limited) | USD 8,880,000 | 100.00% |
| Shanghai Uni-President Enterprise Corporation | Director | Sung-Hong Chang, Kuan-Hung Hsieh (Representative of PCSC Restaurant (Cayman) Holdings Limited) | USD 8,880,000 | 100.00% |
| | Supervisor | Tai-Yi Sung (Representative of PCSC Restaurant (Cayman) Holdings Limited) | USD 8,880,000 | 100.00% |
| | President | Hung-Chun Lin | - | - |
| | Chairman | Hung-Chun Lin (Representative of President Chain Store (Hong Kong) Holdings Limited) | RMB 100,000,000 | 100.00% |
| PCSC (Chengdu) Hypermarket Limited | Director | Yi-Lung Wu, Sung-Hong Chang (Representative of President Chain Store (Hong Kong) Holdings Limited) | RMB 100,000,000 | 100.00% |
| | Supervisor | Ming-Wei Mo (Representative of President Chain Store (Hong Kong) Holdings Limited) | RMB 100,000,000 | 100.00% |
| | President | Hung-Chun Lin | - | - |

| Company | Title | Name or Popresentative | Shareholdir | ng |
|---|------------|---|-----------------|---------|
| Company | Title | Name or Representative | Shares / Amount | % |
| | Chairman | Ren-Quan Wang (Representative of Shandong Silver Plaza Co., Ltd.) | RMB 27,000,000 | 45.00% |
| | Director | Jui-Tang Chen, Hung-Chun Lin, Yi-Lung Wu (Representative of President Chain Store (Hong Kong) Holdings Limited) | RMB 33,000,000 | 55.00% |
| Shan Dong President Yinzuo Commercial | | Zhi-Sheng Wang (Representative of Shandong Silver Plaza Co., Ltd.) | RMB 27,000,000 | 45.00% |
| Limited | Supervisor | Yea-Yun Cheng (Representative of President Chain Store (Hong Kong) Holdings Limited) | RMB 33,000,000 | 55.00% |
| | oupervisor | Jian-Jun Zhang (Representative of Shandong Silver Plaza Co., Ltd.) | RMB 27,000,000 | 45.00% |
| | President | Tsung-Min Chen | | |
| | Chairman | Hung-Chun Lin (Representative of President Pharmaceutical (Hong Kong) Holdings Limited) | RMB 60,000,000 | 100.00% |
| President Chain Store (Taizhou) Ltd. | Director | Kuan-Hung Hsieh, Yi-Lung Wu (Representative of President Pharmaceutical (Hong Kong) Holdings Limited) | RMB 60,000,000 | 100.00% |
| , | Supervisor | Hsi-Yung Tsung (Representative of President Pharmaceutical (Hong Kong) Holdings Limited) | RMB 60,000,000 | 100.00% |
| | President | Sung-Hong Chang | - | - |
| PCSC (China) Drugstore Limited | Director | Jui-Tang Chen, Kuo-Hsuan Wu (Representative of President Chain Store Corp.) | USD 8,746,000 | 92.20% |
| | Chairman | Hung-Chun Lin (Representative of PCSC (China) Drugstore Limited) | RMB 100,000,000 | 100.00% |
| President Cosmed Chain Store (Shen Zhen) Co., | Director | Kuan-Hung Hsieh, Ming-Hui Hsu (Representative of PCSC (China) Drugstore Limited) | RMB 100,000,000 | 100.00% |
| Ltd. | Supervisor | Yea-Yun Cheng (Representative of PCSC (China) Drugstore Limited) | RMB 100,000,000 | 100.00% |
| | President | Sung-Hong Chang | - | - |
| President Pharmaceutical (Hong Kong) Holdings | Director | Mao-Chia Chung, Shih-Hsien Yu (Representatives of President Pharmaceutical Corp.) | USD 3,000,000 | 100.00% |
| Limited | | Jui-Tien Huang | - | _ |
| | President | Jui-Tien Huang | - | - |
| | Chairman | Jui-Tang Chen (Representative of President Pharmaceutical (Hong Kong) Holdings Limited) | USD 3,000,000 | 100.00% |
| President (Shanghai) Health Product Trading Company Ltd | Director | Shiow-Ling Kao, Kuo-Kuang Chang (Representative of President Pharmaceutical (Hong Kong) Holdings Limited) | USD 3,000,000 | 100.00% |
| Company Liu | Supervisor | Wen-Chi Wu(Representative of President Pharmaceutical (Hong Kong) Holdings Limited) | USD 3,000,000 | 100.00% |
| | President | Ming-Hui Hsu | - | - |
| | Chairman | Hung-Chun Lin (Representative of President Chain Store (Hong Kong) Holdings Limited) | USD 23,885,000 | 100.00% |
| Shanghai Cold Stone Ice Cream Corporation | Director | Kuan-Hung Hsieh, Sung-Hong Chang (Representative of President Chain Store (Hong Kong) Holdings Limited) | USD 23,885,000 | 100.00% |
| | Supervisor | Tai-Yi Sung (Representative of President Chain Store (Hong Kong) Holdings Limited) | USD 23,885,000 | 100.00% |
| | President | Hung-Chun Lin | - | - |

| Compony | Title | Name or Depresentative | Shareholdir | ng |
|---|------------|---|-----------------|---------|
| Company | Title | Name or Representative | Shares / Amount | % |
| | Chairman | Chia-Nan Chen (Representative of Formosan Magazine Press, Inc.) | 4,000,000 | 40.00% |
| | | Te-Jen Chen (Representative of Formosan Magazine Press, Inc.) | 4,000,000 | 40.00% |
| Vision Distribution Service Corp. | Director | Yen-Sen Yang, Cheng-Nan Chen, Hsing-Jou Chen (Representatives of Wisdom Distribution Service Corp.) | 6,000,000 | 60.00% |
| | Supervisor | Yu-Jen Chen | - | - |
| | President | Yen-Sen Yang | _ | - |
| | Chairman | Chang-Ming Wong | _ | - |
| Safety Elevator Corp. | Supervisor | Cheng-Wu Feng (Representatives of Mech- President Corp.) | 200,000 | 100.00% |
| | Chairman | Kuo-Hsuan Wu (Representatives of Mech- President Corp.) | 960,000 | 60.00% |
| Tung Jim Corp. | Director | Chin-Yi Liao, Ping-Chang Chang, Cheng-Wu Feng (Representatives of Mech-President Corp.) | 960,000 | 60.00% |
| | •••• | Ya-Tung Tsai | 80,000 | 5.00% |
| | Supervisor | Shui-Qian Lin | 240,000 | 15.00% |
| | President | Ting-Song Tsai | _ | - |
| Uni-President Logistics(BVI) Holdings Limited | Director | Jui-Tang Chen (Representative Uni-President Cold-Chain Corp.) | USD 2,991,000 | 100.00% |
| | Chairman | Hung-Chun Lin (Representative of Zhejiang Youcan Foods Group Co., Ltd.) | RMB 20,000,000 | 50.00% |
| | | Kuan-Hung Hsieh, Hui-Chen Wu (Representative of Uni-President Logistics (BVI) Holdings Limited) | RMB 20,000,000 | 50.00% |
| Zhejiang Uni-Champion Logistics Development | Director | Fei-Fei Le, Sung-Hong Chang, Fan Zhang (Representatives of Zhejiang Youcan Foods Group Co., Ltd.) | RMB 20,000,000 | 50.00% |
| Co., Ltd. | Cuparior | Chieh-Hsiang Yao (Representative of Uni- President Logistics (BVI) Holdings Limited) | RMB 20,000,000 | 50.00% |
| | Supervisor | Xiao-Wen Lu (Representative of Zhejiang Youcan Foods Group Co., Ltd.) | RMB 20,000,000 | 50.00% |
| | President | Kuang-Wen Tsai | - | - |
| Duskin China (BVI) Holdings Limited | Director | Hung-Chun Lin (Representative of Duskin Serve Taiwan Co.) | USD 700,000 | 100.00% |
| Books.com (BVI) Ltd | Director | Pi-Jung Lin, Ching-Chun Wu (Representatives of Books.com. Co., Ltd.) | USD 50,000 | 100.00% |
| Bejing Bokelai Customer | Chairman | Ching-Chun Wu (Representative of Books.com (BVI) Ltd.) | USD 15,000 | 100.00% |
| Co. | Supervisor | Pei-Wen Yu (Representative of Books.com (BVI) Ltd) | USD 15,000 | 100.00% |
| | Chairman | Kuo-Hsuan Wu (Representative of Retail Support International Corp.) | 2,871,300 | 51.00% |
| Datail Cupped Taiwar | Director | Chao-Sai Huang, Hsin-Chia Ho (Representative of Retail Support International Corp.) | 2,871,300 | 51.00% |
| Retail Support Taiwan Corp. | DIFECTOR | Ming-Fang Lin, Wei-Yu Huang (Representatives of FSG Co.) | 1,655,220 | 29.40% |
| | Supervisor | Yueh-Kuei Cheng, Hsin-Ti Lai (Representatives of Grand Fountain Co., Ltd) | 1,103,480 | 19.60% |
| | President | Shou-Chung Yuan | - | - |

| Company | Title | Name or Depresentative | Shareholdir | ng |
|--|-------------------------|---|-----------------|----------|
| Company | Title | Name or Representative | Shares / Amount | % |
| | Chairman | Kuo-Hsuan Wu (Representative of Retail Support International Corp.) | 9,481,500 | 49.00% |
| B | Director | Chao-Sai Huang (Representative of Retail Support International Corp.) | 9,481,500 | 49.00% |
| President Logistics International Co., Ltd. | Director | Hui-Chen Wu (Representative of Uni-President Cold-Chain Corp.) | 4,837,500 | 25.00% |
| | Supervisor | Cheng-Nan Chen(Representative of Wisdom Distribution Service Corp.) | 3,870,000 | 20.00% |
| | President | Tsai-Yuan Chang | - | - |
| | Chairman | Kuo-Hsuan Wu (Representative of President Logistics International Corp.) | 26,670,000 | 100.00% |
| Chieh Shun Transport Corp. | Director | Chao-Sai Huang, Hui-Chen Wu (Representative of President Logistics International Corp.) | 26,670,000 | 100.00% |
| Corp. | Supervisor | Cheng-Nan Chen (Representative of President Logistics International Corp.) | 26,670,000 | 100.00% |
| | President | Tsai-Yuan Chang | _ | - |
| | Chairman | Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.) | 719,357,425 | 45.55% |
| | | Jui-Sheng Wang, Jau-Kai Hwang, Chih- Chung Chen (Representative of Uni-President Enterprises Corp.) | 719,357,425 | 45.55% |
| Ton Yi Industrial Corp. | Director | Shing-Chi Liang | 5,920,028 | 0.38% |
| Ton 11 maustrial Corp. | | Guo-Geng Chen | 7,859,222 | 0.50% |
| | ••••• | Shiow-Ling Kao (Representative of Chyuan Inv. Co., Ltd.) | 24,840,700 | 1.57% |
| | Independent Director | Ming-Long Wang, Jin-Cheng Jian, Bing-En Wu | - | - |
| | President | Feng-Fu Chen | 211,935 | 0.01% |
| | Chairman | Shing-Chi Liang (Representative of Ton Yi Industrial Corp.) | USD 2,334,000 | 51.00% |
| | | Ming-Song Wu (Representative of Ton Yi Industrial Corp.) | USD 2,334,000 | 51.00% |
| Tovecan Corporation Ltd. | Supervisor | Mr.Naoji Saito (Representative of Toyota Tsusho Corp.) | USD 1,206,000 | 26.36% |
| | | Nguyen Van Lai (Representative of Vietnam National Vegetable And Fruit Corporation) | USD 1,036,000 | 22.64% |
| | President | Nguyen Van Lai | <u>-</u> | <u>-</u> |
| Cayman Ton Yi Industrial Holdings Ltd. | Chairman | Shing-Chi Liang (Representative of Ton Yi Industrial Corp.) | 25,309,700 | 100.00% |
| | Director | Chih-Chung Chen,Feng-Fu Chen (Representative of Ton Yi Industrial Corp.) | 25,309,700 | 100.00% |
| Cayman Jiangsu Ton Yi | Chairman | Shing-Chi Liang (Representative of Cayman Ton Yi Industrial Holdings Ltd.) | 50,000 | 100.00% |
| Holdings Ltd. | Director | Chih-Chung Chen (Representative of Cayman Ton Yi Industrial Holdings Ltd.) | 50,000 | 100.00% |

| Company | Title | Name or Representative | Shareholding | | |
|---|------------|--|-----------------|---------|--|
| Company | Title | Name of Kepresentative | Shares / Amount | % | |
| | Chairman | Shing-Chi Liang (Representative of Cayman Jiangsu Ton Yi Holdings, Ltd.) | USD 33,143,000 | 82.86% | |
| Jiangsu Ton Yi Tinplate | Director | Ming-Song Wu, Pi-Chien Lai, Keng-Hua Lin (Representative of Cayman Jiangsu Ton Yi Holdings Ltd.) | USD 33,143,000 | 82.86% | |
| Co., Ltd. | | Soichiro Oda (Representative of JFE Steel Corp.) | USD 2,286,000 | 5.71% | |
| | Supervisor | Feng-Fu Chen (Representative of Cayman Jiangsu Ton Yi Holdings Ltd.) | USD 33,143,000 | 82.86% | |
| | President | Keng-Hua Lin | _ | - | |
| Cayman Fujian Ton Yi | Chairman | Shing-Chi Liang (Representative of Cayman Ton Yi Industrial Holdings Ltd.) | 87,270 | 100.00% | |
| Holdings Ltd. | Director | Chih-Chung Chen (Representative of Cayman Ton Yi Industrial Holdings Ltd.) | 87,270 | 100.00% | |
| | Chairman | Shing-Chi Liang (Representative of Cayman Fujian Ton Yi Holdings Ltd.) | USD 75,086,000 | 86.80% | |
| Fujian Ton Yi Tinplate Co., | Director | Chin-Chen Hsu, Feng-Jen Huang (Representative of Cayman Fujian Ton Yi Holdings, Ltd.) | USD 75,086,000 | 86.80% | |
| Ltd. | | Mr.Naoji Saito (Representative of Toyota Tsusho Corp.) | USD 6,621,000 | 7.65% | |
| | Supervisor | Feng-Fu Chen (Representative of Cayman Fujian Ton Yi Holdings Ltd.) | USD 75,086,000 | 86.80% | |
| | President | Feng-Jen Huang | - | - | |
| | Chairman | Shing-Chi Liang (Representative of Cayman Ton Yi Industrial Holdings Ltd.) | USD 7,500,000 | 100.00% | |
| Chengdu Ton Yi Industrial Packing Co., Ltd. | Director | Chih-Chung Chen, Yu-Hsing Chang, Feng-Fu Chen, Ming-Hwa Lin (Representative of Cayman Ton Yi Industrial Holdings Ltd.) | USD 7,500,000 | 100.00% | |
| | President | Ming-Hwa Lin | _ | - | |
| | Chairman | Shing-Chi Liang (Representative of Cayman Ton Yi Industrial Holdings Ltd.) | USD 9,720,000 | 100.00% | |
| Wuxi Ton Yi Industrial Packing Co., Ltd. | Director | Chih-Chung Chen, Chih-Kang Hsu, Yu-Hsing Chang, Feng-Fu Chen (Representative of Cayman Ton Yi Industrial Holdings Ltd.) | USD 9,720,000 | 100.00% | |
| | President | Chih-Kang Hsu | - | - | |
| | Chairman | Shing-Chi Liang (Representative of Cayman Ton Yi Industrial Holdings Ltd.) | USD 7,000,000 | 100.00% | |
| Changsha Ton Yi Industrial | Director | Feng-Fu Chen, Ming-Song Wu (Representative of Cayman Ton Yi Industrial Holdings Ltd.) | USD 7,000,000 | 100.00% | |
| Co., Ltd. | Supervisor | Feng-Jen Huang (Representative of Cayman Ton Yi Industrial Holdings Ltd.) | USD 7,000,000 | 100.00% | |
| | President | Chih-Kang Hsu | - | - | |
| Cayman Ton Yi Holdings | Chairman | Feng-Fu Chen (Representative of Cayman Ton Yi Industrial Holdings Ltd.) | 230,000,000 | 100.00% | |
| Limited | Director | Chin-Chen Hsu, Jhao-Bin Chen (Representative of Cayman Ton Yi Industrial Holdings Ltd.) | 230,000,000 | 100.00% | |
| Cayman Ton Yi (China) | Chairman | Feng-Fu Chen (Representative of Cayman Ton Yi Holdings Limited.) | 230,000,000 | 100.00% | |
| Holdings Limited | Director | Chin-Chen Hsu, Jhao-Bin Chen (Representative of Cayman Ton Yi Holdings Limited.) | 230,000,000 | 100.00% | |

| Cammana | Title | Name of Donnes of the | Shareholdir | ng |
|--|------------|--|-----------------|---------|
| Company | Title | Name or Representative | Shares / Amount | % |
| | Chairman | Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 230,000,000 | 100.00% |
| Ton Yi (China) Investment | Director | Chin-Chen Hsu, Jhao-Bin Chen(Representative of Cayman Ton Yi (China) Holdings Limited) | USD 230,000,000 | 100.00% |
| Co., Ltd | Supervisor | Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 230,000,000 | 100.00% |
| | President | Jhao-Bin Chen | | |
| | Chairman | Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| Zhangzhou Ton Yi Industrial Co., Ltd. | Director | Chin-Chen Hsu, Jhao-Bin Chen (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| industrial Co., Etd. | Supervisor | Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| | President | Jhao-Bin Chen | - | - |
| | Chairman | Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| Taizhou Ton Yi Industrial Co., Ltd. | Director | Chin-Chen Hsu, Jhao-Bin Chen (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| Co., Ltd. | Supervisor | Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| | President | Jhao-Bin Chen | - | - |
| | Chairman | Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| Chengdu Ton Yi Industrial Co., Ltd. | Director | Chin-Chen Hsu, Jhao-Bin Chen (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| Co., Ltd. | Supervisor | Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| | President | Jhao-Bin Chen | USD 30,000,000 | 100.00% |
| | Chairman | Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| Huizhou Ton Yi Industrial Co., Ltd. | Director | Chin-Chen Hsu,Jhao-Bin Chen (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| Co., Liu. | Supervisor | Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| | President | Jhao-Bin Chen | - | - |
| | Chairman | Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| Kunshan Ton Yi Industrial | Director | Jhao-Bin Chen, Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| Co., Ltd | Supervisor | Feng-Jen Huang (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| | President | Jhao-Bin Chen | - | - |
| | Chairman | Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| Beijing Ton Yi Industrial | Director | Jhao-Bin Chen, Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| Co., Ltd | Supervisor | Feng-Jen Huang (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| | President | Jhao-Bin Chen | - | - |

| Company | Title | le Name or Representative | Shareholding | |
|--|------------|---|-----------------|---------|
| Company | Title | Name or Representative | Shares / Amount | % |
| | Chairman | Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| Sichuan Ton Yi Industrial Co., Ltd | Director | Jhao-Bin Chen,Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| 00., Ltd | Supervisor | Chin-Chen Hsu (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 30,000,000 | 100.00% |
| | President | Jhao-Bin Chen | - | - |
| | Chairman | Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 20,000,000 | 100.00% |
| Zhanjiang Ton Yi Industrial Co., Ltd | Director | Jhao-Bin Chen,Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 20,000,000 | 100.00% |
| 00., Ltd | Supervisor | Chin-Chen Hsu (Representative of Cayman Ton Yi (China) Holdings Limited) | USD 20,000,000 | 100.00% |
| | President | Jhao-Bin Chen | _ | - |
| | Chairman | Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.) | 917,734,230 | 69.37% |
| | | Tong-Liang Lee, Tsung-Ming Su, Siang-Ji Liang, Chien-Li Yin, Rui-Dian Huang, Jin-Song Wu, Kao-Huei Cheng, Zong-Yi Liu, Chia-Ming Chaz (Representative of Uni-President Enterprises Corp.) | 917,734,230 | 69.37% |
| President International | Director | Li-Fan Wang, Po-Ming Hou (Representatives of Tainan Spinning Corp.) | 119,070,000 | 9.00% |
| Development Corp. | | Ming-Fan Hsieh(Representative of Prince Housing & Development Corp.) | 87,745,770 | 6.63% |
| | | Jui-Tang Chen (Representative of President Chain Store Corp.) | 44,100,000 | 3.33% |
| | • | Shiow-Ling Kao (Representative of Chyuan Inv. Co., Ltd.) | 24,696,000 | 1.87% |
| | Supervisor | Tsung-Pin Wu, Tsai-Fa Chuang (Representative of Nanlien International Corp.) | 8,820,000 | 0.67% |
| | President | Tsung-Ming Su | - | - |
| | Chairman | Chih-Hsien Lo(Representative of President International Development Corp.) | 63,000,000 | 100.00% |
| President Property Corporation | Director | Tsung-Ming Su, Wen-Shang Kuo (Representative of President International Development Corp.) | 63,000,000 | 100.00% |
| Corporation | Supervisor | Tsung-Pin Wu (Representative of President International Development Corp.) | 63,000,000 | 100.00% |
| Drooidont (D)/I) | President | Tsung-Ming Su | | - |
| President (BVI) International Investment Holdings Ltd. | Director | Tsung-Ming Su (Representative of President International Development Corp.) | USD 173,975,000 | 100.00% |
| | Chairman | Chih-Hsien Lo (Representative of President International Development Corp.) | 45,460,000 | 100.00% |
| Tong Yu Investment Corp. | Director | Tsung-Ming Su,Tsung-Pin Wu(Representative of President International Development Corp.) | 45,460,000 | 100.00% |
| | Supervisor | Wei-Chao Wang (Representative of President International Development Corp.) | 45,460,000 | 100.00% |

| Compony | Title | Name or Depresentative | Shareholdir | ng |
|--|------------|---|-----------------|---------|
| Company | Title | Name or Representative | Shares / Amount | % |
| | Chairman | Tsung-Ming Su (Representative of President International Development Corp.) | 100,000 | 100.00% |
| Co., Ltd. | Director | Ciou-Ru Shih, Wei-Chao Wang (Representative of President International Development Corp.) | 100,000 | 100.00% |
| | Supervisor | Chien-Li Yin (Representative of President International Development Corp.) | 100,000 | 100.00% |
| | President | Tsung-Ming Su | _ | - |
| President Life Sciences Cayman Co.,Ltd. | Director | Tsung-Ming Su (Representative of President (BVI) International Investment Holdings Ltd.) | USD 1,125,000 | 100.00% |
| | Chairman | Chung-Sung Wu (Representative of Uni- President Enterprises Corp.) | 2,833,333 | 56.67% |
| Uni-President Organics | Director | Chih-Hsien Lo, Ying-Chang Chen, Ching-Song Wu, Dang-Neng Liao (Representatives of Uni- President Enterprises Corp.) | 2,833,333 | 56.67% |
| Corp. | | Yu-Chen Huang (Representative of President Chain Store Corp.) | 1,833,333 | 36.67% |
| | Supervisor | Yao-Tien Ko (Representative of President Natural Industrial Corp.) | 333,334 | 6.66% |
| | President | Der-Shiang Wu | - | - |
| | Chairman | Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.) | 11,740,998 | 97.84% |
| President Natural Industrial | Director | Kou-Shan Wu, Dang-Neng Liao (Representatives of Uni-President Enterprises Corp.) | 11,740,998 | 97.84% |
| Corp. | Supervisor | Chien-Li Yin (Representative of Kai Yu Investment Co., Ltd.) | 1000 | 0.01% |
| | President | Dang-Neng Liao | - | - |
| | Chairman | Wen-Lung Yang (Representative of Uni-President Enterprises Corp.) | 15,000,000 | 100.00% |
| Uni-President Vendor Corp. | Director | Li-Hsien Chiang, Shuo-Chieh Wang (Representative of Uni-President Enterprises Corp.) | 15,000,000 | 100.00% |
| | Supervisor | Chien-Li Yin (Representative of Uni-President Enterprises Corp.) | 15,000,000 | 100.00% |
| | President | Shuo-Chieh Wang | - | - |
| | Chairman | Chung-Cheng Tu (Representative of Uni- President Enterprises Corp.) | 30,000 | 100.00% |
| President Baseball Team Corp. | Director | Chih-Hsien Lo, Tong-Liang Lee, Lien-Tang Hsieh, Wen-Yunn Liang, Wen-Hsu Chen (Representative of Uni-President Enterprises Corp.) | 30,000 | 100.00% |
| | Supervisor | Tsung-Pin Wu (Representative of Uni-President Enterprises Corp.) | 30,000 | 100.00% |
| | President | Tai-An Su | - | - |
| Tone Sang Construction Corp. | Chairman | Chun-Huang Huang (Representative of Uni- President Enterprises Corp.) | 34,020,000 | 100.00% |
| | Director | Chien-Li Yin, Tong-Liang Lee, Jeng-Yang Lin, Ben-Yung Liao, Mu-Tsuen Hou (Representative of Uni-President Enterprises Corp.) | 34,020,000 | 100.00% |
| | Supervisor | Tsung-Pin Wu (Representative of Uni-President Enterprises Corp.) | 34,020,000 | 100.00% |
| | President | Jeng-Yang Lin | - | - |

| Company | Title | Name or Depresentative | Shareholdir | ıg |
|----------------------------------|------------------|---|-----------------|----------|
| Company | Title | Name or Representative | Shares / Amount | % |
| | Chairman | Tong-Liang Lee (Representative of Uni-President Enterprises Corp.) | 98,885,255 | 61.80% |
| President Entertainment | Director | Chih-Hsien Lo, Chien-Li Yin, Ben-Yung Liao (Representative of Uni-President Enterprises Corp.) | 98,885,255 | 61.80% |
| Corp. | | Ming-Fan Hsieh, Po-Ming Hou (Representative of President International Development Corp.) | 61,114,744 | 38.20% |
| | Supervisor | Tsung-Pin Wu (Representative of Kai Yu Investment Co., Ltd.) | 1 | 0.00% |
| | President | Ben-Yung Liao | - | - |
| Tung Ho Development | Chairman | Tong-Liang Lee (Representative of Uni-President Enterprises Corp.) | 72,120,000 | 72.12% |
| | Director | Chien-Li Yin, Chih-Hsien Lo, Jeng-Yang Lin, Mao- Yuan Wu, Shu-Chieh Huang (Representative of Uni-President Enterprises Corp.) | 72,120,000 | 72.12% |
| Corp. | | Ching-Shiun Hsieh (Representative of President Chain Store Corp.) | 19,930,000 | 19.93% |
| | Supervisor | Ying-Chih Kuo (Representative of Nanlien International Corp.) | 7,950,000 | 7.95% |
| | President | Hsiu-Lien Tan | - | - |
| | Chairman | Saito Kenichi (Representative of Kikkoman Corp.) | 6,000,000 | 50.00% |
| | Vice Chairman | Jui-Shen Wang (Representative of Uni-President Enterprises Corp.) | 5,999,999 | 50.00% |
| | | Nakamura Mitsunobu, Mogi Osamu, Hachisu Sumito (Representative of Kikkoman Corp.) | 6,000,000 | 50.00% |
| President Kikkoman Inc. | Director | Chiu-Tien Lo, Bo-Wen Yeh, Chun-Ying Kuo (Representative of Uni-President Enterprises Corp.) | 5,999,999 | 50.00% |
| | Supervisor | Kawamata Satoshi (Representative of Kikkoman Corp.) | 6,000,000 | 50.00% |
| | Supervisor | Tsung-Pin Wu (Representative of Kai Yu Investment Co., Ltd.) | 1 | 0.00% |
| | President | Chun-Ying Kuo | _ | - |
| | Chairman | Shiow-Ling Kao (Representative of Uni-President Enterprises Corp.) | 561,431,250 | 40.50% |
| | Dimenton | Tsung-Ming Su, Rui-Tang Chen, Chih-Hsien Lo, Kuo-Kuang Chang (Representative of Uni- President Enterprises Corp.) | 561,431,250 | 40.50% |
| President Fair Development Corp. | Director | Kao-Huei Cheng, Ming-Fan Hsieh, Po-Ming Hou, Bao-Ming Wang (Representative of President International Development Corp.) | 561,431,250 | 40.50% |
| | Supervisor | Ming-Hui Cheng (Representative of President Chain Store Corp.) | 263,387,500 | 19.00% |
| | President | Kuo-Kuang Chang | _ | <u>-</u> |
| | Chairman | Chih-Hsien Lo (Representative of President Fair Development Corp.) | 72,000,000 | 100.00% |
| President Century Corp. | Director | Chien-Li Yin, Kuo-Kuang Chang (Representative of President Fair Development Corp.) | 72,000,000 | 100.00% |
| | Supervisor | I-Chun Su (Representative of President Fair Development Corp.) | 72,000,000 | 100.00% |

| Company | Company Title Name or Representative | | Shareholdir | ng |
|---------------------------------------|--------------------------------------|---|-----------------|----------|
| Company | Title | Name or Representative | Shares / Amount | % |
| | Chairman | Imamura Takao (Representative of Nisshin Oil Mills, Ltd.) | 5,280,000 | 44.00% |
| | Vice Chairman | Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.) | 6,119,999 | 51.00% |
| | Director | Someya Kazunari, Nashinoki Hiroshi, Morino Toru, Kuno Takahisa (Representatives of Nisshin Oil Mills, Ltd.) | 5,280,000 | 44.00% |
| President Nisshin Corp. | Director | Liang-Feng Wu ,Chien-Li Yin,Jui-Tien Huang, Kun-lin Wu (Representative of Uni-President Enterprises Corp.) | 6,119,999 | 51.00% |
| | | Ootara Takeshi | - | - |
| | Supervisor | Yao-Tien Ko (Representative of Kai Yu Investment Co., Ltd.) | 1 | 0.00% |
| | President | Cheng-Jui Lin | - | - |
| | Chairman | Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.) | 31,767,030 | 50.58% |
| | | Long-Hong Lu, Hong-Jen Su (Representative of Uni-President Enterprises Corp.) | 31,767,030 | 50.58% |
| President Packing Holdings Ltd. | Director | Ruei-Chin Lee (Representatives of Kaiyang Investment Corp.) | 2,277,626 | 3.63% |
| | | Ruei-Che Lee (Representatives of Kuang Mao Investment Corp.) | 2,390,958 | 3.81% |
| | | Jun-Hsiao Lee (Representatives of Chang Hung Hsing Investment Corp.) | 2,175,156 | 3.46% |
| | Supervisor | Chien-Li Yin (Representative of Kai Yu Investment Co., Ltd.) | 1,560 | 0.01% |
| | President | Ruei-Chin Lee | _ | - |
| | Chairman | Ruei-Chin Lee (Representatives of President Packing Holdings Ltd.) | 100 | 100.00% |
| President Cup Corp. | Director | Chun-Yuan Chen (Representatives of President Packing Holdings Ltd.) | 100 | 100.00% |
| | President | Chun-Yuan Chen | _ | - |
| President Packaging Holdings Ltd. | Director | Chih-Hsien Lo, Ruei-Chin Lee, Chien-Li Yin (Representatives of President Packaging Corp.) | USD 3,750,000 | 100.00% |
| | Chairman | Ruei-Chin Lee (Representatives of President Packing Holdings Ltd.) | USD 3,750,000 | 100.00% |
| Wuhan President Packaging Ind. Corp. | Director | Ruei-Che Lee, Chung-Che Wu (Representatives of President Packing Holdings Ltd.) | USD 3,750,000 | 100.00% |
| . conaging ma. oorp. | Supervisor | Cheng-Hau Fang (Representatives of President Packing Holdings Ltd.) | - | <u>-</u> |
| | President | Chung-Che Wu | ••••• | |
| | Chairman | Ruei-Chin Lee (Representatives of Wuhan President Packaging Ind. Corp.) | RMB 1,200,000 | 100.00% |
| Changsha Tongyi Packaging Co. Ltd. | Director | Ruei-Che Lee, Chung-Che Wu (Representatives of Wuhan President Packaging Ind. Corp.) | RMB 1,200,000 | 100.00% |
| . donaging Co. Ltd. | Supervisor | Cheng-Hau Fang (Representatives of Wuhan President Packaging Ind. Corp.) | RMB 1,200,000 | 100.00% |
| | President | Chung-Che Wu | | |

| Company | Title | Title Name or Representative | | ıg |
|---|------------|---|-----------------|---------|
| Company | Title | Name of Representative | Shares / Amount | % |
| | Chairman | Chien-Li Yin (Representative of Uni-President Enterprises Corp.) | 51,000 | 51.00% |
| | | Hua-Yang Lee, Ming-Huei Cheng, Tsung-Pin Wu (Representative of Uni-President Enterprises Corp.) | 51,000 | 51.00% |
| Ton Yi Pharmaceutical Corp. | Director | Ping-Chih Wu (Representative of Taipo Investments Corp.) | 10,000 | 10.00% |
| | | Chung-Ho Wu, Tian-Mao Lin (Representative of Tung Rui Investment Corp.) | 39,000 | 39.00% |
| | Supervisor | Pai-Ching Tsai | - | - |
| • | President | Shih-Hsien Yu | - | - |
| | Chairman | Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.) | 6,100,000 | 100.00% |
| Uni-President Dream Parks Corp. | Director | Shih-Hsun Chang, Chiu-Tien Lo (Representative of Uni-President Enterprises Corp.) | 6,100,000 | 100.00% |
| | Supervisor | Chien-Li Yin (Representative of Uni-President Enterprises Corp.) | 6,100,000 | 100.00% |
| •••• | President | Chiu-Tien Lo | - | - |
| Uni-OAO Travel Service Corp. | Chairman | Chih-Hsien Lo (Representative of Uni-President Dream Parks Corp.) | 600,000 | 100.00% |
| | Director | Chung-Cheng Tu, Chiu-Tien Lo (Representative of Uni-President Dream Parks Corp.) | 600,000 | 100.00% |
| Обір. | Supervisor | Chien-Li Yin (Representative of Uni-President Dream Parks Corp.) | 600,000 | 100.00% |
| | President | Chiu-Tien Lo | - | _ |
| | Chairman | Chiu-Tien Lo (Representative of Uni-President Dream Parks Corp.) | USD 1,600,000 | 100.00% |
| Uni-President Dream Parks Corp., Shanhai | Director | Chih-Hsien Lo, Ming-Wei Mo (Representative of Uni-President Dream Parks Corp.) | USD 1,600,000 | 100.00% |
| r and corp., channar | Supervisor | Ching-Sheng Cheng (Representative of Uni- President Dream Parks Corp.) | USD 1,600,000 | 100.00% |
| | President | Chiu-Tien Lo | - | - |
| | Chairman | Chien-Li Yin (Representative of Uni-President Enterprises Corp.) | 36,000,000 | 100.00% |
| Uni-President Glass Industrial Co., Ltd. | Director | Chih-Hsien Lo, Long-Hong Lu, Ying-Chieh Kao (Representative of Uni-President Enterprises Corp.) | 36,000,000 | 100.00% |
| | Supervisor | I-Chun Su (Representative of Uni-President Enterprises Corp.) | 36,000,000 | 100.00% |
| | President | Ying-Chieh Kao | - | - |
| | Chairman | Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.) | 213,500,000 | 100.00% |
| Kai Nan Investment Co., Ltd. | Director | Chien-Li Yin,Tsung-Ming Su (Representative of Uni-President Enterprises Corp.) | 213,500,000 | 100.00% |
| | Supervisor | Tsung-Pin Wu (Representative of Uni-President Enterprises Corp.) | 213,500,000 | 100.00% |

| Company | Title | Name or Representative | Shareholdir | ng |
|--|------------|--|-----------------|----------|
| Company | Title | Name of Representative | Shares / Amount | % |
| | Chairman | Matsumoto Yukio (Representative of Tokyo Leasing Co., Ltd.) | 28,812,000 | 49.00% |
| | | Yoshino Yasushi, Saito Eisuke (Representative of Tokyo Leasing Co., Ltd.) | 28,812,000 | 49.00% |
| President Tokyo Corp. | Director | Chien-Li Yin, Chang-Sheng Lin, Tsung-Ming Su (Representative of Uni-President Enterprises Corp.) | 29,986,824 | 51.00% |
| | Supervisor | Kuo-Ying Huang (Representative of Kai Yu Investment Co., Ltd.) | 1,176 | 0.00% |
| | President | Chun-Bin Chen | - | _ |
| Uni-president TC-Lease (Cayman) Corporation | Director | Matsumoto Yukio, Chang-Sheng Lin (Representative of President Tokyo Corp.) | 10,000,000 | 100.00% |
| Tong-Sheng Finance Leasing Co., Ltd. | Chairman | Matsumoto Yukio (Representative of Uni- president TC-Lease (Cayman) Corporation) | 10,000,000 | 100.00% |
| | Director | Yoshino Yasushi, Saito Eisuke, Chien- Li Yin, Chang-Sheng Lin,Tsung-Ming Su (Representative of Uni-president TC-Lease (Cayman) Corporation) | 10,000,000 | 100.00% |
| | Supervisor | Kuo-Ying Huang (Representative of Uni- president TC-Lease (Cayman) Corporation) | 10,000,000 | 100.00% |
| | President | Chun-Bin Chen | - | <u>-</u> |
| | Chairman | Matsumoto Yukio (Representative of Tong-Sheng Finance Leasing Co., Ltd.) | 5,000,000 | 100.00% |
| Tong- Sheng (Suzhou) Car Rental Co., Ltd. | Director | Yoshino Yasushi, Saito Eisuke, Chien- Li Yin, Chang-Sheng Lin,Tsung-Ming Su (Representative of Tong-Sheng Finance Leasing Co., Ltd.) | 5,000,000 | 100.00% |
| | Supervisor | Kuo-Ying Huang (Representative of Tong-Sheng Finance Leasing Co., Ltd.) | 5,000,000 | 100.00% |
| | President | Chun-Bin Chen | - | - |
| | Chairman | Matsumoto Yukio (Representative of President Tokyo Corp.) | 10,000,000 | 100.00% |
| President Tokyo Auto Leasing Corp. | Director | Yoshino Yasushi, Saito Eisuke, Chien- Li Yin, Chang-Sheng Lin, Tsung-Ming Su(Representative of President Tokyo Corp.) | 10,000,000 | 100.00% |
| | Supervisor | Kuo-Ying Huang (Representative of President Tokyo Corp.) | 10,000,000 | 100.00% |
| | President | Chun-Bin Chen | - | - |
| | Chairman | Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.) | 6,500,000 | 100.00% |
| Presco Netmarketing Inc. | Director | Tzong-Yi Liou, Chia-Hua Chang (Representative of Uni-President Enterprises Corp.) | 6,500,000 | 100.00% |
| | Supervisor | Tsung-Ming Su (Representative of Uni-President Enterprises Corp.) | 6,500,000 | 100.00% |
| | President | Chih-Hsien Lo | 6,500,000 | 100.00% |

| Company | Titlo | Name or Penrecentative | Shareholdir | ng |
|--|-------------------------|--|-----------------|--------------|
| Company | Title | Name or Representative | Shares / Amount | % |
| | Chairman | Tsung-Ming Su (Representative of Uni-President Enterprises Corp.) | 108,000,000 | 30.00% |
| | | Chih-Hsien Lo, Shiow-Ling Kao (Representative of Uni-President Enterprises Corp.) | 108,000,000 | 30.00% |
| Uni-President Development Corp. | Director | Kao-Huei Cheng, Ming-Fan Hsieh (Representative of Prince Housing & Development Corp.) | 108,000,000 | 30.00% |
| | | Paul Chang, Jui-Tang Chen (Representative of President Chain Store Corp.) | 72,000,000 | 20.00% |
| | Supervisor | John-Yih Lee (Representative of President International Development Corp.) | 72,000,000 | 20.00% |
| | President | Paul Chang | - | - |
| | Chairman | Jui-Tien Huang (Representative of Uni-President Enterprises Corp.) | 59,692,047 | 63.17% |
| Tait Marketing & Distribution Co., Ltd. | Director | Chih-Hsien Lo, Wen-Lung Yang, Tzong-Yi Liou, Chia-Ming Chai (Representative of Uni-President Enterprises Corp.) | 59,692,047 | 63.17% |
| | Supervisor | Jen-Jia Huang, Jian-Rung Tseng (Representatives of Hai-Ren Co., Ltd.) | 1,043,000 | 1.10% |
| | Dunaidant | Tsung-Pin Wu | - | |
| Tait (H.K.) Interntional | President | Chun-Pei Liu Chun-Pei Liu (Representative of Tait Marketing & | - | - |
| Limited | Director | Distribution Co., Ltd.) | HKD1,170,000 | 100.00% |
| | Chairman | Chun-Pei Liu (Representative of Tait Marketing & Distribution Co., Ltd.) | 250,000 | 100.00% |
| Tait Distribution Service Co., Ltd. | Director | Chih- Yang Shen, Huei-Ching Tsai (Representative of Tait Marketing & Distribution Co., Ltd.) | 250,000 | 100.00% |
| | Supervisor | Chuan-Chuan Hsu (Representative of Tait Marketing & Distribution Co., Ltd.) | 250,000 | 100.00% |
| Tait Trading (Shanghai) Company Limited | Director | Chun-Pei Liu (Representative of Tait (H.K) Limited) | USD 150,000 | 100.00% |
| | Chairman | Kao-Huei Cheng (Representative of Uni- President Enterprises Corp.) | 288,431,384 | 37.94% |
| | | Chih-Hsien Lo,Tsung-Ming Su, Kun-Shun Tsai, Tsung Pin Wu, Yung-Fa Chen (Representative of Uni-President Enterprises Corp.) | 288,431,384 | 37.94% |
| | | Shiow-Ling Kao (Representative of Chyuan Inv. Co., Ltd.) | 14,262,244 | 1.88% |
| | Director | Chiou-Ru Shih (Representative of President International Development Corp.) | 27,570,598 | 3.63% |
| Scino Pharm Taiwan Ltd. | | Po-Wu Gean, Ming-shi Chang (Representatives of National Development Fund, Executive Yuan) | 105,325,975 | 13.85% |
| | | Kuo-His Wang (Representative of Taiwan Sugar Corporation) | 31,328,811 | 4.12% |
| | | Po-Ming Hou (Representative of Tainan Spinning Co.,Ltd.) | 22,698,001 | 2.99% |
| | Independent Director | Wei-Cheng Tian | 98,213 | 0.01% |
| | Independent Director | Ih-Jen Su, Wei-De He | - | - |
| | President | Yung-Fa Chen | 6,895 | 0.01% |

| Company | Title | Name or Representative | Shareholdir | ng |
|---|-------------------------|---|-----------------|---------|
| Company | Title | Name of Representative | Shares / Amount | % |
| SPT International, Ltd. | Director | Yung-Fa Chen, Kuo-Hsi Cheng, Chih-Hui Lin (Representative of ScinoPharm Taiwan, Ltd.) | 60,524,644 | 100.00% |
| ScinoPharm Singapore | Director | Yung-Fa Chen, Chih-Hui Lin (Representative of ScinoPharm Taiwan, Ltd.) | 2 | 100.00% |
| Pte Ltd. | Independent Director | Krishnaveni D/O Sandanam | - | - |
| | Chairman | Shou-Zheng Yang (Representative of SPT International, Ltd.) | USD 4,000,000 | 100.00% |
| ScinoPharm (Kunshan) Biochemical Technology Co., Ltd. | Director | Yung-Fa Chen, Kuo-Hsi Cheng (Representative of SPT International, Ltd.) | USD 4,000,000 | 100.00% |
| | Supervisor | Chih-Hui Lin (Representative of SPT International, Ltd.) | USD 4,000,000 | 100.00% |
| | President | Yung-Fa Chen | - | - |
| | Chairman | Shou-Zheng Yang (Representative of SPT International, Ltd.) | USD 54,500,000 | 100.00% |
| ScinoPharm Pharmaceutical | Director | Yung-Fa Chen, Kuo-Hsi Cheng, Jing-Wen Lin (Representative of SPT International, Ltd.) | USD 54,500,000 | 100.00% |
| (Changshu) Co., Ltd. | Supervisor | Chih-Hui Lin, Chin-Lin Liu (Representative of SPT International, Ltd.) | USD 54,500,000 | 100.00% |
| | President | Kuo-Hsi Cheng | - | - |
| | Chairman | Shou-Zheng Yang (Representative of SPT International, Ltd.) | USD 1,200,000 | 100.00% |
| ScinoPharm Shanghai Biochemical Technology, | Director | Yung-Fa Chen, Kuo-Hsi Cheng, Jing-Wen Lin (Representative of SPT International, Ltd.) | USD 1,200,000 | 100.00% |
| Ltd. | Supervisor | Chih-Hui Lin (Representative of SPT International, Ltd.) | USD 1,200,000 | 100.00% |
| | President | Jing-Wen Lin | - | - |

Note: Shareholding column lists either shares or amounts.

8.1.6 Summarized Operation Results of Affiliated Enterprises (As of Dec.31, 2016)

| | | | | | | | Jnit: NT\$ tl | nousands |
|---|--------------------|-----------------|----------------------|------------|------------------------------|------------------|---------------|--------------------------------|
| Name of Corporation | Paid-in Capital | Total Assets | Total Liabilities | Net Worth | Net Operating Revenues | Operating Income | Net Income | Earning Per Share (NT\$) |
| Uni-President Enterprises Corp. | 56,820,154 | 153,867,940 | 59,462,093 | 94,405,847 | 38,919,076 | 2,016,406 | 14,526,719 | 2.56 |
| President Global Corp. | 161,250 | 678,399 | 112,299 | 566,100 | 88,728 | (12,054) | 168,711 | 337.42 |
| Ameripec Inc. | 83,890 | 1,091,312 | 361,244 | 730,068 | 893,466 | 259,676 | 155,161 | 89.95 |
| Cayman President Holdings Ltd. (Note 1) | 13,097,886 | 122,067,158 | 56,877,690 | 65,189,468 | 128,669,245 | 4,147,144 | 4,978,411 | - |
| Uni-President Southeast Asia Holdings Ltd. (Note 1) | 2,418,750 | 8,034,791 | 6,106,427 | 1,928,364 | 14,205,027 | 948,353 | 571,981 | - |
| Uni-President (Thailand) Ltd. | 1,647,476 | 896,246 | 406,240 | 490,006 | 1,538,030 | 74,147 | 88,075 | 0.48 |
| Uni-President Marketing Co., Ltd. | 10,803 | 332,074 | 256,961 | 75,113 | 1,252,226 | 9,890 | 8,267 | 68.90 |
| Uni-President (Vietnam) Co., Ltd. | 2,522,424 | 5,779,250 | 2,258,055 | 3,521,195 | 10,814,409 | 811,608 | 388,188 | - |
| Uni-President Vietnam Aquatic Breeding Co., Ltd. | 372,001 | 96,231 | 296,013 | (199,782) | 17,239 | (73,810) | (270,592) | |
| Tribeco Binh Doung Co., Ltd. | 1,284,618 | 548,793 | 935,716 | (386,923) | 693,634 | (13,417) | (59,407) | |
| North Tribeco Co., Ltd. | 141,634 | 201,004 | 89,536 | 111,468 | 507,439 | 53,951 | 43,950 | |
| UPEC (India) Foods Private Ltd. | 136,580 | 1,738 | 5,746 | (4,008) | - | (3,601) | (3,738) | |
| Uni-President (Malaysia) SDN.BHD | 7,236 | 34,608 | 27,286 | 7,322 | 179,343 | 2,408 | 1,779 | |
| UPVN Trading Co., Ltd. | 7,082 | 16,115 | 6,389 | 9,726 | 35,760 | 4,254 | 4,313 | |
| Uni-President (Philippines) Corp. | 1,062,322 | 589,745 | 150,874 | 438,871 | 850,361 | 67,819 | 54,492 | - |
| PT. Uni President Indonesia | 8,594 | 3,838 | 524 | 3,314 | 3,353 | (4,121) | (4,336) | (14.45) |
| President Energy Development (Cayman Islands) Ltd. | 741,750 | 854,803 | 16,261 | 838,542 | 574,102 | 570,013 | 1,296,714 | 56.38 |
| Uni-President China Holdings Ltd. (Cayman) (Note 1) | 179,607 | 96,148,306 | 40,238,500 | 55,909,806 | 101,779,894 | 4,668,181 | 2,945,548 | - |
| Uni-President Asia Holdings Ltd. | 28,489,005 | 44,286,622 | 1,823,577 | 42,463,045 | - | 177,763 | 1,341,764 | |
| Uni-President Hong Kong Holdings Limited | 19,772,377 | 42,769,856 | 257,523 | 42,512,333 | 184,833 | (77,907) | (1,681) | |
| Tong Ren Corp Limited. | 1,000 | 49,193 | 33,624 | 15,569 | - | (75,420) | 7,760 | 77.60 |
| Uni-President Enterprises (China) Investment Co., Ltd. | 34,313,033 | 61,215,609 | 3,254,590 | 57,961,019 | 5,509,752 | (1,358,058) | 2,975,719 | |
| Fuzhou President Enterprises Co., Ltd. | 645,000 | 2,126,297 | 1,184,205 | 942,092 | 4,449,461 | 66,088 | 50,937 | |
| Xinjiang President Enterprises Food Co., Ltd. | 1,209,375 | 2,489,767 | 1,224,198 | 1,265,569 | 4,367,273 | 66,098 | (17,551) | |
| Chengdu President Enterprises Food Co., Ltd. | 2,096,250 | 5,288,390 | 2,210,558 | 3,077,832 | 9,508,894 | 358,363 | 417,123 | |
| Chengdu Unifies The Skillful Noodle Restaurant Dining Culture Limited Company | 4,644 | 4,428 | 16 | 4,412 | - | 38 | 29 | |

| | | | | | | U | Jnit: NT\$ th | nousands |
|---|--------------------|-----------------|----------------------|-----------|------------------------------|---------------------|---------------|--------------------------------|
| Name of Corporation | Paid-in Capital | Total Assets | Total Liabilities | Net Worth | Net Operating Revenues | Operating Income | Net Income | Earning Per Share (NT\$) |
| Guangzhou President Enterprises Co., Ltd. | 2,418,750 | 9,361,092 | 5,530,108 | 3,830,984 | 21,292,179 | 964,817 | 928,086 | |
| Nanning President Enterprises Co., Ltd. | 967,500 | 1,676,113 | 592,314 | 1,083,799 | 1,480,887 | 159,482 | 152,260 | |
| Beijing President Enterprises Food Co., Ltd. | 754,650 | 1,346 | 87,308 | (85,962) | - | (1,580) | (1,587) | |
| Beijing President Enterprises Drinks Co., Ltd. | 951,375 | 2,501,134 | 1,768,337 | 732,797 | 7,802,483 | (123,625) | (147,893) | |
| President (Shanghai) Tranding Co., Ltd. | 277,350 | 92,194 | 80,970 | 11,224 | 169,400 | (18,420) | (4,944) | |
| Wuhan President Enterprises Food Co., Ltd. | 1,922,100 | 5,439,366 | 1,975,369 | 3,463,997 | 8,749,010 | 527,678 | 676,036 | |
| Nanchang President Enterprises Co., Ltd. | 1,419,000 | 2,457,319 | 728,012 | 1,729,307 | 3,501,134 | 271,609 | 189,499 | |
| Kunshan President Enterprises Food Co., Ltd. | 3,096,000 | 8,007,208 | 2,885,036 | 5,122,172 | 4,659,894 | (31,102) | 681,720 | |
| Shenyang President Enterprises Co., Ltd. | 1,286,775 | 1,499,860 | 1,136,193 | 363,667 | 3,329,129 | 75,742 | (14,243) | |
| Hefei President Enterprises Co., Ltd. | 1,935,000 | 4,912,110 | 3,005,282 | 1,906,828 | 6,987,647 | 129,548 | 80,862 | |
| Harbin President Enterprises Co., Ltd. | 806,250 | 298,720 | 501,857 | (203,137) | 969,772 | (54,356) | (52,371) | |
| Zhenzhou President Enterprises Co., Ltd. | 1,193,250 | 4,574,505 | 2,517,441 | 2,057,064 | 8,122,733 | 633,483 | 540,392 | |
| Kunming President Enterprises Food Co., Ltd. | 967,500 | 2,061,654 | 958,788 | 1,102,866 | 3,726,530 | 189,065 | 134,725 | |
| Champ Green Capital Co., Limited | 69,722 | 524,537 | - | 524,537 | - | 20,819 | 25,581 | |
| Champ Green (Shanghai) Consulting Co., Ltd. | 4,838 | 114,075 | 291 | 113,784 | - | 2,378 | 5,611 | |
| Bama President Mineral Water Co., Ltd. | 133,838 | 136,235 | 28,569 | 107,666 | 12,576 | (24,910) | (21,689) | |
| Changsha President Enterprises Co., Ltd. | 967,500 | 2,736,425 | 1,345,741 | 1,390,684 | 5,793,002 | 470,507 | 413,735 | |
| Zhanjiang President Enterprises Co., Ltd. | 806,250 | 940,648 | 83,321 | 857,327 | 1,212,004 | 72,303 | 89,852 | |
| Akesu President Enterprises Co., Ltd. | 645,000 | 786,897 | 114,616 | 672,281 | 692,229 | 18,489 | 1,178 | |
| Baiyin President Enterprises Co., Ltd. | 645,000 | 1,015,203 | 607,487 | 407,716 | 276,704 | (51,544) | (38,939) | |
| Changchun President Enterprises Co., Ltd. | 645,000 | 1,010,809 | 760,407 | 250,402 | 277,673 | (140,910) | (127,377) | |

| | | | | | | Ĺ | Jnit: NT\$ tl | nousands |
|---|--------------------|-----------------|----------------------|-------------|------------------------------|------------------|---------------|--------------------------------|
| Name of Corporation | Paid-in Capital | Total Assets | Total Liabilities | Net Worth | Net Operating Revenues | Operating Income | Net Income | Earning Per Share (NT\$) |
| Uni-President (Shanghai) Pearly Century Co., Ltd. | 278,618 | 1,238,925 | 287,664 | 951,261 | - | (87,789) | 656,937 | |
| Chongqing President Enterprises Co., Ltd. | 1,083,600 | 1,354,852 | 284,354 | 1,070,498 | 1,293,603 | 56,838 | 49,103 | |
| Taizhou President Enterprises Co., Ltd. | 967,500 | 1,289,676 | 224,695 | 1,064,981 | 1,890,253 | 97,193 | 95,654 | |
| Uni-President Shanghai Managment Consulting Co., Ltd. | 92,873 | 390,310 | 47,188 | 343,122 | - | (23,944) | 241,804 | |
| Hainan President Enterprises Co., Ltd. | 451,500 | 806,142 | 591,815 | 214,327 | 94,238 | (114,333) | 32,650 | |
| Shijiazhuang President Enterprises Co., Ltd. | 1,128,750 | 2,207,281 | 1,416,077 | 791,204 | 457,519 | (182,099) | (177,358) | |
| Jinan President Enterprises Co., Ltd. | 967,500 | 2,892,800 | 1,772,300 | 1,120,500 | 2,338,466 | (43,726) | (30,844) | |
| Guiyang President Enterprises Co., Ltd. | 967,500 | 1,288,363 | 598,038 | 690,325 | 541,673 | (61,865) | (67,838) | |
| Wuxue Uni Mineral Water Co., Ltd. | 154,800 | 179,182 | 78,116 | 101,066 | - | (21,436) | (21,198) | |
| President (Shanghai) Private Label Marketing & Trading Co., Ltd. | 30,638 | 109,485 | 35,877 | 73,608 | 210,736 | 21,734 | 16,926 | |
| Hangzhou President Enterprises Co., Ltd. | 1,290,000 | 4,540,357 | 3,366,823 | 1,173,534 | 2,610,982 | (205,074) | (124,291) | |
| Xuzhou President Enterprises Co., Ltd. | 1,064,250 | 1,596,420 | 646,633 | 949,787 | 376,480 | (151,428) | (119,869) | |
| Henan President Enterprises Co., Ltd. | 967,500 | 2,290,566 | 1,054,846 | 1,235,720 | 2,089,374 | 171,474 | 166,104 | |
| President (Kunshan) Trading Co.,Ltd. | 322,500 | 2,604,005 | 3,705,390 | (1,101,385) | 15,964,805 | (161,296) | 126,564 | |
| Shaanxi President Enterprises Co., Ltd. | 1,612,500 | 3,249,583 | 2,006,496 | 1,243,087 | 1,363,747 | (169,936) | (142,207) | |
| Wuyuan President Enterprises Mineral Water Co., Ltd. | 54,825 | 24,623 | 7,003 | 17,620 | - | 1,620 | 1,620 | |
| Jiangsu President Enterprises Co., Ltd. | 967,500 | 2,258,452 | 1,315,780 | 942,672 | 1,074,444 | (50,645) | (30,527) | |
| Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd. | 626,890 | 2,393,763 | 1,783,698 | 610,065 | 547,496 | 55,681 | 32,365 | |
| President Enterprises (Kunshan) Real Estate Development Co., Ltd. | 278,618 | 262,562 | 138 | 262,424 | - | (4,739) | (4,739) | |
| Ningxia President Enterprises Co., Ltd. | 516,000 | 1,271,249 | 828,955 | 442,294 | - | (9,292) | (6,885) | |
| President Enterprises (Inner Mongolia) Co., Ltd. | 967,500 | 918,549 | 139,696 | 778,853 | - | (64,307) | (43,994) | |

| | | | | | | | Jnit: NT\$ tl | nousands |
|--|--------------------|-----------------|----------------------|-----------|------------------------------|---------------------|---------------|--------------------------------|
| Name of Corporation | Paid-in Capital | Total Assets | Total Liabilities | Net Worth | Net Operating Revenues | Operating Income | Net Income | Earning Per Share (NT\$) |
| Beijing President Enterprise Drink&Food Co., Ltd. | 1,580,250 | 1,580,936 | 35,604 | 1,545,332 | - | 106,548 | 79,901 | |
| Shanxi President Enterprises Co., Ltd. | 967,500 | 2,354,143 | 1,545,758 | 808,385 | 105,769 | (101,378) | (88,733) | |
| President Enterprises (Shanghai) Co., Ltd. | 1,290,000 | 415,414 | 105,868 | 309,546 | - | (24,564) | 40,288 | |
| Uni-President Enterprise (Hutubi) Tomato Products Technology Co., Ltd. | 628,875 | 1,308,941 | 929,891 | 379,050 | 224,528 | (110,376) | (108,478) | |
| Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd. | 999,750 | 2,117,766 | 1,254,682 | 863,084 | - | (24,215) | (18,110) | |
| Uni-President Trading (Hubei) Co., Ltd. | 445,788 | 947,282 | 390,840 | 556,442 | 2,506,405 | 196,940 | 145,600 | |
| Uni-President Enterprises (Tianjin) Co., Ltd. | 387,000 | 554,299 | 228,865 | 325,434 | - | (14,177) | (10,633) | - |
| Hunan President Enyerprises Co., Ltd. | 193,500 | 339,690 | 113,579 | 226,111 | - | (9,948) | 57,399 | |
| Uni-Presodent Enterprises (Kunshan) Food Technology Co., Ltd. | 38,700 | 19,478 | 4,665 | 14,813 | - | (6,029) | (1,953) | |
| Yantai Tongli Beverage Industries Co., Ltd. | 464,363 | 539,331 | 27,798 | 511,533 | 307,048 | (5,494) | (3,816) | |
| Kunshan President Kikkoman Biotechnology Co., Ltd. | 354,750 | 269,930 | 59,204 | 210,726 | 124,975 | (12,128) | (12,088) | - |
| President Kikkoman Zhenji Foods Co., Ltd. | 1,393,089 | 1,563,732 | 171,864 | 1,391,868 | 1,121,138 | 58,142 | 46,493 | 0.33 |
| Uni-President Foodstuff (BVI) Holdings Ltd. (Note 1) | 598,238 | 2,720,710 | 1,303,346 | 1,417,364 | 2,830,703 | 222,860 | 174,814 | - |
| Tianjiang President Enterprises Food Co., Ltd. | 455,076 | 84,291 | 12,172 | 72,119 | 66,841 | (2,770) | (283) | |
| Zhongshan President Enterprises Co., Ltd. | 625,650 | 1,763,507 | 186,332 | 1,577,175 | 2,120,280 | 231,726 | 190,188 | - |
| Changjiagang President Nisshin Food Co., Ltd. | 548,250 | 860,313 | 43,246 | 817,067 | 595,684 | 74,223 | 60,312 | - |
| Foshan Sanshui Jianlibao Commerce Co., Ltd. | 1,996,760 | 7,854,410 | 4,527,432 | 3,326,978 | 7,662,756 | 921,703 | 612,668 | |
| Qingdao President Feed & Livestock Co., Ltd. | 483,750 | 566,543 | 58,117 | 508,426 | 584,628 | 15,133 | 12,568 | |
| Shanghai Songjiang President Enterprises Co., Ltd. | 612,750 | 272,668 | 19,950 | 252,718 | 58,625 | 2,708 | 9,501 | |
| President International Trade & Investment Corp. | 345,075 | 1,286,447 | 54 | 1,286,393 | - | (2,789) | (2,877) | (268.90) |

| | | | | | | L | Jnit: NT\$ th | nousands |
|--|--------------------|-----------------|----------------------|-----------|------------------------------|------------------|---------------|--------------------------------|
| Name of Corporation | Paid-in Capital | Total Assets | Total Liabilities | Net Worth | Net Operating Revenues | Operating Income | Net Income | Earning Per Share (NT\$) |
| Kai Yu Investment Co., Ltd. | 3,261,088 | 4,252,047 | 405 | 4,251,642 | 957,736 | 953,828 | 957,472 | 2.94 |
| Kai Yu (BVI) Investment Co., Ltd. (Note 1) | 199,950 | 2,831,924 | 59,337 | 2,772,587 | 124,975 | (12,577) | 715,764 | - |
| Tung Ang Enterprises Corp. | 30,000 | 723,658 | 581,763 | 141,895 | 6,351,178 | 93,609 | 82,061 | 27.35 |
| Tung Guan Enterprises Co., Ltd. | 20,000 | 33,047 | 6,345 | 26,702 | 75,203 | 6,380 | 5,599 | 2.80 |
| Nanlien International Corp. | 1,000,000 | 2,826,644 | 1,124,148 | 1,702,496 | 3,682,165 | 179,417 | 428,204 | 4.28 |
| Cayman Nanlien Holding Ltd. | 87,398 | 111,265 | 826 | 110,439 | 20,981 | (6,998) | 13,984 | 1.60 |
| Lien-Song Enterprises Corp. | 65,000 | 99,279 | 29,163 | 70,116 | 430,851 | 3,784 | 4,761 | 0.73 |
| Hua-Zuo Corp. | 8,000 | 28,570 | 18,318 | 10,252 | 110,840 | 1,695 | 1,417 | 1.77 |
| Hui-Sheng Enterprise Corp. | 9,000 | 21,404 | 12,888 | 8,516 | 82,760 | 1,058 | 908 | 1.01 |
| Tung-Shen Co., Ltd. | 16,000 | 50,725 | 31,626 | 19,099 | 119,876 | 2,113 | 2,041 | 1.28 |
| Sheng-Miao Industrial Corp. | 10,000 | 34,597 | 18,211 | 16,386 | 173,744 | 3,804 | 3,550 | 3.55 |
| Jin-Guan-Cheng Corp. | 4,000 | 14,080 | 8,097 | 5,983 | 46,915 | 1,340 | 1,155 | 2.89 |
| Tung-You Internation Corp. | 40,000 | 64,498 | 20,061 | 44,437 | 355,212 | (1,933) | (1,742) | (0.44) |
| Tung-Bo Enterprise Corp. | 15,000 | 53,585 | 29,837 | 23,748 | 268,545 | 4,962 | 3,931 | 2.62 |
| Tung-Shun Enterprises Corp. | 45,000 | 302,585 | 236,380 | 66,205 | 1,222,340 | 7,634 | 8,881 | 1.97 |
| Zhongshan President Enterprises Co., Ltd. | 45,000 | 193,000 | 133,352 | 59,648 | 651,288 | 6,728 | 6,432 | 1.43 |
| Yuan-Tai Enterprises Corp. | 5,500 | 32,296 | 23,163 | 9,133 | 140,508 | 1,593 | 1,677 | 3.05 |
| Tung-Yi Enterprises Corp. | 26,000 | 228,196 | 174,411 | 53,785 | 995,826 | 8,939 | 8,463 | 3.26 |
| Tung-Che Enterprises Corp. | 20,000 | 59,486 | 34,834 | 24,652 | 195,820 | 488 | 1,571 | 0.79 |
| Tung-Xiang Corp. | 80,000 | 625,146 | 471,710 | 153,436 | 2,548,987 | 36,673 | 31,822 | 3.98 |
| Tung-Ju Enterprise Corp. | 30,000 | 193,856 | 130,722 | 63,134 | 760,878 | 12,758 | 10,145 | 3.38 |
| Xin-Tung Enterprise Corp. | 35,000 | 85,037 | 36,581 | 48,456 | 391,509 | 4,877 | 4,928 | 1.41 |
| Lien-Bo Enterprises Corp. | 200,000 | 488,177 | 269,218 | 218,959 | 1,911,608 | 8,229 | 8,013 | 0.40 |
| Tunnel International Marketing Corp. | 645 | 259 | 30 | 229 | - | (57) | (57) | (0.88) |
| Shanghai E & P Trading Co., Ltd. | 46,436 | 504,309 | 398,606 | 105,703 | 2,714,385 | 54,977 | 41,354 | 8.91 |
| Tung-Xiang Xin Yeh Corp. | 12,000 | 22,067 | 11,394 | 10,673 | 82,660 | 555 | 787 | 0.66 |
| Tung-Ying Enterprises Corp. | 22,280 | 48,010 | 27,435 | 20,575 | 260,695 | 1,047 | 1,416 | 0.64 |
| Wei-Tong Enterprise Corp. | 25,000 | 47,911 | 14,402 | 33,509 | 272,379 | 5,147 | 5,051 | 2.02 |
| Cheng-Fa Enterprises Corp. | 20,000 | 57,078 | 33,505 | 23,573 | 227,208 | 3,358 | 3,558 | 1.78 |
| Yi Fa Enterprises Corp. | 18,000 | 56,629 | 35,400 | 21,229 | 254,503 | 4,194 | 3,226 | 1.79 |
| Fu Yi Enterprises Corp. | 45,000 | 126,813 | 73,646 | 53,167 | 554,338 | 6,138 | 8,217 | 1.83 |
| Kun-Fu Corp. | 15,000 | 80,604 | 50,432 | 30,172 | 357,900 | 7,757 | 6,666 | 4.44 |

| | | | | | | C | Jnit: N I \$ tr | iousanus |
|---|--------------------|-----------------|----------------------|------------|------------------------------|---------------------|-----------------|--------------------------------|
| Name of Corporation | Paid-in Capital | Total Assets | Total Liabilities | Net Worth | Net Operating Revenues | Operating Income | Net Income | Earning Per Share (NT\$) |
| President Chain Store Corporation | 10,396,223 | 67,189,777 | 38,573,499 | 28,616,278 | 140,147,135 | 6,673,576 | 9,836,690 | 9.46 |
| President Chain Store (BVI) Holdings Ltd. | 4,527,394 | 5,161,729 | 107,846 | 5,053,883 | - | (113,760) | 845,170 | - |
| Ren-Hui Investment Corp. | 100 | 7,714 | 52 | 7,662 | - | (162) | 2,874 | 287.40 |
| Capital Inventory Services Corp. | 25,000 | 150,232 | 82,244 | 67,988 | 207,110 | 28,556 | 24,105 | 9.64 |
| President Drugstore Business Corp. | 400,000 | 4,365,035 | 3,313,239 | 1,051,796 | 10,587,239 | 409,104 | 418,965 | 10.47 |
| 21 Century Enterprise Co., Ltd. | 100,000 | 244,235 | 222,276 | 21,959 | 796,391 | (203) | 76 | 0.01 |
| Wisdom Distribution Service Corp. | 108,474 | 1,929,304 | 1,574,483 | 354,821 | 1,870,949 | 146,599 | 159,111 | 14.67 |
| President Being Corp. | 15,000 | 344,207 | 398,753 | (54,546) | 437,173 | (37,405) | (38,755) | (25.84) |
| President Chain Store Corporation Insurance Brokers Co., Ltd. | 15,000 | 30,686 | 10,100 | 20,586 | 58,135 | 8,540 | 8,646 | 5.76 |
| Cold Stone Creamery Taiwan, Ltd. | 122,444 | 106,130 | 115,870 | (9,740) | 327,088 | (23,956) | (24,581) | (2.01) |
| Uni-President Oven Bakery Corp. | 65,120 | 76,183 | 94,059 | (17,876) | 281,747 | (14,334) | (9,733) | (1.49) |
| President Yilan Art and Culture Corp. | 200,000 | 244,996 | 9,346 | 235,650 | 145,799 | (8,067) | 1,505 | 0.08 |
| President Chain Store Tokyo Marketing Corporation | 27,009 | 122,930 | 61,232 | 61,698 | 602,374 | 11,360 | 10,868 | 1,109.01 |
| icash Payment Systems Ltd. | 500,000 | 1,610,762 | 1,240,773 | 369,989 | 306,839 | (45,623) | (40,544) | (0.81) |
| Uni-President Superior Commissary Corp. | 539,110 | 1,920,294 | 1,437,106 | 483,188 | 3,257,832 | 44,824 | 59,309 | 1.10 |
| President Pharmaceutical Corp. | 300,000 | 1,190,225 | 514,806 | 675,419 | 2,519,881 | 238,991 | 123,288 | 4.11 |
| President Transnet Corp. | 1,478,520 | 5,504,797 | 3,454,062 | 2,050,735 | 11,020,534 | 507,197 | 457,034 | 3.09 |
| President Collect Services Co., Ltd. | 15,000 | 1,401,389 | 1,296,808 | 104,581 | 575,074 | 85,259 | 74,292 | 49.53 |
| Uni-President Department Store Corp. | 400,000 | 1,663,656 | 1,002,554 | 661,102 | 1,346,811 | 87,957 | 262,478 | 6.56 |
| Mech-President Corp. | 690,713 | 1,651,402 | 809,677 | 841,725 | 9,346,989 | 92,632 | 119,299 | 1.73 |
| Q-ware Systems & Services Corp. | 281,042 | 1,142,011 | 763,099 | 378,912 | 877,476 | 65,296 | 60,194 | 2.14 |
| Uni-President Cold Chain Corp. | 393,417 | 5,710,462 | 4,705,066 | 1,005,396 | 3,119,306 | 340,729 | 308,489 | 7.84 |
| President Information Corp. | 299,006 | 951,744 | 465,162 | 486,582 | 1,215,232 | 135,252 | 113,476 | 3.80 |
| Duskin Serve Taiwan Co. | 200,000 | 594,124 | 228,080 | 366,044 | 1,040,045 | 140,427 | 116,606 | 5.83 |
| Afternoon Tea Taiwan Co., Ltd. | 170,000 | 121,557 | 119,643 | 1,914 | 400,887 | (22,059) | (19,920) | (1.17) |
| Books.com. Co., Ltd. | 199,900 | 1,912,488 | 1,138,080 | 774,408 | 6,434,113 | 466,700 | 399,965 | 20.01 |
| Retail Support International Corp. | 257,200 | 9,945,197 | 9,322,251 | 622,946 | 2,935,080 | 194,141 | 224,162 | 8.72 |
| President Chain Store (Labuan) Holdings Ltd. | 940,518 | 1,764,038 | - | 1,764,038 | - | (271) | 405,868 | - |
| Philippine Seven Corp. | 298,493 | 7,895,348 | 4,610,682 | 3,284,666 | 21,782,052 | 907,599 | 817,186 | 1.78 |

| | Unit: NT\$ thousands | | | | | | | |
|--|----------------------|-----------------|----------------------|-----------|------------------------------|---------------------|---------------|--------------------------------|
| Name of Corporation | Paid-in Capital | Total Assets | Total Liabilities | Net Worth | Net Operating Revenues | Operating Income | Net Income | Earning Per Share (NT\$) |
| Convenience Distribution Inc. | 29,256 | 284,648 | 114,418 | 170,230 | 820,949 | 69,185 | 47,097 | 10.47 |
| President Chain Store (Hong Kong) Holdings Limited | 3,334,588 | 3,593,431 | - | 3,593,431 | - | (325) | 850,356 | - |
| Shanghai President Logistic Co., Ltd. | 64,500 | 429,053 | 123,498 | 305,555 | 469,792 | 149,264 | 115,669 | - |
| President Logistic ShanDong Co., Ltd. | 92,873 | 97,139 | 4,301 | 92,838 | - | (36) | (36) | |
| President Chain Store (Shanghai) Ltd. | 2,043,197 | 529,144 | 422,358 | 106,786 | 1,537,832 | (167,972) | (165,032) | - |
| PCSC Restaurant (Cayman) Holdings Limited | 288,751 | 33,766 | - | 33,766 | - | (366) | (2,614) | - |
| Shanghai Uni-President Enterprise Corporation | 286,380 | 46,143 | 12,720 | 33,423 | 64,505 | (2,458) | (2,249) | - |
| PCSC (Chengdu) Hypermarket Limited | 464,363 | 581,144 | 524,597 | 56,547 | 272,970 | (75,339) | (65,834) | - |
| Shan Dong President Yinzuo Commercial Limited | 278,618 | 1,214,331 | 879,605 | 334,726 | 4,081,199 | 29,229 | 24,706 | - |
| President Chain Store (Taizhou) Ltd. | 278,618 | 280,624 | 415 | 280,209 | 2,354 | (1,354) | 1,810 | - |
| PCSC (China) Drugstore Limited | 305,924 | 67,426 | - | 67,426 | - | (137) | 2,435 | - |
| President Cosmed Chain Store (Shen Zhen) Co., Ltd. | 464,363 | 74,095 | 7,686 | 66,409 | 64,040 | 684 | 2,572 | - |
| President Pharmaceutical (Hong Kong) Holdings Limited | 96,750 | 136,932 | 53,880 | 83,052 | 206,834 | (38,907) | (114,199) | - |
| President (Shanghai) Health Product Trading Company Ltd | 96,750 | 168,756 | 130,537 | 38,219 | 354,747 | (107,008) | (75,459) | - |
| Shanghai Cold Stone Ice Cream Corporation | 770,280 | 144,602 | 225,496 | (80,894) | 218,509 | (154,340) | (160,094) | - |
| Vision Distribution Service Corp. | 100,000 | 678,513 | 553,369 | 125,144 | 1,363,566 | 19,436 | 18,575 | 1.86 |
| Safety Elevator Corp. | 2,000 | 1,827 | - | 1,827 | - | (272) | (255) | (1.27) |
| Tung Jim Corp. | 16,000 | 67,869 | 17,062 | 50,807 | 284,605 | 23,042 | 19,323 | 12.08 |
| Uni-President Logistics(BVI) Holdings Limited | 96,469 | 99,145 | - | 99,145 | - | (71) | 4,491 | - |
| Zhejiang Uni-Champion Logistics Development Co., Ltd. | 185,745 | 293,278 | 95,886 | 197,392 | 620,817 | 12,261 | 9,123 | - |
| Duskin China (BVI) Holdings Limited | 22,575 | 2,245 | - | 2,245 | - | (45) | (45) | - |
| Books.com (BVI) Ltd | 1,613 | 665 | - | 665 | - | - | (9) | - |
| Bejing Bokelai Customer Co. | 484 | 37 | 3 | 34 | - | (8) | (10) | - |
| Retail Support Taiwan Corp. | 56,300 | 210,680 | 72,575 | 138,105 | 363,506 | 50,939 | 47,486 | 8.43 |
| | | | | | | | | |

| | Unit: NT\$ thousands | | | | | | nousands | |
|--|----------------------|-----------------|----------------------|------------|------------------------------|---------------------|---------------|--------------------------------|
| Name of Corporation | Paid-in Capital | Total Assets | Total Liabilities | Net Worth | Net Operating Revenues | Operating Income | Net Income | Earning Per Share (NT\$) |
| President Logistics International Co., Ltd. | 193,500 | 1,201,547 | 903,943 | 297,604 | 2,601,495 | 12,754 | 61,773 | 3.19 |
| Chieh Shun Transport Corp. | 266,700 | 1,270,843 | 950,848 | 319,995 | 1,648,982 | 36,640 | 34,399 | 1.29 |
| Ton Yi Industrial Corp. | 15,791,453 | 25,621,473 | 7,441,239 | 18,180,234 | 15,914,109 | 890,072 | 1,069,141 | 0.68 |
| Tovecan Corporation Ltd. | 147,576 | 187,114 | 22,608 | 164,506 | 202,115 | 1,279 | 808 | |
| Cayman Ton Yi Industrial Holdings Ltd. | 8,162,378 | 15,311,382 | 5,987,773 | 9,323,609 | 4,739,197 | (15,796) | 363,633 | |
| Cayman Jiangsu Ton Yi Holdings Ltd. | 1,613 | 1,937,587 | - | 1,937,587 | - | - | 7,144 | |
| Jiangsu Ton Yi Tinplate Co., Ltd. | 1,290,000 | 2,871,448 | 670,671 | 2,200,777 | 3,015,548 | 61,326 | 8,622 | |
| Cayman Fujian Ton Yi Holdings Ltd. | 2,814 | 3,462,423 | - | 3,462,423 | - | - | (2,531) | |
| Fujian Ton Yi Tinplate Co., Ltd. | 2,789,625 | 5,725,363 | 1,751,160 | 3,974,203 | 4,744,831 | 91,241 | (2,916) | |
| Chengdu Ton Yi Industrial Packing Co., Ltd. | 241,875 | 592,649 | 76,186 | 516,463 | 368,079 | (29,093) | (17,309) | • |
| Wuxi Ton Yi Industrial Packing Co., Ltd. | 313,470 | 809,651 | 181,130 | 628,521 | 1,288,415 | 65,046 | 49,383 | • |
| Changsha Ton Yi Industrial Co., Ltd. | 225,750 | 266,705 | 54,059 | 212,646 | 90,826 | (2,131) | (3,263) | |
| Cayman Ton Yi Holdings Limited | 7,417,500 | 7,981,131 | - | 7,981,131 | - | - | 441,485 | |
| Cayman Ton Yi (China) Holdings Limited | 7,417,500 | 7,981,131 | - | 7,981,131 | - | - | 441,485 | |
| Ton Yi (China) Investment Co., Ltd | 7,417,500 | 8,125,406 | 144,247 | 7,981,159 | 65,255 | 5,394 | 441,485 | |
| Zhangzhou Ton Yi Industrial Co., Ltd. | 967,500 | 2,840,092 | 1,506,555 | 1,333,537 | 2,279,476 | 277,765 | 161,039 | |
| Taizhou Ton Yi Industrial Co., Ltd. | 967,500 | 2,074,436 | 458,566 | 1,615,870 | 2,327,499 | 273,772 | 207,483 | |
| Chengdu Ton Yi Industrial Co., Ltd. | 967,500 | 1,924,639 | 1,164,778 | 759,861 | 829,759 | 41,451 | (17,538) | |
| Huizhou Ton Yi Industrial Co., Ltd. | 967,500 | 1,845,964 | 1,020,767 | 825,197 | 1,089,095 | 47,718 | 1,617 | |
| Kunshan Ton Yi Industrial Co., Ltd | 967,500 | 1,564,637 | 429,496 | 1,135,141 | 2,421,073 | 117,625 | 82,785 | |
| Beijing Ton Yi Industrial Co., Ltd | 967,500 | 1,509,566 | 743,614 | 765,952 | 2,017,880 | (7,395) | (13,561) | |
| Sichuan Ton Yi Industrial Co., Ltd | 967,500 | 1,841,167 | 1,002,606 | 838,561 | 1,487,444 | 8,673 | (28,148) | |
| Zhanjiang Ton Yi Industrial Co., Ltd | 645,000 | 1,285,452 | 593,848 | 691,604 | 1,161,543 | 71,092 | 35,728 | |
| President International Development Corp. | 13,230,000 | 18,117,022 | 3,789,440 | 14,327,582 | 968,449 | 717,973 | 496,175 | 0.38 |
| President Property Corporation | 630,000 | 868,198 | 239,725 | 628,473 | 17,512 | 5,208 | 4,329 | 0.07 |
| President (BVI) International Investment Holdings Ltd. | 5,610,694 | 7,677,797 | 6,251 | 7,671,546 | 1,586,805 | 1,296,714 | 1,296,714 | 0.23 |
| Tong Yu Investment Corp. | 454,600 | 998,113 | 512 | 997,601 | 40,236 | 39,496 | 39,496 | 0.87 |
| President Life Sciences Co., Ltd. | 1,000 | 90,170 | 70,308 | 19,862 | 8,793 | 7,338 | 7,338 | 73.38 |

| | Unit: NT\$ thousands | | | | | nousands | | |
|--|----------------------|-----------------|----------------------|-----------|------------------------------|------------------|---------------|--------------------------------|
| Name of Corporation | Paid-in Capital | Total Assets | Total Liabilities | Net Worth | Net Operating Revenues | Operating Income | Net Income | Earning Per Share (NT\$) |
| President Life Sciences Cayman Co.,Ltd. | 36,281 | 53,461 | 108 | 53,353 | 460 | (51) | (51) | - |
| Uni-President Organics Corp. | 50,000 | 196,548 | 81,325 | 115,223 | 510,849 | 45,985 | 38,423 | 7.68 |
| President Natural Industrial Corp. | 120,000 | 355,208 | 271,804 | 83,404 | 1,192,082 | (3,444) | 6,748 | 0.56 |
| Uni-President Vendor Corp. | 150,000 | 600,777 | 519,243 | 81,534 | 1,846,693 | (1,542) | 67,855 | 4.52 |
| President Baseball Team Corp. | 30,000 | 110,113 | 105,930 | 4,183 | 319,705 | (2,422) | (343) | (11.43) |
| Tone Sang Construction Corp. | 340,200 | 1,686,707 | 1,227,902 | 458,805 | 442,023 | 8,907 | 52,227 | 1.54 |
| President Entertainment Corp. | 1,600,000 | 1,218,686 | 1,576,558 | (357,872) | 1,893 | (102,070) | (1,767,448) | (11.05) |
| Tung Ho Development Corp. | 1,000,000 | 2,280,777 | 1,838,930 | 441,847 | 466,603 | (22,172) | (45,348) | (0.45) |
| President Kikkoman Inc. | 120,000 | 478,385 | 237,875 | 240,510 | 952,059 | 96,510 | 77,222 | 6.44 |
| President Fair Development Corp. | 13,862,500 | 14,117,697 | 4,749,828 | 9,367,869 | 1,806,296 | (344,011) | (345,415) | (0.25) |
| President Century Corp. | 720,000 | 2,455,668 | 895,436 | 1,560,232 | - | (2,273) | (2,551) | (0.04) |
| President Nisshin Corp. | 120,000 | 588,052 | 267,551 | 320,501 | 1,524,706 | 169,978 | 132,096 | 11.01 |
| President Packing Holdings Ltd. | 628,013 | 2,469,859 | 1,395,083 | 1,074,776 | 2,528,604 | 305,764 | 262,420 | 4.18 |
| President Cup Corp. | 32,250 | 20,491 | 101 | 20,390 | 9,645 | (5,242) | (5,280) | - |
| President Packing Holdings Ltd. | 120,938 | 204,369 | - | 204,369 | - | (23) | 36,131 | 9.63 |
| Wuhan President Packaging Ind. Corp. | 119,325 | 274,793 | 71,822 | 202,971 | 382,977 | 28,862 | 36,115 | - |
| Changsha Tongyi Packaging Co. Ltd. | 55,723 | 110,595 | 32,725 | 77,870 | 203,639 | 20,748 | 15,879 | - |
| Ton Yi Pharmaceutical Corp. | 1,000 | 1,013 | - | 1,013 | - | | 9 | 0.09 |
| Uni-President Dream Parks Corp. | 61,000 | 190,079 | 73,423 | 116,656 | 610,164 | 34,519 | 30,825 | 5.05 |
| Uni-OAO Travel Service Corp. | 6,000 | 5,870 | 333 | 5,537 | 11,125 | (345) | (296) | (0.49) |
| Uni-President Dream Parks Corp., Shanhai | 51,600 | 1,176 | - | 1,176 | - | (213) | (235) | - |
| Uni-President Glass Industrial Co., Ltd. | 360,000 | 821,940 | 629,101 | 192,839 | 572,334 | (22,591) | (16,419) | (0.46) |
| Kai Nan Investment Co., Ltd. | 2,135,000 | 995,322 | 101,978 | 893,344 | 52,757 | 51,758 | 62,128 | 0.29 |
| President Tokyo Corp. | 588,000 | 4,064,460 | 3,353,567 | 710,893 | 1,672,497 | 104,145 | 53,253 | 0.91 |
| Uni-president TC-Lease (Cayman) Corporation | 322,500 | 251,494 | 15,568 | 235,926 | - | (7,412) | (18,488) | (1.85) |
| Tong-Sheng Finance Leasing Co., Ltd. | 322,500 | 267,921 | 17,037 | 250,884 | 21,486 | (12,832) | (10,805) | (1.08) |
| Tong- Sheng (Suzhou) Car Rental Co., Ltd. | 23,218 | 21,481 | 679 | 20,802 | 4,519 | (2,298) | (1,626) | (0.33) |
| President Tokyo Auto Leasing Corp. | 100,000 | 996,601 | 889,102 | 107,499 | 363,947 | 1,387 | (4,072) | (0.41) |
| Presco Netmarketing Inc. | 65,000 | 2,042,519 | 1,611,703 | 430,816 | 3,529,139 | 340,745 | 283,898 | 43.68 |

Unit: NT\$ thousands

| Name of Corporation | Paid-in Capital | Total Assets | Total Liabilities | Net Worth | Net Operating Revenues | Operating Income | Net Income | Earning Per Share (NT\$) |
|---|--------------------|-----------------|----------------------|------------|------------------------------|------------------|---------------|--------------------------------|
| Uni-President Development Corp. | 3,600,000 | 9,392,966 | 5,293,731 | 4,099,235 | 981,167 | 231,513 | 143,048 | 0.40 |
| Tait Marketing & Distribution Co., Ltd. | 945,000 | 1,221,466 | 534,821 | 686,645 | 1,988,118 | 38,136 | 35,026 | 0.37 |
| Tait (H.K.) Interntional Limited | 4,865 | 5,694 | 7,859 | -2,165 | 25,680 | -3,859 | (2,644) | - |
| Tait Distribution Service Co., Ltd. | 2,500 | 4,726 | 1,900 | 2,826 | 19,852 | 101 | 83 | 0.33 |
| Tait (Shanghai) Trading Co., Ltd. | 9,675 | 5,646 | 7,860 | (2,214) | 25,680 | (4,058) | (2,755) | - |
| Scino Pharm Taiwan Ltd. | 7,603,262 | 10,962,274 | 734,482 | 10,227,792 | 3,888,611 | 1,066,196 | 658,693 | 0.87 |
| SPT International, Ltd. | 1,951,931 | 864,231 | - | 864,231 | - | (78) | (264,129) | (4.36) |
| ScinoPharm Singapore Pte Ltd. | - | 120 | 54 | 66 | 393 | 18 | 15 | 7,500.00 |
| ScinoPharm (Kunshan) Biochemical Technology Co., Ltd. | 129,000 | 431,462 | 1 | 431,461 | 9,999 | (22,908) | (10,227) | - |
| ScinoPharm Pharmaceutical (Changshu) Co., Ltd. | 1,757,625 | 2,358,119 | 1,949,789 | 408,330 | 324,111 | (197,396) | (253,827) | - |
| ScinoPharm Shanghai Biochemical Technology, Ltd. | 38,700 | 20,806 | 795 | 20,011 | 13,490 | 65 | 84 | - |

Note1: Those are holding companies whose net operating revenves are consolidated.

Note2: Balance sheet accounts of foreign subsidiaries are translated into New Taiwan dollars using the exchange rates at the balance sheet date. Profit and loss accounts are translated at average rates of the year 2016.

Note3: Exchange rates are used as follows:

(A) Exchange rate on 12/31, 2016

```
USD:NTD=1:32.25; RMB:NTD=1:4.643629; HKD:NTD=1:4.158232; NTD:VND=1:706.046512; NTD:IDR=1:418.356589; THB:NTD=1:0.900260; PSO:NTD=1:0.650136
```

(B) Average exchange rate for 2016

```
USD:NTD=1:32.238543; RMB:NTD=1:4.850003; HKD:NTD=1:4.153213; NTD:VND=1:693.830842; NTD:IDR=1:412.625551; THB:NTD=1:0.913610; PSO:NTD=1:0.678857
```

8.1.7 Independent Auditor's Uni-President and Affiliated Enterprises Consolidated Financial Statements: Please refer to Page 318.

8.1.8 Affiliation Report: None.

- 8.2 Private Placement of Securities: None (in the most recent fiscal year and up to the issue date of this Annual Report)
- 8.3 UPEC Securities Acquired, Disposed of, or Held by Subsidiaries: None (in the most recent fiscal year and up to the issue date of this Annual Report)
- 8.4 Other Necessary Supplement
- 8.4.1 Certificates earned by employees involved in information transparency Number of employees who hold professional certificates:
 - A. Certified public accountants: 8.
 - B. Qualified Internal Auditor: 5.
 - C. Certified Internal Auditors: 2.
- 8.4.2 Supplementary Disclosure
 - A. Key Indicators for Achievement : Please refer to Page 244.
 - B. Evaluation Standard for Provision on Valuation Account Associated with Assets and Liabilities: Please refer to Page 244.
 - C. Accounting for Impairment of Assets: Please refer to Page 246.
 - D. The procedure of processing material information : Please refer to Page 246.

8.5 Other Supplementary Disclosure

If any of the situations listed in Article 36, paragraph 3, subparagraph 2 of the Securities and Exchange Act, which might materially affect shareholders' equity or the price of the company's securities, has occurred during the most recent fiscal year or during the current fiscal year up to the date of printing of the annual report, such situations shall be listed: None.

Supplementary Disclosure

A. Key Indicators for Achievement

Considering the industry characteristics, the key performance indicator in our company is based on "gross profit margin".

Due to low entry barrier in the food processing industry, optimization of product mix and brand investment to enhance pricing power and overall added value are our key operating policies, and are evaluated based on "gross profit margin".

In 2016, we worked hard to execute our policies, which made our gross profit margin increase to 29.63%. In 2017, we would continue to adjust our operating structure, strengthen management skills of high-profit earning products, and focus on our core strategy "brand management".

B. Evaluation Standard for Provision on Valuation Account Associated with Assets and Liabilities

(1) Provision on allowance for doubtful accounts receivable and notes receivable

- A. Objective: To evaluate the risks of accounts and notes receivable, classify and resemble clients with similar risk class to apply different aging analysis to determine their bad debt reserve ratios.
- B. Provision:
 - a. Provision for bad debts:
 - (a) Provisions Groups would evaluate the possible bad-debt loss for those high-risk clients separately. Those low-risk clients would be evaluated by aging method. Other Groups would define their high risk clients on their business characteristic and evaluate if they should be evaluated separately, otherwise would consider the operating risks in the past and evaluated with the aging method. Please refer to Table 1.
 - (b) Clients are classified into following three types:
 - Regular client: Bad debt reserve ratios are determined by the ages of the accounts.
 - Special client: Any affiliates with over 20% shareholdings held by Uni-President Group are regarded as special clients and no bad-debt reserve ratios are considered.
 - Bad debt client: Evaluate the losses that could be recovered from the client's collateral, and redetermine the bad-debt reserve ratios.
 - (c) Accounting department will incorporate the bad debt reserves calculated above and make necessary adjustment to the amount in "Allowance for Bad Debt " account.

Table 1: Evaluation standard of provision and ratios for each group

| Valuation | | | Provisio | n ratios | |
|----------------------|------------------------------------|------------------------------------|------------------------------------|-----------------------|---------|
| Valuation Account | Method Group | Evaluation Standard | Collateral | Without collateral | |
| | | | A. Recivables overdue 1-90 days | 0~10% | 0~15% |
| | | Instant Food | B. Recivables overdue 91-180 days | 10~25% | 30~70% |
| | | Group | C. Recivables overdue 181-360 days | 20~25% | 50~70% |
| | | | D. Recivables overdue > 361 days | 25~50% | 70~90% |
| | | Detector | A. Recivables overdue 1-90 days | 0~15% | 0~15% |
| | | Dairy & Beverage | B. Recivables overdue 91-180 days | 15~15% | 15~20% |
| | Group Allowance Aging Provisions | C. Recivables overdue 181-360 days | 25~25% | 25~70% | |
| | | D. Recivables overdue > 361 days | 50~50% | 50~100% | |
| Allauranaa | | A. Recivables overdue 1-90 days | 0~10% | 0~15% | |
| for bad | | Provisions sis Group | B. Recivables overdue 91-180 days | 12~15% | 20~25% |
| debts | method | | C. Recivables overdue 181-360 days | 25~25% | 70~80% |
| | | | D. Recivables overdue > 361 days | 50~50% | 90~100% |
| | | | A. Recivables overdue 1-90 days | 0~5% | 0~10% |
| | | General | B. Recivables overdue 91-180 days | 10~15% | 20~30% |
| | | Foods Group | C. Recivables overdue 181-360 days | 20~25% | 50~70% |
| | | | D. Recivables overdue > 361 days | 50~50% | 90~100% |
| | | | A. Recivables overdue 1-90 days | 0~5% | 0~10% |
| | | Hoalth Group | B. Recivables overdue 91-180 days | 2.5~15% | 20~20% |
| | | Health Group | C. Recivables overdue 181-360 days | 2.5~25% | 20~70% |
| | | D. Recivables overdue > 361 days | 2.5~50% | 20~100% | |

b. To write-off allowance for bad debts:

- (a) Recognize bad debt: Bad debts are recognized when payments are un-collectible upon goods being sold by salesmen or when the expired notes are un-realizable.
- (b) Write-off:
 - Legal evidences should be provided to verify the actual losses of bad debts.
 - Bad debts should be write-off the same year as they occurred. If the allowances for bad debts are deficient, recognize them as the yearly write-off losses.
 - When clients wish to pay off the loans through real estates, legal department should help them establish an "Debt Pay-off by Collateral" contract, acquire and measure the declared current value and fair market value of the property.

(2) Allowance for inventory obsolescence

Inventories are stated at cost. Cost is determined using the weighted-average method. The cost of livestock is amortized over the actual breeding and production periods. At the end of period, inventories are evaluated at the lower of cost or net realizable value, and the individual item approach is used in the comparison of cost and net realizable value. The calculation of net realizable value is based on the estimated selling price in the normal course of business, net of estimated costs of completion and estimated selling expenses. When the cost of inventories exceeds the net realizable value, the amount of any write-down of inventories is recognized as cost of sales during the period; and the amount of any reversal of inventory write-down is recognized as a reduction in cost of sales during the period.

(3) Fair values of financial instruments

Please refer to Page 268.

C. Accounting for Impairment of Assets

- (1) The Company recognizes impairment loss when there is indication that the recoverable amount of an asset is less than its carrying amount. The recoverable amount is the higher of the fair value less costs to sell and value in use. The fair value less costs to sell is the amount obtainable from the sale of the asset in an arm's length transaction after deducting any direct incremental disposal costs. The value in use is the present value of estimated future cash flows to be derived from continuing use of the asset and from its disposal at the end of its useful life.
- (2) When the impairment no longer exists, the impairment loss recognized in prior years shall be recovered. However, impairment loss of goodwill is not recoverable.
- (3) The Company adopted the IAS No.36, "Accounting for impairment of assets.". After the reversal of impairment loss previously recognized, the total accumulated impairment as of Dec.31, 2016 was \$605 thousand dollars.

| Item | Recognized in Profit or loss | Recognized in other comprehensive income | | |
|--------------------------------------|------------------------------|--|--|--|
| Recorded as impairment loss : | | | | |
| Gain on reversal of impairment loss: | | | | |
| Property, plant and equipment | \$ 492,000 | \$ - | | |
| Investment property | 113,000 | - | | |
| | \$ 605,000 | - | | |

D. The Procedure of Processing Material information

Complying with the Taiwan Stock Exchange Corporation (TSEC) regulations, the Company has established the procedure preventing the insider trading, while the documental procedure governing the processing of material information has not been established yet. The procedure for processing material information has been included in our internal control system.

UNI-PRESIDENT ENTERPRISES CORP.

PARENT COMPANY ONLY FINANCIAL
STATEMENTS AND REPORT OF INDEPENDENT
ACCOUNTANTS
DECEMBER 31, 2016 AND 2015

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For the convenience of readers and for information purpose only, the auditors' report and the accompanying financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. In the event of any discrepancy between the English version and the original Chinese version or any differences in the interpretation of the two versions, the Chinese-language auditors' report and financial statements shall prevail.

REPORT OF INDEPENDENT ACCOUNTANTS TRANSLATED FROM CHINESE

To the Board of Directors and Stockholders of Uni-President Enterprises Corp.

Opinion

We have audited the accompanying parent company only balance sheets of Uni-President Enterprises Corp.(the "Company") as at December 31, 2016 and 2015, and the related parent company only statements of comprehensive income, of changes in equity and of cash flows for the years then ended, and notes to the parent company only financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying parent company only financial statements present fairly, in all material respects, the parent company only financial position of the Company as at December 31, 2016 and 2015, and its parent company only financial performance and its parent company only cash flows for the years then ended in accordance with the "Regulations Governing the Preparation of Financial Reports by Securities Issuers".

Basis for opinion

We conducted our audits in accordance with the "Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants" and generally accepted auditing standards in the Republic of China (ROC GAAS). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Parent Company Only Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Professional Ethics for Certified Public Accountants in the Republic of China (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Company's parent company only financial statements of 2016. These matters were addressed in the context of our audit of the parent company only financial statements as a whole and, in forming our opinion thereon, we do not provide a separate opinion on these matters.

Evaluation of the ending balance of investments accounted for under the equity method

Please refer to Notes 4(13) and 6(8) to the parent company only financial statements for the accounting policy and the details of investments accounted for under the equity method relating to this key audit matter.

Cayman President Holdings Ltd. and President Chain Store Corp., the Company's subsidiaries with related ending balance of investment accounted for under the equity method of \$45,610,374 thousand and \$11,697,426 thousand, respectively, constituting 37% of the Company's total assets collectively, and were considered significant to the parent company only financial statements. Accordingly, evaluation of the ending balances of these investments accounted for under the equity method has been identified one of the most significant matters in our audit, and hence the key audit matters reported in the financial statements of these subsidiaries are also included as key audit matters of in our audit of the Company's parent company only financial statements key audit matters from the abovementioned subsidiaries are summarized as follows:

1. Cayman President Holdings Ltd. and its subsidiaries — operating revenue — sales of goods in Mainland China

Description

The Cayman President Holdings Ltd. and its subsidiaries are engaged in large volume of revenue transactions generated from sales to a large number of customers, including direct customers and distributors in many different areas in Mainland China. For customers and distributors with farther distance or located in remote areas, it needs more time for good transportation and customer reception, which involves complicated judgements in determining the timing of transferring the rights and obligations and risks and awards of goods to customers. As a result, it has been identified as one of the key audit matters of our annual audit of 2016.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- (1) We understood, evaluated and validated management's controls in respect of the Group's sales transactions. In addition, we understood and tested the general control environment of the Group's information technology systems and the automatic controls that were related to sales of goods and revenue recognition.
- (2) We conducted testing of revenue recorded covering different locations and customers, using sampling techniques, by examining the relevant supporting documents including customer orders, goods delivery notes and customer's receipt notes. In addition, we confirmed customers'

- balances and transactions on a sampling basis, by considering the amount, nature and characteristics of those customers.
- (3) We tested sales transactions that took place shortly before and after the balance sheet date, by reconciling recognised revenue with the goods delivery notes and customers' receipt notes, to assess whether revenue was recognised in the correct reporting periods.
- 2. President Chain Store Corp. and its subsidiaries—Completeness and accuracy of retail sales revenue Description

Retail sales revenue is recorded by point-of-sale (POS) terminals, which collect the information of item names of merchandise, quantity, sales price and total sales amount of each transaction using preestablished merchandise master file data (which contains information such as item names of merchandise, cost of purchase, retail price, combination sales promotions, etc.). After the daily closing process, each store manager uploads their sales information to the Enterprise Resource Planning ("ERP") system, which summarizes all sales and automatically generates sales revenue journal entries. Each store manager also prepares a daily cash report, which summarizes amounts of sales and methods of collections (including cash, gift certificates, credit cards and electronic payment devices, etc.) and cash from daily sales is deposited to the bank.

As retail sales revenue comprises numerous small amount transactions and highly relies on the POS and ERP systems, the process of summarizing and recording sales revenue by these systems is important with regard to the completeness and accuracy of the retail sales revenue figures, and has thus been identified as one of the key audit matter of our annual audit of 2016.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- (1) We inspected and checked whether additions and changes to the merchandise master file data had been properly approved and supported by relevant documents;
- (2) We inspected and checked whether approved additions and changes to the merchandise master file data had been correctly entered in the merchandise master file;
- (3) We inspected and checked whether merchandise master file data had been periodically transferred to POS terminals in stores;
- (4) We inspected and checked whether sales information in POS terminals had been periodically and completely transferred to the ERP system and sales revenue journal entries were automatically generated;
- (5) We inspected manual sales revenue journal entries and relevant documents;

- (6) We inspected daily cash reports and relevant documents;
- (7) We inspected cash deposit amounts recorded in daily cash reports and agreed them to bank remittance amounts.
- 3. President Chain Store Corp. and its subsidiaries—Cost-to-retail ratio of retail inventory method <u>Description</u>

As President Chain Store Corp. and its subsidiaries involves various kinds of merchandise, the retail inventory method is used to estimate the ending balance inventory and the cost of goods sold. The retail inventory method applies the ratio of costs over retail prices of goods purchased (known as cost-to-retail ratio) to come out with an estimate of the ending balance of inventory and the cost of goods sold. The determination of the cost-to-retail ratio highly on cost and retail price information recorded in the accounting system, and has thus been identified as one of the key audit matter of our annual audit of 2016.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- (1) We interviewed the management to understand the calculation process of the cost-to-retail ratio under the retail inventory method, and inspected whether it had been consistently applied in the comparative periods of the financial statements;
- (2) We inspected and checked whether additions and changes to the merchandise master file data (including item names of merchandise, cost of inventory, retail price, combination sales promotions, etc.) had been properly approved and the data had been correctly entered in the merchandise master file;
- (3) We inspected and checked whether costs and retail prices of inventory purchased as per delivery receipts were in agreement with POS purchase records after acceptance of the inventory;
- (4) We inspected and checked whether the POS records for costs and retail prices of inventory purchased were periodically and completely transferred to the ERP system and that the records could not be changed manually.
- (5) We recalculated the cost-to-retail ratio to verify its accuracy.

Impairment loss on investments accounted for under equity method Description

Please refer to Notes 4(13), 4(17), and 6(8) to the parent company only financial statements for the accounting policy and the details of investments accounted for under the equity method and impairment

of non-financial assets relating to this key audit matter.

President Entertainment Corp., one of the subsidiaries of the Company with related ending balance of investment accounted for under the equity method of \$221,176 thousand as of December 31, 2016, was engaged in an investment and development plan in entertainment and leisurement business. Due to subsequent changes in environment protection laws and regulations, the investment and development plan was not able to continue as originally intended. Accordingly, President Entertainment Corp. recognized an impairment loss of \$1,661,499 thousand. As the objective evidences used as indications of impairment and the various comprehensive factors applied in determining the recoverable amounts of assets subject to impairment testing involve management's critical accounting judgement and assumption uncertainty, and has thus been identified as one of the key audit matters of our annual audit of 2016.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- We discussed with the management about this investment and development plan in entertainment and leisurement business, and evaluated their intentions and abilities to carry forward the plan by reviewing the business decisions made and performed by the management in the past.
- 2,We verified whether the objective evidences, evaluation processes and other factors used as indications of impairment by the management were consistently applied, and we also verified the reliability of the underlying documents.
- 3. We obtained the real estate appraisal report issued by an independent appraiser engaged by the management as part of our audit evidence and performed the following procedures:
- (1) Evaluate independent appraiser's professional capacity, competence and objectivity.
- (2) Examine the geographic areas and timing of the appraisal, verified the relevance with our audit.
- (3) Evaluate the appropriateness of appraisal methods, relevance and reasonableness of significant assumptions applied in the appraisal report.

Other matter – The report of other independent accountants

We did not audit the financial statements of certain investments accounted for under the equity method that are included in the parent company only financial statements. Those financial statements were audited by other independent accountants whose reports thereon have been furnished to us, and our opinion expressed herein, insofar as it relates to the amounts included in the parent company only

financial statements and the information disclosed in Note 13 relative to these investments, is based solely on the audit reports of other independent accountants. Total assets of these subsidiaries and investments amounted to \$6,821,574 thousand and \$7,760,542 thousand, representing 4.43% and 5.08% of the related totals, as of December 31, 2016 and 2015, respectively, and total operating revenues of \$944,108 thousand and \$1,077,213 thousand, constituting 9.95% and 9.08% of the related totals for the years then ended, respectively.

Responsibilities of management and those charged with governance for the parent company only financial statements

Management is responsible for the preparation and fair presentation of the parent company only financial statements in accordance with the "Regulations Governing the Preparations of Financial Reports by Securities Issuers", and for such internal control as management determines is necessary to enable the preparation of parent company only financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the parent company only financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including audit committee, are responsible for overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the parent company only financial statements

Our objectives are to obtain reasonable assurance about whether the parent company only financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ROC GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these non-consolidated financial statements.

As part of an audit in accordance with ROC GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 1. Identify and assess the risks of material misstatement of the parent company only financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the parent company only financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- 5. Evaluate the overall presentation, structure and content of the parent company only financial statements, including the disclosures, and whether the parent company only financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the parent company only financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the parent company only financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Lin, Tzu-Shu

Independent Accountants

Chou, Chien-Hung

PricewaterhouseCoopers, Taiwan Republic of China March 29, 2017

The accompanying financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying financial statements and report of independent accountants are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.

As the financial statements are the responsibility of the management, PricewaterhouseCoopers cannot accept any liability for the use of, or reliance on, the English translation or for any errors or misunderstandings that may derive from the translation.

UNI-PRESIDENT ENTERPRISES CORP. PARENT COMPANY ONLY BALANCE SHEETS (Expressed in thousands of New Taiwan dollars)

| | Assets | Notes | December 31, 2016 AMOUNT | % | December 31, 2015 AMOUNT | % |
|------|-------------------------------------|----------------|---------------------------------|-----|---------------------------------|-----|
| | Current assets | 110103 | 711100111 | | THIOUTT | |
| 1100 | Cash and cash equivalents | 6(1) | \$ 4,976,270 | 3 | \$ 2,524,180 | 2 |
| 1110 | Financial assets at fair value | 6(2) | | | | |
| | through profit or loss - current | | - | _ | 3,600,000 | 3 |
| 1150 | Notes receivable, net | 6(3)(4) | 257,994 | - | 277,692 | - |
| 1170 | Accounts receivable, net | 6(4) | 567,736 | - | 546,425 | - |
| 1180 | Accounts receivable - related | 7 | | | | |
| | parties | | 3,878,046 | 3 | 3,488,114 | 2 |
| 1200 | Other receivables | | 183,071 | - | 231,361 | - |
| 1210 | Other receivables - related parties | 7 | 382,860 | - | 355,055 | - |
| 130X | Inventory | 6(5) | 2,222,635 | 2 | 2,171,617 | 2 |
| 1410 | Prepayments | | 112,974 | | 113,580 | |
| 11XX | Total current assets | | 12,581,586 | 8 | 13,308,024 | 9 |
| | Non-current assets | | | | | |
| 1523 | Available-for-sale financial assets | 6(6)(8) | | | | |
| | - non-current | | 6,150 | - | 32,370 | - |
| 1543 | Financial assets carried at cost - | 6(7) | | | | |
| | non-current | | 329,615 | - | 334,249 | - |
| 1550 | Investments accounted for under | 6(8)(11) | | | | |
| | equity method | | 118,148,937 | 77 | 116,420,864 | 76 |
| 1600 | Property, plant and equipment | 6(9)(11) and 7 | 16,255,665 | 11 | 15,601,318 | 10 |
| 1760 | Investment property - net | 6(10)(11) | 4,662,894 | 3 | 4,744,677 | 3 |
| 1840 | Deferred income tax assets | 6(27) | 787,387 | 1 | 1,104,314 | 1 |
| 1915 | Prepayments for equipment | | 408,050 | - | 514,945 | 1 |
| 1920 | Guarantee deposits paid | | 150,642 | - | 156,685 | - |
| 1930 | Long-term notes and accounts | | | | | |
| | receivable, net | | 76,399 | - | 88,232 | - |
| 1990 | Other non-current assets | | 460,615 | | 377,699 | |
| 15XX | Total non-current assets | | 141,286,354 | 92 | 139,375,353 | 91 |
| 1XXX | Total assets | | \$ 153,867,940 | 100 | \$ 152,683,377 | 100 |

(Continued)

<u>UNI-PRESIDENT ENTERPRISES CORP.</u> <u>PARENT COMPANY ONLY BALANCE SHEETS</u> (Expressed in thousands of New Taiwan dollars)

| Liabilities and Equity Irrent liabilities Short-term borrowings Notes payable Accounts payable Accounts payable - related parties Other payables Other payables - related parties Current income tax liabilities Advance receipts Long-term liabilities, current portion Total current liabilities | Notes 6(12) 7 6(13) 7 6(27) 6(14)(15) | \$ | December 31, 2016 AMOUNT 10,680 - 1,228,598 160,924 5,279,868 528,087 151,560 130,052 | % - \$ - 1 - 4 | December 31, 2015 AMOUNT 52,575 7,133 1,375,521 146,058 5,314,530 513,585 | - - 1 - 4 |
|--|--|--|---|--|--|--|
| Short-term borrowings Notes payable Accounts payable Accounts payable - related parties Other payables Other payables - related parties Current income tax liabilities Advance receipts Long-term liabilities, current portion | 7 6(13) 7 6(27) | \$ | 1,228,598 160,924 5,279,868 528,087 151,560 | - 1 - | 7,133 1,375,521 146,058 5,314,530 | - |
| Notes payable Accounts payable Accounts payable - related parties Other payables Other payables - related parties Current income tax liabilities Advance receipts Long-term liabilities, current portion | 7 6(13) 7 6(27) | \$ | 1,228,598 160,924 5,279,868 528,087 151,560 | - 1 - | 7,133 1,375,521 146,058 5,314,530 | - |
| Accounts payable Accounts payable - related parties Other payables Other payables - related parties Current income tax liabilities Advance receipts Long-term liabilities, current portion | 6(13) 7 6(27) | | 160,924 5,279,868 528,087 151,560 | - | 1,375,521 146,058 5,314,530 | - |
| Accounts payable - related parties Other payables Other payables - related parties Current income tax liabilities Advance receipts Long-term liabilities, current portion | 6(13) 7 6(27) | | 160,924 5,279,868 528,087 151,560 | - | 146,058 5,314,530 | - |
| Other payables Other payables - related parties Current income tax liabilities Advance receipts Long-term liabilities, current portion | 6(13) 7 6(27) | | 5,279,868 528,087 151,560 | - 4 - - | 5,314,530 | 4 |
| Other payables - related parties Current income tax liabilities Advance receipts Long-term liabilities, current portion | 7 6(27) | | 528,087 151,560 | 4 - - | | 4 |
| Current income tax liabilities Advance receipts Long-term liabilities, current portion | 6(27) | | 151,560 | - | 513,585 | |
| Advance receipts Long-term liabilities, current portion | | | | - | | - |
| Long-term liabilities, current portion | 6(14)(15) | | 130,052 | | 173,137 | - |
| portion | 6(14)(15) | | | - | 129,010 | - |
| - | | | | | | |
| Total current liabilities | | | 4,300,000 | 3 | 5,000,000 | 3 |
| | | | 11,789,769 | 8 | 12,711,549 | 8 |
| on-current liabilities | | | _ | | | |
| Corporate bonds payable | 6(14) | | 13,200,000 | 9 | 17,500,000 | 12 |
| Long-term borrowings | 6(15) | | 28,398,662 | 18 | 19,998,786 | 13 |
| Deferred income tax liabilities | 6(27) | | 1,752,357 | 1 | 1,692,236 | 1 |
| Net defined benefit liabilities | 6(16) | | 4,016,038 | 3 | 4,357,033 | 3 |
| Guarantee deposits received | | | 84,091 | - | 87,527 | - |
| Other non-current liabilities | 6(8) | | 221,176 | | <u>-</u> | |
| Total non-current liabilities | | | 47,672,324 | 31 | 43,635,582 | 29 |
| Total liabilities | | | 59,462,093 | 39 | 56,347,131 | 37 |
| quity | | | | | | |
| are capital | | | | | | |
| Share capital - common stock | 6(17)(19) | | 56,820,154 | 37 | 56,820,154 | 37 |
| pital reserve | | | | | | |
| Capital surplus | 6(18) | | 3,900,138 | 2 | 3,957,172 | 2 |
| etained earnings | 6(17)(19)(27) | | | | | |
| Legal reserve | | | 15,136,198 | 10 | 13,725,414 | 9 |
| Special reserve | | | 4,042,765 | 3 | 4,043,384 | 3 |
| Unappropriated retained earnings | | | 16,329,791 | 11 | 15,109,863 | 10 |
| ther equity interest | | | | | | |
| Other equity interest | 6(20) | (| 1,823,199) (| 2) | 2,680,259 | 2 |
| Total equity | | | 94,405,847 | 61 | 96,336,246 | 63 |
| ontingent liabilities and | 6(29), 7 and 9 | | | | | |
| mmitments | | | | | | |
| | | | | | | |
| | Other non-current liabilities Total non-current liabilities Total liabilities uity are capital Share capital - common stock pital reserve Capital surplus tained earnings Legal reserve Special reserve Unappropriated retained earnings her equity interest Total equity ntingent liabilities and | Other non-current liabilities Total non-current liabilities Total liabilities uity are capital Share capital - common stock 6(17)(19) pital reserve Capital surplus 6(18) tained earnings 6(17)(19)(27) Legal reserve Special reserve Unappropriated retained earnings ther equity interest Other equity interest Other equity Intingent liabilities and 6(29), 7 and 9 | Total non-current liabilities Total liabilities Total liabilities uity are capital Share capital - common stock 6(17)(19) pital reserve Capital surplus 6(18) tained earnings 6(17)(19)(27) Legal reserve Special reserve Unappropriated retained earnings ther equity interest Other equity interest Other equity Intingent liabilities and 6(29), 7 and 9 | Other non-current liabilities 6(8) 221,176 Total non-current liabilities 47,672,324 Total liabilities 59,462,093 uity 59,462,093 uity 56,820,154 Share capital - common stock opital reserve 6(17)(19) 56,820,154 Capital surplus opital surplus opital reserve 6(18) 3,900,138 Legal reserve opital reserve 15,136,198 3,900,138 Description opital reserve opital reserve 4,042,765 4,042,765 Unappropriated retained earnings opital reserve 16,329,791 16,329,791 Other equity interest opital reserve | Other non-current liabilities 6(8) 221,176 - Total non-current liabilities 47,672,324 31 Total liabilities 59,462,093 39 uity are capital 39,462,093 39 Share capital - common stock 6(17)(19) 56,820,154 37 pital reserve Capital surplus 6(18) 3,900,138 2 tained earnings 6(17)(19)(27) 15,136,198 10 Special reserve 4,042,765 3 Unappropriated retained earnings 16,329,791 11 ther equity interest 6(20) 1,823,199) 2) Total equity 94,405,847 61 Intingent liabilities and 6(29), 7 and 9 | Other non-current liabilities 6(8) 221,176 - |

The accompanying notes are an integral part of these financial statements.

<u>UNI-PRESIDENT ENTERPRISES CORP.</u>

PARENT COMPANY ONLY STATEMENTS OF COMPREHENSIVE INCOME
(Expressed in thousands of New Taiwan dollars, except for earnings per share amounts)

| | | | | | Year | ended De | cemb | | |
|--------------|---|-----------------------------------|-----------------|--------------------------|------|---------------|------|-----------------------------|------------|
| | | ×- | | 2016 | | 0/ | | 2015 | |
| 4000 | Items | Notes | <u>_</u> | AMOUNT | | % | ф | AMOUNT | % |
| 4000 5000 | Sales revenue Operating costs | 6(21) and 7 6(5)(25)(26) and 7 | \$ | 38,919,076 27,386,337 | | 100 70) (| \$ | 38,286,883 | 100 |
| 5900 | Net operating margin | 0(3)(23)(20) and 7 | (| 11,532,739 | | 30 | | 27,180,186) (11,106,697 | 71) 29 |
| 3700 | Operating expenses | 6(25)(26) and 7 | | 11,332,137 | _ | 50 | | 11,100,077 | |
| 6100 | Selling expenses | 0(23)(20) una / | (| 5,607,191 |) (| 15) (| | 5,405,411) (| 14) |
| 6200 | General and administrative expenses | | Ì | 3,428,370 | | 9) (| | 3,516,277) (| 9 |
| 6300 | Research and development expenses | | (| 480,772 |) (| 1) (| | 435,155) (| 1 |
| 6000 | Total operating expenses | | (| 9,516,333 | | 25) (| | 9,356,843) (| 24 |
| 6900 | Operating profit | | | 2,016,406 | | 5 | | 1,749,854 | 5 |
| | Non-operating income and expenses | | | | | _ | | | _ |
| 7010 | Other income | 6(22) and 7 | , | 2,001,708 | | 5 | | 1,925,736 | 5 |
| 7020 | Other gains and losses | 6(2)(6)(7)(11)(23) | (| 970,290 | | 2) (| | 1,078,582) (| 3) |
| 7050 7070 | Finance costs Share of profit of subsidiaries, | 6(24) 6(8) | (| 469,186 |) (| 1) (| | 446,920) (| 1 |
| 7070 | associates and joint ventures | 0(8) | | | | | | | |
| | accounted for using equity method | | | 12,594,592 | | 32 | | 12,391,084 | 32 |
| 7000 | Total non-operating income and | | | 12,001,002 | · — | <u> </u> | | 12,371,001 | - 32 |
| | expenses | | | 13,156,824 | | 34 | | 12,791,318 | 33 |
| 7900 | Profit before income tax | | | 15,173,230 | | 39 | | 14,541,172 | 38 |
| 7950 | Income tax expense | 6(27) | (| 646,511 |) (| <u>2</u>) (| | 433,333) (_ | 1) |
| 8200 | Profit for the year | | \$ | 14,526,719 | | 37 | \$ | 14,107,839 | 37 |
| | Other comprehensive income (loss) | | | | | | | | |
| | Components of other comprehensive | | | | | | | | |
| | income (loss) that will not be | | | | | | | | |
| | reclassified to profit or loss | | | | | | | | |
| 8311 | Other comprehensive loss, before | 6(16) | | | | | | | |
| | tax, actuarial gains (losses) on | | / ft | 202 (22 | | 1) (| ф | 120, 210) | |
| 8330 | defined benefit plans Share of other comprehensive | | (\$ | 303,633 |) (| 1) (| Ъ | 139,210) | - |
| 8330 | income of associates and joint | | | | | | | | |
| | ventures accounted for under equity | | | | | | | | |
| | method | | (| 280,580 |)) | - (| | 229,246) (| 1) |
| 8349 | Income tax related to components of | 6(27) | | _00,000 | , | ` | | ,,_,,, | - / |
| | other comprehensive income that | , | | | | | | | |
| | will not be reclassified to profit or | | | | | | | | |
| | loss | | | 51,618 | | - | | 23,666 | - |
| | Components of other comprehensive | | | | | | | | |
| | loss that will be reclassified to profit | | | | | | | | |
| 0261 | or loss | ((20) | | | | | | | |
| 8361 | Other comprehensive income, before tax, exchange differences on | 0(20) | | | | | | | |
| | translation | | (| 3,422,689 |) (| 9) (| | 1,070,337) (| 3) |
| 8380 | Share of other comprehensive | 6(20) | (| 3,422,009 |) (| <i>)</i>) (| | 1,070,337) (| 3) |
| 0500 | income of subsidiaries, associates | 0(20) | | | | | | | |
| | and joint ventures accounted for | | | | | | | | |
| | under equity method | | (| 1,075,071 |) (| 3) (| | 821,830) (| 2) |
| 8399 | Income tax related to the | 6(6)(27) | | | | | | | |
| | components of other comprehensive | | | | | | | | |
| | income that will be reclassified to | | | | | | | | |
| | profit or loss | | (| 5,698 | | <u> </u> | | 4,804) | |
| 8300 | Other comprehensive income for the | | , . | 5 006 050 | | 10) | ф | 0.041.5(1).4 | |
| | year | | (<u>\$</u> | 5,036,053 |) (| <u>13</u>) (| \$ | <u>2,241,761</u>) (| <u>6</u>) |
| 8500 | Total comprehensive income for the | | ф | 0 400 666 | | 2.4 | ф | 11 066 070 | 21 |
| | year | | \$ | 9,490,666 | _ | 24 | \$ | 11,866,078 | 31 |
| | Farnings nor share | 6(29) | | | | | | | |
| 9750 | Earnings per share Basic | 6(28) | • | | | 2 56 | ¢ | | 2.48 |
| 9850 | Diluted | | <u>\$</u> \$ | | | 2.56 | ¢ | | 2.48 |
| 2020 | Diluteu | | Φ | | | 4.54 | φ | | 2.4/ |

UNL-PRESIDENT ENTERPRISES CORP.
PARENT COMPANY ONLY STATEMENTS OF CHANGES IN EQUITY
FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015
(Expressed in thousands of New Taiwan dollars)

| | | | | | Retained Earnings | | Other Equ | Other Equity Interest | | |
|---|-----------|-----------------|-----------------|----------------|-------------------|-------------------|---|---|----|-------------|
| | Notes | Share capital - | ermener Injury | erreper love I | Created recorns | Unappropriated | Financial statements translation differences of | Unrealized gain or loss on available-for-sale financial | F | Total |
| | TAORCS | COLUMNICI SCOCK | Capital Icscive | Legal lesel ve | Special reserve | icialica callings | ioreign operations | assers | | Otal |
| For the year ended December 31, 2015 | | | | | | | | | | |
| Balance at January 1, 2015 | | \$ 54,634,763 | \$ 3,848,490 | \$ 12,613,131 | \$ 4,045,085 | \$ 12,291,654 | \$ 3,219,932 | \$ 1,357,298 | \$ | 92,010,353 |
| Distribution of 2014 net income (Note): | | | | | | | | | | |
| Legal reserve | | | | 1,112,283 | • | (1,112,283) | | | | ٠ |
| Cash dividends | (16) | 1 | | 1 | • | (7,648,867) | • | • | _ | 7,648,867) |
| Stock dividends | 6(17)(19) | 2,185,391 | • | • | • | (2,185,391) | • | • | | • |
| Net loss for the year ended December 31, 2015 | | 1 | • | • | • | 14,107,839 | • | • | 17 | 14,107,839 |
| Other comprehensive loss for the year ended December 31, 2015 | 6(20) | • | | , | , | 344, 790.) | (1.094.533.) | (802, 438) | | 2.241.761.) |
| Adjustment for change in capital reserve of | 6(18) | | | | | | | | | |
| investee companies | | 1 | 10,272 | 1 | 1 | 1 | | 1 | | 10,272 |
| Difference between the acquisition or disposal price and carrying amounts of subsidiaries | 6(18) | , | 37,104 | • | • | | • | • | | 37,104 |
| Adjustment of capital reserve due to change in interests in associates | 6(18) | • | 65.101 | , | , | , | , | , | | 65.101 |
| Disposal of investments accounted for under equity method | 6(18) | , | 3 795) | , | , | , | , | , | | 3 795) |
| Reversal of special reserve | (6(16) | | | | 1,701 | 1,701 | • | • | , | |
| Balance at December 31, 2015 | | \$ 56,820,154 | \$ 3,957,172 | \$ 13,725,414 | \$ 4,043,384 | \$ 15,109,863 | \$ 2,125,399 | \$ 554,860 | \$ | 96,336,246 |

(Continued)

UNL-PRESIDENT ENTERPRISES CORP.
PARENT COMPANY ONLY STATEMENTS OF CHANGES IN EQUITY.
FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015
(Expressed in thousands of New Taiwan dollars)

| | | | | ' | | | Retained Earnings | arnings | | | Other Ec | Other Equity Interest | | |
|---|----------------|---------------------------------|-----------------|-------------------|---------------|-----------------|-------------------|-------------------------|----------------------------------|--------------------------|---|-----------------------|--|-------------|
| | Notes | Share capital - common stock | Capital reserve | reserve | Legal reserve | serve | Special reserve | serve | Unappropriated retained earnings | riated rnings | Financial statements translation differences of foreign operations | Unreal loss o for-sa | Unrealized gain or loss on available-for-sale financial assets | Total |
| For the year ended December 31, 2016 Balance at January 1, 2016 Distriction of 2016 | | \$ 56,820,154 | <i>⊗</i> | 3,957,172 | \$ 13, | 13,725,414 | \$ 4,0 | 4,043,384 | \$ 15, | 15,109,863 | \$ 2,125,399 | ↔ | 554,860 | 96,336,246 |
| Distribution of 2015 liet income (note). Legal reserve Cash dividends | (619) | | | 1 1 | 1, | 1,410,784 | | | 11, | 1,410,784) 1,364,031) | | | | 11,364,031) |
| Net income for the year ended December 31, 2016 | | ٠ | | , | | , | | , | 14, | 14,526,719 | , | | | 14,526,719 |
| Other comprehensive loss for the year ended December 31, 2016 | 6(20) | • | | 1 | | , | | , | | 532,595) | 4,382,749) | _ | 120,709) | 5,036,053) |
| Adjustment for change in capital reserve of investee companies | 6(18) | ٠ | J | 19,196) | | , | | ı | | 1 | • | | | 19,196) |
| Difference between the acquisition or disposal price and carrying amounts of subsidiaries | 6(18) | • | $\overline{}$ | 92,572) | | 1 | | , | | | • | | • | 92,572) |
| Adjustment of capital reserve due to change in interests in associate Disposal of subsidiaries | 6(18) 6(18) | | \sim | 65,025 10,291) | | 1 1 | | | | | 1 1 | | | 65,025 |
| Reversal of special reserve Balance at December 31, 2016 | 6(19) | \$ 56,820,154 | æ | 3,900,138 | \$ 15, | - 15,136,198 | (\$ 4,0 | $\frac{619}{4,042,765}$ | \$ 16, | 619 16,329,791 | (\$ 2,257,350) | ∞ | 434,151 | 94,405,847 |

(Note) The employees' bonuses were \$971,109 and \$1,220,430, and directors' and supervisors' remuneration were \$199,475 and \$247,079 in 2014 and 2015, respectively, which had been deducted from net income for the year.

The accompanying notes are an integral part of these financial statements.

<u>UNI-PRESIDENT ENTERPRISES CORP.</u> <u>PARENT COMPANY ONLY STATEMENTS OF CASH FLOWS</u>

(Expressed in thousands of New Taiwan dollars)

| | | | For the years end | led Dec | cember 31, |
|--|----------|----|-------------------|---------|-------------|
| | Notes | | 2016 | | 2015 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | | |
| Profit before tax | | \$ | 15,173,230 | \$ | 14,541,172 |
| Adjustments | | Ψ | 13,173,230 | Ψ | 14,541,172 |
| Adjustments Adjustments to reconcile profit (loss) | | | | | |
| Loss (gain) on financial assets and liabilities at fair value | 6(2)(23) | | | | |
| through profit and loss | 0(2)(23) | | 1,860 | (| 30,320) |
| Reversal of allowance for doubtful accounts | 6(4) | (| 6,978) | | 8,357) |
| (Gain) loss on disposal of available-for-sale financial assets | 0(1) | (| 1,440) | (| 1,772 |
| Loss on disposal of financial assets carried at cost | | (| 452 | | 1,772 |
| Share of profit of subsidiaries, associates and joint ventures | 6(8) | | 732 | | |
| accounted for under equity method | 0(0) | (| 12,594,592) | (| 12,391,084) |
| Gain on disposal of investments accounted for under the | | (| 12,374,372) | (| 12,371,004) |
| equity method | | | _ | (| 19,242) |
| Depreciation on property, plant and equipment | 6(9) | | 1,149,975 | (| 923,583 |
| (Gain) loss on disposal of property, plant and equipment | 6(23) | (| 163,698) | | 20,882 |
| Depreciation on investment property | 6(10) | (| 49,653 | | 46,160 |
| Loss on disposal of investment property | 6(23) | | 105 | | 165 |
| Impairment loss on financial assets | 6(6) | | 105 | | 19,280 |
| (Gain on reversal of) impairment loss on non-financial assets | 6(11) | (| 605) | | 45,560 |
| Amortization | 0(11) | (| 9,896 | | 9,827 |
| Amortization of rent receivable | | | 13,928 | | 13,556 |
| Interest income | 6(22) | (| 8,082) | (| 2,292) |
| Dividend income | 6(22) | (| 14,672) | | 17,866) |
| Finance costs | 6(24) | (| 469,186 | (| 446,920 |
| Changes in operating assets and liabilities | 0(24) | | 407,100 | | 440,720 |
| Changes in operating assets | | | | | |
| Financial assets at fair value through profit or loss | | | 3,598,140 | (| 169,680) |
| Notes receivable | | | 26,422 | (| 86,852 |
| Accounts receivable | | (| 21,057) | | 89,518 |
| Accounts receivable - related parties | | (| 389,932) | (| 209,176) |
| Other receivables | | (| 46,195 | (| 10,404) |
| Other receivables - related parties | | (| 27,805) | (| 4,465 |
| Inventories | | (| 51,018) | | 115,659 |
| Prepayments | | (| 3,251) | (| 15,774) |
| Changes in operating liabilities | | (| 3,231) | (| 15,777) |
| Notes payable | | (| 7,133) | (| 2,369) |
| Accounts payable | | (| 146,923) | (| 96,801 |
| Accounts payable - related parties | | (| 14,866 | | 16,003 |
| Other payables | | | 19,965 | | 580,451 |
| Other payables - related parties | | | 14,502 | (| 296,252) |
| Advance receipts | | | 1,042 | (| 28,160) |
| Net defined benefit liabilities | | (| 644,628) | (| 263,845) |
| Cash inflow generated from operations | | (| 6,507,603 | ' | 3,593,805 |
| Interest received | | | 8,082 | | 2,292 |
| Dividends received | | | 6,339,947 | | 6,146,288 |
| Interest paid | | (| 497,910) | (| 462,018) |
| Income tax paid | | (| 245,120) | (| 235,355) |
| Net cash flows from operating activities | | (| | · | |
| net cash nows from operating activities | | | 12,112,602 | | 9,045,012 |

(Continued)

<u>UNI-PRESIDENT ENTERPRISES CORP.</u> PARENT COMPANY ONLY STATEMENTS OF CASH FLOWS

(Expressed in thousands of New Taiwan dollars)

| | | | For the years end | led De | cember 31, |
|---|----------|----|-------------------|--------|--------------|
| | Notes | | 2016 | | 2015 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | |
| Proceeds from sale of available-for-sale financial assets | | \$ | 27,660 | \$ | 47,617 |
| Return of capital from financial assets carried at cost | | | 4,182 | | 16,800 |
| Cash paid for acquisition of investments accounted for under the | | | | | |
| equity method - subsidiaries | | | - | (| 1,854,900) |
| Cash paid for acquisition of investments accounted for under the | | | | | |
| equity method - non-subsidiaries | | (| 72,954) | | - |
| Proceeds from disposal of investments accounted for under the | | | | | |
| equity method - non-subsidiaries | | | - | | 16,952 |
| Return of capital from investments accounted for under the equity | | | | | |
| method | | | - | | 120,500 |
| Cash paid for acquisition of property, plant and equipment | 6(30) | (| 431,723) | (| 817,257) |
| Interest paid for acquisition of property, plant and equipment | 6(9)(30) | (| 7,128) | (| 16,005) |
| Proceeds from disosal of property, plant and equipment | | | 230,723 | | 17,843 |
| Decrease (increase) in guarantee deposits paid | | | 6,043 | (| 9,816) |
| Increase in prepayments for equipment | | (| 1,306,975) | (| 2,125,198) |
| Interest paid for prepayments for equipment | 6(9) | (| 8,042) | (| 13,874) |
| Increase in other non-current assets | | (| 92,812) | (| 40,279) |
| Net cash flows used in investing activities | | (| 1,651,026) | (| 4,657,617) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | |
| (Decrease) increase in short-term borrowings | | (| 41,895) | | 19,111 |
| Decrease in corporate bonds payable | | (| 4,000,000) | (| 3,150,000) |
| Increase in long-term borrowings | | | 214,200,000 | | 147,970,000 |
| Decrease in long-term borrowings | | (| 206,800,124) | (| 140,220,090) |
| Decrease in guarantee deposits received | | (| 3,436) | (| 1,237) |
| Cash dividends | 6(19) | (| 11,364,031) | (| 7,648,867) |
| Net cash flows used in financing activities | | (| 8,009,486) | (| 3,031,083) |
| Net increase in cash and cash equivalents | | | 2,452,090 | | 1,356,312 |
| Cash and cash equivalents at beginning of year | 6(1) | | 2,524,180 | | 1,167,868 |
| Cash and cash equivalents at end of year | 6(1) | \$ | 4,976,270 | \$ | 2,524,180 |

<u>UNI-PRESIDENT ENTERPRISES CORP.</u> <u>NOTES TO THE PARENT COMPANY ONLY FINANCIAL STATEMENTS</u> FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

1. HISTORY AND ORGANIZATION

- (1) Uni-President Enterprises Corp. (the "Company") was incorporated as a company limited by shares under the provisions of the Company Law of the Republic of China (R.O.C.) in August 1967. The Company is primarily engaged in the manufacture, processing and sales of various soft drinks, foods, animal feeds and flour.
- (2) The common shares of the Company have been listed on the Taiwan Stock Exchange since December 1987.

2. THE DATE OF AUTHORIZATION FOR ISSUANCE OF THE PARENT COMPANY ONLY FINANCIAL STATEMENTS AND PROCEDURES FOR AUTHORIZATION

These parent company only financial statements were authorized for issuance by the Board of Directors on March 29, 2017.

3. APPLICATION OF NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS

- (1) Effect of the adoption of new issuances of or amendments to International Financial Reporting Standards ("IFRS") as endorsed by the Financial Supervisory Commission ("FSC") None.
- (2) Effect of new issuances of or amendments to IFRSs as endorsed by the FSC but not yet adopted by the Company

New standards, interpretations and amendments as endorsed by the FSC effective from 2017 are as follows:

| | Effective date by |
|--|--------------------------|
| | International Accounting |
| | Standards Board |
| New Standards, Interpretations and Amendments | ("IASB") |
| Investment entities: applying the consolidation exception (amendments to IFRS 10, IFRS 12 and IAS 28) | January 1, 2016 |
| Accounting for acquisition of interests in joint operations (amendments to IFRS 11) | January 1, 2016 |
| IFRS 14, 'Regulatory deferral accounts' | January 1, 2016 |
| Disclosure initiative (amendments to IAS 1) | January 1, 2016 |
| Clarification of acceptable methods of depreciation and amortisation (amendments to IAS 16 and IAS 38) | January 1, 2016 |
| Agriculture: bearer plants (amendments to IAS 16 and IAS 41) | January 1, 2016 |
| Defined benefit plans: employee contributions (amendments to IAS 19R) | July 1, 2014 |
| Equity method in separate financial statements (amendments to IAS 27) | January 1, 2016 |
| Recoverable amount disclosures for non-financial assets (amendments to IAS 36) | January 1, 2014 |
| Novation of derivatives and continuation of hedge accounting (amendments to IAS 39) | January 1, 2014 |

| | Effective date by |
|---|--------------------------|
| | International Accounting |
| | Standards Board |
| New Standards, Interpretations and Amendments | ("IASB") |
| IFRIC 21, 'Levies' | January 1, 2014 |
| Improvements to IFRSs 2010-2012 | July 1, 2014 |
| Improvements to IFRSs 2011-2013 | July 1, 2014 |
| Improvements to IFRSs 2012-2014 | January 1, 2016 |

Except for the following, the above standards and interpretations have no significant impact to the Company's financial condition and operating results based on the Group's assessment.

Amendments to IAS 36, 'Recoverable amount disclosures for non-financial assets'

The amendments remove the requirement to disclose recoverable amount when a cash generating unit ("CGU") contains goodwill or indefinite lived intangible assets but there has been no impairment. When a material impairment loss has been recognized or reversed for an individual asset, including goodwill, or a CGU, it is required to disclose the recoverable amount of the asset or CGU. If the recoverable amount is fair value less costs of disposal, it is required to disclose the level of the fair value hierarchy, the valuation techniques used and key assumptions.

Based on the Company's assessment, the amendments will result in additional disclosures for asset impairment.

(3) IFRSs issued by IASB but not yet endorsed by the FSC

New standards, interpretations and amendments issued by IASB but not yet included in the IFRSs endorsed by the FSC effective from 2017 are as follows:

| New Standards, Interpretations and Amendments | Effective date by IASB |
|---|------------------------|
| Classification and measurement of share-based payment transactions (amendments to IFRS 2) | January 1, 2018 |
| Applying IFRS 9, 'Financial instruments' with IFRS 4 'Insurance contracts' (amendments to IFRS 4) | January 1, 2018 |
| IFRS 9, 'Financial instruments' | January 1, 2018 |
| Sale or contribution of assets between an investor and its associate or | To be determined by |
| joint venture (amendments to IFRS 10 and IAS 28) | IASB |
| IFRS 15, 'Revenue from contracts with customers' | January 1, 2018 |
| Clarifications to IFRS 15, 'Revenue from contracts with customers' (amendments to IFRS 15) | January 1, 2018 |
| IFRS 16, 'Leases' | January 1, 2019 |
| Disclosure initiative (amendments to IAS 7) | January 1, 2017 |
| Recognition of deferred tax assets for unrealised losses (amendments to IAS 12) | January 1, 2017 |
| Transfers of investment property (amendments to IAS 40) | January 1, 2018 |
| IFRIC 22, 'Foreign currency transactions and advance consideration' | January 1, 2018 |

| New Standards, Interpretations and Amendments | Effective date by IASB |
|--|------------------------|
| Annual improvements to IFRSs 2014-2016 cycle - Amendments to IFRS 1, 'First-time adoption of International Financial Reporting | January 1, 2018 |
| Standards' | |
| Annual improvements to IFRSs 2014-2016 cycle - Amendments to | January 1, 2017 |
| IFRS 12, 'Disclosure of interests in other entities' | |
| Annual improvements to IFRSs 2014-2016 cycle - Amendments to | January 1, 2018 |
| IAS 28, 'Investments in associates and joint ventures' | |

Except for the following, the above standards and interpretations have no significant impact to the Company's financial condition and operating results based on the Group's assessment. The quantitative impact will be disclosed when the assessment is complete.

A. IFRS 9, 'Financial instruments'

- (a) Classification of debt instruments is driven by the entity's business model and the contractual cash flow characteristics of the financial assets, which would be classified as financial asset at fair value through profit or loss, financial asset measured at fair value through other comprehensive income or financial asset measured at amortized cost. Equity instruments would be classified as financial asset at fair value through profit or loss, unless an entity makes an irrevocable election at inception to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument that is not held for trading.
- (b) The impairment losses of debt instruments are assessed using an 'expected credit loss' approach. An entity assesses at each balance sheet date whether there has been a significant increase in credit risk on that instrument since initial recognition to recognize 12-month expected credit losses ("ECL") or lifetime ECL (interest revenue would be calculated on the gross carrying amount of the asset before impairment losses occurred); or if the instrument that has objective evidence of impairment, interest revenue after the impairment would be calculated on the book value of net carrying amount. The Company shall always measure the loss allowance at an amount equal to lifetime expected credit losses for trade receivables that do not contain a significant financing component.

B. IFRS 16, 'Leases'

IFRS 16, 'Leases', replaces IAS 17, 'Leases' and related interpretations and SICs. The standard requires lessees to recognize a 'right-of-use asset' and a lease liability (except for those leases with terms of 12 months or less and leases of low-value assets). The accounting stays the same for lessors, which is to classify their leases as either finance leases or operating leases and account for those two types of leases differently. IFRS 16 only requires enhanced disclosures to be provided by lessors.

C. Amendments to IAS 7, 'Disclosure initiative'

This amendment requires that an entity shall provide more disclosures related to changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes.

D. Amendments to IAS 40, 'Transfers of investment property'

The amendment clarified that to transfer to, or from, investment properties there must be a change

in use. A change in use occurs when the property meets, or ceases to meet, the definition of investment property and there is evidence of the change in use. A change in management's intention, in isolation, does not provide evidence of the change in use. In addition, the amendments added examples for the evidence of a change in use. The examples include assets under construction or development (not completed properties) transfer from investment property to owner-occupied property at commencement of development with a view to owner-occupation and transfer from inventories to investment property at inception of an operating lease to another party.

E. Annual improvements to IFRSs 2014-2016 cycle

Amendments to IFRS 12, 'Disclosure of interests in other entities'

The amendments clarify that when an entity's interest in a subsidiary, a joint venture or an associate (or a portion of its interest in a joint venture or an associate) is classified as held for sale in accordance with IFRS 5, 'Non-current assets held for sale and discontinued operations', the disclosure requirements of IFRS 12 are applicable to interest in entities classified as held for sale except for summarized financial information for that subsidiary, joint venture or associate in accordance with paragraphs B10-B16.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these parent company only financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

(1) Compliance statement

The parent company only financial statements of the Company have been prepared in accordance with the "Regulations Governing the Preparation of Financial Reports by Securities Issuers".

(2) Basis of preparation

- A. Except for the following items, the parent company only financial statements have been prepared under the historical cost convention:
 - (a) Financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss.
 - (b) Available-for-sale financial assets measured at fair value.
 - (c)Defined benefit liabilities recognized based on the net amount of pension fund assets less present value of defined benefit obligation.
- B. The preparation of financial statements in conformity with International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the FSC (collectively referred herein as the "IFRSs") requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Company's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the parent company only financial statements are disclosed in Note 5.

(3) Foreign currency translation

Items included in the financial statements of each Company are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The parent company only financial statements are presented in New Taiwan Dollars, which is the Company's functional and presentation currency.

- A. Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions are recognized in profit or loss in the period in which they arise,
- B. Monetary assets and liabilities denominated in foreign currencies at the period end are retranslated at the exchange rates prevailing at the balance sheet date. Exchange differences arising upon re-translation at the balance sheet date are recognized in profit or loss.
- C. Non-monetary assets and liabilities denominated in foreign currencies held at fair value through profit or loss are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognized in profit or loss. Non-monetary assets and liabilities denominated in foreign currencies held at fair value through other comprehensive income are retranslated at the exchange rates prevailing at the balance sheet date; their translation differences are recognized in other comprehensive income. However, non-monetary assets and liabilities denominated in foreign currencies that are not measured at fair value are translated using the historical exchange rates at the dates of the initial transactions.
- D. All foreign exchange gains and losses based on the nature of those transactions are presented in the statement of comprehensive income within "Other gains and losses".

(4) Classification of current and non-current items

- A. Assets that meet one of the following criteria are classified as current assets; otherwise they are classified as non-current assets:
 - (a) Assets arising from operating activities that are expected to be realized, or are intended to be sold or consumed within the normal operating cycle;
 - (b) Assets held mainly for trading purposes;
 - (c) Assets that are expected to be realized within twelve months from the balance sheet date;
 - (d)Cash and cash equivalents, excluding restricted cash and cash equivalents and those that are to be exchanged or used to pay off liabilities more than twelve months after the balance sheet date.
- B. Liabilities that meet one of the following criteria are classified as current liabilities; otherwise they are classified as non-current liabilities:
 - (a) Liabilities that are expected to be paid off within the normal operating cycle;
 - (b)Liabilities arising mainly from trading activities;
 - (c)Liabilities that are to be paid off within twelve months from the balance sheet date;
 - (d)Liabilities for which the repayment date cannot be extended unconditionally to more than twelve months after the balance sheet date. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

(5) Cash equivalents

- A. Cash equivalents refer to short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.
- B. Time deposits and bills under repurchase agreement that meet the definition above and are held for the purpose of meting short-term cash commitment in operations are classified as cash equivalents.

(6) Financial assets at fair value through profit or loss

- A. Financial assets at fair value through profit or loss are financial assets held for trading or financial assets designated as at fair value through profit or loss on initial recognition. Financial assets are classified in this category of held for trading if acquired principally for the purpose of selling in the short-term. Derivatives are also categorized as financial assets held for trading unless they are designated as hedges. Financial assets that meet one of the following criteria are designated as at fair value through profit or loss on initial recognition:
 - (a)Hybrid (combined) contracts; or
 - (b) They eliminate or significantly reduce a measurement or recognition inconsistency; or
 - (c) They are managed and their performance is evaluated on a fair value basis, in accordance with a documented risk management or investment strategy.
- B. On a regular way purchase or sale basis, financial assets at fair value through profit or loss are recognized and derecognized using trade date accounting.
- C. Financial assets at fair value through profit or loss are initially recognized at fair value. Related transaction costs are expensed in profit or loss. These financial assets are subsequently remeasured and stated at fair value, and any changes in the fair value of these financial assets are recognized in profit or loss.

(7) Available-for-sale financial assets

- A. Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories.
- B. On a regular way purchase or sale basis, available-for-sale financial assets are recognized and derecognized using trade date accounting.
- C. Available-for-sale financial assets are initially recognized at fair value plus transaction costs. These financial assets are subsequently remeasured and stated at fair value, and any changes in the fair value of these financial assets are recognized in other comprehensive income. Investments in equity instruments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured or derivatives that are linked to and must be settled by delivery of such unquoted equity instruments are presented in "Financial assets carried at cost".

(8) Loans and receivables

Accounts receivable are loans and receivables originated by the entity. They are created by the entity by selling goods or providing services to customers in the ordinary course of business. Accounts receivable are initially recognized at fair value and subsequently measured at amortized cost using the effective interest method, less provision for impairment.

However, short-term accounts receivable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

(9) Impairment of financial assets

A. The Company assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

- B. The criteria that the Company uses to determine whether there is objective evidence of an impairment loss is as follows:
 - (a) Significant financial difficulty of the issuer or debtor;
 - (b) The disappearance of an active market for that financial asset because of financial difficulties;
 - (c)Observable data indicating that there is a measurable decrease in the estimated future cash flows from a group of financial assets since the initial recognition of those assets, although the decrease cannot yet be identified with the individual financial asset in the group, including adverse changes in the payment status of borrowers in the group or national or local economic conditions that correlate with defaults on the assets in the group;
 - (d)Information about significant changes with an adverse effect that have taken place in the technology, market, economic or legal environment in which the issuer operates, and indicates that the cost of the investment in the equity instrument may not be recovered;
 - (e) A significant or prolonged decline in the fair value of an investment in an equity instrument below its cost.
- C. When the Company assesses that there has been objective evidence of impairment and an impairment loss has occurred, accounting for impairment is made as follows according to the category of financial assets:
 - (a) Financial assets measured at amortized cost

The amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate, and is recognized in profit or loss. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognized, the previously recognized impairment loss is reversed through profit or loss to the extent that the carrying amount of the asset does not exceed its amotized cost that would have been at the date of reversal had the impairment loss not been recognized previously. Impairment loss is recognized and reversed by adjusting the carrying amount of the asset through the use of an impairment allowance account.

(b)Financial assets carried at cost

The amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at current market return rate of similar financial asset, and is recognized in profit or loss. Impairment loss recognized for this category shall not be reversed subsequently. Impairment loss is recognized and reversed by adjusting the carrying amount of the asset through the use of an impairment allowance account.

(c)Available-for-sale financial assets

The amount of the impairment loss is measured as the difference between the asset's acquisition cost (less any principal repayment and amortisation) and current fair value, less any impairment loss on that financial asset previously recognized in profit or loss, and is reclassified from "Other comprehensive income" to "Profit or loss". If, in a subsequent period, the fair value of an investment in a debt instrument increases, and the increase can be related objectively to an event occurring after the impairment loss was recognized, then such impairment loss is reversed through profit or loss. Impairment loss of an investment in an equity instrument recognized in profit or loss shall not be reversed through profit or loss. Impairment loss is recognized and reversed by adjusting the carrying amount of the asset through the use of an impairment

allowance account.

(10) <u>Derecognition of financial assets</u>

The Company derecognizes a financial asset when the contractual rights to receive the cash flows from the financial asset expire.

(11) Lease (lessor)

- A. Based on the terms of a lease contract, a lease is classified as a finance lease if the lessee assumes substantially all the risks and rewards incidental to ownership of the leased asset.
- B. An operating lease is a lease other than a financial lease. Lease income from an operating lease (net of any incentives given to the lessee) is recognized in profit or loss on a straight-line basis over the lease term.

(12) Inventories

Inventories are stated at the lower of cost and net realizable value. Cost is determined using the weighted-average method. The cost of finished goods and work in process comprises raw materials, direct labor, other direct costs and related production overheads (allocated based on normal operating capacity). It excludes borrowing costs. The item by item approach is used in applying the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated cost of completion and applicable variable selling expenses.

(13) Investments accounted for under the equity method / subsidiaries and associates

- A. A subsidiary is an entity where the Company has the right to dominate its finance and operating policies (including special purpose entities), normally the Company owns more than 50% of the voting rights directly or indirectly in that entity. Subsidiaries are accounted for under the equity method in the Company's parent company only financial statements.
- B. Unrealized gains or losses resulting from inter-company transactions with subsidiaries are eliminated. Necessary adjustments are made to the accounting policies of subsidiaries, to be consistent with the accounting policies of the Company.
- C. After acquisition of subsidiaries, the Company recognizes proportionately the share of profit and loss and other comprehensive income in the income statement as part of the Company's profit and loss and other comprehensive income, respectively. When the share of loss from a subsidiary exceeds the carrying amount of Company's interest in that subsidiary, the Company continues to recognize its share in the subsidiary's loss proportionately.
- D. As long as the shareholding alteration in the subsidiaries does not lead to forfeit of control, it is to be treated as equity transaction that is to be treated as transactions between the owners. The difference between non-controlling equity adjustment amount and the fair value of payment and receipt is to be recognized as equity.
- E. Associates are all entities over which the Company has significant influence but not control. In general, it is presumed that the investor has significant influence, if an investor holds, directly or indirectly 20 percent or more of the voting power of the investee. Investments in associates are accounted for using the equity method and are initially recognized at cost.
- F. The Company's share of its associates' post-acquisition profits or losses is recognized in profit or loss, and its share of post-acquisition movements in other comprehensive income is

- recognized in other comprehensive income. When the Company's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Company does not recognize further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.
- G. When changes in an associate's equity are not recognized in profit or loss or other comprehensive income of the associate and such changes do not affect the Company's ownership percentage of the associate, the Company recognizes change in ownership interests in the associate in 'capital surplus' in proportion to its ownership.
- H. Unrealized gains on transactions between the Company and its associates are eliminated to the extent of the Company's interest in the associates. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been adjusted where necessary to ensure consistency with the policies adopted by the Company.
- I. In the case that an associate issues new shares and the Company does not subscribe or acquire new shares proportionately, which results in a change in the Company's ownership percentage of the associate but maintains significant influence on the associate, then "Capital surplus" and "Investments accounted for under the equity method" shall be adjusted for the increase or decrease of its share of equity interest. If the above condition causes a decrease in the Company's ownership percentage of the associate, in addition to the above adjustment, the amounts previously recognized in other comprehensive income in relation to the associate are reclassified to profit or loss proportionately on the same basis as would be required if the relevant assets or liabilities were disposed of.
- J. Upon loss of significant influence over an associate, the Company remeasures any investment retained in the former associate at its fair value. Any difference between fair value and carrying amount is recognized in profit or loss.
- K. When the Company disposes its investment in an associate and loses significant influence over this associate, the amounts previously recognized in other comprehensive income in relation to the associate, are reclassified to profit or loss, on the same basis as would be required if the relevant assets or liabilities were disposed of. If it retains significant influence over this associate, the amounts previously recognized in other comprehensive income in relation to the associate are reclassified to profit or loss proportionately in accordance with the aforementioned approach.
- L. When the Company disposes its investment in an associate, and loses significant influence over this associate, the amounts previously recognized as capital surplus in relation to the associate are transferred to profit or loss. If it retains significant influence over this associate, the amounts previously recognized as capital surplus in relation to the associate are transferred to profit or loss proportionately.
- M. According to "Regulations Governing the Preparation of Financial Statements by Securities Issuers", "Profit for the year" and "Other comprehensive income for the year" reported in an entity's parent company only statement of comprehensive income, shall equal to "profit for the year" and "Other comprehensive income" attributable to owners of the parent reported in that entity's consolidated statement of comprehensive income. Total equity reported in an entity's

parent company only financial statements, shall equal to equity attributable to owners of parent reported in that entity's consolidated financial statements.

(14) Property, plant and equipment

- A. Property, plant and equipment are initially recorded at cost. Borrowing costs incurred during the construction period are capitalized.
- B. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognized. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.
- C. Land is not depreciated. Other property, plant and equipment apply cost model and are depreciated using the straight-line method to allocate their cost over their estimated useful lives. Each part of an item of property, plant, and equipment with a cost that is significant in relation to the total cost of the item must be depreciated separately.
- D. The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each financial year-end. If expectations for the assets' residual values and useful lives differ from previous estimates or the patterns of consumption of the assets' future economic benefits embodied in the assets have changed significantly, any change is accounted for as a change in estimate under IAS 8, 'Accounting Policies, Changes in Accounting Estimates and Errors', from the date of the change. The estimated useful lives of property, plant and equipment are as follows:

| Asset | Useful lives |
|--------------------------|-----------------|
| Buildings | $2\sim55$ years |
| Machinery and equipment | $2\sim19$ years |
| Transportation equipment | $2\sim 5$ years |
| Utility equipment | $1\sim11$ years |
| Leasehold improvements | $2\sim28$ years |
| Other equipment | $2\sim30$ years |

(15) Leased assets/ leases (lessee)

Payments made under an operating lease (net of any incentives received from the lessor) are recognized in profit or loss on a straight-line basis over the lease term.

(16) Investment property

An investment property is stated initially at its cost and measured subsequently using the cost model. Except for land, investment property is depreciated on a straight-line basis over its estimated useful life of 15 to 55 years.

(17) Impairment of non-financial assets

The Company assesses at each balance sheet date the recoverable amounts of those assets where there is an indication that they are impaired. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell or value in use. Except for goodwill, when the circumstances or reasons for recognizing impairment loss for an asset in prior years no longer exist or diminish, the impairment loss is reversed. The increased carrying amount due to reversal should

not be more than what the depreciated or amortized historical cost would have been if the impairment had not been recognized.

(18) Borrowings

- A. Borrowings are recognized initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortized cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognized in profit or loss over the period of the borrowings using the effective interest method.
- B. Fees paid on the establishment of loan facilities are recognized as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the drawdown occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalized as a pre-payment for liquidity services and amortized over the period of the facility to which it relates.

(19) Notes and accounts payable

Notes and accounts payable are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. They are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method. However, short-term accounts payable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

(20) Financial liabilities at fair value through profit or loss

- A. Financial liabilities at fair value through profit or loss are financial liabilities held for trading or financial liabilities designated as at fair value through profit or loss on initial recognition. Financial liabilities are classified in this category of held for trading if acquired principally for the purpose of repurchasing in the short-term. Derivatives are also categorized as financial liabilities held for trading unless they are designated as hedges. Financial liabilities that meet one of the following criteria are designated as at fair value through profit or loss on initial recognition:
 - (a) Hybrid (combined) contracts; or
 - (b) They eliminate or significantly reduce a measurement or recognition inconsistency; or
 - (c) They are managed and their performance is evaluated on a fair value basis, in accordance with a documented risk management policy.
- B. Financial liabilities at fair value through profit or loss are initially recognized at fair value. Related transaction costs are expensed in profit or loss. These financial liabilities are subsequently remeasured and stated at fair value, and any changes in the fair value of these financial liabilities are recognized in profit or loss.

(21) <u>Derecognition of financial liabilities</u>

Financial liability is derecognized when the obligation under the liability specified in the contract is discharged or cancelled or expires.

(22) Offsetting financial instruments

Financial assets and liabilities are offset and reported in the net amount in the balance sheet when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously.

(23) Financial liabilities and equity instruments

Ordinary corporate bonds issued by the Company are initially recognized at fair value, net of transaction costs incurred. Ordinary corporate bonds are subsequently stated at amortized cost; any difference between the proceeds (net of transaction costs) and the redemption value is accounted for as the premium or discount on bonds payable and presented as an addition to or deduction from bonds payable, which is amortized in profit or loss as an adjustment to the 'finance costs' over the period of bond circulation using the effective interest method.

(24) Derivative financial instruments and hedging activities

Derivatives are initially recognized at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value. Any changes in the fair value are recognized in profit or loss. Derivatives that are linked to unquoted equity instruments without reliably measured fair value and must be settled by delivery of such unquoted equity instruments are presented in "Financial assets or financial liabilities measured at cost".

(25) Employee benefits

A. Short-term employee benefits

Short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in respect of service rendered by employees in a period and should be recognized as expenses in that period when the employees render service.

B. Pensions

(a)Defined contribution plans

For defined contribution plans, the contributions are recognized as pension expenses when they are due on an accrual basis. Prepaid contributions are recognized as an asset to the extent of a cash refund or a reduction in the future payments.

(b)Defined benefit plans

i.Net obligation under a defined benefit plan is defined as the present value of an amount of pension benefits that employees will receive on retirement for their services with the Company in current period or prior periods. The liability recognized in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the balance sheet date less the fair value of plan assets. The defined benefit net obligation is calculated annually by independent actuaries using the projected unit credit method. The rate used to discount is determined by using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension liability; when there is no deep market in high-quality corporate bonds, the Company uses interest rates of government bonds (at the balance sheet date) instead.

- ii.Remeasurements arising on defined benefit plans are recognized in other comprehensive income in the period in which they arise and are recorded as retained earnings.
- iii. Past service costs are recognized immediately in profit or loss.

C. Employees' compensation and directors' remuneration

Employees' compensation and directors' remuneration are recognized as expenses and liabilities, provided that such recognition is required under legal or constructive obligation and those

amounts can be reliably estimated.

(26) Income tax

- A. The tax expense for the period comprises current and deferred tax. Tax is recognized in profit or loss, except to the extent that it relates to items recognized in other comprehensive income or items recognized directly in equity, in which cases the tax is recognized in other comprehensive income or equity.
- B. The current income tax expense is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in accordance with applicable tax regulations. It establishes provisions where appropriate based on the amounts expected to be paid to the tax authorities. An additional 10% tax is levied on the unappropriated retained earnings and is recorded as income tax expense in the year the stockholders resolve to retain the earnings.
- C. Deferred tax is recognized, using the balance sheet liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated balance sheet. However, the deferred tax is not accounted for if it arises from initial recognition of goodwill or of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred tax is provided on temporary differences arising on investments in subsidiaries, except where the timing of the reversal of the temporary difference is controlled by the Company and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred tax asset is realized or the deferred tax liability is settled.
- D. Deferred tax assets are recognized only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilized. At each balance sheet date, unrecognized and recognized deferred tax assets are reassessed.
- E. Current income tax assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously. Deferred tax assets and liabilities are offset on the balance sheet when the entity has the legally enforceable right to offset current tax assets against current tax liabilities and they are levied by the same taxation authority on either the same entity or different entities that intend to settle on a net basis or realize the asset and settle the liability simultaneously.
- F. A deferred tax asset shall be recognized for the carryforward of unused tax credits resulting from acquisitions of equipment or technology, research and development expenditures and equity investments to the extent that it is possible that future taxable profit will be available against which the unused tax credits can be utilized.

(27) Dividends

Dividends are recorded in the Company's financial statements in the period in which they are approved by the Company's shareholders. Cash dividends are recorded as liabilities; stock dividends

are recorded as stock dividends to be distributed and are reclassified to ordinary shares on the effective date of new shares issuance.

(28) Revenue recognition

The Company manufactures and sells various soft drinks, food, animal feeds, sauces, vegetable oil, and medicine, etc. Revenue is measured at the fair value of the consideration received or receivable taking into account business tax, returns, rebates and discounts for the sale of goods to external customers in the ordinary course of the Company's activities. Revenue arising from the sales of goods is recognized when the Company has delivered the goods to the customer, the amount of sales revenue can be measured reliably and it is probable that the future economic benefits associated with the transaction will flow to the entity. The delivery of goods is completed when the significant risks and rewards of ownership have been transferred to the customer, the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold, and the customer has accepted the goods based on the sales contract or there is objective evidence showing that all acceptance provisions have been satisfied.

5. <u>CRITICAL ACCOUNTING JUDGEMENTS</u>, <u>ESTIMATES AND KEY SOURCES OF ASSUMPTION UNCERTAINTY</u>

The preparation of these parent company only financial statements requires management to make critical judgements in applying the Company's accounting policies and make critical assumptions and estimates concerning future events. Assumptions and estimates may differ from the actual results and are continually evaluated and adjusted based on historical experience and other factors. The judgment and assumptions made by the Company in applying its accounting policies and concerning future events do not involve significant risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year.

6. DETAILS OF SIGNIFICANT ACCOUNTS

(1) Cash and cash equivalents

| | Dece | mber 31, 2016 | Dece | mber 31, 2015 |
|------------------------------|------|---------------|------|---------------|
| Cash: | | | | |
| Cash on hand | \$ | 1,072 | \$ | 1,063 |
| Checking deposits and demand | | | | |
| deposits | | 175, 198 | | 123, 117 |
| | | 176, 270 | | 124, 180 |
| Cash equivalents: | | | | |
| Time deposits | | 4, 800, 000 | | 2, 400, 000 |
| | \$ | 4, 976, 270 | \$ | 2, 524, 180 |

- A. The Company associates with a variety of financial institutions all with high credit quality to disperse credit risk, so it expects that the probability of counterparty default is remote.
- B. The Company has no cash and cash equivalents pledged to others as of December 31, 2016 and 2015.

(2) Financial assets and liabilities at fair value through profit or loss

Assets December 31, 2016 December 31, 2015

Current items:

Financial assets held for trading
Beneficiary certificates \$ - \$ 3, 600, 000

- A. The Company recognized net (loss)/gain of (\$1,860) and \$30,320 on financial assets held for trading for the years ended December 31, 2016 and 2015, respectively (listed as "Other gains and losses").
- B. The Company has no financial assets and liabilities at fair value through profit or loss pledged to others as of December 31, 2016, and 2015.

(3) Notes receivable, net

| | Dece | mber 31, 2016 | Dece | ember 31, 2015 |
|---------------------------------------|------|---------------|------|----------------|
| Notes receivable | \$ | 273, 715 | \$ | 300, 137 |
| Less: Allowance for doubtful accounts | (| 15, 721) | (| 22, 445) |
| | \$ | 257, 994 | \$ | 277, 692 |

Movements of the Company's allowance for doubtful accounts on notes receivable and accounts receivable are shown in Note 6(4).

(4) Accounts receivable, net

| | Decer | mber 31, 2016 | Dec | cember 31, 2015 |
|---------------------------------------|-------|---------------|-----|-----------------|
| Accounts receivable | \$ | 577, 087 | \$ | 556, 030 |
| Less: Allowance for doubtful accounts | (| 9, 351) | | 9, 605) |
| | \$ | 567, 736 | \$ | 546, 425 |

- A. The Company has no significant past due but unimpaired financial assets as of December 31, 2016 and 2015.
- B. Movements of the Company's allowance for doubtful accounts on notes receivable and accounts receivable are as follows:

| | | For the y | ear e | ended December 3 | 31, 20 | 016 |
|-------------------------|---------|----------------|-------|------------------|--------|---------|
| | Individ | dual provision | Gı | oup provision | | Total |
| At January 1 | \$ | 13, 832 | \$ | 18, 218 | \$ | 32,050 |
| Reversal of impairment | (| 1, 547) | (| 5, 431) | (| 6, 978) |
| At December 31 | \$ | 12, 285 | \$ | 12, 787 | \$ | 25, 072 |
| | | For the y | ear e | ended December 3 | 31, 2 | 015 |
| | Indivi | dual provision | Gı | oup provision | | Total |
| At January 1 | \$ | 8, 714 | \$ | 38, 921 | \$ | 47, 635 |
| Provision (reversal) of | | | | | | |
| impairment | | 12, 346 | (| 20,703) | (| 8, 357) |
| Write-offs | (| 7, 228) | | <u> </u> | (| 7, 228) |
| At December 31 | \$ | 13, 832 | \$ | 18, 218 | \$ | 32, 050 |

C. Accounts receivable that were neither past due nor impaired were fully performing in line with the credit standards prescribed based on counterparties' industry characteristics, business scale

and profitability.

(5) <u>Inventories</u>

| | | | Dece | ember 31, 2016 | | |
|---|-------|-------------|------|-----------------|-----------|-----------------|
| | | Cost | | Allowance |] | Book value |
| Merchandise | \$ | 334, 072 | \$ | _ | \$ | 334,072 |
| Raw materials | | 654,447 | | _ | | 654,447 |
| Raw materials in transit | | 341, 758 | | _ | | 341, 758 |
| Supplies | | 84, 365 | | _ | | 84, 365 |
| Work in process | | 175, 128 | | _ | | 175, 128 |
| Finished goods | | 632, 201 | | _ | | 632, 201 |
| By-products | | 664 | | <u> </u> | | 664 |
| | \$ | 2, 222, 635 | \$ | | <u>\$</u> | 2, 222, 635 |
| | | | Dec | ember 31, 2015 | | |
| | | Cost | | Allowance | | Book value |
| Merchandise | \$ | 430, 822 | \$ | | \$ | 430, 822 |
| Raw materials | | 733, 801 | | _ | | 733, 801 |
| Raw materials in transit | | 286, 837 | | _ | | 286, 837 |
| Supplies | | 67, 744 | | _ | | 67, 744 |
| Work in process | | 131, 025 | | _ | | 131, 025 |
| Finished goods | | 520, 012 | | _ | | 520, 012 |
| By-products | | 1, 376 | | _ | | 1, 376 |
| | \$ | 2, 171, 617 | \$ | _ | \$ | 2, 171, 617 |
| Expenses and losses of inventorie | s rec | | | | | |
| | | | | 2016 | | 2015 |
| Cost of goods sold | | | \$ | 26, 310, 727 | \$ | 26, 013, 165 |
| (Gain) loss on physical inventory | | | (| 2,469) | | 17 |
| Loss on production stoppage | | | | 47,382 | | 103, 852 |
| Loss on discarding inventory | | | | 10,952 | | 7, 184 |
| Income from sale of scraps | | | (| 16, 132) | (| 16, 307) |
| Other operation costs | | | | 1, 035, 877 | | 1, 072, 275 |
| | | | \$ | 27, 386, 337 | \$ | 27, 180, 186 |
| (6) Available-for-sale financial assets | - no | n-current | | | | |
| | | | De | cember 31, 2016 | Dec | cember 31, 2015 |
| Listed (TSE and OTC) stocks | | | \$ | _ | \$ | 45, 500 |
| Unlisted stocks | | | | 4, 800 | | 4,800 |
| | | | | 4, 800 | | 50, 300 |
| Adjustments of available-for- sale | ; | | | 1 050 | | 1 050 |
| financial assets | | | | 1, 350 | (| 1, 350 |
| Less: Accumulated impairment | | | | | (| 19, 280) |
| | | | \$ | 6, 150 | \$ | 32,370 |

- A. The Company recognized fair value change and related income tax effects of (\$5,698) and (\$4,804) in other comprehensive income for the years ended December 31, 2016 and 2015, respectively.
- B. Due to a prolonged and signficant drop in the market prices of shares, the Company recognized an impairment loss of \$19,280 (listed as "Other gain or losses") for the year ended December 31, 2015.
- C. The Company has no available-for-sale financial assets pledged to others as of December 31, 2016 and 2015.

(7) Financial assets carried at cost - non-current

| | Decen | nber 31, 2016 | Dece | mber 31, 2015 |
|------------------------------|-------|---------------|------|---------------|
| Unlisted stocks | \$ | 529, 028 | \$ | 541,662 |
| Less: Accumulated impairment | (| 199, 413) | (| 207, 413) |
| | \$ | 329, 615 | \$ | 334, 249 |

- A. The Company classified some of its equity investments as available-for-sale financial assets, based on its intention. However, as these stocks are not traded in active market, and there is no sufficient information of similar companies in the same industry, fair value of the investments cannot be measured reliably. Accordingly, the Company classified those stocks as "Financial assets carried at cost".
- B. The Company has no financial assets carried at cost pledged to others as of December 31, 2016 and 2015.

(8) Investments accounted for under equity method

A. Details of investments accounted for under equity method with debit balances are as follows:

| | Dec | cember 31, 2016 | Dec | ember 31, 2015 |
|---|-----|-----------------|-----|----------------|
| Cayman President Holdings, Ltd. | \$ | 45, 610, 374 | \$ | 45, 408, 014 |
| President Chain Store Corp. | | 11, 697, 426 | | 10, 984, 827 |
| President International Development Corp. | | 9, 991, 470 | | 9, 816, 793 |
| Ton Yi Industrial Corp. | | 8, 261, 046 | | 8, 515, 537 |
| President Securities Corp. | | 6,544,196 | | 6, 383, 046 |
| ScinoPharm Taiwan, Ltd. | | 5, 645, 812 | | 5, 505, 148 |
| Kai Yu Investment Co., Ltd. | | 4, 240, 984 | | 3, 628, 821 |
| President Fair Development Corp. | | 3, 793, 987 | | 3, 933, 880 |
| Prince Housing Develoment Corp. | | 2, 435, 809 | | 2, 489, 256 |
| Others | | | | |
| (individually less than 2%) | | 20, 060, 998 | | 19, 888, 707 |
| | | 118, 282, 102 | | 116, 554, 029 |
| Less: Accumulated impairment | (| 133, 165) | (| 133, 165) |
| | \$ | 118, 148, 937 | \$ | 116, 420, 864 |

B. Details of investments accounted for under equity method with credit balances (listed as other non-current liabilities) are as follows:

| | Decer | nber 31, 2016 | December 31, 2015 |
|-------------------------------|-------|---------------|-------------------|
| President Entertainment Corp. | \$ | 221, 176 | \$ _ |

C. Subsidiaries

For more information regarding the subsidiaries of the Company, please refer to Note 4(3) "Basis of consolidation" of the Company and subsidiaries' consolidated financial statements of 2016

D. Associates

(a) As of December 31, 2016, and 2015, the carrying amount of the Company's individually immaterial associates amounted to \$17,595,421 and \$17,046,415, respectively. The Company's share of operating results of these associates are summarized below:

| | | 2016 | | 2015 |
|--|----|-------------|----|-------------|
| Profit for the year from continuing operations | \$ | 1, 739, 321 | \$ | 1, 692, 662 |
| Other comprehensive income | (| 95, 825) | (| 8, 376) |
| Total comprehensive income | \$ | 1, 643, 496 | \$ | 1, 684, 286 |

(b) The fair values of the Company's material associates which have quoted market price are as follows:

| | Dec | ember 31, 2016 | Dec | ember 31, 2015 |
|----------------------------------|-----------|----------------|-----|----------------|
| President Securities Corp. | \$ | 4, 461, 404 | \$ | 4, 894, 699 |
| TTET Union Corp. | | 5, 141, 978 | | 4, 520, 192 |
| Prince Housing Development Corp. | | 1, 708, 804 | | 1, 529, 787 |
| | <u>\$</u> | 11, 312, 186 | \$ | 10, 944, 678 |

E. Joint venture

As of December 31, 2016 and 2015, the carrying amount of the Company's individually immaterial joint ventures amounted to \$299,357 and \$270,475, respectively. The Company's share of operating results of these joint ventures are summarized below:

| | | 2016 | | 2015 |
|--|----|----------|----|----------|
| Profit for the year from continuing operations | \$ | 154, 026 | \$ | 166, 059 |
| Other comprehensive loss | (| 2, 194) | (| 518) |
| Total comprehensive income | \$ | 151, 832 | \$ | 165, 541 |

- F. As of December 31, 2016 and 2015, no investment accounted for under equity method was pledged as collateral.
- G. For the years ended December 31, 2016 and 2015, the share of profit of subsidiaries, associates and joint ventures under equity method was \$12,594,592 and \$12,391,084, respectively.
- H. During the year ended December 31, 2015, the Company partially disposed its shares on its investment accounted for under equity method, Eagle Cold Storage Enterprises Co., Ltd. through public market. It was determined that the Company has lost significant influence due to the decrease in the percentage of ownership. Based on its intention, the Company recognized residual interest of \$94,889 which was reclassified as "Available-for-sale financial asset non-current".

(9) Property, plant and equipment

| | | | | | | 2016 | | | | |
|--|----------------|----------------|---------------|---------------------|----------------|---------------|--------------|---|---------------|-----------------|
| | | | Ÿ | Machinery and | Transportation | 'n | Leasehold | Other | Construction | |
| | Land | Buildings | utilit | utilities equipment | equipment | .EI | improvements | equipment | in progress | Total |
| January 1, 2016 | | | | | | | | | | |
| Cost | \$ 7, 235, 737 | \$ 5,380,131 | \$ | 11, 147, 802 | \$ 72,523 | \$ (| 99, 012 | \$ 6,009,513 | \$ 1,621,640 | \$ 31,566,358 |
| Accumulated impairment | ı | | _ | 0, 420, 002) | 0.40 |)] | 91, 110) | - 4, 031, 300) | I | (5, 993, 041) |
| | \$ 7, 235, 737 | \$ 2, 583, 277 | ↔ | 2, 721, 720 | \$ 20,151 | | 7, 236 | \$ 1,411,557 | \$ 1,621,640 | \$ 15,601,318 |
| For the year ended December 31, 2016 | | | | | | | | | | |
| At January 1, 2016 | \$ 7, 235, 737 | \$ 2, 583, 277 | s | 2, 721, 720 | \$ 20, 151 | \$ | 7, 236 | \$ 1,411,557 | \$ 1,621,640 | \$ 15,601,318 |
| Additions Disposals | ı | I | | I | | 1 | I | I | 412, 948 | 412, 948 |
| Cost | (12, 313) | (174, 700) | $\overline{}$ | 424, 127) (| 2, 603) | 3 | I | (313, 495) | I | (927, 238) |
| Accumulated depreciation | I | 152, 2 | | 403, 397 | 2, 402 | <u>~1</u> | I | 300, 979 | I | 859, 039 |
| Accumulated impairment | I | 1, 174 | | I | , | | I | I | I | 1, 174 |
| Depreciation | I | (139, 396) | $\overline{}$ | 627, 124) (| 8,003) | 3) (| 1,852) | (373, 600) | I | (1,149,975) |
| Reversal of impairment loss | I | 492 | | I | ' | 1 | I | I | I | 492 |
| Reclassification (Note) | 67, 454 | 396, 174 | | 1,309,734 | 951 | _ | 1,490 | 971, 261 | (1, 289, 157) | 1,457,907 |
| At December 31, 2016 | \$ 7,290,878 | \$ 2,819,282 | S | 3, 383, 600 | \$ 12,898 | ∞ ∞ | 6,874 | \$ 1,996,702 | \$ 745, 431 | \$ 16, 255, 665 |
| December 31, 2016 | | | | | | | | | | |
| Cost | \$ 7,290,878 | \$ 5,601,605 | s | 12, 033, 409 | \$ 70,871 | \$ | 100,502 | \$ 6,667,279 | \$ 745, 431 | \$ 32,509,975 |
| Accumulated depreciation | I | (2, 777, 996) | $\overline{}$ | 8, 649, 809) (| 57, 973) | 3) (| 93, 628) | (4,670,577) | I | (16, 249, 983) |
| Accumulated impairment | 1 | (4,327) | | I | | | 1 | | | (4, 327 $)$ |
| | \$ 7,290,878 | \$ 2,819,282 | S | 3,383,600 | \$ 12,898 | ∞ | 6,874 | \$ 1,996,702 | \$ 745, 431 | \$ 16, 255, 665 |
| (Note) Reclassified from "Prepayments for equipment", property". | "Prepayments | s for equipme | _ | "Prepayments" | | ıvestr | nent prope | and "Investment property" and reclassified to "Investment | ssified to "L | nvestment |
| , | | | | | | | | | | |

| | | | | | | 2015 | 5 | | | | | |
|---|----------------|----------------|---------------|---------------------|---------------|----------------|--------------|--------------|----------------|----------------|----------|--------------|
| | | | Σ | Machinery and | Tran | Transportation | Le | Leasehold | Other | Construction | | |
| | Land | Buildings | utili | utilities equipment | edn | equipment | impr | improvements | equipment | in progress | | Total |
| January 1, 2015 | | | | | | | | | | | | |
| Cost | \$ 7, 235, 737 | \$ 4, 507, 938 | ∻ | 10,914,864 | ⇔ | 72,452 | ∽ | 104,817 | \$ 5,581,972 | \$ 1,233,734 | ↔ | 29, 651, 514 |
| Accumulated depreciation | I | (2, 680, 605) | $\overline{}$ | 8, 666, 283) | $\overline{}$ | 43,670) | | 94,688) | (4, 513, 433) | 1 | \smile | 15,998,679) |
| Accumulated impairment | 1 | (6,522) | | 17,059) | | 1 | | 1 | (5,934) | 1 | | 29,515) |
| | \$ 7, 235, 737 | \$ 1,820,811 | s | 2, 231, 522 | \$ | 28, 782 | \$ | 10,129 | \$ 1, 062, 605 | \$ 1,233,734 | S | 13, 623, 320 |
| For the year ended | | | | | | | | | | | | |
| December 31, 2015 | | | | | | | | | | | | |
| At January 1, 2015 | \$ 7, 235, 737 | \$ 1,820,811 | ∽ | 2, 231, 522 | \$ | 28, 782 | ∽ | 10,129 | \$ 1,062,605 | \$ 1,233,734 | ↔ | 13,623,320 |
| Additions | I | I | | I | | I | | I | I | 847, 907 | | 847,907 |
| Disposals | | | | | | | | | | | | |
| Cost | I | (1,630) | $\overline{}$ | 790,441) | $\overline{}$ | 20) | | 6,015) | (226,827) | I | \smile | 1,024,933) |
| Accumulated depreciation | I | 1,626 | | 744, 648 | | 18 | | 5,851 | 211,072 | I | | 963,215 |
| Accumulated impairment | I | I | | 17,059 | | ı | | I | 5,934 | I | | 22,993 |
| Depreciation | I | (111,882) | $\overline{}$ | 504,447) | $\overline{}$ | 8, 720) | | 2,939) | (295, 595) | I | \smile | 923,583) |
| Reversal of impairment loss | I | 529 | | I | | ı | | I | I | I | | 529 |
| Reclassification (Note) | 1 | 873, 823 | | 1,023,379 | | 91 | | 210 | 654, 368 | (460,001) | | 2,091,870 |
| At December 31, 2015 | \$ 7, 235, 737 | \$ 2, 583, 277 | S | 2, 721, 720 | S | 20,151 | ↔ | 7, 236 | \$ 1,411,557 | \$ 1,621,640 | S | 15, 601, 318 |
| December 31, 2015 | | | | | | | | | | | | |
| Cost | \$ 7, 235, 737 | \$ 5,380,131 | ↔ | 11, 147, 802 | ÷ | 72, 523 | ↔ | 99,012 | \$ 6,009,513 | \$ 1,621,640 | S | 31, 566, 358 |
| Accumulated depreciation | I | (2, 790, 861) | $\overline{}$ | 8, 426, 082) | $\overline{}$ | 52, 372) | | 91,776) | (4,597,956) | I | \smile | 15,959,047) |
| Accumulated impairment | 1 | (5,993) | | 1 | | 1 | | 1 | 1 | 1 | | 5,993) |
| | \$ 7, 235, 737 | \$ 2, 583, 277 | ↔ | 2, 721, 720 | ÷ | 20,151 | ⇔ | 7,236 | \$ 1,411,557 | \$ 1, 621, 640 | S | 15, 601, 318 |
| (Note) Reclassified from "Prepayments for equipment", "Prepayments" and reclassified to "Investment property" | า "Prepaymen | ts for equipme | nt", ' | 'Prepayments | s" an | d reclassi | fied t | o "Invest | ment property | ٠ دم | | |

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A. Amount of borrowing costs capitalized as part of property, plant and equipment and prepayment for equipment, and the range of the interest rates for such capitalization are as follows:

| | | 2016 | | |
|---------------------|------|----------------|-----|-----------------|
| Amount capitalized | \$ | 15, 170 | \$ | 29, 879 |
| Interest rate range | 1.10 | <u>%∼1.22%</u> | 1.2 | <u>4%∼1.31%</u> |

- B. Impairment of property, plant and equipment is described in Note 6(11), "Impairment of non-financial assets".
- C. The Company has no property, plant and equipment pledged to others as of December 31, 2016 and 2015.

(10) <u>Investment property</u>

| | | Land | Buildings | | Total |
|----------------------------|-----------|-------------|----------------|-----|-------------|
| <u>January 1, 2016</u> | | | | | |
| Cost | \$ | 3, 140, 663 | \$ 2, 186, 146 | \$ | 5, 326, 809 |
| Accumulated depreciation | | - (| 578, 353 |) (| 578, 353) |
| Accumulated impairment | (| 3, 779) | | (| 3, 779) |
| | <u>\$</u> | 3, 136, 884 | \$ 1,607,793 | \$ | 4, 744, 677 |
| For the year ended Decembe | r 31, 201 | <u>.6</u> | | | |
| At January 1, 2016 | \$ | 3, 136, 884 | \$ 1,607,793 | \$ | 4, 744, 677 |
| Disposal | | | | | |
| Cost | | - (| 7, 447 |) (| 7,447) |
| Accumulated depreciation | | _ | 7, 342 | | 7, 342 |
| Depreciation | | - (| 49, 653 |) (| 49,653) |
| Reversal of impairment | | 113 | _ | | 113 |
| Reclassification (Note) | (| 54, 966) | 22, 828 | (| 32, 138) |
| At December 31, 2016 | \$ | 3, 082, 031 | \$ 1,580,863 | \$ | 4, 662, 894 |
| December 31, 2016 | | | | | |
| Cost | \$ | 3, 085, 697 | \$ 2, 201, 527 | \$ | 5, 287, 224 |
| Accumulated depreciation | | - (| 620, 664 |) (| 620,664) |
| Accumulated impairment | (| 3, 666) | | (| 3,666) |
| | \$ | 3, 082, 031 | \$ 1,580,863 | \$ | 4, 662, 894 |

(Note) Reclassified from "Property, plant, and equipment", "Prepayments" and reclassified to "Property, plant, and equipment".

| | | Land | | Buildings | | Total |
|-----------------------------|---------|-------------|-----------|-------------|----|-------------|
| <u>January 1, 2015</u> | | | | | | |
| Cost | \$ | 3, 140, 663 | \$ | 2, 154, 101 | \$ | 5, 294, 764 |
| Accumulated depreciation | | _ | (| 538, 236) | (| 538, 236) |
| Accumulated impairment | (| 3, 935) | | | (| 3, 935) |
| | \$ | 3, 136, 728 | \$ | 1, 615, 865 | \$ | 4, 752, 593 |
| For the year ended December | 31, 201 | <u>5</u> | | | | |
| At January 1, 2015 | \$ | 3, 136, 728 | \$ | 1, 615, 865 | \$ | 4, 752, 593 |
| Disposals | | | | | | |
| Cost | | _ | (| 6, 208) | (| 6, 208) |
| Accumulated depreciation | | _ | | 6, 043 | | 6, 043 |
| Depreciation | | _ | (| 46, 160) | (| 46, 160) |
| Reversal of impairment | | 156 | | _ | | 156 |
| Reclassification (Note) | | <u> </u> | | 38, 253 | | 38, 253 |
| At December 31, 2015 | \$ | 3, 136, 884 | <u>\$</u> | 1, 607, 793 | \$ | 4, 744, 677 |
| <u>December 31, 2015</u> | | | | | | |
| Cost | \$ | 3, 140, 663 | \$ | 2, 186, 146 | \$ | 5, 326, 809 |
| Accumulated depreciation | | _ | (| 578, 353) | (| 578, 353) |
| Accumulated impairment | (| 3, 779) | | | (| 3, 779) |
| - | \$ | 3, 136, 884 | \$ | 1, 607, 793 | \$ | 4, 744, 677 |

(Note) Reclassified from "Property, plant and equipment".

A. Rental income from the lease of the investment property and direct operating expenses arising from the investment property are shown below:

| | For the years ended December 31, | | | | |
|--|----------------------------------|----------|----|----------|--|
| | | 2016 | | 2015 | |
| Rental revenue from the lease of the investment | \$ | 246, 660 | \$ | 239, 922 | |
| Direct operating expenses arising from the investment property that generated income during the year | \$ | 56, 144 | \$ | 50, 124 | |
| Direct operating expenses arising from the investment property that did not generate income during the year | \$ | 784 | \$ | 571 | |

- B. The fair value of the investment property held by the Company as of December 31, 2016 and 2015 ranged from \$11,342,826 to \$11,564,242, which was assessed based on the reports of independent appraisers. Valuations were made based on most recent transaction prices of similar and comparable properties, considering factors such as location, transaction scale, purpose of use, etc.
- C. The Company purchased agricultural land under the names of own-cultivators for other uses in the future. The decision on the purpose of the land has not yet been decided, however, this was recognized as "Investment property".
- D. For more information regarding the impairment of investment property, please refer to Note 6(11), "Impairment of non-financial assets".

E. The Company has no investment property pledged to others as of December 31, 2016 and 2015.

(11) <u>Impairment of non-financial assets</u>

A. The Company recognized gain on reversal of impairment and (impairment loss) for the years ended December 31, 2016 and 2015 of \$605 and (\$45,560), respectively (listed as "Other gains and losses"). Details are as follows:

| and losses j. Details are as follows. | | | |
|---|-----|-----------------------------------|--|
| | For | the year ended | December 31, 2016 |
| Items | | ecognized in profit or loss | Recognized in other comprehensive income |
| Gain on reversal of impairment: | | | |
| Property, plant and equipment | \$ | 492 | \$ |
| Investment property | | 113 | |
| | \$ | 605 | \$ |
| | | ecognized | in other |
| Υ., |] | in profit | comprehensive |
| Items | | or loss | income |
| (Impairment loss)/gain on reversal of impairment: | | | |
| Investments accounted for under the equity method | (\$ | 46, 245) | \$ |
| Property, plant and equipment | | 529 | |
| Investment property | | 156 | |
| | (\$ | 45, 560) | \$ |

B. The gain on reversal of impairment and (impairment loss) reported by operating segments are as follows:

| | | For the years ended December 31, | | | | | | | |
|---------------|-----------|----------------------------------|----------------------|---|------------------------------|--|--|--|--|
| | | | 2016 | | | 2015 | | | |
| Segments | in | ognized profit r loss | profit comprehensive | | Recognized in profit or loss | Recognized in other comprehensive income | | | |
| Company | \$ | 480 | \$ | _ | (\$ 45, 436) | \$ - | | | |
| Feeds segment | | 125 | | | (124) | | | | |
| | <u>\$</u> | 605 | \$ | | $(\underline{\$ 45,560})$ | \$ - | | | |

(12) Short-term borrowings

| | | | | Collateral |
|--|------------------|--------------|-------------------|---------------------------|
| | December 31, 20 |)16 | December 31, 2015 | or security |
| Bank unsecured | | | | |
| borrowings | \$ 10, | <u>680</u> § | 52, 575 | None |
| Interest rate | | | | |
| range | <u>1.1%∼2.2%</u> | | 0.86%~1.73% | |
| (13) Other payables | | | | |
| | | D | ecember 31, 2016 | December 31, 2015 |
| Employees' compensation and remuneration | d directors' | \$ | 1, 525, 258 | \$ 1,465,775 |
| Accrued salaries and bonuses | } | | 1, 260, 971 | 1, 222, 102 |
| Accrued advertising and pror | notion expenses | | 364,542 | 320,963 |
| Bonus payable for outlet char | nnel | | 256, 745 | 267,963 |
| Payables for equipment | | | 208, 199 | 234, 102 |
| Employees' accumulated paid | l leave payable | | 255, 000 | 227, 000 |
| Interest payable | | | 149,512 | 178, 029 |
| Others | | | 1, 259, 641 | 1, 398, 596 |
| | | \$ | 5, 279, 868 | \$ 5, 314, 530 |
| (14) Corporate bonds payable | | | | |
| . , , | | De | ecember 31, 2016 | December 31, 2015 |
| Unsecured bonds payable | | \$ | 17, 500, 000 | \$ 21,500,000 |
| Less: Current portion of bond | ds | | | |
| payable | | (| 4, 300, 000) | $(\underline{4,000,000})$ |
| | | \$ | 13, 200, 000 | <u>\$ 17, 500, 000</u> |

- A. The Company issued unsecured ordinary bonds payable in June 2012. The significant terms of the bonds are as follows:
 - (a)Total issue amount: \$5,000,000
 - (b)Issue price: At par value of \$1,000 per bond
 - (c)Coupon rate: 1.35%
 - (d)Term of interest repayment:

The bond interest is calculated on simple rate every year starting at June 2012 based on the coupon rate.

(e)Repayment term:

The bonds are repayable starting June 2016 to June 2017 in two installments at the rate of 50% and 50%, respectively.

- (f)Period: 5 years, from June 18, 2012 to June 18, 2017
- (g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.
- B. The Company issued unsecured ordinary bonds payable in October 2012. The significant terms of the bonds are as follows:
 - (a)Total issue amount: \$3,600,000, including \$1,800,000 of A and \$1,800,000 of B

(b)Issue price: At par value of \$1,000 per bond

(c)Coupon rate:

(i)A Bond: the coupon rate is 1.28% per annum (ii)B Bond: the coupon rate is 1.39% per annum

(d)Term of interest repayment:

The bond interest is calculated on simple rate every year starting October 2012 based on the coupon rate.

- (e)Repayment term:
 - (i) A Bond: the bonds are repayable in October 2017 upon the maturity of the bonds.
 - (ii)B Bond: the bonds are repayable starting October 2018 to October 2019 in two installments at the rate of 50% and 50%, respectively.
- (f)Period:
 - (i) A Bond: 5 years, from October 29, 2012 to October 29, 2017
 - (ii)B Bond: 7 years, from October 29, 2012 to October 29, 2019
- (g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.
- C. The Company issued unsecured ordinary bonds payable in February 2013. The significant terms of the bonds are as follows:
 - (a)Total issue amount: \$2,000,000
 - (b)Issue price: At par value of \$1,000 per bond
 - (c)Coupon rate: 1.22%
 - (d)Term of interest repayment:

The bond interest is calculated on simple rate every year starting February 2013 based on the coupon rate.

(e)Repayment term:

The bonds are repayable in February 2018 upon maturity.

- (f)Period: 5 years, from February 26, 2013 to February 26, 2018
- (g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank
- D. The Company issued unsecured ordinary bonds payable in February 2014. The significant terms of the bonds are as follows:
 - (a)Total issue amount: \$3,600,000
 - (b)Issue price: At par value of \$1,000 per bond
 - (c)Coupon rate: 1.39%
 - (d)Term of interest repayment:

The bond interest is calculated on simple rate every year starting February 2014 based on the coupon rate.

(e)Repayment term:

The bonds are repayable in February 2019 upon maturity.

- (f)Period: 5 years, from February 18, 2014 to February 18, 2019
- (g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.
- E. The Company issued unsecured ordinary bonds payable in June 2014. The significant terms of the bonds are as follows:
 - (a)Total issue amount: \$5,800,000, including \$1,200,000 of A, \$2,800,000 of B and \$1,800,000

of C

(b)Issue price: At par value of \$1,000 per bond

(c)Coupon rate:

- (i) A Bond: the coupon rate is 1.29% per annum
- (ii)B Bond: the coupon rate is 1.62% per annum
- (iii)C Bond: the coupon rate is 1.78% per annum

(d)Term of interest repayment:

The bond interest is calculated on simple rate every year starting June 2014 based on the coupon rate.

(e)Repayment term:

- (i)A Bond: the bonds are repayable starting June 2018 to June 2019 in two installments at the rate of 50% and 50%, respectively.
- (ii)B Bond: the bonds are repayable starting June 2020 to June 2021 in two installments at the rate of 50% and 50%, respectively.
- (iii)C Bond: the bonds are repayable starting June 2023 to June 2024 in two installments at the rate of 50% and 50%, respectively.

(f)Period:

- (i) A Bond: 5 years, from June 23, 2014 to June 23, 2019
- (ii)B Bond: 7 years, from June 23, 2014 to June 23, 2021
- (iii)C Bond: 10 years, from June 23, 2014 to June 23, 2024
- (g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.

(15) <u>Long-term borrowings</u>

| | I | December 31, 2016 | | December 31, 2015 | Collateral |
|-------------------------|----|-------------------|----|-------------------|------------|
| Unsecured bank | | | | | |
| borrowings | \$ | 24, 100, 000 | \$ | 18, 000, 000 | None |
| Revolving credit | | | | | |
| facility | | 4, 300, 000 | | 3, 000, 000 | None |
| | | 28, 400, 000 | | 21, 000, 000 | |
| Less: Prepaid interest | (| 1, 338) | (| 1, 214) | |
| Within one year | | _ | (| 1,000,000) | |
| | \$ | 28, 398, 662 | \$ | 19, 998, 786 | |
| Range of maturity dates | _ | 2. 2018~7. 2020 | _1 | 2. 2016~7. 2020 | |
| Range of interest rates | _ | 0.75%~1.35% | - | 0.88%~1.25% | |

(16) Pensions

A. The Company has a defined benefit pension plan in accordance with the Labor Standards Law, covering all regular employees' service years prior to the enforcement of the Labor Pension Act on July 1, 2005 and service years thereafter of employees who chose to continue to be subject to the pension mechanism under the Law. Under the defined benefit pension plan, two units are accrued for each year of service for the first 15 years and one unit for each additional year thereafter, subject to a maximum of 45 units. Pension benefits are based on the number of units accrued and the average monthly salaries and wages of the last 6 months prior to retirement. The Company contributes monthly an amount equal to 15% of the employees' monthly salaries and

wages to the retirement fund deposited with Bank of Taiwan, the trustee, under the name of the independent retirement fund committee. Also, the Company would assess the balance in the aforementioned labor pension reserve account by December 31, every year. If the account balance is not enough to pay the pension calculated by the aforementioned method to the employees expected to qualify for retirement in the following year, the Company will make contribution for the deficit by next March.

(a) The amounts recognized in the balance sheet are as follows:

| | Dec | ember 31, 2016 | December 31, 2015 |
|--|-------------|-----------------|-------------------|
| Present value of defined benefit obligations | (\$ | 10, 131, 838) (| \$ 10,028,749) |
| Fair value of plan assets | | 6, 115, 800 | 5, 671, 716 |
| Net defined benefit liability | (<u>\$</u> | 4,016,038) (| \$ 4,357,033) |

(b) Movements in present value of defined benefit obligations are as follows:

| | P | resent value of | | | | | |
|---------------------------|-----------------|-----------------|----|---------------|-------------|-------------------|--|
| | defined benefit | | | Fair value of | | Net defined | |
| | | obligations | | plan assets | | benefit liability | |
| 2016 | | | | | | | |
| At January 1 | (\$ | 10,028,749) | \$ | 5, 671, 716 | (\$ | 4, 357, 033) | |
| Current service cost | (| 130, 200) | | _ | (| 130, 200) | |
| Interest (expense) income | (| 147, 265) | _ | 85, 385 | (| 61, 880) | |
| | (| 10, 306, 214) | | 5, 757, 101 | (| 4, 549, 113) | |
| Remeasurements: | | | | | | | |
| Return on plan assets | | _ | (| 43,458) | (| 43,458) | |
| Change in demographic | | | | | | | |
| assumptions | (| 1,827) | | _ | (| 1,827) | |
| Change in financial | | | | | | | |
| assumptions | (| 261,783) | | _ | (| 261,783) | |
| Experience adjustments | | 3,435 | _ | | | 3, 435 | |
| | (| 260, 175) | (| 43, 458) | (| 303, 633) | |
| Pension fund contribution | | | | 836, 708 | | 836, 708 | |
| Paid pensions | | 434, 551 | (| 434, 551) | | <u> </u> | |
| At December 31 | (<u>\$</u> | 10, 131, 838) | \$ | 6, 115, 800 | (<u>\$</u> | 4, 016, 038) | |

| | \mathbf{P}_{1} | resent value of | | | | | |
|---------------------------|------------------|-----------------|----|---------------|-------------|-------------------|--|
| | defined benefit | | | Fair value of | | Net defined | |
| | | obligations | | plan assets | ł | penefit liability | |
| 2015 | | | | | | | |
| At January 1 | (\$ | 9,904,575) | \$ | 5, 422, 907 | (\$ | 4, 481, 668) | |
| Current service cost | (| 134,742) | | _ | (| 134,742) | |
| Interest (expense) income | (| 170, 244) | | 93, 664 | (| 67, 580) | |
| | (| 10, 209, 561) | | 5, 516, 571 | (| 4, 683, 990) | |
| Remeasurements: | | | | | | | |
| Return on plan assets | | _ | | 55, 629 | | 55,629 | |
| Change in demographic | | | | | | | |
| assumptions | (| 1,670) | | _ | (| 1,670) | |
| Change in financial | | | | | | | |
| assumptions | (| 262,975) | | _ | (| 262,975) | |
| Experience adjustments | | 69, 806 | | | | 69, 806 | |
| | (| 194, 839) | | 55, 629 | (| 139, 210) | |
| Pension fund contribution | | _ | | 475, 167 | | 475, 167 | |
| Paid pensions | | 375, 651 | (| 375, 651) | · | | |
| At December 31 | (<u>\$</u> | 10, 028, 749) | \$ | 5, 671, 716 | (<u>\$</u> | 4, 357, 033) | |

(c) The Bank of Taiwan was commissioned to manage the Fund of the Company's defined benefit pension plan in accordance with the Fund's annual investment and utilization plan and the "Regulations for Revenues, Expenditures, Safeguard and Utilization of the Labor Retirement Fund" (Article 6: The scope of utilization for the Fund includes deposit in domestic or foreign financial institutions, investment in domestic or foreign listed, over-the-counter, or private placement equity securities, investment in domestic or foreign real estate securitization products, etc.). With regard to the utilization of the Fund, its minimum earnings in the annual distributions on the final financial statements shall be no less than the earnings attainable from the amounts accrued from two-year time deposits with the interest rates offered by local banks. The composition of fair value of plan assets as of December 31, 2016 and 2015 is given in the Annual Labor Retirement Fund Utilization Report published by the government. Expected return on plan assets was a projection of overall return for the obligations period, which was estimated based on historical returns and by reference to the status of Labor Retirement Fund utilization by the Labor Pension Fund Supervisory Committee and taking into account the effect that the Fund's minimum earnings in the annual distributions on the final financial statements shall be no less than the earnings attainable from the amounts accrued from twoyear time deposits with the interest rates offered by local banks. If the earnings is less than aforementioned rates, government shall make payment for the deficit after being authorized by the Regulator. The Company has no right to participate in managing and operating that fund and hence the Company is unable to disclose the classification of plan assets fair value in accordance with IAS 19 paragraph 142. The composition of fair value of plan assets as of December 31, 2016 and 2015 is given in the Annual Labor Retirement Fund Utilization Report announced by the government.

(d)The principal actuarial assumptions used were as follows:

| | For the years ended December 3 | | |
|-------------------------|--------------------------------|--------|--|
| | 2016 | 2015 | |
| Discount rate | 1.25% | 1.50% | |
| Future salary increases | 2.75% | 2. 75% | |

Assumptions regarding future mortality experience are set based on actuarial advice in accordance with published statistics and experience according to Taiwan Life Insurance Industry 5th Mortality Table for the years ended December 31, 2016 and 2015.

Because the main actuarial assumption changed, the present value of defined benefit obligation is affected. The analysis was as follows:

| | Discount rate | | | | | Future salary increases | | |
|-----------------------|-------------------|-------------|----------------|---------------|----------------|-------------------------|-------------------|-------------------|
| | Increase 0.25% | | Decrease 0.25% | | Increase 0.25% | | Decrease 0.25% | |
| December 31, 2016 | _ | | | | | | | |
| Effect on present | | | | | | | | |
| value of defined | <i>(</i> + | 200 440 | | a=a aaa | | 200 1 = 0 | <i>(</i> + | |
| benefit obligation | (<u>\$</u> | 260, 448) | \$ | 270, 862 | <u>\$</u> | 266, 170 | (<u>\$</u> | <u>257, 333</u>) |
| December 31, 2015 | _ | | | | | | | |
| Effect on present | | | | | | | | |
| value of defined | | | | | | | | |
| benefit obligation | (<u>\$</u> | 262, 352) | \$ | 273, 091 | \$ | 269, 034 | (<u>\$</u> | <u>259, 842</u>) |
| The cencitivity analy | reie ah | ove was arr | ived . | at based on a | one a | ecumntion v | which | changed wh |

The sensitivity analysis above was arrived at based on one assumption which changed while the other conditions remain unchanged. In practice, more than one assumption may change all at once. The method of analyzing sensitivity and the method of calculating net pension liability in the balance sheet are the same.

- (e)Expected contributions to the defined benefit pension plans of the Company within one year from December 31, 2017 are \$459,207.
- (f)As of December 31, 2016, the weighted average duration of that retirement plan is 10 years. The analysis of timing of the future pension payment was as follows:

| Within 1 year | \$ | 402,053 |
|----------------|-----------|--------------|
| $2\sim5$ years | | 2, 077, 559 |
| Over 6 years | | 9, 645, 280 |
| | <u>\$</u> | 12, 124, 892 |

B. Effective July 1, 2005, the Company has established a defined contribution pension plan (the "New Plan") under the Labor Pension Act (the "Act"), covering all regular employees with R.O.C. nationality. Under the New Plan, the Company contributes monthly an amount based on 6% of the employees' monthly salaries and wages to the employees' individual pension accounts at the Bureau of Labor Insurance. The benefits accrued are paid monthly or in lump sum upon termination of employment. The pension costs under the defined contribution pension plan of the Company for the years ended December 31, 2016 and 2015 were \$143,181 and \$135,289, respectively.

(17) Share capital

A. As of December 31, 2016, the Company's authorized capital was \$60,000,000, and the paid-in

- capital was \$56,820,154, consisting of 5,682,015 thousand shares of ordinary stock, with a par value of \$10 (in dollars) per share. All proceeds from shares issued have been collected.
- B. Movements in the number of the Company's ordinary shares outstanding are as follows: (unit : thousand shares)

| | For the years ended December 31, | | | | |
|--|----------------------------------|-------------|--|--|--|
| | 2016 | 2015 | | | |
| Balance as at January 1 | 5, 682, 015 | 5, 463, 476 | | | |
| Issuance of shares through capitalization of retained earnings | | 218, 539 | | | |
| Balance as at December 31 | 5, 682, 015 | 5, 682, 015 | | | |

C. On June 26, 2015, the Company's shareholders adopted a resolution to issue shares of common stock due to capitalization of retained earnings of \$2,185,391 and obtained approval from the SFC. The effective date of capitalization was set on August 14, 2015.

(18) Capital reserves

- A. Pursuant to the Company Law, capital reserves arising from paid-in capital in excess of par value on issuance of common stocks and donations can be used to cover accumulated deficit or to issue new stocks or cash to shareholders in proportion to their share ownership, provided that the Company has no accumulated deficit. Further, the Securities and Exchange Law requires that the amount of capital surplus to be capitalized mentioned above should not exceed 10% of the paid-in capital each year. Capital reserves should not be used to cover accumulated deficit unless the legal reserve is insufficient.
- B. Movements of the Company's capital reserves for the years ended December 31, 2016 and 2015 are as follows:

| | Share premium | Difference between proceeds and carrying amount from acquisition or disposal of subsidiaries | Share of in net equity of associates and joint ventures accounted for under the equity method | Others | Total |
|--|-------------------|--|---|--------------------|---------------|
| January 1, 2016 | \$438, 468 | \$ 3, 132, 490 | \$ 236, 902 | \$ 149, 312 | \$3, 957, 172 |
| Adjustment for change in capital reserve of investee companies | _ | _ | (23, 797) | 4, 601 | (19, 196) |
| Acquisition | | | | -, -, - | (,, |
| or disposal of subsidiaries Adjustment of capital reserve | - | (92, 572) | - | (10, 291) | (102, 863) |
| due to change in interests in associates | _ | _ | 65, 025 | _ | 65, 025 |
| December 31, 2016 | <u>\$438, 468</u> | \$ 3, 039, 918 | \$ 278, 130 | <u>\$ 143, 622</u> | \$3, 900, 138 |

| | | Difference | Share of change in net equity | | |
|-------------------------------|-------------------|---------------------------------|-------------------------------|--------------------|----------------------|
| | | between proceeds and | of associates and joint | | |
| | | carrying amount | ventures | | |
| | Share | from acquisition or disposal of | accounted for under the | | |
| | premium | subsidiaries | equity method | Others | Total |
| January 1, 2015 | \$438, 468 | \$ 3, 095, 386 | \$ 169, 024 | \$ 145, 612 | \$3, 848, 490 |
| Adjustment for | φ100, 100 | \$ 0,000,000 | Ψ 100, 021 | Ψ 110, 012 | φο, στο, τοσ |
| change in capital reserve | | | | | |
| of investee | | | | | |
| companies | _ | _ | 6, 572 | 3, 700 | 10, 272 |
| Acquisition | | | | | |
| or disposal of subsidiaries | _ | 37, 104 | _ | _ | 37, 104 |
| Adjustment of | | 3., 131 | | | 01,101 |
| capital reserve | | | | | |
| due to change in interests in | | | | | |
| associates | _ | _ | 65, 101 | _ | 65, 101 |
| Disposal of | | | 33, 131 | | 00, 101 |
| investments | | | | | |
| accounted for under the | | | | | |
| equity method | | | (9.705) | | (9.705) |
| December 31, | | | (3, 795) | | (3, 795) |
| 2015 | <u>\$438, 468</u> | \$ 3, 132, 490 | <u>\$ 236, 902</u> | <u>\$ 149, 312</u> | <u>\$3, 957, 172</u> |

For the difference between proceeds and carrying amount from acquisition or disposal of subsidiaries, please refer to Note 6(34) of the Company and its subsidiaries' 2016 consolidated financial statements for the information on transactions with non-controlling interest.

(19) Retained earnings

- A. Pursuant to the amended Company Law, the current year's after-tax earnings should be used initially to cover any accumulated deficit; thereafter 10% of the remaining earnings should be set aside as legal reserve until the balance of legal reserve is equal to that of paid-in capital. The legal reserve shall be exclusively used to cover accumulated deficit, to issue new stocks or distribute cash to shareholders in proportion to their share ownership. The use of legal reserve for the issuance of stocks or cash dividends to shareholders in proportion to their share ownership is permitted provided that the balance of such reserve exceeds 25% of the Company's paid-in capital.
- B. Since the Company is in a changeable industry environment and the life cycle of the Company is in a stable growth, the appropriation of earnings should consider fund requirements and capital

budgets to decide how much earnings will be kept or distributed and how much cash dividends will be distributed. According to the Company's Articles of Incorporation, 10% of the annual net income, after offsetting any loss of prior years and paying all taxes and dues, shall be set aside as legal reserve. The remaining net income and the unappropriated retained earnings from prior years can be distributed in accordance with a resolution passed during a meeting of the Board of Directors and approved at the stockholders' meeting. Of the amount to be distributed by the Company, stockholders' bonuses shall comprise 50% to 100% of the unappropriated retained earnings, and the percentage of cash dividends shall not be less than 30% of dividends distributed.

- C. In accordance with the regulations, the Company shall set aside special reserve from the debit balance on other equity items at the balance sheet date before distributing earnings. When debit balance on other equity items is reversed subsequently, the reversed amount could be included in the distributable earnings. The amounts previously set aside by the Company as special reserve on initial application of IFRSs in accordance with Jin-Guan-Zheng-Fa-Zi Letter No. 1010012865, dated April 6, 2012, shall be reversed proportionately when the relevant assets are used, disposed of or reclassified subsequently. The Company proportionately recognized the reversal of special reserve of \$619 and \$1,701 for the years ended December 31, 2016 and 2015, respectively.
- D. The Company recognized dividends distributed to owners amounting to \$11,364,031 (\$2 (in dollars) per share as cash dividend) and \$9,834,258 (\$1.4 (in dollars) per share as cash dividend and \$0.4 (in dollars) per share as stock dividends) for the years ended in December 31, 2015 and 2014, respectively. On March 29, 2017, the Board of Directors during its meeting proposed for the distribution of cash dividends from 2016 earnings of \$11,932,232, constituting \$2 (in dollars) per share.
- E. In accordance with relevant laws and regulations of R.O.C., the investment accounted for under the equity method President Securities Corp. has set aside a special reserve for trading losses and default losses from the annual post tax profit. The special reserve shall not be used for any other purpose except for covering the losses of President Securities Corp. or, when the special reserve reaches 50% of the amount of paid-in capital, 50% of the special reserve may be used for capitalization. As of December 31, 2016, the Company recognized special reserve of \$105,429 in accordance with IAS 28, "Investments in Associates and Joint Ventures".

(20) Other equity items

| (20) other equity items | | | | | | |
|----------------------------------|--------------------------------------|-----------------------------|-------|--------------------|-----------|--------------|
| | For the year ended December 31, 2016 | | | | | |
| | | Currency | A | vailable-for-sale | | |
| | | difference | f | inancial assets | | Total |
| January 1, 2016 | \$ | 2, 125, 399 | \$ | 554, 860 | \$ | 2, 680, 259 |
| Currency translation differences | | | | | | |
| —Company | (| 3,422,689) | | - (| < | 3,422,689) |
| —Subsidiaries | (| 946, 820) | | - (| < | 946, 820) |
| -Associates | (| 13, 240) | | - (| (| 13, 240) |
| Fair value adjustment | | | | | | |
| —Company | | _ | (| 5, 698) (| (| 5,698) |
| — Subsidiaries | | _ | (| 70, 903) (| (| 70,903) |
| - Associates | | _ | (| 44, 108) (| | 44, 108) |
| December 31, 2016 | (\$ | 2, 257, 350) | \$ | 434, 151 (| <u>\$</u> | 1, 823, 199) |
| | | For the y | ear e | ended December 3 | 1, 20 | 15 |
| | , | Currency Available-for-sale | | | | _ |
| | | difference | f | nancial assets | | Total |
| January 1, 2015 | \$ | 3, 219, 932 | \$ | 1, 357, 298 | \$ | 4, 577, 230 |
| Currency translation differences | | | | | | |
| —Company | (| 1,070,337) | | - (| | 1,070,337) |
| — Subsidiaries | (| 49,297) | | - (| (| 49,297) |
| -Associates | | 25, 101 | | _ | | 25, 101 |
| Fair value adjustment | | | | | | |
| —Company | | _ | (| 4, 804) (| | 4, 804) |
| — Subsidiaries | | _ | (| 810, 622) (| (| 810,622) |
| - Associates | | _ | | 12, 988 | | 12, 988 |
| December 31, 2015 | \$ | 2, 125, 399 | \$ | 554, 860 | \$ | 2, 680, 259 |
| (21) Operating revenue | | _ | | | | _ |
| | | | | For the years ende | ed De | cember 31, |
| | | | | 2016 | | 2015 |
| Sales revenue | | | \$ | 39, 913, 623 | \$ | 39, 063, 099 |
| Less: Sales returns | | | (| 30, 289) (| (| 35,067) |
| Sales allowance | | | (| 2, 151, 220) (| (| 1, 939, 053) |
| Other operating revenues | | | | 1, 186, 962 | | 1, 197, 904 |
| | | | \$ | 38, 919, 076 | \$ | 38, 286, 883 |
| | | | | | | |

(22) Other income

| Net closs) gain on financial assets at fair value through profit or loss Gain on disposal of investments Act currency exchange gain (loss) Act gain and equipment Act gain and act g | | For the years ended December 31, | | | | |
|--|---|----------------------------------|---------------------|--------------|--|--|
| Rental income 297, 318 337, 438 17, 866 14, 672 17, 866 14, 672 17, 866 1, 681, 636 1, 568, 140 2, 001, 708 1, 925, 736 1, | | | 2016 | 2015 | | |
| Dividend income 14,672 17,866 Other income 1,681,636 1,568,140 (23) Other gains and losses For the years ended December 31, 2016 2015 Net (loss) gain on financial assets at fair value through profit or loss For the years ended December 31, 2016 30,320 Gain on disposal of investments 988 17,470 Net currency exchange gain (loss) 12,085 14,729 Gain (loss) on disposal of property, plant and equipment 163,698 20,882 Loss on disposal of invesment property 605 64,840 Other expenses (1,145,701) 1,025,756 (3,970,290) 1,078,582 (24) Finance costs For the years ended December 31, 2016 Interest expense: For the years ended December 31, 2016 | Interest income | \$ | 8,082 \$ | 2, 292 | | |
| Other income 1, 681, 636 1, 568, 140 (23) Other gains and losses For the years ended December 31, 2016 2016 2015 Net (loss) gain on financial assets at fair value through profit or loss Gain on disposal of investments 988 17, 470 Net currency exchange gain (loss) 12, 085 14, 729 Gain (loss) on disposal of property, plant and equipment 163, 698 20, 882 Loss on disposal of invesment property (105) (165) Gain on reversal of (impairment loss) 605 (64, 840) Other expenses (1, 145, 701) (1, 025, 756) (3970, 290) 1, 078, 582 (24) Finance costs For the years ended December 31, 2016 2016 2015 Interest expense: 1 | Rental income | | 297, 318 | 337, 438 | | |
| Section Sect | Dividend income | | 14,672 | 17, 866 | | |
| Section Sect | Other income | | 1,681,636 | 1, 568, 140 | | |
| Can be pairs and losses | | \$ | 2,001,708 \$ | | | |
| For the years ended December 31, 2016 2015 | (23) Other gains and losses | <u></u> | <u> </u> | , , | | |
| Net (loss) gain on financial assets at fair value through profit or loss (\$ 1,860) \$ 30,320 Gain on disposal of investments 988 17,470 Net currency exchange gain (loss) 12,085 (14,729) Gain (loss) on disposal of property, plant and equipment 163,698 (20,882) Loss on disposal of invesment property (105) (165) Gain on reversal of (impairment loss) 605 (64,840) Other expenses (1,145,701) (1,025,756) (\$ 970,290) (\$ 1,078,582) For the years ended December 31, 2016 2015 Interest expense: | | | For the years ended | December 31, | | |
| through profit or loss Gain on disposal of investments $988 $ | | | 2016 | 2015 | | |
| Net currency exchange gain (loss) 12,085 (14,729) Gain (loss) on disposal of property, plant and equipment 163,698 (20,882) Loss on disposal of invesment property (105) (165) Gain on reversal of (impairment loss) 605 (64,840) Other expenses (1,145,701) (1,025,756) (24) Finance costs (970,290) (\$ 1,078,582) Interest expense: For the years ended December 31, 2016 | , , , - | (\$ | 1,860) \$ | 30, 320 | | |
| Gain (loss) on disposal of property, plant and equipment Loss on disposal of invesment property Gain on reversal of (impairment loss) Other expenses (1,145,701) (1,025,756) (\$970,290) (\$1,078,582) For the years ended December 31, 2016 2015 Interest expense: | Gain on disposal of investments | | 988 | 17,470 | | |
| and equipment Loss on disposal of invesment property Gain on reversal of (impairment loss) Other expenses (105) (165) 605 (64,840) (1,145,701) (1,025,756) (970,290) (1,078,582) (24) Finance costs For the years ended December 31, 2016 2015 Interest expense: | Net currency exchange gain (loss) | | 12, 085 (| 14,729) | | |
| $ \begin{array}{c} \text{Gain on reversal of (impairment loss)} & 605 \text{ (} & 64,840\text{)} \\ \text{Other expenses} & (& 1,145,701\text{) (} & 1,025,756\text{)} \\ & & 970,290\text{) (}\$ & 1,078,582\text{)} \\ \text{(24) Finance costs} & & & & \\ \hline & & & & & \\ \hline & & & & & \\ \hline & & & &$ | | | 163, 698 (| 20, 882) | | |
| Other expenses | Loss on disposal of invesment property | (| 105) (| 165) | | |
| (24) <u>Finance costs</u> For the years ended December 31, 2016 2015 Interest expense: | Gain on reversal of (impairment loss) | | 605 (| 64, 840) | | |
| (24) Finance costs For the years ended December 31, 2016 2015 Interest expense: | Other expenses | (| 1, 145, 701) (| 1, 025, 756) | | |
| For the years ended December 31, 2016 2015 Interest expense: | | (\$ | 970, 290) (\$ | 1, 078, 582) | | |
| Interest expense: | (24) Finance costs | | | | | |
| Interest expense: | | | For the years ended | December 31, | | |
| • | | | 2016 | 2015 | | |
| Bank borrowings \$ 484, 356 \$ 476, 799 | Interest expense: | | | | | |
| | Bank borrowings | \$ | 484, 356 \$ | 476, 799 | | |
| Less: capitalization of qualifying assets (| Less: capitalization of qualifying assets | (| 15, 170) (| 29, 879) | | |
| \$ 469, 186 $$$ 446, 920 | | \$ | 469, 186 | 3 446, 920 | | |

(25) Expenses by nature

| For the year | ended Decem | ber 31, 2016 |
|--------------|-------------|--------------|
|--------------|-------------|--------------|

| | _O | perating cost | Ope | rating expense | | Total |
|---------------------------|-------------|---------------|--------|----------------|-------|-------------|
| Employee benefit expenses | \$ | 2, 790, 673 | \$ | 4, 451, 216 | \$ | 7, 241, 889 |
| Depreciation | | 918, 577 | | 185, 543 | | 1, 104, 120 |
| Amortization | | 965 | | 5, 555 | | 6, 520 |
| | <u>\$</u> | 3, 710, 215 | \$ | 4, 642, 314 | \$ | 8, 352, 529 |
| | | For the y | ear ei | nded December | 31, 2 | 015 |
| | \bigcap 1 | nerating cost | One | ratino expense | | Total |

Operating cost Operating expense Lotal Employee benefit expenses 2, 662, 121 4, 285, 613 6, 947, 734 Depreciation 728, 012 881,682 153, 670 Amortization 1, 226 6, 331 7, 557 3, 391, 359 4, 445, 614 7, 836, 973

(26) Employee benefit expense

For the year ended December 31, 2016

| | O_1 | perating cost | Ope | rating expense | Total |
|-------------------------------------|-------|---------------|-----|----------------|-------------------|
| Wages and salaries | \$ | 2, 283, 141 | \$ | 4, 050, 974 | \$ 6, 334, 115 |
| Labor and health insurance expenses | | 210, 320 | | 162, 851 | 373, 171 |
| Pension costs | | 177, 028 | | 158, 233 | 335, 261 |
| Other personnel expenses | | 120, 184 | | 79, 158 | 199, 342 |
| | \$ | 2, 790, 673 | \$ | 4, 451, 216 | \$ 7, 241, 889 |

For the year ended December 31, 2015

| | Operating cost | | Ope | rating expense | Total | | |
|-------------------------------------|----------------|-------------|-----|----------------|-------|-------------|--|
| Wages and salaries | \$ | 2, 161, 813 | \$ | 3, 876, 634 | \$ | 6, 038, 447 | |
| Labor and health insurance expenses | | 202, 218 | | 162,740 | | 364, 958 | |
| Pension costs | | 180, 248 | | 166, 363 | | 346, 611 | |
| Other personnel expenses | | 117, 842 | | 79, 876 | | 197, 718 | |
| | \$ | 2, 662, 121 | \$ | 4, 285, 613 | \$ | 6, 947, 734 | |

- A. As of December 31, 2016 and 2015, the Company had 5,475 and 5,290 employees, respectively.
- B. According to the proposed amendment, a ratio of profit of the current year distributable, after covering accumulated losses, shall be distributed as employees' compensation and directors' remuneration. The ratio shall not be lower than 2% for employees' compensation and shall not be higher than 2% for directors' remuneration.
- C. For the years ended December 31, 2016 and 2015, employees' compensation was accrued at \$1,274,417 and \$1,219,007 and directors' remuneration was accrued at \$250,841 and \$246,768, respectively. The aforementioned amounts were recognized in salary expenses. The expenses recognized for 2015 were accrued based on the earnings of current year. The employees' compensation and directors' remuneration resolved by the board of directors were \$1,274,417 and \$250,841 and the employees' compensation will be distributed in cash. The actual amount

approved at the shareholders' meeting for employees' compensation and directors' remuneration for 2016 was \$1,467,509, which was different from the estimated amount of \$1,465,775 recognized in the 2015 financial statements by \$1,734. Such difference was recognized in profit or loss for the year ended December 31, 2016. Information about the appropriation of employees' bonus and directors' remuneration by the Company as proposed by the Board of Directors and resolved by the stockholders will be posted in the "Market Observation Post System" at the website of the Taiwan Stock Exchange.

(27) Income tax

A. Income tax expense

(a)Components of income tax expense:

| | For the years ended December 31, | | | | | |
|---|----------------------------------|----------|------|----------|--|--|
| | | 2016 | 2015 | | | |
| Current tax: | | | | | | |
| Income tax incurred in current year | \$ | 100, 928 | \$ | 196, 303 | | |
| 10% Tax on undistributed surplus earnings | | 98, 823 | | 13, 890 | | |
| Under provision of prior year's income | | | | | | |
| tax | | 23, 792 | | 16, 936 | | |
| Total current tax | - | 223, 543 | | 227, 129 | | |
| Deferred tax: | | | | | | |
| Origination and reversal of temporary | | | | | | |
| differences | | 422, 968 | | 206, 204 | | |
| Income tax expense | \$ | 646, 511 | \$ | 433, 333 | | |

(b) The income tax (charge)/ credit related to components of other comprehensive income is as follows:

| | For the years ended December 31, | | | | | | |
|---|----------------------------------|----------|------|----------|--|--|--|
| | | 2016 | 2015 | | | | |
| Remeasurement on defined benefit | | | | | | | |
| obligations | (\$ | 51, 618) | (\$ | 23,666) | | | |
| Fair value change on available-for-sale | | | | | | | |
| financial assets | | 5, 698 | | 4, 804 | | | |
| Income tax expense | (\$ | 45, 920) | (\$ | 18, 862) | | | |

B. Reconciliation between income tax expense and accounting profit:

| | For the years ended December 31, | | | | | | |
|--|----------------------------------|-------------|------|-------------|--|--|--|
| | | 2016 | 2015 | | | | |
| Income tax at the statutory tax rate | \$ | 2, 579, 449 | \$ | 2, 471, 999 | | | |
| Effect from items disallowed by tax laws | (| 1,846,640) | (| 1,970,733) | | | |
| Effect from investment tax credits | (| 170,485) | (| 89,075) | | | |
| Effect from five-year tax exemption projects | (| 2, 931) | (| 3, 547) | | | |
| Effect from tax-exempt income | (| 35,497) | (| 6, 137) | | | |
| Under provision of prior year's income tax | | 23, 792 | | 16, 936 | | | |
| Additional 10% tax on undistributed earnings | | 98, 823 | | 13, 890 | | | |
| Income tax expense | \$ | 646, 511 | \$ | 433, 333 | | | |

C. Amounts of deferred tax assets or liabilities as a result of temporary differences and investment tax credits are as follows:

| tux credits are as follows. | For the year ended December 31, 2016 | | | | | | | | |
|-----------------------------|--------------------------------------|-------------------|-------------|--------------|-------------|-----------------|---------------|-------------|--|
| | | | | | | | | | |
| | | | Re | ecognized in | con | nprehensive | | | |
| | | January 1 | pr | ofit or loss | | income | D | ecember 31 | |
| Deferred tax assets | | | | | | | | | |
| Temporary differences | | | | | | | | | |
| Allowance for | | | | | | | | | |
| doubtful accounts | \$ | 3, 139 | (\$ | 1,143) | \$ | _ | \$ | 1,996 | |
| Pensions | | 771,522 | (| 140, 414) | | 51, 618 | | 682,726 | |
| Impairment of assets | | 1,019 | (| 283) | | _ | | 736 | |
| Employee benefits-unused | | | | | | | | | |
| compensated absences | | 38,590 | | 4, 760 | | _ | | 43,350 | |
| Employee benefits | | 9, 192 | (| 3,868) | | _ | | 5, 324 | |
| Unrealized loss | | 25,099 | (| 6,074) | | _ | | 19, 025 | |
| Investment loss | | 62,828 | (| 28,598) | | _ | | 34, 230 | |
| Investment tax credits | | 192, 925 | (| 192, 925) | | _ | | _ | |
| | \$ | 1, 104, 314 | (<u>\$</u> | 368, 545) | \$ | 51,618 | \$ | 787, 387 | |
| Deferred tax liabilities | | | | | | _ | | _ | |
| Temporary differences | | | | | | | | | |
| Unrealized gain on | | | | | | | | | |
| currency exchange | (\$ | 3) | (\$ | 35) | \$ | _ | (\$ | 38) | |
| Depreciation charge | (| 320,995) | (| 54, 918) | | _ | (| 375,913) | |
| Rental income | (| 17,367) | | 1, 956 | | _ | (| 15, 411) | |
| Incremental tax on land | | | | | | | | | |
| revaluation | (| 1,076,566) | | _ | | _ | (1 | ,076,566) | |
| Foreign investment income | (| <u>277, 305</u>) | (| 1, 426) | (| <u>5, 698</u>) | (| 284, 429) | |
| | (<u>\$</u> | 1, 692, 236) | (<u>\$</u> | 54, 423) | (<u>\$</u> | 5, 698) | (<u>\$ 1</u> | , 752, 357) | |
| | (<u>\$</u> | 587, 922) | (<u>\$</u> | 422, 968) | \$ | 45, 920 | (<u>\$</u> | 964, 970) | |

| For the v | vear er | ided 1 | December | 31 | 2015 |
|-----------|----------|--------|----------|--------------|------|
| I OI the | y Cui Ci | Iucu I | | σ_{1} | 2013 |

| | | | | | Re | ecognized in | | |
|---------------------------|-------------|--------------|-------------|--------------|-------------|--------------|---------------|---------------------|
| | | | | | | other | | |
| | | | Re | ecognized in | cor | nprehensive | | |
| | | January 1 | pr | ofit or loss | | income | D | ecember 31 |
| Deferred tax assets | | | | | | | | |
| Temporary differences | | | | | | | | |
| Allowance for | | | | | | | | |
| doubtful accounts | \$ | 836 | \$ | 2, 303 | \$ | _ | \$ | 3, 139 |
| Pensions | | 793, 288 | (| 45, 432) | | 23,666 | | 771,522 |
| Impairment of assets | | 5, 018 | (| 3,999) | | _ | | 1,019 |
| Employee benefits-unused | | | | | | | | |
| compensated absences | | 37, 740 | | 850 | | _ | | 38,590 |
| Employee benefits | | 10, 219 | (| 1,027) | | _ | | 9, 192 |
| Unrealized loss | | 50, 306 | (| 25, 207) | | _ | | 25, 099 |
| Investment loss | | 69, 418 | (| 6, 590) | | _ | | 62, 828 |
| Investment tax credits | | 282,000 | (| 89, 075) | | _ | | 192, 925 |
| | \$: | 1, 248, 825 | (<u>\$</u> | 168, 177) | \$ | 23, 666 | <u>\$ 1</u> | , 104, 314 |
| Deferred tax liabilities | | | | | | | | |
| Temporary differences | | | | | | | | |
| Unrealized gain on | | | | | | | | |
| currency exchange | (\$ | 284) | \$ | 281 | \$ | _ | (\$ | 3) |
| Depreciation charge | (| 290, 109) | (| 30, 886) | | _ | (| 320,995) |
| Rental income | (| 19, 672) |) | 2, 305 | | _ | (| 17,367) |
| Incremental tax on land | | | | | | | | |
| revaluation | (: | 1, 076, 566) |) | _ | | _ | (1 | ,076,566) |
| Foreign investment income | (| 262, 774) | (| 9, 727) | (| 4, 804) | (| 277, 305) |
| | (<u>\$</u> | 1, 649, 405) | (<u>\$</u> | 38, 027) | (<u>\$</u> | 4, 804) | (<u>\$ 1</u> | <u>, 692, 236</u>) |
| | (\$ | 400, 580 | (\$ | 206, 204) | \$ | 18, 862 | (\$ | 587, 922) |

D. According to Act for Industrial Innovation and Statute for Upgrading Industries (before its abolishment), details of investment tax credits and unrecognized deferred tax assets are as follows:

| December 31, 2015 | | | | | | | | | | |
|---------------------------------|--------------------|----------|---------------------|-----------------|--|--|--|--|--|--|
| | | | Unrecognized | Final year tax | | | | | | |
| Qualifying items | Unused tax credits | | deferred tax assets | credits are due | | | | | | |
| Shareholders' investment credit | \$ | 192, 925 | \$ - | 2016 | | | | | | |

- E. Profits recognized by the several overseas subsidiaries of the Company follow the associated rental tax policy and IAS 12. Due to the time reversal controlling ability the Company has over the taxable temporary differences, along with the Company's overall operation distribution, adjustment of fund and the plans of reinvestments, the Company considers of this temporary difference as not reversible in the foreseeable future; therefore according to IAS 12, deferred tax liabilities caused by the associated taxable difference is not recognized. The associated temporary differences unrecognized were \$33,669,645 and \$29,929,915, repectively, and the deferred tax liabilities unrecognized were \$5,723,840 and \$5,088,085, repectively, as of December 31, 2016, and 2015.
- F. The Company's income tax returns through 2014 have been assessed and approved by the Tax Authority, and there were no disputes existing between the Company and the Authority as of March 29, 2017.
- G. Unappropriated retained earnings:

| | Dec | December 31, 2016 | | ember 31, 2015 |
|---------------------------------------|-----|-------------------|----|----------------|
| Earnings generated in and before 1997 | \$ | 36, 165 | \$ | 36, 165 |
| Earnings generated in and after 1998 | | 16, 293, 626 | | 15, 073, 698 |
| | \$ | 16, 329, 791 | \$ | 15, 109, 863 |

H. As of December 31, 2016, and 2015, the balance of the imputation tax credit account was \$325,757 and \$163,025, respectively. As dividends were approved at the stockholders' meeting on June 22, 2016 and June 26, 2015 and with the dividend distribution date set on August 12, 2016 and August 14, 2015 by the Board of Directors, respectively. The creditable tax rate for the unappropriated retained earnings of 2016 and 2015 was 10.17% and 11.33%, respectively, and the creditable tax rate for 2016 is expected to be 2.00%. As the imputation tax credit is to be calculated based on the balance of the imputation tax credit account as of the dividend distributed date, the applicable creditable tax rate for 2016 is expected to be adjusted based on all possible imputation tax credit generated before the dividend distribution date.

(28) Earnings per share

| · · · · · · · · · · · · · · · · · · · | For the year ended December 31, 2016 | | | | | |
|---|--------------------------------------|-----------------|-----------------------|--------------------|--|--|
| | | | Weighted average | | | |
| | | | number of ordinary | | | |
| | | | shares outstanding | Earnings per share | | |
| | An | nount after tax | (shares in thousands) | (in dollars) | | |
| Basic earnings per share | | | | | | |
| Profit attributable to the | | | | | | |
| ordinary shareholders | <u>\$</u> | 14, 526, 719 | 5, 682, 015 | <u>\$ 2.56</u> | | |
| <u>Diluted earnings per share</u> | | | | | | |
| Profit attributable to ordinary | | | | | | |
| shareholders | \$ | 14, 526, 719 | 5, 682, 015 | | | |
| Assumed conversion of all | | | | | | |
| dilutive potential ordinary | | | | | | |
| shares | | | 20 067 | | | |
| Employees' bonus | | | 29, 867 | | | |
| Profit attributable to ordinary shareholders plus assumed | | | | | | |
| conversion of all dilutive | | | | | | |
| potential ordinary shares | \$ | 14, 526, 719 | 5, 711, 882 | \$ 2.54 | | |
| | | For the | year ended December 3 | 31, 2015 | | |
| | | | Weighted average | _ | | |
| | | | number of ordinary | | | |
| | | | shares outstanding | Earnings per share | | |
| | An | nount after tax | (shares in thousands) | (in dollars) | | |
| Basic earnings per share | | | | | | |
| Profit attributable to the | | | | | | |
| ordinary shareholders | \$ | 14, 107, 839 | 5, 682, 015 | <u>\$ 2.48</u> | | |
| Diluted earnings per share | | | | | | |
| Profit attributable to ordinary | | | | | | |
| shareholders | \$ | 14, 107, 839 | 5, 682, 015 | | | |
| Assumed conversion of all | | | | | | |
| dilutive potential ordinary shares | | | | | | |
| Employees' bonus | | _ | 32, 181 | | | |
| Profit attributable to ordinary | | | 02, 101 | | | |
| shareholders plus assumed | | | | | | |
| conversion of all dilutive | | | | | | |
| potential ordinary shares | \$ | 14, 107, 839 | 5, 714, 196 | \$ 2.47 | | |
| | | | | | | |

(29) Operating leases

A. The Company leases out some equipment, property investments, and some stores in shopping malls to others under non-cancellable operating lease agreements. Terms for the lease

agreements are 1 to 18 years, and the future aggregate minimum lease receivable under non-cancellable operating leases are as follows:

| | Dece | mber 31, 2016 | December 31, 2015 | | |
|----------------------------|------|---------------|-------------------|-------------|--|
| Within one year | \$ | 281, 838 | \$ | 285, 155 | |
| More than one year but not | | | | | |
| exceeding five years | | 725, 988 | | 780, 482 | |
| More than five years | | 301, 504 | | 243, 511 | |
| | \$ | 1, 309, 330 | \$ | 1, 309, 148 | |

B. The Company rents property and equipment under non-cancellable operating lease agreements. The lease terms are 1 to 10 years, and some lease agreements are renewable at the end of the lease period. Rents are fixed and paid as agreed in the agreements. In some of the lease agreements, payments are adjusted following the change in consumer price index. The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

| | <u>December 31, 2016</u> | | December 31, 20 | |
|----------------------------|--------------------------|----------|-----------------|----------|
| Within one year | \$ | 82, 213 | \$ | 82, 382 |
| More than one year but not | | | | |
| exceeding five years | | 112,014 | | 147, 433 |
| More than five years | | 9,833 | | 39, 641 |
| | \$ | 204, 060 | \$ | 269, 456 |

(30) Non-cash transactions

A. Investing activities with partial cash payments:

| | | For the years ended December 31, | | | |
|----|--|----------------------------------|-----------|----|-----------|
| | | | 2016 | | 2015 |
| | Purchase of property, plant and equipment | \$ | 412, 948 | \$ | 847, 907 |
| | Add: Opening balance of payables for equipment | | 234, 102 | | 219, 457 |
| | Less: Ending balance of other payables for | | | | |
| | equipment | (| 208, 199) | (| 234, 102) |
| | Capitalization of interest | (| 7, 128) | (| 16, 005) |
| | Cash paid for acquisition of property, plant and equipment | <u>\$</u> | 431, 723 | \$ | 817, 257 |
| В. | Operating activities with no cash flow effects: | | 2016 | | 2015 |
| | White-off of allowance for doubtful accounts | \$ | _ | \$ | 7, 228 |

C. Investing activities with no cash flow effects:

| | For the years ended December 31, | | | |
|---|----------------------------------|-------------|-----------|-------------|
| | | 2016 | | 2015 |
| (a) Investments accounted for under the | | | | |
| equity method reclassified to available- for-sale financial assets | \$ | _ | \$ | 94, 889 |
| (b) Property, plant and equipment reclassified to investment property | \$ | 7, 869 | \$ | 38, 253 |
| (c) Prepayments for equipment reclassified to property, plant and equipment | \$ | 1, 406, 953 | \$ | 2, 127, 622 |
| (d) Prepayments for equipment reclassified to investment property | \$ | 14, 959 | <u>\$</u> | |
| (e) Investment property reclassified to property, plant and equipment | <u>\$</u> | 54, 966 | \$ | _ |
| (f) Prepayments reclassified to property, plant and equipment | \$ | 3, 857 | \$ | 2, 501 |

For the years anded December 21

7. RELATED PARTY TRANSACTIONS

(1) Names and relationships of the Company's subsidiaries
Information on investee companies and indirect investments in Mainland China are described in Notes 13(2) and 13(3).

(2) <u>Significant transactions and balances with related parties</u> A. Sales:

| | For the years ended December 31, | | | |
|--------------------|--------------------------------------|----|--------------|--|
| | 2016 | | 2015 | |
| Sales of services: | _ | | | |
| — Subsidiaries | \$ 27, 618, 497 | \$ | 25, 983, 100 | |
| -Associates | 4, 383, 085 | | 4, 885, 780 | |
| | \$ 32, 001, 582 | \$ | 30, 868, 880 | |

The collection period for related parties was 2 weeks after sales of foods, 60~120 days after sales of foodstuff and animal feed products. The collection period for related parties was approximately one month after sales, except as follows: 2 months for sales to companies of outlet channel and 1 month for sales to companies that operate both in outlet channel and traditional channel; 2 weeks for sales to companies of traditional channel; Uni-President Vendor Corp. and Retail Support International Corp. closes its accounts 30~60 days after the end of each month; Tung Ang Enterprises Corp. closes its accounts 10 days and remit in 28 days after sales; President Chain Store Corp. closes its accounts 35 days after the end of each month. Except for the collection periods mentioned above, other terms of sales were the same for related and third parties.

B. Purchases

| | For the years ended December 31, | | | |
|---------------------|----------------------------------|-------------|----|-------------|
| | | 2016 | | 2015 |
| Purchases of goods: | | | | |
| — Subsidiaries | \$ | 1, 878, 489 | \$ | 1, 738, 340 |
| -Associates | | 158, 910 | | 177, 211 |
| | <u>\$</u> | 2, 037, 399 | \$ | 1, 915, 551 |

The terms of purchases and payments (due within one month) to related parties were the same with third party suppliers except for the following companies:

The payment term for purchases from TTET Union Corp., Ton Yi Industrial Corp., President Nisshin Corp. and Uni-President (Vietnam) Co., Ltd. was 30 days after the end of each month.

C. Other expenses

| | For the years ended December 31, | | | | |
|-----------------------|----------------------------------|--------------|-----------|------------|--|
| | 2 | 2016 | | 2015 | |
| Shipping expenses: | | | | | |
| — Subsidiaries | \$ | 478,892 | \$ | 462,399 | |
| -Associates | | 142, 136 | | 147, 709 | |
| | <u>\$</u> | 621, 028 | \$ | 610, 108 | |
| Advertising expenses: | | | | | |
| — Subsidiaries | \$ | 798, 092 | \$ | 704,509 | |
| -Associates | | 32, 727 | | 82, 643 | |
| | <u>\$</u> | 830, 819 | <u>\$</u> | 787, 152 | |
| Other expenses: | | | | | |
| — Subsidiaries | \$ | 135, 474 | \$ | 132, 023 | |
| - Associates | | 19, 652 | | 22, 012 | |
| | \$ | 155, 126 | \$ | 154, 035 | |
| D. Rental income | | | | | |
| | For the | he years end | ed Dec | eember 31, | |
| | 2 | 016 | | 2015 | |
| — Subsidiaries | \$ | 100, 867 | \$ | 146, 304 | |
| - Associates | | 1, 948 | | 2, 975 | |
| | \$ | 102, 815 | \$ | 149, 279 | |
| | | | <u> </u> | | |

E. Other income

| | | For the years ended December 31, | | | | |
|----|--|----------------------------------|----------------|--------------|----------------|--|
| | | | 2016 | | 2015 | |
| | Management and technical consultancy fees: | | | | | |
| | — Subsidiaries | \$ | 563, 228 | \$ | 670,027 | |
| | -Associates | | 57, 287 | | 58, 694 | |
| | | \$ | 620, 515 | \$ | 728, 721 | |
| | Others: | | | | | |
| | — Subsidiaries | \$ | 513, 416 | \$ | 380, 449 | |
| | -Associates | | 13, 956 | | 2,694 | |
| | | \$ | 527, 372 | \$ | 383, 143 | |
| F. | Accounts receivable | D | 1 21 2016 | D. | 1 21 2015 | |
| | | Dece | ember 31, 2016 | Dece | ember 31, 2015 | |
| | Receivables from related parties: | | | | | |
| | — Subsidiaries | \$ | 3, 164, 219 | \$ | 2, 975, 902 | |
| | - Associates | | 713, 827 | | 512, 212 | |
| | | \$ | 3, 878, 046 | \$ | 3, 488, 114 | |
| G. | Other receivables | | | | | |
| | | Dece | ember 31, 2016 | Dece | ember 31, 2015 | |
| | Other receivables from | | | | | |
| | related parties: | | | | | |
| | — Subsidiaries | \$ | 369, 536 | \$ | 348, 117 | |
| | - Associates | | 13, 324 | | 6, 938 | |
| | | \$ | 382, 860 | \$ | 355, 055 | |
| Н. | Accounts payable | | | | | |
| | | Dec | ember 31, 2016 | Dece | ember 31, 2015 | |
| | Payables to related parties: | | | | | |
| | — Subsidiaries | \$ | 149, 104 | \$ | 131, 115 | |
| | -Associates | | 11, 820 | | 14, 943 | |
| | | \$ | 160, 924 | \$ | 146, 058 | |
| I. | Other payables | | | | _ | |
| | | Dec | ember 31, 2016 | Dece | mber 31, 2015 | |
| | Other payables to related parties: | | | | | |
| | - Subsidiaries | \$ | 429, 829 | \$ | 410, 910 | |
| | - Associates | • | 98, 258 | • | 102, 675 | |
| | | \$ | 528, 087 | \$ | 513, 585 | |
| | | <u>-</u> | , | | , | |

J. Property transactions

| | F | For the years ended December 31, | | | |
|--|----|----------------------------------|----|--------|--|
| | | 2016 | | 2015 | |
| Purchase of property, plant and equipment: | | | | | |
| — Subsidiaries | \$ | 24, 824 | \$ | 6, 647 | |

K. Endorsements and guarantees provided to related parties: The information provided is described in Note 13(1)-B.

(3) Key management compensation

| | For the years ended December 31, | | | |
|---|----------------------------------|----------|----|----------|
| | | 2016 | - | 2015 |
| Salaries and other short-term employee benefits | \$ | 300, 417 | \$ | 414, 954 |
| Service allowance | | 17, 996 | | 17, 868 |
| Directors' and supervisors' remuneration and | | | | |
| employees' bonus | | 260,759 | | 259, 932 |
| | \$ | 579, 172 | \$ | 692, 754 |

8. PLEDGED ASSETS

None.

9. <u>SIGNIFICANT CONTINGENT LIABILITIES AND UNRECOGNIZED CONTRACT</u> COMMITMENTS

- (1) As of December 31, 2016, and 2015, the unused letters of credit amounted to \$482,933 and \$416,394, respectively.
- (2) As of December 31, 2016, and 2015, the remaining balance due for construction in progress and prepayments for equipment was \$1,457,228, and \$2,018,452, respectively.
- (3) The conditions of endorsement and guarantees provided by the Company to entities are described in Note 13(1)-B.
- (4) In July 2000, President Chain Store Corp. signed a perpetual technical cooperation contract (the Contract) with Southland Corporation. The terms of the Contract are as follows:
 - A. The Company guarantees that President Chain Store Corp. will fulfill all payments or other obligations due under the Contract to Southland Corporation.
 - B. Without the written approval of Southland Corporation in advance, the Company may not sell, transfer, or pledge the ownership or the assets of President Chain Store Corp.
 - C. The Company should maintain no less than 40% ownership of President Chain Store Corp.
- (5) The Company entered into credit facilities agreements with the Bank of Tokyo-Mitsubishi in September 2014 and July 2015, respectively, and terms of agreements were from September 9, 2014 to September 7, 2018 and July 14, 2015 to July 14, 2020, respectively. Under the terms of the agreements, the Company agreed that:
 - A. The current ratio computed from the year-end audited parent company only financial statements shall not be below 75%.
 - B. The debt-to-equity ratio computed from the year-end audited parent company only financial statements shall not be above 150%.
 - C. The interest coverage ratio computed from the year-end audited parent company only financial statements shall not be below 150%.

- D. The year-end audited consolidated tangible stockholders' equity shall not be less than \$30,000,000.
- (6) Due to the plasticizer food scandal, the Consumers' Foundation, Chinese Taipei (CFCT) filed a lawsuit against the Company with the Banciao District Court and claimed \$1,573,775 for punitive and damage penalty in March, 2012. The New Taipei District Court had rendered a judgment on this case on October 17, 2013, whereby the Company should pay \$88 to the plaintiff for damage penalty, The CFCT had filed an appeal with the Taiwan Highest Court. The Taiwan High Court had rendered a judgment on this case on August 24, 2016, whereby the Company should pay \$685 to the plaintiff for damage penalty. Under the law, it conviction is affirmed, the Company cannot file an appeal to the Supreme Court. However, CFCT has appealed with the Supreme Court in regard to the result of the second hearing. Thus, this case is waiting for the judgement of the Supreme Court.

10. SIGNIFICANT DISASTER LOSS

None.

11. <u>SIGNIFICANT EVENTS AFTER THE BALANCE SHEET DATE:</u>

None.

12. OTHERS

(1) Capital risk management

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide returns for shareholders, maintain an optimal capital structure to both reduce the cost of capital and to meet the monetary needs of improving productivity. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

(2) Financial instruments

A. Fair value information of financial instruments

Except for items disclosed in the table below, the financial instruments not measured at fair value (including cash and cash equivalents, financial assets at fair value through profit or loss, notes receivable, accounts receivable (including related parties), other receivables (including related parties), guarantee deposits paid, long-term notes and accounts receivable, short-term borrowings, notes payable, accounts payable (including related parties), other payables (including related parties), corporate bonds payables, long-term borrowings, and guarantee deposits received are based on their book value as book value approximates to fair value. The fair value information of financial instruments measured at fair value is provided in Note 12 (3), Fair value estimation

B. Financial risk management policies

- (a) The Company's activities expose it to a variety of financial risks: market risk (*including* foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk. The Company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Company's financial position and financial performance.
- (b)Risk management is carried out by a central treasury department (Company treasury) under policies approved by the board of directors. Company treasury identifies, evaluates and hedges financial risks in close cooperation with the Company's operating units. The Board provides written principles for overall risk management, as well as written policies covering specific areas and matters, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity.

C. Significant financial risks and degrees of financial risks

(a)Market risk

Foreign exchange risk

- (i)Because the Company is primarily operating in domestic markets, the foreign exchange risk from foreign different currency fluctuation is limited. The currency used for export trade is priced in US dollars. Any foreign exchange risk arises from the net investments in foreign operations.
- (ii)Some purchases and sales are valued in US dollars, therefore the fair value changes with market exchange rate. The Company holds equivalent assets and liabilities in foreign currencies, and the period of collection and payment is equivalent to offset the market risk, thus the risk is minimal; therefore, no major foreign exchange risk is expected.
- (iii)The net investments in foreign operations face risk arising from currency exchange rates. While these investments were strategically planned, the Company does not hedge against the risk incurred deliberately.
- (iv)The information on assets and liabilities denominated in foreign currencies whose values would be materially affected by the exchange rate fluctuations is as follows:

| · | December 31, 2016 | | | | | |
|------------------------------|-------------------------------|--------------------|---------------|--------------|--|--|
| | Fo | reign currency | | | | |
| | amou | int (in thousands) | Exchange rate | Book value | | |
| (foreign currency: functiona | (foreign currency: functional | | | | | |
| currency) | | | | | | |
| Financial assets | | | | | | |
| Monetary items | | | | | | |
| USD: NTD | \$ | 753 | 32. 20 | \$ 24, 247 | | |
| Investment accounted for | | | | | | |
| under equity method | | | | | | |
| USD: NTD | | 1, 536, 144 | 31.46 | 48, 319, 861 | | |
| Financial liabilities | | | | | | |
| Monetary items | | | | | | |
| USD: NTD | | 300 | 32. 30 | 9, 680 | | |

| | Foreign currency | | | | |
|-------------------------------|------------------|---------------------|---------------|----|-----------|
| | amo | ount (in thousands) | Exchange rate | В | ook value |
| (foreign currency: functional | al | | | | |
| currency) | | | | | |
| Financial assets | | | | | |
| Monetary items | | | | | |
| USD: NTD | \$ | 966 | 32. 78 | \$ | 31,651 |
| Investment accounted for | | | | | |
| under equity method | | | | | |
| USD: NTD | | 1, 506, 578 | 31.95 | 48 | 131, 509 |
| Financial liabilities | | | | | |
| Monetary items | | | | | |
| USD: NTD | | 1, 569 | 32.88 | | 51,575 |

- (v)Total exchange (loss) gain including realized and unrealized arising from significant foreign exchange variation on the monetary items held by the Company for the years ended December 31, 2016 and 2015 amounted to \$12,085 and (\$14,729), respectively.
- (vi)The influence due to the fluctuations of the exchange rate between NTD and USD is primarily from cash and cash equivalents, accounts receivable, other receivables, financial assets accounted for under equity method, and borrowings denominated in USD. As of December 31, 2016 and 2015, if the NTD:USD exchange rate appreciates/depreciates by 1% with all other factors remaining constant, the Company's post-tax profit for the years ended December 31, 2016 and 2015 would increase/decrease by \$121 and \$165, respectively.

Price risk

The Company is exposed to equity securities price risk because of investments held by the Company and classified on the parent company only balance sheet either as available-for-sale or at fair value through profit or loss. The Company is not exposed to commodity price risk. To manage its price risk arising from investments in equity securities, the Company has carefully determined its investing portfolio and has set various stop loss points to ensure that stockholders are not exposed to significant risks.

The Company's investments in equity securities comprise domestic listed and unlisted stocks. The prices of equity securities would change due to the change of the future value of investee companies. If the prices of these equity securities had increased/decreased by 2% with all other variables held constant, other components of equity for the years ended December 31, 2016 and 2015 would have increased/decreased by \$96 and \$1,006, respectively as a result of gains/losses on equity securities classified as available-for-sale.

Interest rate risk

The Company's interest rate risk arises from short-term borrowings, long-term borrowings and bonds payable. Borrowings issued at variable rates expose the Company to cash flow interest rate risk which is partially offset by cash and cash equivalents held at variable rate. Borrowings issued at fixed rates expose the Company to fair value interest rate risk. During the years ended December 31, 2016 and 2015, the Company's borrowings at variable rate were denominated in the NTD. If interest rates on borrowings had been 0.1% higher/lower with all other variables held constant, post-tax profit for the years ended December 31, 2016

and 2015 would have decreased/increased by \$23,581 and \$11,041, respectively, mainly as a result of higher/lower interest expense on floating rate borrowings.

(b)Credit risk

- (i)Credit risk refers to the risk of financial loss to the Company arising from default by the clients or counterparties of financial instruments on the contract obligations. According to the Company's credit policy, each local entity in the Company is responsible for managing and analyzing the credit risk for each of their new clients before standard payment and delivery terms and conditions are offered. Internal risk control assesses the credit quality of the customers, taking into account their financial position, past experience and other factors. The utilization of credit limits is regularly monitored. Credit risk arises from cash and cash equivalents, derivative financial instruments and deposits with banks and financial institutions, as well as credit exposures to wholesale and retail customers, including outstanding receivables and committed transactions. For banks and financial institutions, only independently rated parties with good ratings are accepted.
- (ii)No credit limits were exceeded during the years ended December 31, 2016 and 2015, and management does not expect any significant losses from non-performance by these counterparties.
- (iii)For the credit ratings of the Company's financial assets, please refer to Note 6, "Financial assets".

(c)Liquidity risk

- (i)Cash flow forecasting is performed in Finance Division of the Company. Finance division monitors rolling forecasts of the Company's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the Company does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities.
- (ii)Surplus cash held by the operating entities over and above balance required for working capital management are transferred to the Company treasury. Company treasury invests surplus cash in interest bearing current accounts, time deposits, money market deposits and marketable securities, choosing instruments with appropriate maturities or sufficient liquidity to provide sufficient headroom as determined by the abovementioned forecasts. For more information on the money market position held by the Company as of December 31, 2016, and 2015, please refer to Note(6).
- (iii)The table below analyzes the Company's non-derivative financial liabilities and netsettled or gross-settled derivative financial liabilities into relevant maturity grouping based on the remaining period at the balance sheet date to the contractual maturity date for non-derivative financial liabilities and to the expected maturity date for derivative financial liabilities. The amounts disclosed in the table are the contractual undiscounted cash flows.

| December 31, 2016 | Less than | | Between 2 and | More than | |
|----------------------------|-------------|---------------|---------------|-------------|--|
| Non-derivative financial | 1 year | 2 years | 5 years | 5 years | |
| liabilities | | | | | |
| | Ф 10 000 | Φ | Ф | Φ | |
| Short-term borrowings | \$ 10,680 | \$ - | \$ - | \$ - | |
| Accounts payable | | | | | |
| (Including related | 1, 389, 522 | | | | |
| parties) Other payables | 1, 309, 322 | | | | |
| (Including related | | | | | |
| parties) | 5, 807, 955 | _ | _ | _ | |
| Bonds payable | 5, 601, 555 | | | | |
| (Including current | | | | | |
| portion) (Note) | 4, 549, 130 | 3, 692, 340 | 8, 179, 810 | 1,881,000 | |
| Long-term borrowings | 1, 010, 100 | 0, 002, 010 | 0, 110, 010 | 1, 001, 000 | |
| (Including current | | | | | |
| portion) (Note) | 64, 876 | 21, 736, 315 | 6, 744, 975 | _ | |
| portion) (1 (oto) | Less than | Between 1 and | Between 2 and | More than | |
| December 31, 2015 | 1 year | 2 years | 5 years | 5 years | |
| Non-derivative financial | | | <u> </u> | | |
| liabilities | | | | | |
| Short-term borrowings | \$ 52,575 | \$ - | \$ - | \$ - | |
| Notes payable | 7, 133 | Ψ _ | Ψ _ | Ψ _ | |
| Accounts payable | 1, 100 | | | | |
| (Including related | | | | | |
| parties) | 1, 521, 579 | _ | _ | _ | |
| Other payables | _,, | | | | |
| (Including related | | | | | |
| parties) | 5, 828, 115 | _ | _ | _ | |
| Bonds payable | | | | | |
| (Including current | | | | | |
| portion) (Note) | 4, 304, 330 | 4, 549, 130 | 10, 417, 430 | 3, 334, 820 | |
| Long-term borrowings | | | | | |
| (Including current | | | | | |
| portion) (Note) | 1, 059, 088 | 15, 736, 500 | 4, 369, 319 | _ | |

(Note) Including principals and interests.

(3) Fair value estimation

- A. Details of the fair value of the Company's financial assets and financial liabilities not measured at fair value are provided in Note 12(2). Details of the fair value of the Company's investment property measured at cost are provided in Note 6(10).
- B. The different levels that the inputs to valuation techniques are used to measure fair value of financial and non-financial instruments have been defined as follows:
 - Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. A market is regarded as active where a

- market in which transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis. The fair value of the Group's investment in listed stocks in included in Level 1.
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: Unobservable inputs for the asset or liability. The fair value of the Group's investment in equity investment without active market and investment property is included in Level 3.
- C. The related information of financial and non-financial instruments measured at fair value by level on the basis of the nature, characteristics and risks of the assets and liabilities at December 31, 2016 and 2015 is as follows:

| December 31, 2016 | Level 1 | Level 2 | Level 3 | Total |
|-----------------------------------|----------------------|--|-----------------|---------------|
| Assets | | | | |
| Recurring fair value measurements | | | | |
| Financial assets: | | | | |
| Available-for-sale financial | | | | |
| assets | | | | |
| Equity securities | \$ _ | <u>\$ -</u> | <u>\$6, 150</u> | \$ 6,150 |
| December 31, 2015 | Level 1 | Level 2 | Level 3 | Total |
| Assets | | | | |
| Recurring fair value measurements | | | | |
| Financial assets: | | | | |
| Financial assets at fair | | | | |
| value through profit or | | | | |
| loss | | | | |
| Beneficiary certificates | \$3,600,000 | \$ - | \$ - | \$3,600,000 |
| Available-for-sale financial | | | | |
| assets | | | | |
| Equity securities | 26, 220 | | 6, 150 | 32, 370 |
| | <u>\$3, 626, 220</u> | <u>\$ </u> | <u>\$6, 150</u> | \$3, 632, 370 |
| | | 0 | | 0.11 |

D. The methods and assumptions the Company used to measure fair value are as follows: The instruments the Company used market quoted prices as their fair values (that is, Level 1) are listed below by characteristics:

Listed shares Open-end fund

Market quoted price Closing Price Net asset value

- E. For the years ended December 31, 2016 and 2015, there was no transfer between Level 1 and Level 2.
- F. For the years ended December 31, 2016 and 2015, there was no transfer into or out from Level 3.
- G. Financial planning division is in charge of valuation procedures for fair value measurements being categorised within Level 3, which is to verify independent fair value of financial instruments. Such assessment is to ensure the valuation results are reasonable by applying independent information to make results close to current market conditions, confirming the resource of information is independent, reliable and in line with other resources and represented

- as the exercisable price, and frequently calibrating valuation model, performing back-testing, updating inputs used to the valuation model and making any other necessary adjustments to the fair value.
- H. The Group has carefully assessed the valuation models and assumptions used to measure fair value; therefore, the fair value measurement is reasonable. However, use of different valuation models or assumptions may result in different measurement. The following is the effect of profit or loss or of other comprehensive income from financial assets and liabilities categorised within Level 3 if the inputs used to valuation models have changed:

| | Fair ' | Value | | Significant | Relationship of |
|-------------------------|--------------|-----------------|-----------------|----------------|-----------------|
| | December 31, | December 31, | Valuation | unobservbale | inputs to fair |
| | 2016 | 2015 | technique | input | value |
| Non-derivative equity | | | | | |
| Beneficiary certificate | \$ 6,150 | <u>\$ 6,150</u> | Net asset value | Not applicable | Not applicable |

13. SIGNIFICANT TRANSACTIONS INFORMATION

(1) Significant transactions information

- A. Loans to others: Please refer to table 1.
- B. Provision of endorsements and guarantees to others: Please refer to table 2.
- C. Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures): Please refer to table 3.
- D. Acquisition or sale of the same security with the accumulated cost exceeding \$300 million or 20% of the Company's paid-in capital: Please refer to table 4.
- E. Acquisition of real estate reaching \$300 million or 20% of paid-in capital or more: None.
- F. Disposal of real estate reaching \$300 million or 20% of paid-in capital or more: None.
- G. Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 5.
- H. Receivables from related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 6.
- I. Trading in derivative instruments undertaken during the reporting periods: Please refer to Note 6(2) and table 7.
- J. Significant inter-company transactions during the reporting periods: Please refer to table 8.

(2) Information on investees

Names, locations and other information of investee companies (not including investees in Mainland China): Please refer to table 9.

(3) Information on investments in Mainland China

- A. Basic information: Please refer to table 10.
- B. Significant transactions, either directly or indirectly through a third area, with investee companies in the Mainland Area: None.

14. SEGMENT INFORMATION

Not applicable.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES CONSOLIDATED FINANCIAL STATEMENTS AND REPORT OF INDEPENDENT ACCOUNTANTS DECEMBER 31, 2016 AND 2015

For the convenience of readers and for information purpose only, the auditors' report and the accompanying financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. In the event of any discrepancy between the English version and the original Chinese version or any differences in the interpretation of the two versions, the Chinese-language auditors' report and financial statements shall prevail.

UNI-PRESIDENT ENTERPRISES CORP.

<u>Declaration of Consolidated Financial Statements of Affiliated Enterprises</u>

For the year ended December 31, 2016, pursuant to "Criteria Governing Preparation of Affiliation Reports, Consolidated Business Reports and Consolidated Financial Statements of Affiliated Enterprises," the entities that are required to be included in the consolidated financial statements of affiliates, are the same as the entities required to be included in the consolidated financial statements under International Financial Reporting Standards 10. In addition, information required to be disclosed in the consolidated financial statements of affiliates is included in the aforementioned consolidated financial statements. Accordingly, it is not required to prepare a separate set of consolidated financial statements of affiliates.

Hereby declare,

UNI-PRESIDENT ENTERPRISES CORP.

By

Alex Lo

Chairman

March 29, 2017.

REPORT OF INDEPENDENT ACCOUNTANTS TRANSLATED FROM CHINESE

To the Board of Directors and Shareholders of Uni-President Enterprises Corp.

Opinion

We have audited the accompanying consolidated balance sheets of Uni-President Enterprises Corp. and its subsidiaries (the "Group") as at December 31, 2016 and 2015, and the related consolidated statements of comprehensive income, of changes in equity and of cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, based on our audits and reports of other independent accountants (Please refer to *Other Matter* section), the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2016 and 2015, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with the "Regulations Governing the Preparation of Financial Reports by Securities Issuers" and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the Financial Supervisory Commission.

Basis for opinion

We conducted our audits in accordance with the "Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants" and generally accepted auditing standards in the Republic of China ("ROC GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the Code of Professional Ethics for Certified Public Accountants in the Republic of China (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. Based on our audits and reports from independent accountants, we believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Group's consolidated financial statements of the year 2016. These matters were addressed in the context of our audit of the consolidated financial statements as a whole and, in forming our opinion thereon, we do not provide a separate opinion on these matters.

Operating revenue - Sales of goods in Mainland China

Description

Please refer to Notes 4(33) and 6(26) to the consolidated financial statements for the accounting policy of operating revenue and the details of revenue items relating to this key audit matter.

The Group is engaged in large volume of revenue transactions generated from sales to a large number of customers, including direct customers and distributors in many different areas in Mainland China. For customers and distributors with farther distance or located in remote areas, it needs more time for good transportation and customer reception, which involves complicated judgements in determing the timing of transferring the rights and obligations and risks and awards of goods to customers. As a result, it has been identified as one of the key audit matters of our annual audit of 2016.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- 1. We understood, evaluated and validated management's controls in respect of the Group's sales transactions. In addition, we understood and tested the general control environment of the Group's information technology systems and the automatic controls that were related to sales of goods and revenue recognition.
- 2. We conducted testing of revenue recorded covering different locations and customers, using sampling techniques, by examining the relevant supporting documents including customer orders, goods delivery notes and customer's receipt notes. In addition, we confirmed customers' balances and transactions on a sampling basis, by considering the amount, nature and characteristics of those customers.
- 3. We tested sales transactions that took place shortly before and after the balance sheet date, by reconciling recognised revenue with the goods delivery notes and customers' receipt notes, to assess whether revenue was recognised in the correct reporting periods.

Completeness and accuracy of retail sales revenue

Description

Please refer to Notes 4(33) and 6(26) to the consolidated financial statements for the accounting policy of operating revenue and the details of revenue items relating to this key audit matter.

Retail sales revenue is recorded by point-of-sale (POS) terminals, which collect the information of item names of merchandise, quantity, sales price and total sales amount of each transaction using pre-

established merchandise master file data (which contains information such as item names of merchandise, cost of purchase, retail price, combination sales promotions, etc.). After the daily closing process, each store manager uploads their sales information to the Enterprise Resource Planning ("ERP") system, which summarizes all sales and automatically generates sales revenue journal entries. Each store manager also prepares a daily cash report, which summarizes amounts of sales and methods of collections (including cash, gift certificates, credit cards and electronic payment devices, etc.) and cash from daily sales is deposited to the bank.

As retail sales revenue comprises numerous small amount transactions and highly relies on the POS and ERP systems, the process of summarizing and recording sales revenue by these systems is important with regard to the completeness and accuracy of the retail sales revenue figures, and has thus been identified as one of the key audit matters of our annual audit of 2016.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- 1. We inspected and checked whether additions and changes to the merchandise master file data had been properly approved and supported by relevant documents;
- 2. We inspected and checked whether approved additions and changes to the merchandise master file data had been correctly entered in the merchandise master file;
- 3. We inspected and checked whether merchandise master file data had been periodically transferred to POS terminals in stores;
- 4. We inspected and checked whether sales information in POS terminals had been periodically and completely transferred to the ERP system and sales revenue journal entries were automatically generated;
- 5. We inspected manual sales revenue journal entries and relevant documents;
- 6. We inspected daily cash reports and relevant documents;
- 7. We inspected cash deposit amounts recorded in daily cash reports and agreed them to bank remittance amounts.

Cost-to-retail ratio of retail inventory method

Description

Please refer to Notes 4(13) and 6(6) to the consolidated financial statements for the accounting policy of inventories and cost of goods sold and the details of inventory items relating to this key audit matter.

As retailing business involves various kinds of merchandise, the retail inventory method is used to estimate the ending balance of inventory and the cost of goods sold. The retail inventory method applies a ratio of costs over retail prices of goods purchased (known as cost-to-retail ratio) to come out with an estimate of the ending balance of inventory and the cost of goods sold. The determination of the cost-to-retail ratio relies highly on costs and retail prices information recorded in the accounting system, and has thus been identified as one of the key audit matters of our annual audit of 2016.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- 1. We interviewed the management to understand the calculation process of the cost-to-retail ratio under the retail inventory method, and inspected whether it had been consistently applied in the comparative periods of the financial statements;
- We inspected and checked whether additions and changes to the merchandise master file data (including item names of merchandise, cost of inventory, retail price, combination sales promotions, etc.) had been properly approved and the data had been correctly entered in the merchandise master file;
- 3. We inspected and checked whether costs and retail prices of inventory purchased as per delivery receipts were in agreement with POS purchase records after acceptance of the inventory;
- 4. We inspected and checked whether the POS records for costs and retail prices of inventory purchased were periodically and completely transferred to the ERP system and that the records could not be changed manually.
- 5. We recalculated the cost-to-retail ratio to verify its accuracy.

Impairment loss on investment properties

Description

Please refer to Notes 4(19), 4(21), 6(13) and 6(15) to the consolidated financial statements for the accounting policy and the details of investment properties and impairment of non-financial assets relating to this key audit matter.

President Entertainment Corp., one of the subsidiaries of the Group, was engaged in an investment and development plan in entertainment and leisurement business. Due to sebsequent changes in environment protection laws and regulations, the investment and development plan was not able to continue as originally intended. Accordingly, President Entertainment Corp. recognized an impairment loss of \$1,661,499 thousand. As the objective evidences used as indications of impairment and the various comprehensive factors applied in determining the recoverable amounts of assets subject to impairment testing involve management's critical accounting judgement and assumption uncertainty, and has thus been identified as one of the key audit matters of our annual audit of 2016.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- 1. We discussed with the management about this investment and development plan in entertainment and leisurement business, and evaluated their intentions and abilities to carry forward the plan by reviewing the business decisions made and performed by the management in the past.
- 2. We verified whether the objective evidences, evaluation processes and other factors used as indications of impairment by the management were consistently applied, and we also verified the reliability of the underlying documents.
- 3. We obtained the real estate appraisal report issued by an independent appraiser engaged by the management as part of our audit evidence and performed the following procedures:
 - (1) Evaluate independent appraiser's professional capacity, competence and objectivity.
 - (2) Examine the geographic areas and timing of the appraisal, verified the relevance with our audit.
 - (3) Evaluate the appropriateness of appraisal methods, relevance and reasonableness of significant assumptions applied in the appraisal report.

Other matter - The report of other independent accountants

We did not audit the financial statements of certain consolidated subsidiaries and investments accounted for under the equity method that are included in the consolidated financial statements. Those financial statements were audited by other independent accountants whose reports thereon have been furnished to us, and our opinion expressed herein, insofar as it relates to the amounts included in the financial statements and the information disclosed in Note 13 relative to these investments, is based solely on the audit reports of other independent accountants. Total assets of these subsidiaries and investments amounted to \$21,114,131 thousand and \$21,023,978 thousand, representing 5.58% and 5.27% of the

related consolidated totals, as of December 31, 2016 and 2015, repectively, and total operating revenues of \$26,410,816 thousand and \$22,433,140 thousand, constituting 6.39% and 5.39% of the related consolidated totals for the years then ended, respectively. Investments in these companies' related share of profit of associates and joint ventures accounted for under the equity method amounted to \$1,081,320 thousand and \$1,136,234 thousand, constituting 6.68% and 6.52% of the consolidated total other comprehensive income for the years then ended, respectively.

Other matter – Parent company only financial reports

We have audited and expressed an unmodified opinion on the parent company only financial statements of Uni-President Enterprises Corp. as at and for the years ended December 31, 2016 and 2015.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the "Regulations Governing the Preparation of Financial Reports by Securities Issuers" and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the Financial Supervisory Commission, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including audit committee, are responsible for overseeing the Group's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free of material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee

that an audit conducted in accordance with ROC GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ROC GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 1. Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- 5. Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Lin, Tzu-Yu

Independent Accountants

Chou, Chien-Hung

PricewaterhouseCoopers, Taiwan Republic of China March 29, 2017

The accompanying consolidated financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying consolidated financial statements and report of independent accountants are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.

As the financial statements are the responsibility of the management, PricewaterhouseCoopers cannot accept any liability for the use of, or reliance on, the English translation or for any errors or misunderstandings that may derive from the translation.

<u>UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES</u> <u>CONSOLIDATED BALANCE SHEETS</u> (Expressed in thousands of New Taiwan dollars)

| | Acceta | Notes | | December 31, 2010 AMOUNT | | | December 31, 2015 AMOUNT % | | | | |
|--------------|-------------------------------------|---------------------|----|-----------------------------|-----|----|----------------------------|-----|--|--|--|
| - | Assets Current assets | Notes | | AMOUNT | % | | AMOUNT | | | | |
| 1100 | Cash and cash equivalents | 6(1) | \$ | 56,334,630 | 15 | \$ | 45,034,743 | 11 | | | |
| 1110 | Financial assets at fair value | 6(2) | Ψ | 30,334,030 | 13 | Ψ | 73,037,773 | 11 | | | |
| 1110 | through profit or loss - current | 0(2) | | 6,033,382 | 2 | | 15,199,461 | 4 | | | |
| 1150 | Notes receivable, net | 6(3)(4) and 7 | | 1,530,763 | _ | | 1,750,782 | | | | |
| 1170 | Accounts receivable, net | 6(4), 7 and 8 | | 15,346,112 | 4 | | 16,041,994 | 4 | | | |
| 1200 | Other receivables | 6(4)(5) | | 7,125,917 | 2 | | 2,829,342 | 1 | | | |
| 1220 | Current income tax assets | 6(32) | | 236,496 | _ | | 282,252 | _ | | | |
| 130X | Inventory | 6(6)(12) and 8 | | 30,616,333 | 8 | | 34,344,392 | 9 | | | |
| 1410 | Prepayments | 0(0)(12) and 0 | | 4,271,619 | 1 | | 11,580,174 | 3 | | | |
| 1460 | Non-current assets held for sale, | 6(7)(12) | | 4,271,019 | 1 | | 11,300,174 | 3 | | | |
| 1400 | net | 0(7)(12) | | 7,854,383 | 2 | | | | | | |
| 1470 | Other current assets | 8 | | | 2 | | 11 417 109 | 2 | | | |
| 1470 11XX | Total current assets | 0 | | 10,469,366 | 3 | _ | 11,417,198 | 3 | | | |
| ΠΛΛ | | | | 139,819,001 | 37 | _ | 138,480,338 | 35 | | | |
| 1502 | Non-current assets | C(0)(0)(11) 1.0 | | | | | | | | | |
| 1523 | Available-for-sale financial assets | 6 6(8)(9)(11) and 8 | | 5 000 605 | | | 6 510 400 | 2 | | | |
| 15.40 | - non-current | (0)(11) | | 5,833,607 | 2 | | 6,518,489 | 2 | | | |
| 1543 | Financial assets carried at cost - | 6(9)(11) and 8 | | 2 002 405 | | | 2 540 422 | | | | |
| | non-current | | | 2,882,485 | 1 | | 2,769,432 | 1 | | | |
| 1546 | Investments in debt instrument | 6(10) | | | | | | | | | |
| | without active markets - non- | | | | | | | | | | |
| | current | | | 321,403 | - | | 327,134 | - | | | |
| 1550 | Investments accounted for under | 6(11) and 8 | | | | | | | | | |
| | equity method | | | 33,455,146 | 9 | | 37,077,122 | 9 | | | |
| 1600 | Property, plant and equipment | 6(12)(15) and 8 | | 148,760,628 | 39 | | 160,483,756 | 40 | | | |
| 1760 | Investment property, net | 6(12)(13)(15) and 8 | | 17,802,717 | 5 | | 19,228,673 | 5 | | | |
| 1780 | Intangible assets | 6(14)(15) | | 2,569,940 | 1 | | 2,769,998 | 1 | | | |
| 1840 | Deferred income tax assets | 6(32) | | 5,018,733 | 1 | | 5,244,920 | 1 | | | |
| 1915 | Prepayments for equipment | 6(12) | | 684,828 | - | | 1,309,602 | - | | | |
| 1920 | Guarantee deposits paid | 6(2) and 8 | | 2,942,123 | 1 | | 3,037,427 | 1 | | | |
| 1985 | Long-term prepaid rents | 6(15) and 8 | | 13,129,124 | 3 | | 14,232,045 | 3 | | | |
| 1990 | Other non-current assets | 6(15)(21), 7 and 8 | | 5,365,730 | 1 | | 7,469,553 | 2 | | | |
| 15XX | Total non-current assets | | | 238,766,464 | 63 | | 260,468,151 | 65 | | | |
| 1XXX | Total assets | | Φ. | 378,585,465 | 100 | \$ | 398,948,489 | 100 | | | |

(Continued)

<u>UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES</u> <u>CONSOLIDATED BALANCE SHEETS</u> (Expressed in thousands of New Taiwan dollars)

| | | | December 31, 2016 | ń | December 31, 2015 | i |
|--------------|-------------------------------------|-----------------|-------------------|-----|-------------------|-----|
| | Liabilities and Equity | Notes | AMOUNT | % | AMOUNT | % |
| | Current liabilities | | | | | |
| 2100 | Short-term borrowings | 6(16) and 8 | \$ 25,508,260 | 7 | \$ 35,076,443 | 9 |
| 2110 | Short-term notes and bills payable | 6(17) and 8 | 8,039,804 | 2 | 7,304,775 | 2 |
| 2120 | Financial liabilities at fair value | 6(2) | | | | |
| | through profit or loss - current | , | 323 | _ | 9,706 | _ |
| 2150 | Notes payable | 7 | 2,275,427 | 1 | 1,288,778 | _ |
| 2170 | Accounts payable | 7 | 28,608,549 | 8 | 30,007,032 | 8 |
| 2200 | Other payables | 6(18) | 43,346,808 | 11 | 44,810,717 | 11 |
| 2230 | Current income tax liabilities | 6(32) | 2,931,106 | 1 | 1,904,353 | 1 |
| 2260 | Liabilities directly associated | 6(7) | 2,731,100 | • | 1,701,333 | • |
| | with non-current assets held for | 5(7) | | | | |
| | sale | | 4,450,816 | 1 | _ | _ |
| 2310 | Advance receipts | | 12,397,660 | 3 | 13,888,674 | 3 |
| 2320 | Long-term liabilities, current | 6(19)(20) and 8 | 12,377,000 | 5 | 13,000,074 | J |
| 2320 | portion | 0(17)(20) and 0 | 13,187,752 | 3 | 15,907,070 | 4 |
| 2399 | Other current liabilities | | 251,429 | 5 | 228,614 | 4 |
| 21XX | Total current liabilities | | | 27 | | 20 |
| 21111 | | | 140,997,934 | 37 | 150,426,162 | 38 |
| 2520 | Non-current liabilities | C(10) | 16 170 050 | 4 | 20 201 702 | 7 |
| 2530 | Corporate bonds payable | 6(19) | 16,179,950 | 4 | 28,201,782 | 7 |
| 2540 | Long-term borrowings | 6(20) and 8 | 44,485,418 | 12 | 41,672,882 | 10 |
| 2570 | Deferred income tax liabilities | 6(32) | 4,695,750 | 1 | 4,454,907 | 1 |
| 2640 | Net defined benefit liabilities - | 6(21) | | | | _ |
| | non-current | | 9,617,638 | 3 | 9,750,380 | 2 |
| 2645 | Guarantee deposits received | | 6,446,913 | 2 | 6,378,760 | 2 |
| 2670 | Other non-current liabilities | | 3,461,596 | 1 | 2,373,879 | 1 |
| 25XX | Total non-current liabilities | | 84,887,265 | 23 | 92,832,590 | 23 |
| 2XXX | Total liabilities | | 225,885,199 | 60 | 243,258,752 | 61 |
| | Equity attributable to owners of | | | | | |
| | parent | | | | | |
| | Share capital | | | | | |
| 3110 | Share capital - common stock | 6(22) | 56,820,154 | 15 | 56,820,154 | 14 |
| | Capital reserves | | | | | |
| 3200 | Capital surplus | 6(23)(34) | 3,900,138 | 1 | 3,957,172 | 1 |
| | Retained earnings | 6(22)(24)(32) | | | | |
| 3310 | Legal reserve | | 15,136,198 | 4 | 13,725,414 | 3 |
| 3320 | Special reserve | | 4,042,765 | 1 | 4,043,384 | 1 |
| 3350 | Unappropriated retained earnings | | 16,329,791 | 4 | 15,109,863 | 4 |
| | Other equity interest | | | | | |
| 3400 | Other equity interest | 6(25) | (1,823,199) | _ | 2,680,259 | 1 |
| 31XX | Equity attributable to owners | | ` | | | |
| | of the parent | | 94,405,847 | 25 | 96,336,246 | 24 |
| 36XX | Non-controlling interest | 4(3) and 6(34) | 58,294,419 | 15 | 59,353,491 | 15 |
| 3XXX | Total equity | (-, () | 152,700,266 | 40 | 155,689,737 | 39 |
| J111111 | Contingent Liabilities and | 6(35), 7 and 9 | 132,100,200 | | | |
| | Commitments | 0(33), / and / | | | | |
| 3X2X | Total liabilities and equity | | ¢ 270 505 165 | 100 | ¢ 200 040 400 | 100 |
| <i>J</i> ΛΔΛ | rotal narmines and equity | | \$ 378,585,465 | 100 | \$ 398,948,489 | 100 |
| | | | | | | |

The accompanying notes are an integral part of these consolidated financial statements.

<u>UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES</u> <u>CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME</u> (Expressed in thousands of New Taiwan dollars, except for earnings per share amounts)

| | | | | Yea | Year ended December 31 | | | | | | |
|------|-----------------------------------|---------------------|----|----------------|------------------------|----------------|-----|--|--|--|--|
| | | | | 2016 | - Clided Decel | 2015 | | | | | |
| | Items | Notes | | AMOUNT | % | AMOUNT | % | | | | |
| 4000 | Operating revenue | 6(26) and 7 | \$ | 413,364,315 | 100 \$ | 416,151,323 | 100 | | | | |
| 5000 | Operating costs | 6(6)(14)(30)(31) | | | | | | | | | |
| | | and 7 | (| 275,714,218) (| 67) (| 278,229,027) (| 67) | | | | |
| 5900 | Net operating margin | | | 137,650,097 | 33 | 137,922,296 | 33 | | | | |
| | Operating expenses | 6(14)(30)(31)(35) | | | | | | | | | |
| | | and 7 | | | | | | | | | |
| 6100 | Selling expenses | | (| 94,013,752) (| 23) (| 94,243,220) (| 23) | | | | |
| 6200 | General and administrative | | | | | | | | | | |
| | expenses | | (| 21,555,416) (| 5) (| 21,054,486) (| 5) | | | | |
| 6300 | Research and development | | | | | | | | | | |
| | expenses | | (| 989,863) | - (| 986,858) | _ | | | | |
| 6000 | Total operating expenses | | (| 116,559,031) (| 28) (| 116,284,564) (| 28) | | | | |
| 6900 | Operating profit | | | 21,091,066 | 5 | 21,637,732 | 5 | | | | |
| | Non-operating income and | | | | | | | | | | |
| | expenses | | | | | | | | | | |
| 7010 | Other income | 6(13)(27) and 7 | | 5,579,489 | 2 | 5,725,693 | 1 | | | | |
| 7020 | Other gains and losses | 4(3), | | | | | | | | | |
| | | 6(2)(7)(8)(9)(15)(2 | 2 | | | | | | | | |
| | | 8) | | 1,221,784 | - (| 2,147,021) | - | | | | |
| 7050 | Finance costs | 6(12)(29) | (| 2,237,211) | - (| 2,418,953) (| 1) | | | | |
| 7060 | Share of profit of associates and | 6(11) | | | | | | | | | |
| | joint ventures accounted for | | | | | | | | | | |
| | under equity method | | | 4,847,214 | 1 | 4,451,909 | 1 | | | | |
| 7000 | Total non-operating income | | | | | | | | | | |
| | and expenses | | | 9,411,276 | 3 | 5,611,628 | 1 | | | | |
| 7900 | Profit before income tax | | | 30,502,342 | 8 | 27,249,360 | 6 | | | | |
| 7950 | Income tax expense | 6(32) | (| 6,826,906) (| 2) (| 5,656,195) (| 1) | | | | |
| 8200 | Profit for the year | | \$ | 23,675,436 | 6 \$ | 21,593,165 | 5 | | | | |

(Continued)

<u>UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES</u> <u>CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME</u> (Expressed in thousands of New Taiwan dollars, except for earnings per share amounts)

| | | | | Yea | r ended | Decei | mber 31 | |
|------|--|----------|-----------------|--------------|---------|-------|--------------|------|
| | | | | 2016 | | | 2015 | |
| | Items | Notes | | AMOUNT | % | | AMOUNT | % |
| | Other comprehensive income | | | | | | | |
| | (loss) Components of other | | | | | | | |
| | components of other comprehensive income (loss) that | | | | | | | |
| | will not be reclassified to profit | | | | | | | |
| | or loss | | | | | | | |
| 8311 | Remeasurement of defined | 6(21) | | | | | | |
| | benefit obligations | -() | (\$ | 795,642) | _ | (\$ | 559,347) | _ |
| 8320 | Share of other comprehensive | | | ,, | | . , | ,, | |
| | loss of associates and joint | | | | | | | |
| | ventures accounted for using | | | | | | | |
| | equity method | | (| 61,769) | - | (| 62,224) | - |
| 8349 | Income tax related to | 6(32) | | | | | | |
| | components of other | | | | | | | |
| | comprehensive income that will | | | | | | | |
| | not be reclassified to profit or | | | | | | | |
| | loss | | | 135,166 | - | | 90,028 | - |
| | Components of other | | | | | | | |
| | comprehensive income (loss) that | | | | | | | |
| | will be reclassified to profit or | | | | | | | |
| 0261 | loss | | | | | | | |
| 8361 | Financial statements translation | | , | (227 125) (| 2) | , | 2 221 020) (| 1 \ |
| 8362 | differences of foreign operations Unrealized loss on valuation of | 6(0) | (| 6,237,125) (| 2) | (| 2,331,830) (| 1) |
| 8302 | available-for-sale financial | 6(8) | | | | | | |
| | assets | | (| 244,505) | | (| 1,284,971) | |
| 8370 | Share of other comprehensive | | (| 244,303) | - | (| 1,204,971) | - |
| 0370 | loss of associates and joint | | | | | | | |
| | ventures accounted for under | | | | | | | |
| | equity method | | (| 274,781) | _ | (| 35,173) | _ |
| 8399 | Income tax related to | 6(8)(32) | (| 271,701) | | (| 33,173) | |
| | components of other | ,,,,, | | | | | | |
| | comprehensive income that will | | | | | | | |
| | be reclassified to profit or loss | | (| 8,947) | - | | 14,465 | - |
| 8300 | Total other comprehensive loss | | | | | | | |
| | for the year | | (\$ | 7,487,603) (| 2) | (\$ | 4,169,052) (| 1) |
| 8500 | Total comprehensive income for | | | | | | | |
| | the year | | \$ | 16,187,833 | 4 | \$ | 17,424,113 | 4 |
| | Profit attributable to: | | | | | | | |
| 8610 | Owners of the parent | | \$ | 14,526,719 | 4 | \$ | 14,107,839 | 3 |
| 8620 | Non-controlling interest | | | 9,148,717 | 2 | | 7,485,326 | 2 |
| | Net income | | \$ | 23,675,436 | 6 | \$ | 21,593,165 | 5 |
| | Comprehensive income | | | | | | | |
| | attributable to: | | | | | | | |
| 8710 | Owners of the parent | | \$ | 9,490,666 | 2 | \$ | 11,866,078 | 3 |
| 8720 | Non-controlling interest | | | 6,697,167 | 2 | | 5,558,035 | 1 |
| | Net comprehensive income | | \$ | 16,187,833 | 4 | \$ | 17,424,113 | 4 |
| | Earnings per share (in dollars) | 6(33) | | | | | | |
| 9750 | Basic | 0(33) | \$ | | 2.56 | \$ | | 2.48 |
| 9850 | Diluted | | <u>\$</u> \$ | | 2.54 | \$ | | 2.47 |
| 70JU | Diluteu | | Φ | | 2.34 | Φ | | 2.41 |

The accompanying notes are an integral part of these consolidated financial statements.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (Expressed in thousands of New Taiwan dollars)

| | | | | | Equity attributable | Equity attributable to owners of the parent | nt | | | | |
|---|-----------|---------------------------------|-----------------|---------------|---------------------|---|---------------------------------------|--|-------------------------|--------------------------|----------------|
| | | | | | Retained earnings | | Otherec | Other equity interest | | | |
| | Notes | Share capital - common stock | Capital surplus | Legal reserve | Special reserve | Unappropriated retained earnings | Currency translation difference | Unrealized gain or loss on available-for-sale financial assets | Total | Non-controlling interest | Total equity |
| | | | 4 |) | 4 | 0 | | | | | |
| For the year ended December 31, 2015 Balance at January 1, 2015 | | \$ 54,634,763 | \$ 3,848,490 | \$ 12,613,131 | \$ 4,045,085 | \$ 12,291,654 | \$ 3,219,932 | \$ 1,357,298 | \$ 92,010,353 | \$ 58,628,780 | \$ 150,639,133 |
| Distribution of 2014 consolidated net income: | | | | | | | | | | | |
| Legal reserve | | • | • | 1,112,283 | • | (1,112,283) | • | • | • | • | • |
| Cash dividends | 6(24) | • | • | | • | (7,648,867) | • | • | (7,648,867) | • | (7,648,867) |
| Stock dividends | 6(22)(24) | 2,185,391 | • | • | • | (2,185,391) | • | • | | • | |
| Consolidated net income for the year ended December 31, 2015 | | 1 | | | | 14,107,839 | • | | 14,107,839 | 7,485,326 | 21,593,165 |
| Other comprehensive income for the year ended December 31, 2015 | 6(25) | , | , | , | , | 344,790) | 344,790) (1,094,533) | _ | 802,438) (2,241,761) (| | _ |
| Adjustment for change in capital reserve of investee companies | 6(23) | ٠ | 10.272 | | | | | | 10,272 | | |
| Difference between the acquisition or disposal price and carrying amounts of subsidiaries | 6(23)(34) | 1 | 37,104 | • | • | • | 1 | | 37,104 | 213,408 | 250,512 |
| Adjustment of capital reserve due to change in interests in associates | 6(23) | , | 65,101 | , | , | • | , | • | 65,101 | | 65,101 |
| Disposal of investments accounted for under the equity method | 6(23) | 1 | 3.795) | | | 1 | | | 3,795) | ı | 3.795) |
| Reversal of special reserve | 6(24) | • | | • | (1,701) | 1,701 | • | • | | • | |
| Non-controlling interest | | | ' | | ' | | | | ' | (5,046,732) | (5,046,732) |
| Balance at December 31, 2015 | | \$ 56,820,154 | \$ 3,957,172 | \$ 13,725,414 | \$ 4,043,384 | \$ 15,109,863 | \$ 2,125,399 | \$ 554,860 | \$ 96,336,246 | \$ 59,353,491 | \$ 155,689,737 |

(Continued)

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (Expressed in thousands of New Taiwan dollars)

| | | | Total equity | | \$ 155,689,737 | | 1 | (11,364,031) | 23,675,436 | |) (/,48/,603) | (19.196) | |) (340,854) | | 65,025 | | |) (7,002,204) | \$ 152,700,266 |
|---|-----------------------|---|-------------------------------|--------------------------------------|----------------------------|---|---------------|----------------|--|---|-------------------------|--|--|--|--|-------------------------|--------------------------|-----------------------------|--------------------------|------------------------------|
| | | Non-controlling | interest | | \$ 59,353,491 | | • | • | 9,148,717 | | (7,451,550) | ' | | (248,282) | | • | (505,753) | • | 7,002,204 | \$ 58,294,419 |
| Equity attributable to owners of the parent | | | Total | | \$ 96,336,246 | | | (11,364,031) | 14,526,719 | 0.50 200 3 | 120,709) (5,050,053) (| (19.196) | | (92,572) | | 65,025 | (10,291) | 1 | | \$ 94,405,847 |
| | / interest | Unrealized gain or loss on available-for-sale financial | assets | | 554,860 | | | • | 1 | 000 | 170,709) | , | | | | | • | • | | 434,151 |
| | Other equity interest | Currency translation | difference | | \$ 2,125,399 \$ | | | | 1 | 7 000 1 | 332,393) (4,382,749) (| 1 | | | | | | | | (\$ 2,257,350) |
| | Retained earnings | Unappropriated | retained earnings | | \$ 15,109,863 | | (1,410,784) | (11,364,031) | 14.526.719 | (303 663 | (666,266) | | | | | | | 619 | | \$ 16,329,791 |
| Equity attributable t | | | Special reserve | | \$ 4,043,384 | | | | 1 | | | | | | | | | (619) | | \$ 4,042,765 |
| | | | Legal reserve | | \$ 13,725,414 | | 1,410,784 | | 1 | | | | | • | | • | | • | • | \$ 15,136,198 |
| | | | Capital surplus Legal reserve | | \$ 56,820,154 \$ 3,957,172 | | | • | 1 | | | (19.196) | | (92,572) | | 65,025 | (10,291) | • | • | \$ 3,900,138 |
| | | Share capital - | common stock | | \$ 56,820,154 | | | | 1 | | | | | • | | | | • | • | \$ 56,820,154 |
| | | | Notes | | | | | 6(24) | | 6(25) | | 6(23) | 6(23)(34) | | 6(23) | | 6(23)(36) | 6(24) | | |
| 2 | | | | For the year ended December 31, 2016 | Balance at January 1, 2016 | Distribution of 2015 consolidated net income: | Legal reserve | Cash dividends | Consolidated net income for the year ended December 31, 2016 | Other comprehensive income for the year ended | December 31, 2010 | Adjustment for change in capital reserve of investee companies | Difference between the acquisition or disposal | price and carrying amounts of subsidiaries | Adjustment of capital reserve due to change in | interests in associates | Disposal of subsidiaries | Reversal of special reserve | Non-controlling interest | Balance at December 31, 2016 |

The accompanying notes are an integral part of these consolidated financial statements.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

(Expressed in thousands of New Taiwan dollars)

| | | | For the years end | ded Dec | ember 31, |
|--|-----------------|----|-------------------|---------|------------|
| | Notes | | 2016 | - | 2015 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | | |
| Profit before tax | | \$ | 30,502,342 | \$ | 27,249,360 |
| Adjustments | | Ψ | 30,302,342 | Ψ | 27,247,300 |
| Adjustments to reconcile profit (loss) | | | | | |
| Loss (gain) on financial assets at fair value through profit and loss | 6(2)(28) | | 12,656 | (| 37,742 |
| Provision for doubtful accounts | 6(4) | | 134,630 | (| 328,615 |
| (Reversal of allowance) provision for inventory market price decline | 6(6) | (| 58,497) | | 335,354 |
| Gain on disposal of non-current assets held for sale | 6(7)(28) | (| 1,528,552) | (| 452,780 |
| Loss (gain) on disposal of available-for-sale financial assets | 6(28) | (| 73,459 | (| 450,195 |
| Gain on disposal of financial assets carried at cost | 6(28) | (| 1,175,952) | | 44,040 |
| Impairment loss on financial assets | 6(8)(9)(28) | (| 312,728 | | 185,360 |
| Gain on disposal of subsidiaries | 4(3), 6(28)(36) | (| 2,536,835) | | 103,300 |
| Share of profit of associates and joint ventures accounted for under the | 6(11) | (| 2,330,033) | | |
| equity method | | (| 4,847,214) | (| 4,451,909 |
| Gain on disposal of investments accounted for under the equity | 6(28) | | | | |
| method | | (| 1,655) | (| 171,503 |
| Depreciation on property, plant and equipment | 6(12)(30) | | 18,951,650 | | 18,919,033 |
| Loss on disposal of property, plant and equipment | 6(28) | | 146,122 | | 178,140 |
| Depreciation on investment properties | 6(13)(30) | | 309,183 | | 309,994 |
| Gain on disposal of investment properties | 6(28) | (| 5,888) | (| 1,903 |
| Loss on disposal of intangible assets | 6(28) | | - | | 9,645 |
| Amortization | 6(14)(30) | | 393,377 | | 362,839 |
| Amortization of long-term prepaid rents | | | 366,196 | | 377,763 |
| Impairment loss on non-financial assets | 6(15)(28) | | 1,956,485 | | 496,305 |
| Interest income | 6(27) | (| 927,112) | (| 1,165,238 |
| Dividend income | 6(27) | (| 703,547) | (| 737,743 |
| Finance costs | 6(29) | | 2,237,211 | | 2,418,953 |
| Changes in operating assets and liabilities | | | | | |
| Changes in operating assets | | | | | |
| Financial assets and liabilities at fair value through profit or loss | | | 9,144,040 | | 475,874 |
| Notes receivable | | | 223,190 | | 472,738 |
| Accounts receivable | | (| 912,557) | | 282,594 |
| Other receivables | | | 247,179 | | 2,035,980 |
| Inventories | | | 2,655,532 | | 72,433 |
| Prepayments | | | 755,662 | | 1,612,250 |
| Other current assets | | (| 372,349) | (| 885,199 |
| Changes in operating liabilities | | | | | |
| Notes payable | | | 986,649 | | 21,931 |
| Accounts payable | | | 644,498 | (| 279,250 |
| Other payables | | | 1,864,935 | | 3,393,667 |
| Advance receipts | | | 814,914 | | 4,256,986 |
| Other current liabilities | | | 22,815 | (| 7,721 |
| Net defined benefit liabilities - non-current | | (| 928,384) | (| 482,614 |
| Cash inflow generated from operations | | | 58,756,911 | | 54,627,977 |
| Interest received | | | 793,009 | | 1,094,264 |
| Dividend received | | | 3,490,204 | | 3,317,084 |
| Interest paid | | (| 2,352,828) | (| 2,405,631 |
| Income tax paid | | (| 5,161,148) | (_ | 5,756,679 |
| Net cash flows from operating activities | | | 55,526,148 | | 50,877,015 |

(Continued)

$\underline{\text{UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES}}$

CONSOLIDATED STATEMENTS OF CASH FLOWS

(Expressed in thousands of New Taiwan dollars)

| | | | For the years end | led Dec | ember 31, |
|--|----------|-----|-------------------|---------|--------------|
| | Notes | | 2016 | | 2015 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | |
| Increase in other receivables | 6(5) | (\$ | 4,643,613) | \$ | _ |
| Decrease in other receivables - related parties | 0(3) | (φ | 3,062 | φ | 299 |
| Proceeds from disposal of non-current assets held for sale | 6(7)(36) | | 6,256,466 | | 387,937 |
| Decrease (increase) in other current assets - other financial assets | 0(7)(30) | | 1,320,181 | (| 6,057,611) |
| Increase in available-for-sale financial assets - non-current | | (| 736,388) | (| 1,460,699) |
| Proceeds from disposal of available-for-sale financial assets | | (| 1,016,940 | (| 2,548,508 |
| Return of capital from available-for-sale financial assets | | | 1,577 | | 2,510,500 |
| Increase in financial assets carried at cost - non-current | | (| 806,239) | (| 325,902) |
| Proceeds from disposal of financial assets carried at cost | | (| 1,465,244 | (| 186,746 |
| Return of capital from financial assets measured at cost | | | 4,182 | | 33,600 |
| Acquisition of investments accounted for under the equity method | | (| 73,345) | (| 134,231) |
| Proceeds from disposal of investments accounted for under the equity | | (| 75,515) | (| 151,251) |
| method | | | 52,984 | | 69,543 |
| Return of capital from investments accounted for under the equity method | | | 222,755 | | 3,121 |
| Proceeds from disposal of subsidiaries | 6(36) | | 1,844,539 | | 5,121 |
| Cash paid for acquisition of property, plant and equipment | 6(36) | (| 13,152,913) | (| 15,402,338) |
| Interest paid for acquisition of property, plant and equipment | 6(36) | (| 195,528) | , | 597,930) |
| Proceeds from disposal of property, plant and equipment | 5(55) | (| 599,536 | | 537,472 |
| Cash paid for acquisition of investment property | 6(36) | (| 903,516) | (| 106,029) |
| Interest paid for acquisition of investment property | 6(36) | (| 14,626) | (| 20,015) |
| Proceeds from disposal of investment properties | 5(55) | (| 10,176 | | 6,920 |
| Increase in intangible assets | 6(14) | (| 334,502) | (| 281,553) |
| Increase in prepayments for equipment | | (| 2,848,506) | (| 4,339,189) |
| Interest paid for prepayments for equipment | | (| 8,987) | (| 14,436) |
| Decrease (increase) in guarantee deposits paid | | ` | 95,304 | Ì | 178,673) |
| Increase in long-term prepaid rents | | (| 320,802) | Ì | 653,233) |
| Decrease in other non-current assets - other financial assets | | | 656,924 | | 12,757 |
| (Increase) decrease in other non-current assets | | (| 79,994) | | 10,805 |
| Net cash flows used in investing activities | | (| 10,569,089) | (| 25,774,131) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | ` | , | ` | |
| (Decrease) increase in short-term borrowings | | (| 4,573,957) | | 1,879,200 |
| Increase in short-time notes and bills payable | | | 735,029 | | 861,486 |
| Increase in corporate bonds payable | | | - | | 717,242 |
| Decrease in corporate bonds payable | | (| 8,643,613) | (| 3,150,000) |
| Increase in long-term borrowings | | ` | 248,364,985 | ` | 206,952,638 |
| Decrease in long-term borrowings | | (| 249,727,196) | (| 219,086,254) |
| Increase in guarantee deposit received | | ` | 68,153 | ` | 143,018 |
| Increase in other non-current liabilities | | | 171,471 | | 604 |
| (Cash paid for) proceeds from transaction with non-controlling interests | 6(34) | (| 340,854) | | 250,512 |
| Cash dividends | 6(24) | (| 11,364,031) | (| 7,648,867) |
| Change in non-controlling interests | | (| 7,002,204) | (| 5,046,732) |
| Net cash flows used in financing activities | | (| 32,312,217) | (| 24,127,153) |
| Effect of foreign exchange rate changes on cash and cash equivalents | | (| 568,024) | ` | 200,175 |
| Non-current assets held for sale - cash | 6(7) | (| 776,931) | | - |
| Net increase in cash and cash equivalents | - \- / | ` | 11,299,887 | | 1,175,906 |
| Cash and cash equivalents at beginning of year | 6(1) | | 45,034,743 | | 43,858,837 |
| Cash and cash equivalents at end of year | 6(1) | \$ | 56,334,630 | \$ | 45,034,743 |
| Juni equi, mente di ene ex jeu | ~(-) | Ψ | 50,557,050 | Ψ | 15,057,175 |

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

1. HISTORY AND ORGANIZATION

- (1) Uni-President Enterprises Corp. (the "Company") was incorporated as a company limited by shares under the provisions of the Company Law of the Republic of China (R.O.C.) in August 1967. The Company is primarily engaged in the manufacture, processing and sales of various soft drinks, food, animal feeds and flour. For more information regarding the manufacturing and trading activities the Company and its subsidiaries (the "Group") are engaged in, please refer to Note 4(3).
- (2) The common shares of the Company have been listed on the Taiwan Stock Exchange since December 1987.

2. THE DATE OF AUTHORIZATION FOR ISSUANCE OF THE CONSOLIDATED FINANCIAL STATEMENTS AND PROCEDURES FOR AUTHORIZATION

These consolidated financial statements were authorized for issuance by the Board of Directors on March 29, 2017.

3. APPLICATION OF NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS

- (1) Effect of the adoption of new issuances of or amendments to International Financial Reporting Standards ("IFRS") as endorsed by the Financial Supervisory Commission ("FSC")

 None.
- (2) Effect of new issuances of or amendments to IFRSs as endorsed by the FSC but not yet adopted by the Group

New standards, interpretations and amendments as endorsed by the FSC effective from 2017 are as follows:

| | Effective date by |
|--|--------------------------|
| | International Accounting |
| New Standards, Interpretations and Amendments | Standards Board ("IASB") |
| Investment entities: applying the consolidation exception (amendments to IFRS 10, IFRS 12 and IAS 28) | January 1, 2016 |
| Accounting for acquisition of interests in joint operations (amendments to IFRS 11) | January 1, 2016 |
| IFRS 14, 'Regulatory deferral accounts' | January 1, 2016 |
| Disclosure initiative (amendments to IAS 1) | January 1, 2016 |
| Clarification of acceptable methods of depreciation and amortisation (amendments to IAS 16 and IAS 38) | January 1, 2016 |
| Agriculture: bearer plants (amendments to IAS 16 and IAS 41) | January 1, 2016 |
| Defined benefit plans: employee contributions (amendments to IAS 19R) | July 1, 2014 |

Effective data by

| | Effective date by |
|---|--------------------------|
| | International Accounting |
| New Standards, Interpretations and Amendments | Standards Board ("IASB") |
| Equity method in separate financial statements (amendments to IAS 27) | January 1, 2016 |
| Recoverable amount disclosures for non-financial assets (amendments to IAS 36) | January 1, 2014 |
| Novation of derivatives and continuation of hedge accounting (amendments to IAS 39) | January 1, 2014 |
| IFRIC 21, 'Levies' | January 1, 2014 |
| Improvements to IFRSs 2010-2012 | July 1, 2014 |
| Improvements to IFRSs 2011-2013 | July 1, 2014 |
| Improvements to IFRSs 2012-2014 | January 1, 2016 |

Except for the following, the above standards and interpretations have no significant impact to the Group's financial condition and operating results based on the Group's assessment.

A. Amendments to IAS 36, 'Recoverable amount disclosures for non-financial assets'

The amendments remove the requirement to disclose recoverable amount when a cash generating unit ("CGU") contains goodwill or indefinite lived intangible assets but there has been no impairment. When a material impairment loss has been recognized or reversed for an individual asset, including goodwill, or a CGU, it is required to disclose the recoverable amount of the asset or CGU. If the recoverable amount is fair value less costs of disposal, it is required to disclose the level of the fair value hierarchy, the valuation techniques used and key assumptions.

Based on the Group's assessment, the amendments will result in additional disclosures for asset impairment.

B. Annual improvements to IFRSs 2010-2012 cycle

IFRS 8, 'Operating segments'

The standard is amended to require disclosure of judgments made by management in aggregating operating segments. This amendment also clarifies that a reconciliation of the total of the reportable segments' assets to the entity's assets is required only when segment assets are provided to chief operating decision maker regularly.

Based on the Group's assessment, the amendment will result in an additional disclosure of judgments made by management in aggregating operating segments and a deletion of reconciliation information of segments' assets.

(3) IFRSs issued by IASB but not yet endorsed by the FSC

New standards, interpretations and amendments issued by IASB but not yet included in the IFRSs endorsed by the FSC effective from 2017 are as follows:

| | Effective date by |
|--|---------------------|
| New Standards, Interpretations and Amendments | IASB |
| Classification and measurement of share-based payment transactions | January 1, 2018 |
| (amendments to IFRS 2) | 1 2010 |
| Applying IFRS 9, 'Financial instruments' with IFRS 4, 'Insurance contracts' (amendments to IFRS 4) | January 1, 2018 |
| IFRS 9, 'Financial instruments' | January 1, 2018 |
| Sale or contribution of assets between an investor and its associate or | To be determined by |
| joint venture (amendments to IFRS 10 and IAS 28) | IASB |
| IFRS 15, 'Revenue from contracts with customers' | January 1, 2018 |
| Clarifications to IFRS 15, 'Revenue from contracts with customers' | January 1, 2018 |
| (amendments to IFRS 15) | |
| IFRS 16, 'Leases' | January 1, 2019 |
| Disclosure initiative (amendments to IAS 7) | January 1, 2017 |
| Recognition of deferred tax assets for unrealised losses (amendments to | January 1, 2017 |
| IAS 12) | |
| Transfers of investment property (amendments to IAS 40) | January 1, 2018 |
| IFRIC 22, 'Foreign currency transactions and advance consideration' | January 1, 2018 |
| Annual improvements to IFRSs 2014-2016 cycle - Amendments to | January 1, 2018 |
| IFRS 1, 'First-time adoption of International Financial Reporting | |
| Standards' | |
| Annual improvements to IFRSs 2014-2016 cycle - Amendments to | January 1, 2017 |
| IFRS 12, 'Disclosure of interests in other entities' | |
| Annual improvements to IFRSs 2014-2016 cycle - Amendments to IAS | January 1, 2018 |
| 28, 'Investments in associates and joint ventures' | |

Except for the following, the above standards and interpretations have no significant impact to the Group's financial condition and operating results based on the Group's assessment. The quantitative impact will be disclosed when the assessment is complete.

A. IFRS 9, 'Financial instruments'

- (a) Classification of debt instruments is driven by the entity's business model and the contractual cash flow characteristics of the financial assets, which would be classified as financial asset at fair value through profit or loss, financial asset measured at fair value through other comprehensive income or financial asset measured at amortized cost. Equity instruments would be classified as financial asset at fair value through profit or loss, unless an entity makes an irrevocable election at inception to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument that is not held for trading.
- (b) The impairment losses of debt instruments are assessed using an 'expected credit loss' approach. An entity assesses at each balance sheet date whether there has been a significant increase in credit risk on that instrument since initial recognition to recognise 12-month expected credit losses or lifetime expected credit losses (interest revenue would be calculated on the gross carrying amount of the asset before impairment losses occurred); or if the instrument that has

objective evidence of impairment, interest revenue after the impairment would be calculated on the book value of net carrying amount (i.e. net of credit allowance). The Group shall always measure the loss allowance at an amount equal to lifetime expected credit losses for trade receivables that do not contain a significant financing component.

B. IFRS 16, 'Leases'

IFRS 16, 'Leases', replaces IAS 17, 'Leases' and related interpretations and SICs. The standard requires lessees to recognize a 'right-of-use asset' and a lease liability (except for those leases with terms of 12 months or less and leases of low-value assets). The accounting stays the same for lessors, which is to classify their leases as either finance leases or operating leases and account for those two types of leases differently. IFRS 16 only requires enhanced disclosures to be provided by lessors.

C. Amendments to IAS 7, 'Disclosure initiative'

This amendment requires that an entity shall provide more disclosures related to changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes.

D. Amendments to IAS 40, 'Transfers of investment property'

The amendments clarify that to transfer to, or from, investment properties there must be a change in use. A change in use occurs when the property meets, or ceases to meet, the definition of investment property and there is evidence of the change in use. A change in management's intentions, in isolation, does not provide evidence of the change in use. In addition, the amendments added examples for the evidence of a change in use. The examples include assets under construction or development (not completed properties) transfer from investment property to owner-occupied property at commencement of development with a view to owner-occupation and transfer from inventories to investment property at inception of an operating lease to another party.

E. Annual improvements to IFRSs 2014-2016 cycle

Amendments to IFRS 12, 'Disclosure of interests in other entities'

The amendments clarify that when an entity's interest in a subsidiary, a joint venture or an associate (or a portion of its interest in a joint venture or an associate) is classified as held for sale in accordance with IFRS 5, 'Non-current assets held for sale and discontinued operations', the disclosure requirements of IFRS 12 are applicable to interest in entities classified as held for sale except for summarised financial information for that subsidiary, joint venture or associate in accordance with paragraphs B10–B16.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

(1) Compliance statement

The consolidated financial statements of the Group have been prepared in accordance with the "Regulations Governing the Preparation of Financial Reports by Securities Issuers" and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the FSC (collectively referred herein as the "IFRSs").

(2) Basis of preparation

- A. Except for the following items, these consolidated financial statements have been prepared under the historical cost convention:
 - (a) Financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss.
 - (b) Available-for-sale financial assets measured at fair value.
 - (c)Defined benefit liabilities recognized based on the net amount of pension fund assets less present value of defined benefit obligation.
- B. The preparation of financial statements in conformity with IFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 5, 'Critical accounting judgements, estimates and key sources of assumption uncertainty'.

(3) Basis of consolidation

- A. Basis for preparation of consolidated financial statements:
 - (a)All subsidiaries are included in the Group's consolidated financial statements. Subsidiaries are all entities (including structured entities) controlled by the Group. The Group controls an entity when the Group is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Consolidation of subsidiaries begins from the date the Group obtains control of the subsidiaries and ceases when the Group loses control of the subsidiaries.
 - (b)Inter-company transactions, balances and unrealized gains or losses on transactions between companies within the Group are eliminated. Accounting policies of subsidiaries have been adjusted where necessary to ensure consistency with the policies adopted by the Group.
 - (c)Profit or loss and each component of other comprehensive income are attributed to the owners of the parent and to the non-controlling interests. Total comprehensive income is attributed to the owners of the parent and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.
 - (d)Changes in a parent's ownership interest in a subsidiary that do not result in the parent losing control of the subsidiary (transactions with non-controlling interests) are accounted for as equity transactions, i.e. transactions with owners in their capacity as owners. Any difference between

- the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognized directly in equity.
- (e)When the Group loses control of a subsidiary, the Group measures any investment retained in the former subsidiary at its fair value. That fair value is regarded as the fair value on initial recognition of a financial asset or the cost on initial recognition of the associate or joint venture. Any difference between fair value and carrying amount is recognized in profit or loss. All amounts previously recognized in other comprehensive income in relation to the subsidiary are reclassified to profit or loss, on the same basis as would be required if the related assets or liabilities were disposed of. That is, when the Group loses control of a subsidiary, all gains or losses previously recognized in other comprehensive income in relation to the subsidiary should be reclassified from equity to profit or loss, if such gains or losses would be reclassified to profit or loss when the related assets or liabilities are disposed of.

B. Subsidiaries included in the consolidated financial statements:

| | | | Percentage own | ed by the Group | |
|---------------------------------------|--|--|-------------------|-------------------|------|
| Name of investors | Name of subsidiaries | Business activities | December 31, 2016 | December 31, 2015 | Note |
| Uni-President Enterprises Corp. | Cayman President Holdings Ltd. | Professional investment | 100.00 | 100.00 | _ |
| Uni-President Enterprises Corp. | Kai Yu Investment Co., Ltd. | Professional investment | 100.00 | 100.00 | _ |
| Uni-President Enterprises Corp. | President International Trade and Investment Corp. | Professional investment | 100.00 | 100.00 | _ |
| Uni-President Enterprises Corp. | Kai Nan Investment Co., Ltd. | Professional investment | 100.00 | 100.00 | _ |
| Uni-President Enterprises Corp. | President Global Corp. | Instant noodle and juice can importation | 100.00 | 100.00 | _ |
| Uni-President Enterprises Corp. | Tone Sang Construction Corp. | Construction of buildings | 100.00 | 100.00 | _ |
| Uni-President Enterprises Corp. | Uni-President Glass Industrial Co., Ltd. | Manufacturing and sales of glass products, etc. | 100.00 | 100.00 | _ |
| Uni-President Enterprises Corp. | Uni-President Vendor Corp. | Sales of soft drinks and food | 100.00 | 100.00 | _ |
| Uni-President Enterprises Corp. | Presco Netmarketing Inc. | Information services | 100.00 | 100.00 | _ |
| Uni-President Enterprises Corp. | Uni-President Dream Parks Corp. | Wholesale and retailing of food, advertising, etc. | 100.00 | 100.00 | _ |

| | | | Percentage own | ed by the Group | |
|---------------------------------------|---|---|-------------------|-------------------|----------|
| Name of investors | Name of subsidiaries | Business activities | December 31, 2016 | December 31, 2015 | Note |
| Uni-President Enterprises Corp. | President Baseball Team Corp. | Management of professional baseball | 100.00 | 100.00 | _ |
| Uni-President Enterprises Corp. | President Entertainment Corp. | Entertainment business | 100.00 | 100.00 | (Note 1) |
| Uni-President Enterprises Corp. | President Organics Corp. | Sales of rice, vegetable, tea and drinks, etc. | 100.00 | 100.00 | (Note 1) |
| Uni-President Enterprises Corp. | President Fair Development Corp. | Operation of shopping mall, department store, international trade, etc. | 100.00 | 100.00 | (Note 1) |
| Uni-President Enterprises Corp. | Tung Ho Development Corp. | Entertainment business | 100.00 | 100.00 | (Note 1) |
| Uni-President Enterprises Corp. | Nanlien International Corp. | Import and export trading, etc. | 100.00 | 100.00 | (Note 1) |
| Uni-President Enterprises Corp. | President Natural Industrial Corp. | Sales of health food | 97. 85 | 97. 85 | (Note 1) |
| Uni-President Enterprises Corp. | President International Development Corp. | Industry investment | 76. 70 | 76. 70 | (Note 1) |
| Uni-President Enterprises Corp. | Uni-President Development Corp. | Construction, development and operation of an MRT station | 70.00 | 70.00 | (Note 1) |
| Uni-President Enterprises Corp. | Tait Marketing & Distribution Co., Ltd. | Channel retailing and distribution centers, etc. | 64. 30 | 64. 30 | (Note 1) |

| | | | Percentage own | ed by the Group | |
|---|--|---|-------------------|-------------------|----------------------|
| Name of investors | Name of subsidiaries | Business activities | December 31, 2016 | December 31, 2015 | Note |
| Uni-President Enterprises Corp. | President Nissin Corp. | Processing, manufacturing and sales of vegetable oil | 56.00 | 51.00 | (Note 1) |
| Uni-President Enterprises Corp. | President Tokyo Corp. | Car rental | 51.00 | 51.00 | (Note 1) |
| Uni-President Enterprises Corp. | Ton Yi Pharmaceutical Corp. | Distribution of pharmaceuticals | 51.00 | 51.00 | _ |
| Uni-President Enterprises Corp. | President Packaging Corp. | Package and container sales | 50. 59 | 50.59 | (Note 1) |
| Uni-President Enterprises Corp. | President Kikkoman Inc. | Manufacturing and sales of soy sauce | 50.00 | 50.00 | (Note 1) (Note 5) |
| Uni-President Enterprises Corp. | ScinoPharm Taiwan Ltd. | Research, manufacturing and sales of materials for medicine, etc. | 47. 34 | 47. 39 | (Note 1) (Note 5) |
| Uni-President Enterprises Corp. | Ton Yi Industrial Corp. | Manufacturing of tinplates | 47. 22 | 47. 22 | (Note 1) (Note 5) |
| Uni-President Enterprises Corp. | President Chain Store Corp. | Operation of chain convenience stores | 45.80 | 45. 80 | (Note 1) (Note 5) |
| Cayman President Holdings Ltd. | Uni-President Southeast Asia Holdings Ltd. and its subsidiaries | Professional investment, etc. | 100.00 | 100.00 | _ |
| Cayman President Holdings Ltd. | Uni-President Foodstuff (BVI) Holdings Ltd. and its subsidiaries | Professional investment, etc. | 100.00 | 100.00 | _ |

| | | | Percentage own | | |
|---|--|---|-------------------|-------------------|----------|
| Name of investors | Name of subsidiaries | Business activities | December 31, 2016 | December 31, 2015 | Note |
| Cayman President Holdings Ltd. | Sanshui Jianlibao Commerce Co., Ltd. | Sales of soft drinks | 100.00 | 100.00 | _ |
| Cayman President Holdings Ltd. | Uni-President Enterprises China Holdings Ltd. and its subsidiaries | Investment in food industry, etc. | 70. 55 | 70. 55 | (Note 1) |
| Cayman President Holdings Ltd. | President Energy Development (Cayman Islands) Ltd. | Investment in energy resources | 65. 79 | 65. 79 | (Note 1) |
| Cayman President Holdings Ltd. | PT. Uni President Indonesia | Sales of drinks and cosmetics, etc. | 100.00 | 100.00 | (Note 1) |
| Cayman President Holdings Ltd. | Zhangjiagang President Nisshin Food Co., Ltd. | Manufacturing and sales of fats, feeds and flour | 70.00 | 60.00 | _ |
| Cayman President Holdings Ltd. | President Kikkoman Zhenji Foods Co., Ltd. | Manufacturing and sales of food | 50.00 | 50.00 | (Note 5) |
| Kai Yu Investment Co., Ltd. | Kai Yu (BVI) Investment Co., Ltd. and its subsidiaries | Investment in manufacturing business, etc. | 100.00 | 100.00 | _ |
| Kai Yu Investment Co., Ltd. | Tung Ang Enterprises Corp. | Sales of drinks, etc. | 100.00 | 100.00 | _ |
| Kai Yu Investment Co., Ltd. | Tung Guan Enterprises Co., Ltd. | Sales of livestock products | 100.00 | 100.00 | _ |

| | | | Percentage own | _ | |
|---|---|--|-------------------|-------------------|--|
| Name of investors | Name of subsidiaries | Business activities | December 31, 2016 | December 31, 2015 | Note |
| President Global Corp. | Ameripec Inc. | Manufacturing of food | 100.00 | 100.00 | _ |
| Uni-President Dream Parks Corp. | Uni-Oao Travel Services Corp. | Tourist agency business | 100.00 | 100.00 | _ |
| Uni-President Dream Parks Corp. | Shanghai Uni- President Dream Parks Trading Corp. | Trading | 100.00 | 100.00 | _ |
| President Fair Development Corp. | President Century Corp. | Development of specific professional area | 100.00 | 100.00 | _ |
| Nanlien International Corp. | Cayman Nanlien Holding Ltd. and its subsidiaries | Professional investment, etc. | 100.00 | 100.00 | _ |
| Nanlien International Corp. | Tun Hsiang Enterprises Corp., etc. | Trading, etc. | _ | _ | (Note 1) (Note 2) (Note 3) (Note 4) (Note 5) |
| President International Development Corp. | President (BVI) International Investment Holdings Ltd. and its subsidiaries | Investment in manufacturing business, etc. | 100.00 | 100.00 | (Note 7) |
| President International Development Corp. | Ton Yu Investment Corp. | Professional investments | 100.00 | 100.00 | _ |
| President International Development Corp. | President Life Sciences Co., Ltd. | Manufacture of chemical materials and instruments, etc. | 100.00 | 100.00 | _ |

| | | | Percentage own | ed by the Group | |
|---|--|---|-------------------|-------------------|------|
| Name of investors | Name of subsidiaries | Business activities | December 31, 2016 | December 31, 2015 | Note |
| President International Development Corp. | President Property Corp. | Sales and lease of real estate property | 100.00 | 100.00 | _ |
| Tait Marketing & Distribution Co., Ltd. | Tait Distribution Service Co., Ltd. | Manufacture of various drinks | 100.00 | 100.00 | _ |
| Tait Marketing & Distribution Co., Ltd. | Tait (H.K) International Ltd. and its subsidiaries | International trade | 100.00 | 100.00 | _ |
| President Tokyo Corp. | President Tokyo Auto Leasing Corp. | Car rental | 100.00 | 100.00 | _ |
| President Tokyo Corp. | Uni-President Tc-Lease (Cayman) Corporation and its subsidiaries | Professional investments | 100.00 | 100.00 | _ |
| President Packaging Corp. | President Packing Holdings Ltd. and its subsidiaries | General investments, etc. | 100.00 | 100.00 | _ |
| President Packaging Corp. | President Cup Corp. | Sales of paper containers | 100.00 | 100.00 | _ |
| ScinoPharm Taiwan Ltd. | SPT International, Ltd. and its subsidiaries | General investments, etc. | 100.00 | 100.00 | _ |
| ScinoPharm Taiwan Ltd. | ScinoPharm Singapore Pte. Ltd. | General investments | 100.00 | 100.00 | _ |

| | Percentage owned by the | | | | Group | |
|-----------------------------------|---|---|-------------------|-------------------|----------|--|
| Name of investors | Name of subsidiaries | Business activities | December 31, 2016 | December 31, 2015 | Note | |
| Ton-Yi Industrial Corp. | Cayman Ton Yi Industrial Holdings Ltd. and its subsidiaries | Professional investments, etc. | 100.00 | 100.00 | _ | |
| Ton-Yi Industrial Corp. | Tovecan Corp. Ltd. | Manufacturing of cans, etc. | 51.00 | 51.00 | _ | |
| President Chain Store Corp. | President Chain Store (BVI) Holdings, Ltd. and its subsidiaries | Professional investments, etc. | 100.00 | 100.00 | _ | |
| President Chain Store Corp. | President Drugstore Business Corp. | Sales of cosmetics and medicine | 100.00 | 100.00 | _ | |
| President Chain Store Corp. | Ren-Hui Investment Corp. | Professional investments | 100.00 | 100.00 | _ | |
| President Chain Store Corp. | Capital Inventory Services Corp. | Enterprise management consultancy | 100.00 | 100.00 | _ | |
| President Chain Store Corp. | Wisdom Distribution Services Corp. and its subsidiaries | Delivery of magazines, etc. | 100.00 | 100.00 | _ | |
| President Chain Store Corp. | Uni-President Cold Chain Corp. and its subsidiaries | Low temperature distribution center, etc. | 100.00 | 100.00 | (Note 1) | |
| President Chain Store Corp. | Uni-President Oven Bakery Corp. | Bread retailing, etc. | 100.00 | 100.00 | _ | |
| President Chain Store Corp. | Uni-President Department Store Corp. | Operation of department stores | 100.00 | 100.00 | (Note 1) | |

| | | | Percentage own | ed by the Group | _ |
|-----------------------------------|--|---|-------------------|-------------------|----------|
| Name of investors | Name of subsidiaries | Business activities | December 31, 2016 | December 31, 2015 | Note |
| President Chain Store Corp. | President Insurance Brokers Co., Ltd. | Personal and property insurance | 100.00 | 100.00 | _ |
| President Chain Store Corp. | Cold Stone Creamery Taiwan Ltd. | Operation of restaurant | 100.00 | 100.00 | _ |
| President Chain Store Corp. | President Lanyang Art Center Co., Ltd. | Arts and culture | 100.00 | 100.00 | _ |
| President Chain Store Corp. | President Being Corp. | Operation of gymnasium, spa | 100.00 | 100.00 | _ |
| President Chain Store Corp. | Century Quick Services Restaurant Corp. | Operation of fastfood chain restaurant | 100.00 | 100.00 | _ |
| President Chain Store Corp. | President Chain Store Tokyo Marketing Corp. | Enterprise management consultancy | 100.00 | 100.00 | _ |
| President Chain Store Corp. | PCSC BVI (China) Drugstore Ltd. and its subsidiaries | Professional investments, etc. | 100.00 | 100.00 | (Note 1) |
| President Chain Store Corp. | Icash Payment Systems Ltd. | Operation of electronic tickets and electronic related business | 100.00 | 100.00 | _ |
| President Chain Store Corp. | Mech-President Co., Ltd. and its subsidiaries | Operation of gas stations and manufacture of elevators, etc. | 99. 76 | 99. 76 | (Note 1) |
| President Chain Store Corp. | President Transnet Corp. | Distribution business | 90.00 | 90.00 | (Note 1) |

| | Percentage owner | | ed by the Group | _ | |
|-----------------------------------|--|---|-------------------|-------------------|----------------------|
| Name of investors | Name of subsidiaries | Business activities | December 31, 2016 | December 31, 2015 | Note |
| President Chain Store Corp. | Uni-President Superior Commissary Corp. | Sales of fresh foods | 90.00 | 90.00 | (Note 1) (Note 6) |
| President Chain Store Corp. | Qware Systems & Services Corp. | Information services | 86. 76 | 86. 76 | (Note 1) |
| President Chain Store Corp. | President Information Corp. | Information services | 86.00 | 86.00 | (Note 1) |
| President Chain Store Corp. | President Pharmaceutical Corp. and its subsidiaries | Wholesale of medicines and medical appliances | 73. 74 | 73. 74 | (Note 1) |
| President Chain Store Corp. | President Collect Service Co., Ltd. | Collection agent for government institutions | 70.00 | 70.00 | (Note 1) |
| President Chain Store Corp. | Retail Support International Corp. and its subsidiaries | Distribution centers, etc. | 65. 00 | 65. 00 | (Note 1) |
| President Chain Store Corp. | Duskin Serve Taiwan Co., Ltd. and its subsidiaries | Sales of cleaning instruments, etc. | 51.00 | 51.00 | (Note 1) |
| President Chain Store Corp. | Afternoon Tea Taiwan Corp. | Operation of restaurant | 51.00 | 51.00 | (Note 1) |
| President Chain Store Corp. | Books. Com. Co., Ltd. and its subsidiaries | Network bookstore, etc. | 50.03 | 50.03 | (Note 1) |
| President Chain Store Corp. | Sato Restaurant System Co., Ltd. | Operation of restaurant | _ | 81.00 | (Note 1) (Note 8) |
| President Chain Store Corp. | Bank Pro E- Services Technology Co., Ltd. | Information services | _ | 58. 33 | (Note 1) (Note 8) |

(Note 1) Jointly owned by the Company and the subsidiaries.

- (Note 2) The percentage owned by the Group as of December 31, 2016 was between $33.07\% \sim 100\%$, while December 31, 2015 was between $36\% \sim 100\%$.
- (Note 3) Liquidated in the current period or in the comparative reporting periods.
- (Note 4) Newly established company in this period or in the comparative reporting periods.
- (Note 5)After a comprehensive evaluation, the Group has the power to govern the financial and operating policies of the investee companies, hence, they are included in the consolidated financial statements.
- (Note 6) President Musashino Corp. has been renamed Uni-President Superior Commissary Corp.
- (Note 7)In November 2016, the Group disposed all the shares of its subsidiary, Ever-Splendor Electrics (Shenzhen) Co., Ltd. and Uni-Home Tech Corp. Proceeds from disposal of investments amounting to \$5,539,002 had been collected and the related gain on disposal of \$2,412,332 was recognized (listed as "other gains and losses").
- (Note 8)In January and February 2016, the Group disposed all its shares in the subsidiaries, Sato Restaurant System Co., Ltd. and Bank Pro E-Service Technology Co., Ltd.. It was determined that the Group has lost significant influence over these companies. The transactions resulted in reversal of capital reserve of \$10,291 which was previously recognized due to an organisational structure adjustment. Proceeds from disposal of investments amounting to \$238,031 had been collected while gain on disposal of investments amounting to \$124,503 was recognized (listed as "other gains and losses").
- C. Subsidiaries not included in the consolidated financial statements:

None.

D. Adjustments for subsidiaries with different balance sheet dates:

None.

E. Significant restrictions:

None.

F. Subsidiaries that have non-controlling interests that are material to the Group:

As of December 31, 2016 and 2015, the non-controlling interest of the Group amounted to \$58,294,419 and \$59,353,491, respectively. The information of non-controlling interest and respective subsidiaries is as follows:

| | Principal | | Non-control | ling interest | ng interest | | |
|---|-------------|-------------------|---------------|-------------------|---------------|--|--|
| | location | December 31, 2016 | | December 31, 2015 | | | |
| Name of subsidiary | of business | Amount | Ownership (%) | Amount | Ownership (%) | | |
| President Chain | Taiwan | \$18, 027, 424 | 54. 20% | \$16, 851, 594 | 54. 20% | | |
| Store Corp. Uni-President Enterprises China | China | 16, 465, 382 | 29.45% | 17, 067, 498 | 29.45% | | |
| Holdings Ltd. | | | | | | | |

Summarized financial information of the subsidiaries:

(a) President Chain Store Corp.

| | President Chain Store Corp. (Consolidated) | | | | |
|--|--|-------------------|---------|-------------------|--|
| Balance sheets | December 31, 2016 | | Dec | December 31, 2015 | |
| Current assets | \$ | 54, 322, 992 | \$ | 49, 022, 957 | |
| Non-current assets | | 40, 795, 525 | | 40, 359, 755 | |
| Current liabilities | (| 52, 594, 724) | (| 49, 685, 820) | |
| Non-current liabilities | (| 9, 262, 863) | (| 8, 605, 390) | |
| Total net assets | \$ | 33, 260, 930 | \$ | 31, 091, 502 | |
| Statements of comprehensive income | | For the years end | led Dec | cember 31, | |
| | | 2016 | | 2015 | |
| Revenue | \$ | 215, 359, 089 | \$ | 205, 481, 317 | |
| Profit before income tax | | 13, 361, 858 | | 11, 681, 803 | |
| Income tax expense | (| 2, 223, 289) | (| 2, 239, 349) | |
| Profit for the year | | 11, 138, 569 | | 9, 442, 454 | |
| Other comprehensive loss, net of tax | (| 734, 950) | (| 437, 305) | |
| Total comprehensive income for the | | | | | |
| year | \$ | 10, 403, 619 | \$ | 9, 005, 149 | |
| Comprehensive income attributable | | | | | |
| to non-controlling interest | \$ | 1, 168, 598 | \$ | 1, 127, 283 | |
| Statements of cash flows | | For the years end | led Dec | cember 31, | |
| | | 2016 | | 2015 | |
| Net cash provided by operating | | | | | |
| activities | \$ | 23, 640, 528 | \$ | 16, 356, 547 | |
| Net cash used in investing activities | (| 5,692,464) | | 7,411,409) | |
| Net cash used in financing activities | (| 8, 539, 191) | (| 7,398,600) | |
| Effect of exchange rates change on cash and cash equivalents | (| 395, 554) | (| 7, 021) | |
| Increase in cash and cash equivalents | | 9, 013, 319 | | 1, 539, 517 | |
| Cash and cash equivalents at beginning | | | | | |
| of year | | 22, 990, 314 | | 21, 450, 797 | |
| Cash and cash equivalents at end of year | \$ | 32, 003, 633 | \$ | 22, 990, 314 | |

(b) Uni-President Enterprises China Holdings Ltd.

| Balance sheets | Uni-President Enterprises China Holdings Ltd. (Consolidated) | | | |
|--|--|-------------------|--------|-----------------|
| | Dec | cember 31, 2016 | Dec | cember 31, 2015 |
| Current assets | \$ | 26, 350, 786 | \$ | 26, 796, 182 |
| Non-current assets | | 69, 797, 204 | | 81, 128, 163 |
| Current liabilities | (| 35, 025, 078) | (| 33, 479, 160) |
| Non-current liabilities | (| 5, 213, 296) | (| 16, 491, 031) |
| Total net assets | \$ | 55, 909, 616 | \$ | 57, 954, 154 |
| Statements of comprehensive income | | For the years end | led De | cember 31, |
| | | 2016 | | 2015 |
| Revenue | \$ | 101, 779, 802 | \$ | 111, 243, 345 |
| Profit before income tax | | 5, 179, 663 | | 5, 892, 685 |
| Income tax expense | (| 2, 234, 118) | (| 1, 692, 447) |
| Profit for the year | | 2, 945, 545 | | 4, 200, 238 |
| Other comprehensive loss, net of tax | (| 7, 256) | (| 58, 974) |
| Total comprehensive income for the | | | | |
| year | \$ | 2, 938, 289 | \$ | 4, 141, 264 |
| Statements of cash flows | | For the years end | led De | cember 31, |
| | | 2016 | | 2015 |
| Net cash provided by operating | ф | 10 000 550 | Φ. | 15 450 444 |
| activities | \$ | 10, 393, 770 | \$ | 17, 472, 444 |
| Net cash provided by (used in) investing activities | | 1, 320, 349 | (| 10, 564, 208) |
| Net cash used in financing activities | (| 8, 842, 430) | (| 8,642,564) |
| Effect of exchange rates change on cash and cash equivalents | (| 586, 890) | (| 92, 533) |
| Increase (decrease) in cash and cash | | 0 004 700 | (| 1 000 001) |
| equivalents Cosh and assh against at haginning | | 2, 284, 799 | (| 1, 826, 861) |
| Cash and cash equivalents at beginning of year | | 7, 359, 238 | | 9, 186, 099 |
| Cash and cash equivalents at end | | | | |
| of year | \$ | 9, 644, 037 | \$ | 7, 359, 238 |

(4) Foreign currency translation

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in New Taiwan Dollars, which is the Company's functional and the Group's presentation currency.

A. Foreign currency transactions and balances

- (a) Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions are recognized in profit or loss in the period in which they arise.
- (b)Monetary assets and liabilities denominated in foreign currencies at the period end are retranslated at the exchange rates prevailing at the balance sheet date. Exchange differences arising upon re-translation at the balance sheet date are recognized in profit or loss.
- (c)Non-monetary assets and liabilities denominated in foreign currencies held at fair value through profit or loss are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognized in profit or loss. Non-monetary assets and liabilities denominated in foreign currencies held at fair value through other comprehensive income are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognized in other comprehensive income. However, non-monetary assets and liabilities denominated in foreign currencies that are not measured at fair value are translated using the historical exchange rates at the dates of the initial transactions.
- (d)All foreign exchange gains and losses based on the nature of those transactions are presented in the statement of comprehensive income within "Other gains and losses".

B. Translation of foreign operations

- (a) The operating results and financial position of all the group entities, associates and joint arrangements that have a functional currency different from the presentation currency are translated into the presentation currency as follows:
 - i. Assets and liabilities for each balance sheet presented are translated at the closing exchange rate at the date of that balance sheet;
 - ii. Income and expenses for each statement of comprehensive income are translated at average exchange rates of that period; and
 - iii.All resulting exchange differences are recognized in other comprehensive income.
- (b) When a foreign operation as an associate or joint arrangement is partially disposed of or sold, exchange differences that were recorded in other comprehensive income are proportionately reclassified to profit or loss as part of the gain or loss on sale. In addition, if the Group retains partial interest in the former foreign associate or joint arrangement after losing significant influence over the former foreign associate, or losing joint control of the former jointly controlled entity, such transactions should be accounted for as disposal of all interest in these foreign operations.
- (c)When the foreign operation partially disposed of or sold is a subsidiary, cumulative exchange differences that were recorded in other comprehensive income are proportionately transferred to the non-controlling interest in this foreign operation. In addition, if the Group retains partial interest in the former foreign subsidiary after losing control of the former foreign subsidiary, such transactions should be accounted for as disposal of all interest in the foreign operation.

(5) Classification of current and non-current items

- A. Assets that meet one of the following criteria are classified as current assets; otherwise they are classified as non-current assets:
 - (a) Assets arising from operating activities that are expected to be realized, or are intended to be sold or consumed within the normal operating cycle;
 - (b) Assets held mainly for trading purposes;
 - (c) Assets that are expected to be realized within twelve months from the balance sheet date;
 - (d)Cash and cash equivalents, excluding restricted cash and cash equivalents and those that are to be exchanged or used to pay off liabilities more than twelve months after the balance sheet date.
- B. Liabilities that meet one of the following criteria are classified as current liabilities; otherwise they are classified as non-current liabilities:
 - (a)Liabilities that are expected to be paid off within the normal operating cycle;
 - (b)Liabilities arising mainly from trading activities;
 - (c)Liabilities that are to be paid off within twelve months from the balance sheet date;
 - (d)Liabilities for which the repayment date cannot be extended unconditionally to more than twelve months after the balance sheet date. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

(6) Cash equivalents

- A. Cash equivalents refer to short-term highly liquid investments that are readily convertible to known amount of cash and subject to an insignificant risk of changes in value.
- B. Time deposits, bills under repurchase agreements and commercial papers that meet the definition above and are held for the purpose of meeting short-term cash commitment in operations are classified as cash equivalents.

(7) Financial assets at fair value through profit or loss

- A. Financial assets at fair value through profit or loss are financial assets held for trading or financial assets designated as at fair value through profit or loss on initial recognition. Financial assets are classified in this category of held for trading if acquired principally for the purpose of selling in the short-term. Derivatives are also categorized as financial assets held for trading unless they are designated as hedges. Financial assets that meet one of the following criteria are designated as at fair value through profit or loss on initial recognition:
 - (a) Hybrid (combined) contracts; or
 - (b) They eliminate or significantly reduce a measurement or recognition inconsistency; or
 - (c) They are managed and their performance is evaluated on a fair value basis, in accordance with a documented risk management or investment strategy.
- B. On a regular way purchase or sale basis, financial assets at fair value through profit or loss are recognized and derecognized using trade date accounting.

C. Financial assets at fair value through profit or loss are initially recognized at fair value. Related transaction costs are expensed in profit or loss. These financial assets are subsequently remeasured and stated at fair value, and any changes in the fair value of these financial assets are recognized in profit or loss. Investments in equity instruments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured or derivatives that are linked to and must be settled by delivery of such unquoted equity instruments are presented in 'financial assets carried at cost'.

(8) Loans and receivables

A. Accounts receivable

Accounts receivable are loans and receivables originated by the entity. They are created by the entity by selling goods or providing services to customers in the ordinary course of business. Accounts receivable are initially recognized at fair value and subsequently measured at amortized cost using the effective interest method, less provision for impairment. However, short-term accounts receivable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

B. Investments in debt instrument without active market

- (a) Investments in debt instrument without active market are loans and receivables not originated by the entity. They are bond investments with fixed or determinable payments that are not quoted in an active market, and also meet all of the following conditions:
 - i. Not designated on initial recognition as at fair value through profit or loss;
 - ii. Not designated on initial recognition as available-for-sale;
 - iii.Not for which the holder may not recover substantially all of its initial investment, other than because of credit deterioration.
- (b) On a regular way purchase or sale basis, investments in debt instrument without active market are recognized and derecognized using trade date accounting.
- (c) Investments in debt instrument without active market are initially recognized at fair value on the trade date plus transaction costs and subsequently measured at amortized cost using the effective interest method, less provision for impairment. Amortization of a premium or a discount on such assets is recognized in profit or loss. Investments in bond reverse-repurchase in China with a short maturity period are measured at initial investment amount as the effect of discounting is immaterial.

(9) Available-for-sale financial assets

- A. Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories.
- B. On a regular way purchase or sale basis, available-for-sale financial assets are recognized and derecognized using trade date accounting.
- C. Available-for-sale financial assets are initially recognized at fair value plus transaction costs. These financial assets are subsequently remeasured and stated at fair value, and any changes in the fair

value of these financial assets are recognized in other comprehensive income. Investments in equity instruments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured or derivatives that are linked to and must be settled by delivery of such unquoted equity instruments are presented in 'financial assets carried at cost'.

(10) Impairment of financial assets

- A. The Group assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.
- B. The criteria that the Group uses to determine whether there is objective evidence of an impairment loss is as follows:
 - (a) Significant financial difficulty of the issuer or debtor;
 - (b) The disappearance of an active market for that financial asset because of financial difficulties;
 - (c)Observable data indicating that there is a measurable decrease in the estimated future cash flows from a group of financial assets since the initial recognition of those assets, although the decrease cannot yet be identified with the individual financial asset in the group, including adverse changes in the payment status of borrowers in the group or national or local economic conditions that correlate with defaults on the assets in the group;
 - (d)Information about significant changes with an adverse effect that have taken place in the technology, market, economic or legal environment in which the issuer operates, and indicates that the cost of the investment in the equity instrument may not be recovered; or
 - (e) A significant or prolonged decline in the fair value of an investment in an equity instrument below its cost.
- C. When the Group assesses that there has been objective evidence of impairment and an impairment loss has occurred, accounting for impairment is made as follows according to the category of financial assets:
 - (a) Financial assets measured at amortized cost

The amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate, and is recognized in profit or loss. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognized, the previously recognized impairment loss is reversed through profit or loss to the extent that the carrying amount of the asset does not exceed its amortized cost that would have been at the date of reversal had the impairment loss not been recognized previously. Impairment loss is recognized and reversed by adjusting the carrying amount of the asset through the use of an impairment allowance account.

(b)Financial assets carried at cost

The amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at current market return rate of similar financial asset, and is recognized in profit or loss. Impairment loss recognized for this category shall not be reversed subsequently. Impairment loss is recognized by adjusting the carrying amount of the asset through the use of an impairment allowance account.

(c)Available-for-sale financial assets

The amount of the impairment loss is measured as the difference between the asset's acquisition cost (less any principal repayment and amortization) and current fair value, less any impairment loss on that financial asset previously recognized in profit or loss, and is reclassified from 'other comprehensive income' to 'profit or loss'. If, in a subsequent period, the fair value of an investment in a debt instrument increases, and the increase can be related objectively to an event occurring after the impairment loss was recognized, then such impairment loss is reversed through profit or loss. Impairment loss of an investment in an equity instrument recognized in profit or loss shall not be reversed through profit or loss. Impairment loss is recognized and reversed by adjusting the carrying amount of the asset through the use of an impairment allowance account.

(11) Derecognition of financial assets

The Group derecognizes a financial asset when one of the following conditions is met:

- A. The contractual rights to receive cash flows from the financial asset expire.
- B. The contractual rights to receive cash flows from the financial asset have been transferred and the Group has transferred substantially all risks and rewards of ownership of the financial asset.
- C. The contractual rights to receive cash flows from the financial asset have been transferred, and the Group has not retained control of the financial asset.

(12) Leases (lessor)

- A. Based on the terms of a lease contract, a lease is classified as a finance lease if the lessee assumes substantially all the risks and rewards incidental to ownership of the leased asset.
- B. An operating lease is a lease other than a finance lease. Lease income from an operating lease (net of any incentives given to the lessee) is recognized in profit or loss on a straight-line basis over the lease term.

(13) Inventories

A. The Company

Cost is determined using the weighted-average method. The cost of finished goods and work in process comprises raw materials, direct labor, other direct costs and related production overheads (allocated based on normal operating capacity). It excludes borrowing costs. Inventories are stated at the lower of cost and net realizable value. The item by item approach is used in applying the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated cost of completion and applicable variable selling expenses. When the cost of inventories exceeds the net realizable value, the amount of

any write-down of inventories is recognized as cost of sales during the period; and the amount of any reversal of inventory write-down is recognized as a reduction in cost of sales during the period.

B. Subsidiaries

Except for President Chain Store Corp. and subsidiaries, Philippine Seven Corporation, President Drugstore Business Corp. and Uni-President Oven Bakery Corp., which adopt the retail method and Tone Sang Construction Corp. which adopts construction accounting, the other subsidiaries adopt the same accounting principle for inventories as the Company.

(14) Non-current assets (or disposal groups) held for sale

Non-current assets (or disposal groups) are classified as assets held for sale when their carrying amount is to be recovered principally through a sale transaction rather than through continuing use, and a sale is considered highly probable. They are stated at the lower of carrying amount and fair value less costs to sell.

(15) Investments accounted for under the equity method - associates

- A. Associates are all entities over which the Group has significant influence but not control. In general, it is presumed that the investor has significant influence, if an investor holds, directly or indirectly 20 percent or more of the voting power of the investee. Investments in associates are accounted for using the equity method and are initially recognized at cost.
- B. The Group's share of its associates' post-acquisition profits or losses is recognized in profit or loss, and its share of post-acquisition movements in other comprehensive income is recognized in other comprehensive income. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognize further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.
- C. When changes in an associate's equity are not recognized in profit or loss or other comprehensive income of the associate and such changes do not affect the Group's ownership percentage of the associate, the Group recognizes the Group's share of change in equity of the associate in 'capital reserves' in proportion to its ownership.
- D. Unrealized gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been adjusted where necessary to ensure consistency with the policies adopted by the Group.
- E. In the case that an associate issues new shares and the Group does not subscribe or acquire new shares proportionately, which results in a change in the Group's ownership percentage of the associate but maintains significant influence on the associate, then 'capital surplus' and 'investments accounted for under the equity method' shall be adjusted for the increase or decrease of its share of equity interest. If the above condition causes a decrease in the Group's ownership percentage of the associate, in addition to the above adjustment, the amounts previously recognized in other comprehensive income in relation to the associate are reclassified to profit or loss proportionately on the same basis as would be required if the relevant assets or liabilities were disposed of.

- F. Upon loss of significant influence over an associate, the Group remeasures any investment retained in the former associate at its fair value. Any difference between fair value and carrying amount is recognized in profit or loss.
- G. When the Group disposes its investment in an associate and loses significant influence over this associate, the amounts previously recognized in other comprehensive income in relation to the associate are reclassified to profit or loss or transferred directly to retained earnings, on the same basis as would be required if the relevant assets or liabilities were disposed of. If it still retains significant influence over this associate, then the amounts previously recognized in other comprehensive income in relation to the associate are reclassified to profit or loss proportionately in accordance with the aforementioned approach.
- H. When the Group disposes its investment in an associate and loses significant influence over this associate, the amounts previously recognized as capital surplus in relation to the associate are transferred to profit or loss. If it still retains significant influence over this associate, then the amounts previously recognized as capital surplus in relation to the associate are transferred to profit or loss proportionately.

(16) Investment accounted for under the equity method - joint ventures

The Group accounts for its interest in a joint venture under the equity method. Unrealized profits and losses arising from the transactions between the Group and its joint venture are eliminated to the extent of the Group's interest in the joint venture. However, when the transaction provides evidence of a reduction in the net realizable value of current assets or an impairment loss, all such losses shall be recognized immediately. When the Group's share of losses in a joint venture equals or exceeds its interest in the joint venture together with any other unsecured receivables, the Group does not recognize further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the joint venture.

(17) Property, plant and equipment

- A. Property, plant and equipment are initially recorded at cost. Borrowing costs incurred during the construction period are capitalized.
- B. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognized. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.
- C. Except for land, other property, plant and equipment apply cost model and are depreciated using the straight-line method to allocate their cost over their estimated useful lives. If each component of property, plant and equipment is significant, it is depreciated separately.
- D. The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each financial year-end. If expectations for the assets' residual values and useful lives differ from previous estimates or the patterns of consumption of the assets' future economic benefits embodied in the assets have changed significantly, any change is accounted for as a change in estimate under IAS 8, 'Accounting Policies, Changes in Accounting Estimates and Errors', from the date of the change. The estimated useful lives of property, plant and equipment are as follows:

| Asset | | Usefu | ıl live | es |
|-----------------------------------|---|--------|---------|-------|
| Buildings | 1 | \sim | 55 | years |
| Machinery and utilities equipment | 1 | \sim | 30 | years |
| Transportation equipment | 1 | \sim | 20 | years |
| Leasehold improvements | 2 | \sim | 28 | years |
| Other equipment | 1 | \sim | 55 | years |

(18) <u>Leased assets/ leases (lessee)</u>

- A. Based on the terms of a lease contract, a lease is classified as a finance lease if the Group assumes substantially all the risks and rewards incidental to ownership of the leased asset.
- B. An operating lease is a lease other than a finance lease. Payments made under an operating lease (net of any incentives received from the lessor) are recognized in profit or loss on a straight-line basis over the lease term.

(19) Investment property

An investment property is stated initially at its cost and measured subsequently using the cost model. Except for land, investment property is depreciated on a straight-line basis over its estimated useful life of 2 to 55 years.

(20) Intangible assets

A. Trademarks and licenses

Separately acquired trademarks and licenses are stated at historical cost. Trademarks and licenses acquired in a business combination are recognized at fair value at the acquisition date. Trademarks and licenses have a finite useful life and are amortized on a straight-line basis over their estimated useful lives of 10 to 30 years.

B. Computer software

Computer software is stated at cost and amortized on a straight-line basis over its estimated useful life of 2 to 10 years.

C. Right of operation

Under IFRIC 12, "Service Concession Agreement," the Group has entered into a contract with the government whereby the Group shall provide infrastructure for public transportation services. Based on the contract, the government grants the Group the right to operate and provide transportation services to the public. Such right is measured using the fair value of the infrastructure, recognized as an intangible asset, and amortized over the contract period of 50 years.

D. Other intangible assets are patents and technology transfer royalties, etc. and are amortized on a straight-line basis over its estimated useful life of 3 to 30 years.

(21) Impairment of non-financial assets

The Group assesses at each balance sheet date the recoverable amounts of those assets where there is an indication that they are impaired. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell or value in use. When the circumstances or reasons for recognizing impairment loss for an asset in prior years no longer exist or diminish, the impairment

loss is reversed. The increased carrying amount due to reversal should not be more than what the depreciated or amortized historical cost would have been if the impairment had not been recognized.

(22) Borrowings

- A. Borrowings are recognized initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortized cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognized in profit or loss over the period of the borrowings using the effective interest method.
- B. Fees paid on the establishment of loan facilities are recognized as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the drawdown occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalized as a pre-payment for liquidity services and amortized over the period of the facility to which it relates.

(23) Notes and accounts payable

Notes and accounts payable are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. They are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method. However, for short-term accounts payable without bearing interest, as the effect of discounting is insignificant, they are measured subsequently at original invoice amount.

(24) Financial liabilities at fair value through profit or loss

- A. Financial liabilities at fair value through profit or loss are financial liabilities held for trading or financial liabilities designated as at fair value through profit or loss on initial recognition. Financial liabilities are classified in this category of held for trading if acquired principally for the purpose of repurchasing in the short-term. Derivatives are also categorized as financial liabilities held for trading unless they are designated as hedges. Financial liabilities that meet one of the following criteria are designated as at fair value through profit or loss on initial recognition:
 - (a) Hybrid (combined) contracts; or
 - (b) They eliminate or significantly reduce a measurement or recognition inconsistency; or
 - (c) They are managed and their performance is evaluated on a fair value basis, in accordance with a documented risk management policy.
- B. Financial liabilities at fair value through profit or loss are initially recognized at fair value. Related transaction costs are expensed in profit or loss. These financial liabilities are subsequently remeasured and stated at fair value, and any changes in the fair value of these financial liabilities are recognized in profit or loss.

(25) Derecognition of financial liabilities

A financial liability is derecognized when the obligation under the liability specified in the contract is discharged or cancelled or expires.

(26) Offsetting financial instruments

Financial assets and liabilities are offset and reported in the net amount in the balance sheet when

there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously.

(27) Financial liabilities and equity instruments

Ordinary corporate bonds issued by the Group are initially recognized at fair value, net of transaction costs incurred. Ordinary corporate bonds are subsequently stated at amortized cost; any difference between the proceeds (net of transaction costs) and the redemption value is accounted for as the premium or discount on bonds payable and presented as an addition to or deduction from bonds payable, which is amortized in profit or loss as an adjustment to the 'finance costs' over the period of bond circulation using the effective interest method.

(28) Derivative financial instruments

Derivatives are initially recognized at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value. Any changes in the fair value are recognized in profit or loss.

(29) Provisions

Provisions (including decommissioning) are recognized when the Group has a present legal or constructive obligation as a result of past events, and it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be reliably estimated. Provisions are measured at the present value of the expenditures expected to be required to settle the obligation on the balance sheet date, which is discounted using a pre-tax discount rate that reflects the current market assessments of the time value of money and the risks specific to the obligation. When discounting is used, the increase in the provision due to passage of time is recognized as interest expense.

(30) Employee benefits

A.Short-term employee benefits

Short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in respect of service rendered by employees in a period and should be recognized as expenses in that period when the employees render service.

B.Pensions

(a) Defined contribution plans

For defined contribution plans, the contributions are recognized as pension expenses when they are due on an accrual basis. Prepaid contributions are recognized as an asset to the extent of a cash refund or a reduction in the future payments.

(b)Defined benefit plans

i. Net obligation under a defined benefit plan is defined as the present value of an amount of pension benefits that employees will receive on retirement for their services with the Group in current period or prior periods. The liability recognized in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the balance sheet date less the fair value of plan assets. The defined benefit net obligation is calculated annually by independent actuaries using the projected unit credit method. The

rate used to discount is determined by using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension liability; when there is no deep market in high-quality corporate bonds, the Group uses interest rates of government bonds (at the balance sheet date) instead.

- ii. Remeasurements arising on defined benefit plans are recognized in other comprehensive income in the period in which they arise and are recorded as retained earnings.
- C. Employees' compensation and directors' and supervisors' remuneration are recognized as expenses and liabilities, provided that such recognition is required under legal or constructive obligation and those amounts can be reliably estimated. Any difference between the resolved amounts and the subsequently actual distributed amounts is accounted for as changes in estimates. If employees' compensation is distributed by shares, the Group calculates the number of shares based on the closing market price at the previous day of the board meeting resolution.

(31) Income tax

- A. The tax expense for the period comprises current and deferred tax. Tax is recognized in profit or loss, except to the extent that it relates to items recognized in other comprehensive income or items recognized directly in equity, in which cases the tax is recognized in other comprehensive income or equity.
- B. The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in accordance with applicable tax regulations. It establishes provisions where appropriate based on the amounts expected to be paid to the tax authorities. An additional 10% tax is levied on the unappropriated retained earnings and is recorded as income tax expense in the year the stockholders resolve to retain the earnings.
- C. Deferred income tax is recognized, using the balance sheet liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, the deferred income tax is not accounted for if it arises from initial recognition of goodwill or of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is provided on temporary differences arising on investments in subsidiaries and associates, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled.
- D. Deferred income tax assets are recognized only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilized. At each balance sheet date, unrecognized and recognized deferred income tax assets are reassessed.
- E. Current income tax assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognized amounts and there is an

intention to settle on a net basis or realise the asset and settle the liability simultaneously. Deferred income tax assets and liabilities are offset on the balance sheet when the entity has the legally enforceable right to offset current tax assets against current tax liabilities and they are levied by the same taxation authority on either the same entity or different entities that intend to settle on a net basis or realise the asset and settle the liability simultaneously.

F. A deferred tax asset shall be recognized for unused tax credits resulting from acquisitions of equipment or technology, research and development expenditures, employees' training costs and equity investments to the extent that it is possible that future taxable profit will be available against which the unused tax credits can be utilized.

(32) Dividends

Dividends are recorded in the Company's financial statements in the period in which they are approved by the Company's shareholders. Cash dividends are recorded as liabilities; stock dividends are recorded as stock dividends to be distributed and are reclassified to ordinary shares on the effective date of new shares issuance.

(33) Revenue recognition

A. Sales of goods

- (a)The Group manufactures and sells various soft drinks, food, animal feeds, sauces, vegetable oil, and medicines, etc. Revenue is measured at the fair value of the consideration received or receivable taking into account business tax, returns, rebates and discounts for the sale of goods to external customers in the ordinary course of the Group's activities. Revenue arising from the sales of goods is recognized when the Group has delivered the goods to the customer, the amount of sales revenue can be measured reliably and it is probable that the future economic benefits associated with the transaction will flow to the entity. The delivery of goods is completed when the significant risks and rewards of ownership have been transferred to the customer, the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold, and the customer has accepted the goods based on the sales contract or there is objective evidence showing that all acceptance provisions have been satisfied.
- (b) The Group offers customers volume discounts and right of return for defective products. The Group estimates such discounts and returns based on historical experience. Provisions for such liabilities are recorded when the sales are recognized. The volume discounts are estimated based on the anticipated annual sales quantities.
- (c)The Group has customer loyalty programmes where the Group grants loyalty award credits (such as 'points'; the award credits can be used to exchange for free or discounted goods) to customers as part of a sales transaction. The fair value of the consideration received or receivable in respect of the initial sale shall be allocated between the initial sale of goods and the award credits. The amount of proceeds allocated to the award credits is measured by reference to the fair value of goods that can be redeemed by using the award credits and the proportion of award credits that are expected to be redeemed by customers. The Group recognizes the deferred portion of the proceeds allocated to the award credits as revenue only when it has fulfilled its obligations in respect of the award credits.

B. Sales of services

The Group provides services such as the operation of public transportation station, processing of packaging materials, establishing information system and management consulting, etc. Revenue from rendering services is recognized under the percentage-of-completion method when the outcome of services provided can be estimated reliably. The stage of completion of a service contract is measured by the percentage of the actual services performed as of the financial reporting date to the total services to be performed by surveys of work performed. If the outcome of a service contract cannot be estimated reliably, contract revenue should be recognized only to the extent that contract costs incurred are likely to be recoverable.

C. A sale agreement comprising of multiple components

A sale agreement offered by the Group might comprise of multiple components, including sale of goods and subsequent repair services, etc. If a sale agreement comprises of multiple identifiable components, the fair value of the consideration received or receivable in respect of the sale agreement shall be allocated between those components based on the relative fair value of each component. The amount of proceeds allocated to each component is recognized as revenue in profit or loss following the revenue recognition criteria applied to each component. The fair value of each component is determined by its market value when it is sold separately.

(34) <u>Service concession arrangements</u>

- A. The Group contracted with the government (grantor) a service concession arrangement whereby the Group shall provide construction of the government's infrastructure assets for public services and operate those assets during the term of the arrangement. When the term of the operating period expires, the underlying infrastructure assets will be transferred to the government without consideration. The Group allocates the fair value of the consideration received or receivable in respect of the service concession arrangement between construction services and operating services provided based on their relative fair values, and recognizes such allocated amounts as revenues in accordance with IAS 11, 'Construction Contracts', and IAS 18, 'Revenue', respectively.
- B. Costs incurred on provision of construction services or upgrading services under a service concession arrangement are accounted for in accordance with IAS 11, 'Construction Contracts'.
- C. The consideration received or receivable from the grantor in respect of the service concession arrangement is recognized at its fair value. Such considerations are recognized as a financial asset or an intangible asset based on how the considerations from the grantor to the operator are made as specified in the arrangement. The Group recognizes a financial asset to the extent that it has an unconditional contractual right to receive cash or another financial asset from or at the direction of the grantor for the construction services, and recognizes an intangible asset to the extent that it receives a right (a license) to charge users of the public service.

(35) Government grants

Government grants are recognized at their fair value only when there is reasonable assurance that the Group will comply with any conditions attached to the grants and the grants will be received. Government grants are recognized in profit or loss on a systematic basis over the periods in which the Group recognizes expenses for the related costs for which the grants are intended to compensate.

(36) Operating segments

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Chairman that makes strategic decisions.

5. <u>CRITICAL ACCOUNTING JUDGEMENTS</u>, <u>ESTIMATES AND KEY SOURCES OF</u>

ASSUMPTION UNCERTAINTY

The preparation of these consolidated financial statements requires management to make critical judgements in applying the Group's accounting policies and make critical assumptions and estimates concerning future events. Assumptions and estimates may differ from the actual results and are continually evaluated and adjusted based on historical experience and other factors. Such assumptions and estimates have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year; and the related information is addressed below:

(1) <u>Critical judgements in applying the Group's accounting policies</u> None.

(2) Critical accounting estimates and assumptions

Impairment assessment of investment property

The Group assesses impairment based on its subjective judgement and determines the separate cash flows of a specific group of assets, useful lives of assets and the future possible income and expenses arising from the assets depending on how assets are utilised and industrial characteristics. Any changes of economic circumstances or estimates due to the change of Group strategy might cause material impairment on assets in the future.

As of December 31, 2016, the Group recognised investment property, net of impairment loss, amounting to \$17,802,717.

6. <u>DETAILS OF SIGNIFICANT ACCOUNTS</u>

(1) Cash and cash equivalents

| | December 31, 2016 | | December 31, 2015 | |
|--------------------------------------|-------------------|--------------|-------------------|--------------|
| Cash: | | | | |
| Cash on hand | \$ | 2,061,671 | \$ | 1, 436, 480 |
| Checking deposit and demand deposits | | 18, 926, 897 | | 17, 795, 126 |
| | | 20, 988, 568 | | 19, 231, 606 |
| Cash equivalents: | | | | |
| Time deposits | | 26, 084, 453 | | 20, 874, 626 |
| Bills under repurchase agreement | | 8, 219, 640 | | 4, 496, 437 |
| Commercial papers | | 1, 041, 969 | | 432, 074 |
| | | 35, 346, 062 | | 25, 803, 137 |
| | \$ | 56, 334, 630 | \$ | 45, 034, 743 |

- A.The Group associates with a variety of financial institutions all with high credit quality to disperse credit risk, so it expects that the probability of counterparty default is remote.
- B.Details of the Group's cash and cash equivalents pledged to others as collateral (listed as "other current assets" and "other non-current assets") as of December 31, 2016 and 2015 are described in Note 8, 'Pledged assets'.

(2) Financial assets and liabilities at fair value through profit or loss

| Assets | Dece | December 31, 2016 | | ember 31, 2015 |
|--|------|-------------------|----|----------------|
| Current items: | | | | |
| Financial assets held for trading | | | | |
| Beneficiary certificates | \$ | 5, 786, 269 | \$ | 14, 897, 660 |
| Convertible bonds | | 94, 825 | | 102, 138 |
| Listed (TSE and OTC) stocks | | 53, 563 | | 63, 129 |
| Equity linked notes | | 161, 250 | | 164, 125 |
| Futures | | | | 194 |
| | | 6, 095, 907 | | 15, 227, 246 |
| Adjustment of financial assets | | | | |
| held for trading | (| 62, 525) | (| 27, 785) |
| G | \$ | 6, 033, 382 | \$ | 15, 199, 461 |
| Liabilities | | | | |
| Current items: | | | | |
| Financial liabilities held for trading | | | | |
| Forward foreign exchange | | | | |
| contracts | \$ | 323 | \$ | 9, 706 |

- A.The Group recognized net (loss) gain on financial assets and liabilities held for trading amounting to (\$12,656) and \$37,742 for the years ended December 31, 2016 and 2015, respectively (listed as "other gains and losses").
- B.The counterparties of the Group's investments in debt instrument have good credit quality, and part of the investments have public credit rating information.
- C.The non-hedging derivative instruments transaction and contract information are as follows (Units in thousands of currencies indicated):

| | December 31, 2016 | | | December 31, 2015 | | | |
|---|-------------------|-----------------|-----------------------|-------------------|------------------|-----------------------|--|
| | | ntract nount | Contract Period | | ontract mount | Contract Period | |
| Convertible bonds | NTD | 94, 825 | _ | NTD | 102, 138 | _ | |
| Forward foreign exchange buying contract | USD | 5, 848 | 10. 2016~4. 2017 | USD | 5, 905 | 8. 2015~4. 2016 | |
| Forward foreign exchange selling contract | USD | 5, 940 | 11. 2016~2. 2017 | USD | 5, 400 | 11. 2015~2. 2016 | |
| " | | _ | _ | JPY | 350,000 | 9. $2015 \sim 2.2016$ | |
| Equity linked notes | USD | 9, 053 | 6. $2015 \sim 6.2018$ | USD | 12,007 | 6. $2015 \sim 6.2018$ | |
| Futures | | _ | _ | NTD | 8, 791 | _ | |

The Group entered into the derivative contracts mostly to earn the spread while entering into the forward foreign exchange contracts and foreign options transaction to manage exposures due to fluctuations of foreign exchange rates. However, the Group did not apply hedge accounting treatment but apply held for trading accounting treatment for the derivative contracts.

The Group entered into the futures contracts to earn the spread. As of December 31, 2016 and 2015, margin deposits for these contracts were \$26,985 and \$23,407 (listed as "Guarantee deposits paid"), respectively, including \$26,985 and \$22,732 of excess margin deposits (listed as "Guarantee deposits paid"), respectively.

D.The Group has no financial assets at fair value through profit or loss pledged to others as of December 31, 2016 and 2015.

(3) Notes receivable, net

| | December 31, 2016 | | December 31, 2015 | | |
|---------------------------------------|-------------------|-------------|-------------------|-------------|--|
| Notes receivable | \$ | 1, 552, 804 | \$ | 1, 778, 771 | |
| Less: Allowance for doubtful accounts | (| 22, 041) | (| 27, 989) | |
| | \$ | 1, 530, 763 | \$ | 1, 750, 782 | |

Movements of the Group's allowance for doubtful accounts on notes receivable, accounts receivable and other receivables are shown in Note 6(4).

(4) Accounts receivable, net

| | Dece | ember 31, 2016 | De | cember 31, 2015 |
|---------------------------------------|------|----------------|----|-----------------|
| Accounts receivable | \$ | 15, 791, 276 | \$ | 16, 821, 021 |
| Less: Allowance for doubtful accounts | (| 445, 164) | (| 779, 027) |
| | \$ | 15, 346, 112 | \$ | 16, 041, 994 |

A.The Group has no significant past due but unimpaired financial assets as of December 31, 2016 and 2015.

B.Movements of the Group's allowance for doubtful accounts on notes receivable, accounts receivable and other receivables are as follows:

| | For the year ended December 31, 2016 | | | | | |
|----------------------------------|--------------------------------------|---------------|---------|---------------|-------|-----------|
| | Individ | ual provision | Gro | up provision | | Total |
| At January 1, 2016 | \$ | 13,884 | \$ | 799, 645 | \$ | 813, 529 |
| (Reversal of) provision for | | | | | | |
| impairment | (| 953) | | 135,583 | | 134, 630 |
| Write-offs | | _ | (| 50,614) | (| 50,614) |
| Effect of change in consolidated | | | | | | |
| subsidiaries | | _ | (| 397, 208) | (| 397, 208) |
| Effect of foreign exchange | | | | | | |
| rate changes | | | (| 26, 822) | (| 26, 822) |
| At December 31, 2016 | \$ | 12, 931 | \$ | 460, 584 | \$ | 473, 515 |
| | | For the year | or anda | d Santambar 2 | 0.20 | 15 |
| | T 1' ' 1 | | | d September 3 | 0, 20 | |
| | | ual provision | | up provision | | Total |
| At January 1, 2015 | \$ | 8, 744 | \$ | 506, 100 | \$ | 514, 844 |
| Provision for impairment | | 12, 369 | | 316, 246 | | 328, 615 |
| Write-offs | (| 7,229) | (| 39,355) | (| 46,584) |
| Effect of foreign exchange | | | | | | |
| rate changes | | | | 16, 654 | | 16, 654 |
| At December 31, 2015 | \$ | 13, 884 | \$ | 799, 645 | \$ | 813, 529 |

- C.Accounts receivable that were neither past due nor impaired were fully performing in line with the credit standards prescribed based on counterparties' industry characteristics, business scale and profitability.
- D.Details of the Group's accounts receivable pledged to others as collateral as of December 31, 2016 and 2015 are described in Note 8, 'Pledged assets'.

(5) Other receivables

| | December 31, 2016 | | December 31, 2015 | |
|---------------------------------------|-------------------|-------------|-------------------|-------------|
| Bond reverse-purchase | \$ | 4, 643, 613 | \$ | _ |
| Other receivables | | 2, 488, 614 | | 2, 835, 855 |
| Less: Allowance for doubtful accounts | (| 6, 310) | <u> </u> | 6, 513) |
| | \$ | 7, 125, 917 | \$ | 2, 829, 342 |

- A. Movements of the Group's allowance for doubtful accounts on notes receivable, accounts receivable and other receivables are shown in Note 6(4).
- B. As of December 31, 2016, the value of bond reverse-repurchases is \$4,643,613 (CNY 1,000,000 thousand). The range of maturity date is between January 1, 2017 and January 25, 2017, and range of interest rate is between $4.51\% \sim 6.11\%$.

(6) Inventories

| | Dec | December 31, 2016 | | mber 31, 2015 |
|--|-----|-------------------|----|---------------|
| Merchandise | \$ | 13, 547, 994 | \$ | 13, 531, 898 |
| Raw materials | | 6, 741, 983 | | 8, 329, 757 |
| Raw materials in transit | | 692, 132 | | 441, 404 |
| Supplies | | 1, 633, 389 | | 2, 167, 382 |
| Work in process | | 2, 218, 940 | | 2, 567, 274 |
| Finished goods | | 5, 543, 069 | | 7, 033, 236 |
| By-products | | 664 | | 1, 376 |
| Land held for construction | | 592, 495 | | 680, 676 |
| Construction in progress - land | | 88, 243 | | 291, 271 |
| Construction in progress - buildings | | 3,808 | | 313, 843 |
| Buildings and land held for sale | | 458, 151 | | 4, 336 |
| Transportation equipment held for sale | | 33, 783 | | 17, 674 |
| | | 31, 554, 651 | | 35, 380, 127 |
| Less: Allowance for price decline of | | | | |
| inventories | (| 938, 318) | (| 1, 035, 735) |
| | \$ | 30, 616, 333 | \$ | 34, 344, 392 |

The cost of inventories recognized as expense for the year:

| | For the years ended December 31, | | | |
|---|----------------------------------|-------------------------|---------------|--|
| | | 2016 | 2015 | |
| Cost of goods sold | \$ | 267, 912, 954 | 269, 629, 728 | |
| (Reversal of allowance) provision for inventory | | | | |
| market price decline (Note) | (| 58, 497) | 335, 354 | |
| Loss on discarding of inventory | | 1, 693, 464 | 1, 683, 255 | |
| Loss on physical inventory | | 237, 156 | 243, 000 | |
| Loss on production stoppages | | 3, 073, 151 | 2, 551, 968 | |
| Income from sale of scraps | (| 284, 774) (| 300,087) | |
| Other operating costs | | 3, 140, 764 | 4, 085, 809 | |
| | \$ | 275, 714, 218 <u>\$</u> | 278, 229, 027 | |

- (Note) The reversal of net realizable value and the decrease of cost of goods sold were recognized due to disposal of certain inventories which were previously provided with allowance for price decline.
- A. For more information regarding the capitalization of interest, please refer to Note 6(12), 'Property, plant and equipment'.
- B. Details of the Group's inventories pledged to others as collateral as of December 31, 2016 and 2015 are described in Note 8, 'Pledged assets'.

(7) Non-current assets held for sale, net

A.On November 11, 2016, the Group entered into a share transfer agreement with a third-party buyer

and agreed to sell all the shares of its subsidiary, Sanshui Jianlibao Commerce Co., Ltd, and reclassified related assets and liabilities as non-current assets held for sale. Details of the assets and liabilities as at December 31, 2016 are as follows:

(a) Assets were classified as non-current assets held for sale:

| | Dece | mber 31, 2016 |
|-------------------------------|------|---------------|
| Cash and cash equivalents | \$ | 776, 931 |
| Accounts receivable | | 5, 570 |
| Other receivables | | 79, 910 |
| Inventories | | 463,885 |
| Prepayments | | 6, 477, 119 |
| Property, plant and equipment | | 26, 034 |
| Other non-current assets | | 24, 934 |
| | \$ | 7, 854, 383 |

(b)Liabilities directly associated with non-current assets held for sale:

| | Dece | mber 31, 2016 |
|-----------------------|------|---------------|
| Short-term borrowings | \$ | 928, 723 |
| Accounts payable | | 529, 315 |
| Other payables | | 1, 451, 548 |
| Advance receipts | | 1, 541, 230 |
| | \$ | 4, 450, 816 |

- (c)The disposal group is stated at the lower of carrying amount and fair value less costs to sell, and there is no indication of any impairment.
- (d)The abovementioned transaction was settled in January 2017.
- B. On August 8, 2016, the Group entered into a share transfer agreement with a third-party buyer and agreed to sell all the shares of its subsidiary, Ever-Splendor Electrics (Shenzhen) Co., Ltd., and reclassified related assets and liabilities as non-current assets held for sale. The transaction was settled in November 2016. For more information, please refer to Note 4(3) B, 'Subsidiaries included in the consolidated financial statements'.
- C. The Group has been approved by the board of directors to sell all the shares of its associate, Jinmailang Beverage Co., Ltd. in May 2016, and the corresponding investment accounted for under the equity method had been reclassified as non-current assets held for sale.
 - The aforementioned transaction was completed in September 2016, the proceeds of disposal of \$6,256,466 had been collected and the related gain on disposal of \$1,528,552 was recognized (listed as "other gains and losses").
- D. The Group entered into a land expropriation and compensation on plan facilities decommissioning agreement (the 'Compensation Agreement') with the Xindu District Government of Chengdu City on December 3, 2014, whereby both parties agreed that the decommissioning of plant facilities

and building should be completed and the title of the land should be transferred within 120 days after the effective date of the agreement. Assets and liabilities that are included in the scope of the Compensation Agreement were classified as non-current assets held for sale.

The aforementioned disposal group classified as held for sale had been disposed of in February 2015 and the related gain on disposal of \$452,780 was recognized (listed as "other gains and losses").

(8) Available-for-sale financial assets - non-current

| | Decem | ber 31, 2016 | Decemb | per 31, 2015 |
|-----------------------------------|-------|--------------------|--------|--------------|
| Listed (TSE and OTC) stocks | \$ | 2, 307, 828 | \$ | 2, 703, 576 |
| Unlisted stocks | | 1,651,344 | | 1, 742, 667 |
| Beneficiary certificates | | 1, 402, 641 | | 1, 161, 905 |
| Privately placed securities | | 622, 452 | | 908, 058 |
| Government bonds | | 199, 732 | | 199, 626 |
| | | 6, 183, 997 | | 6, 715, 832 |
| Adjustments of available-for-sale | | | | |
| financial assets | | 23, 326 | | 253, 498 |
| Less: Accumulated impairment | () | 373, 71 <u>6</u>) | (| 450, 841) |
| | \$ | 5, 833, 607 | \$ | 6, 518, 489 |

- A. The Group recognized other comprehensive income of (\$244,505) and (\$1,284,971) due to change in fair value for the years ended December 31, 2016 and 2015, respectively, and the income tax relating to the components of other comprehensive income were (\$8,835) and \$13,664 for the years ended December 31, 2016 and 2015, respectively.
- B. Due to a prolonged and significant drop in the market price of shares, the Group has recognized impairment loss of \$62,492 and \$185,360 (listed as "Other gains and losses") for the years ended December 31, 2016 and 2015, respectively.
- C. For more information on available-for-sale financial assets pledged as collateral as of December 31, 2016 and 2015, please refer to Note 8, 'Pledged assets'.

(9) Financial assets carried at cost - non-current

| | Dece | ember 31, 2016 | Dece | ember 31, 2015 |
|------------------------------|------|----------------|------|----------------|
| Unlisted stocks | \$ | 2, 882, 736 | \$ | 3, 427, 181 |
| Privately placed securities | | 803, 877 | | 303, 631 |
| Emerging stocks | | 229, 907 | | 72, 843 |
| | | 3, 916, 520 | | 3, 803, 655 |
| Less: Accumulated impairment | (| 1, 034, 035) | (| 1, 034, 223) |
| | \$ | 2, 882, 485 | \$ | 2, 769, 432 |

A.The Group classified some of its equity investments as available-for-sale financial assets, based on its intention. However, as these stocks are not traded in active market, and there is no sufficient information of similar companies in the same industry, fair value of the investments cannot be

- measured reliably. Accordingly, the Group classified those stocks as 'financial assets carried at cost'.
- B. Some of the Group's investments in equity instruments had experienced prolonged decline in the fair value and the carrying amounts of investments were deemed not likely to be recovered. As a result, the Group recognized impairment losses of \$250,236 (listed as "Other gains and losses") for the year ended December 31, 2016. There was no such case for the year ended December 31, 2015.
- C.During the years ended December 31, 2016 and 2015, some of the Group's investments accounted as financial assets carried at cost had completed their initial public offering (IPO) process and became listed in the TSE (or OTC) market. The carrying amount of these investments of \$104,031 and \$4,082 was reclassified as 'available-for-sale financial assets non-current' for the years ended December 31, 2015 and 2016, respectively.
- D.For more information on financial assets carried at cost pledged to others as of December 31, 2016 and 2015, please refer to Note 8, 'Pledged assets'.

(10) Investments in debt instrument without active markets - non-current

| | Dece | ember 31, 2016 | Dec | ember 31, 2015 |
|-----------------|------|----------------|-----|----------------|
| Financial bonds | \$ | 321, 403 | \$ | 327, 134 |

A. The counterparties of the Group's investments have good credit quality.

B.The Group has no investments in debt instrument without active markets pledged to others as of December 31, 2016 and 2015.

(11) Investments accounted for under the equity method

| Company name | December 31, 2016 | December 31, 2015 |
|--|-------------------|-------------------|
| Associates: | | |
| President Securities Corp. | \$ 7,838,346 | \$ 7,646,754 |
| Presicarre Corp. | 6, 374, 072 | 6, 242, 685 |
| Prince Housing and Development Corp. | | |
| (Note 1) | 2, 692, 439 | 2, 750, 948 |
| TTET Union Corp. | 2, 197, 393 | 2, 080, 469 |
| Kuang Chuan Dairy Co., Ltd. | 1, 780, 036 | 1, 618, 855 |
| Yantai North Andre Juice Co., Ltd. (Note 1) | 1, 295, 417 | 1, 324, 865 |
| Grand Bills Finance Corp. (Note 1) | 1, 279, 647 | 1, 275, 916 |
| Weilih Food Industrial Co., Ltd. | 1, 308, 654 | 1, 209, 760 |
| Jimmailang Beverage Co., Ltd. (Note 2) | _ | 4, 665, 819 |
| Others (individually less than 2%) (Note 1) | 2, 420, 453 | 2, 903, 710 |
| | 27, 186, 457 | 31, 719, 781 |
| Joint ventures: | | |
| President Coffee (Cayman) Holdings Ltd. | 3, 330, 739 | 2, 493, 117 |
| Wuhan Zijiang President Enterprise Co., Ltd. | 805, 438 | 801, 308 |
| China F&B Venture Investments | 672, 213 | 670, 093 |
| Others (individually less than 2%) | 1, 460, 299 | 1, 392, 823 |
| | 6, 268, 689 | 5, 357, 341 |
| | \$ 33, 455, 146 | \$ 37,077,122 |

- (Note 1)The Group accounted for the investment in those companies under the equity method because the Group has the ability to exercise significant influence even though the Group's ownership in these investee companies was less than 20%.
- (Note 2) The Group has been approved by the board of directors to sell all the shares of Jinmailang Beverage Co., Ltd in May 2016 and the procedure for share transfer had been completed in September 2016. Please refer to Note (6)7, 'Non-current assets held for sale'.

A.Associates

(a)As of December 31, 2016 and 2015, the Group's individually immaterial associates amounted to \$27,186,457 and \$31,719,781, respectively.

The Group's share of the operating results are summarized below:

| | | For the years ended De | cember 31, |
|--------------------------------------|----|------------------------|-------------|
| | | 2016 | 2015 |
| Profit for the year from continuing | | | |
| operations | \$ | 2, 481, 306 \$ | 2, 634, 891 |
| Other comprehensive loss, net of tax | (| 263, 832) (| 49, 010) |
| Total comprehensive income | \$ | 2, 217, 474 \$ | 2, 585, 881 |

(b) The fair value of the Group's associates with quoted market prices is as follows:

| | Dec | cember 31, 2016 | Dec | ember 31, 2015 |
|--------------------------------------|-----|-----------------|-----|----------------|
| President Securities Corp. | \$ | 5, 346, 151 | \$ | 5, 865, 373 |
| TTET Union Corp. | | 6, 170, 161 | | 5, 437, 122 |
| Prince Housing and Development Corp. | | 1, 882, 264 | | 1, 684, 699 |
| Kang Na Hsiung Enterprise Co., Ltd. | | 438, 859 | | 485, 807 |
| | \$ | 13, 837, 435 | \$ | 13, 473, 001 |

B.Joint venture

As of December 31, 2016 and 2015, the carrying amount of the Group's individually immaterial joint ventures amounted to \$6,268,689 and \$5,357,341, respectively. The Group's share of the operating results are summarized below:

| | | For the years ended De | ecember 31, |
|--------------------------------------|----|------------------------|-------------|
| | | 2016 | 2015 |
| Profit for the year from continuing | | | |
| operations | \$ | 2, 365, 908 \$ | 1, 817, 018 |
| Other comprehensive loss, net of tax | (| 72, 718) (| 48, 387) |
| Total comprehensive income | \$ | 2, 293, 190 \$ | 1, 768, 631 |

- C.For more information on investments accounted for under the equity method pledged as collateral as of December 31, 2016 and 2015, please refer to Note 8, 'Pledged assets'.
- D.For the years ended December 31, 2016 and 2015, the share of profit of associates and joint ventures under the equity method was \$4,847,214 and \$4,451,909, respectively.
- E.During the year ended December 31, 2015, the Group partially disposed its shares of the investment accounted for under the equity method, Eagle Cold Storage Enterprises Co., Ltd., through public market. It was determined that the Group has lost significant influence over the associate due to the decrease in the percentage of ownership. Based on its intention, residual interest of \$553,980 was reclassified as 'available-for-sale financial assets non-current'.
- F.During the year ended December 31, 2015, the investments accounted for under the equity method, Outlook Investment Pte Ltd., etc. issued new shares and the Group did not subscribe or acquire new shares proportionately. It was determined that the Group has lost significant influence over these associates due to the decrease in the percentage of ownership. Based on its intention, residual interest of \$519,828 was reclassified as available-for-sale investment. However, as the stocks of these investments are not traded in active markets, fair value of these investments cannot be measured reliably. Accordingly, the Group classified them as 'financial assets carried at cost-non-current'.

| (12) <u>Property, plant and equipment</u> | <u>nt</u> | | Machinery and | Transportation | Leasehold | Other | Construction | |
|---|---------------|-----------------|---------------------|----------------|---|-----------------|----------------|-----------------|
| | Land | Buildings | utilities equipment | equipment | improvements | equipment | in progress | Total |
| January 1, 2016 | | | | | | | | |
| Cost | \$ 14,682,526 | \$ 74, 214, 520 | \$ 113, 325, 051 | \$ 6,472,310 | \$ 12, 558, 837 | \$ 67, 766, 896 | \$ 8, 169, 550 | \$297, 189, 690 |
| Accumulated depreciation | ı | (21, 948, 408) | (61, 352, 048) | (4, 101, 509) | (6, 994, 803) | (42,007,600) | I | (136, 404, 368) |
| Accumulated impairment | 1 | (36, 497 $)$ | (42, 544 $)$ | 1 | $(\phantom{aaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaa$ | (222,261) | 1 | (301, 566) |
| | \$ 14,682,526 | \$ 52, 229, 615 | \$ 51,930,459 | \$ 2,370,801 | \$ 5,563,770 | \$ 25, 537, 035 | \$ 8,169,550 | \$160, 483, 756 |
| For the year | | | | | | | | |
| ended December 31, 2016 | | | | | | | | |
| At January 1 | \$ 14,682,526 | \$ 52, 229, 615 | \$ 51,930,459 | \$ 2,370,801 | \$ 5,563,770 | \$ 25, 537, 035 | \$ 8, 169, 550 | \$160, 483, 756 |
| Additions | I | 141, 252 | 781,824 | 613,251 | 1,644,413 | 5, 668, 115 | 4, 331, 591 | 13, 180, 446 |
| Depreciation charge | I | (2, 912, 819) | (6, 424, 685) | (667, 609) | (1,294,509) | (7,652,028) | I | (18,951,650) |
| Disposals | | | | | | | | |
| Cost | (12, 313) | (400, 742) | (1,381,050) | (348, 398) | (849, 727) | (4, 902, 846) | (21,804) | (7, 916, 880) |
| Accumulated depreciation | I | 342,511 | 1, 189, 215 | 285, 823 | 764,015 | 4, 588, 484 | I | 7, 170, 048 |
| Accumulated impairment | I | 1,174 | I | I | I | I | I | 1,174 |
| Reversal (provision) of impairment loss | (16, 519) | (139,009) | (19, 527) | (22) | 263 | (55, 384) | I | (230, 201) |
| Reclassification (Note) | 161, 538 | 2, 493, 924 | 3, 453, 538 | 83, 556 | (572, 301) | 2, 560, 191 | (5,074,961) | 3, 105, 485 |
| Net currency exchange difference | (5,006) | (2, 162, 182) | (2, 479, 595) | (13,824) | (105, 080) | (791, 354) | (357, 468) | (5, 914, 509) |
| Change in consolidated subsidiaries | 1 | (1,078,617) | (430, 118) | (25,030) | (44) | (612, 785) | (20, 447) | (2, 167, 041) |
| At December 31 | \$ 14,810,226 | \$ 48, 515, 107 | \$ 46,620,061 | \$ 2, 298, 545 | \$ 5, 150, 800 | \$ 24, 339, 428 | \$ 7,026,461 | \$148, 760, 628 |
| December 31, 2016 | | | | | | | | |
| Cost | \$ 14,826,745 | \$ 71,570,966 | \$ 109, 792, 402 | \$ 6,657,830 | \$ 13, 173, 102 | \$ 64, 473, 690 | \$ 7,026,461 | \$287, 521, 196 |
| Accumulated depreciation | I | (22, 883, 913) | (63, 111, 117) | (4, 359, 260) | (8, 022, 302) | (39, 857, 071) | I | (138, 233, 663) |
| Accumulated impairment | (16, 519) | (171,946) | (61,224) | (25) | 1 | (277, 191) | 1 | (526,905) |
| | | | | | | | | |

(Note) Transferred from "Prepayment for equipment" and "Investment property" and partially transferred to "Inventory" and "Non-current assets held for sale".

\$148, 760, 628

\$ 7,026,461

\$ 24, 339, 428

5, 150, 800

\$ 2, 298, 545

\$ 46,620,061

\$ 48, 515, 107

\$ 14,810,226

| | Land | Buildings | Machinery and utilities equipment | Transportation equipment | Leasehold improvements | Other equipment | Construction in progress | Total |
|---|-----------------|-----------------|---|--------------------------|------------------------|-----------------|--------------------------|---|
| January 1, 2015 | | | | | | | | |
| Cost | \$ 14,461,602 | \$ 67, 785, 095 | \$ 109, 496, 791 | \$ 5,903,589 | \$ 11,824,618 | \$ 64,685,760 | \$ 13,747,279 | \$287, 904, 734 |
| Accumulated depreciation | I | (19, 515, 518) | (56, 934, 981) | (3, 593, 282) | (6, 598, 392) | (37, 927, 277) | I | (124, 569, 450) |
| Accumulated impairment | 1 | (37,027) | (66, 781) | 1 | (498) | (75,767) | 1 | (180,073) |
| | \$ 14, 461, 602 | \$ 48, 232, 550 | \$ 52,495,029 | \$ 2,310,307 | \$ 5, 225, 728 | \$ 26,682,716 | \$ 13, 747, 279 | \$163, 155, 211 |
| For the year | | | | | | | | |
| ended December 31, 2015 | | | | | | | | |
| At January 1 | \$ 14, 461, 602 | \$ 48, 232, 550 | \$ 52,495,029 | \$ 2,310,307 | \$ 5, 225, 728 | \$ 26, 682, 716 | \$ 13, 747, 279 | \$163, 155, 211 |
| Additions | 226, 693 | 668,690 | 885, 566 | 722, 018 | 1,633,570 | 5, 377, 795 | 5, 559, 782 | 15, 074, 114 |
| Depreciation charge | I | (2, 754, 222) | (6, 342, 490) | (651, 475) | (1, 198, 449) | (7, 972, 397) | I | (18,919,033) |
| Disposals | | | | | | | | |
| Cost | I | (117, 548) | (1,590,353) | (220, 749) | (1,029,827) | (3, 356, 032) | I | (6,314,509) |
| Accumulated depreciation | I | 102,461 | 1, 428, 719 | 137, 717 | 797, 874 | 3, 109, 134 | I | 5,575,905 |
| Accumulated impairment | I | I | 17,059 | I | I | 5, 933 | I | 22, 992 |
| Reversal (provision) of impairment loss | I | 530 | 5,621 | I | 234 | (152, 426) | I | (146,041) |
| Reclassification (Note) | I | 6,647,688 | 5, 727, 458 | 77, 248 | 147, 108 | 2, 075, 771 | (10, 922, 158) | 3,753,115 |
| Net currency exchange difference | (5, 769 $)$ | (550, 534 $)$ | (696, 150) | (4,265) | (12, 468) | (233,459) | (215,353) | (1,717,998) |
| At December 31 | \$ 14,682,526 | \$ 52, 229, 615 | \$ 51,930,459 | \$ 2,370,801 | \$ 5,563,770 | \$ 25, 537, 035 | \$ 8, 169, 550 | \$160, 483, 756 |
| December 31, 2015 | | | | | | | | |
| Cost | \$ 14,682,526 | \$ 74, 214, 520 | \$ 113, 325, 051 | \$ 6,472,310 | \$ 12, 558, 837 | \$ 67, 766, 896 | \$ 8,169,550 | \$297, 189, 690 |
| Accumulated depreciation | I | (21, 948, 408) | (61, 352, 048) | (4, 101, 509) | (6, 994, 803) | (42,007,600) | I | (136, 404, 368) |
| Accumulated impairment | 1 | (36, 497) | $(\phantom{00000000000000000000000000000000000$ | 1 | (| (222, 261) | 1 | $(\phantom{00000000000000000000000000000000000$ |
| | \$ 14,682,526 | \$ 52, 229, 615 | \$ 51,930,459 | \$ 2,370,801 | \$ 5,563,770 | \$ 25, 537, 035 | \$ 8,169,550 | \$160, 483, 756 |

(Note) Transferred from "Prepayment for equipment" and partially transferred to "Investment property" and "Inventory".

A.Amount of borrowing costs capitalized as part of certain inventory, property, plant and equipment, investment property and prepayment for equipment and the range of the interest rates for such capitalization are as follows:

| | For | the years end | ed December 31, | |
|---------------------|--------|---------------|-----------------|-----------|
| | 20 | 16 | | 2015 |
| Amount capitalized | \$ | 219, 141 | \$ | 632, 381 |
| Interest rate range | 0.89%~ | ~4.74% | 1. | 16%~4.35% |

B.Impairment of property and equipment is described in Note 6(15), 'Impairment of non-financial assets'.

C.For more information regarding the Group's property, plant and equipment pledged to others as at December 31, 2016 and 2015, please refer to Note 8, 'Pledged assets'.

(13) Investment property, net

| | Land | Buildings | Total |
|--|---------------------------|----------------|---------------------------|
| <u>January 1, 2016</u> | | | |
| Cost | \$ 12, 282, 478 | \$ 9, 488, 074 | \$ 21, 770, 552 |
| Accumulated depreciation | - (| 2,340,076) | (2, 340, 076) |
| Accumulated impairment | $(\underline{152,719})$ | 49, 084) | (201, 803) |
| | \$ 12, 129, 759 | \$ 7,098,914 | \$ 19, 228, 673 |
| | | | |
| For the year | | | |
| ended December 31, 2016 | | | |
| At January 1 | \$ 12, 129, 759 | \$ 7,098,914 | \$ 19, 228, 673 |
| Additions | 640, 801 | 277,341 | 918, 142 |
| Depreciation charge | (| 309, 183) | (309, 183) |
| Disposals—Cost | (14,746) | 7,446) | (22, 192) |
| Accumulated depreciation | _ | 7, 342 | 7, 342 |
| Accumulated impairment | 10,562 | _ | 10,562 |
| Provision of impairment loss | (1,661,386) | _ | (1,661,386) |
| Reclassification (Note) | (195, 270) | 123,505) | (318,775) |
| Net currency exchange differences | | 50, 466) | $(\underline{}50,466)$ |
| At December 31 | \$ 10, 909, 720 | \$ 6,892,997 | \$ 17, 802, 717 |
| | | | |
| <u>December 31, 2016</u> | | | |
| Cost | \$ 12, 713, 263 | \$ 9, 242, 962 | \$ 21, 956, 225 |
| Accumulated depreciation | - (| 2, 300, 881) | (2,300,881) |
| Accumulated impairment | $(\underline{1,803,543})$ | 49, 084) | $(\underline{1,852,627})$ |
| | \$ 10, 909, 720 | \$ 6,892,997 | <u>\$ 17, 802, 717</u> |

(Note) Transferred to "property, plant and equipment".

| | Land | Buildings | Total |
|-----------------------------------|----------------------------------|--------------|-------------------------|
| <u>January 1, 2015</u> | | | |
| Cost | \$ 12, 168, 903 \$ | 9, 252, 772 | \$ 21, 421, 675 |
| Accumulated depreciation | - (| 2, 004, 827) | (2,004,827) |
| Accumulated impairment | $(\underline{152,875})$ $($ | 49, 084) | $(\underline{}201,959)$ |
| | <u>\$ 12, 016, 028</u> <u>\$</u> | 7, 198, 861 | <u>\$ 19, 214, 889</u> |
| For the year | | | |
| ended December 31, 2015 | | | |
| At January 1 | \$ 12, 016, 028 \$ | 7, 198, 861 | \$ 19, 214, 889 |
| Additions | 118, 592 | 7, 452 | 126, 044 |
| Depreciation charge | - (| 309,994) | |
| Disposals — Cost | (5,017) | _ | (5,017) |
| Reversal of impairment | 156 | _ | 156 |
| Reclassification (Note) | _ | 228, 949 | 228, 949 |
| Net currency exchange differences | | 26, 354) | $(\underline{}26,354)$ |
| At December 31 | <u>\$ 12, 129, 759</u> <u>\$</u> | 7, 098, 914 | <u>\$ 19, 228, 673</u> |
| <u>December 31, 2015</u> | | | |
| Cost | \$ 12, 282, 478 \$ | 9, 488, 074 | \$ 21, 770, 552 |
| Accumulated depreciation | - (| 2, 340, 076) | (2,340,076) |
| Accumulated impairment | (152, 719) (| 49, 084) | (201, 803) |
| | <u>\$ 12, 129, 759</u> <u>\$</u> | 7, 098, 914 | <u>\$ 19, 228, 673</u> |

(Note) Transferred from "property, plant and equipment".

A.Rental income from the lease of the investment property and direct operating expenses arising from the investment property are shown below:

| | For the years ended December 31, | | | | |
|--|----------------------------------|-------------|------|-------------|--|
| Rental income from the lease of the investment property | | 2016 | 2015 | | |
| | | 1, 151, 581 | \$ | 1, 289, 757 | |
| Direct operating expenses arising from the | | | | | |
| investment property that generated income during the year | \$ | 716, 497 | \$ | 712, 640 | |
| Direct operating expenses arising from the | | | | | |
| investment property that did not generate income during the year | \$ | 34, 323 | \$ | 18, 963 | |

B.The fair value of the investment property held by the Group as at December 31, 2016 and 2015 ranged from \$19,228,673 to \$40,861,533, which were assessed based on the reports of independent appraisers. Valuations were made based on most recent transaction prices of similar and comparable properties, considering factors such as location, transaction scale, and purpose of

use, etc.

- C.The Group purchased agricultural land under the names of own-cultivators for other uses in the future. The use of the land has not yet been determined, as a result, such land was recognized as 'Investment property.'
- D.For more information regarding the impairment of investment property, please refer to Note 6(15), 'Impairment of non-financial assets'.
- E.For more information regarding investment property pledged to others as at December 31, 2016 and 2015, please refer to Note 8, 'Pledged assets'.

(14) Intangible assets

| | Licences | Trademarks | Software Software | Others | Total |
|--|--------------------|------------------------|--|--|--|
| For the year ended | | | | | |
| <u>December 31, 2016</u> | | | | | |
| January 1 | \$ 531, 145 | \$ 462, 438 | 8 \$ 828, 982 | \$ 947, 433 | \$2, 769, 998 |
| Additions | _ | - | 289, 968 | 44,534 | 334, 502 |
| Amortization | (13, 224 |) (14, 717 | 7) (302, 843) | 62, 593) | (393, 377) |
| Impairment loss | _ | (46, 738 | 3) (162) | 11,574) | (58, 474) |
| Net exchange differences | | $(\underline{19,956}$ | <u>3</u>) (<u>14, 923</u>) | 47, 830 | (82, 709) |
| December 31 | <u>\$ 517, 921</u> | \$ 381,027 | <u>\$ 801, 022</u> | <u>\$ 869, 970</u> | <u>\$2, 569, 940</u> |
| | | | G . C | | |
| | Licences | Trademarks | Software Software | Others | Total |
| For the year ended | Licences | Trademarks | Software | Others | Total |
| For the year ended December 31, 2015 | Licences | <u>Trademarks</u> | S Software | Others | <u>Total</u> |
| • | \$ 544, 369 | | | Others \$ 991, 594 | Total \$2, 865, 836 |
| <u>December 31, 2015</u> | | | \$ 869,777 | | |
| December 31, 2015 January 1 | | \$ 460,096 23,416 | \$ 869,777 \$ 247,913 | \$ 991, 594 10, 224 | \$2, 865, 836 281, 553 |
| December 31, 2015 January 1 Additions | \$ 544, 369 - | \$ 460, 096 23, 416 | \$ 869,777 \$ 247,913 | \$ 991, 594 10, 224 | \$2, 865, 836 281, 553 (362, 839) |
| December 31, 2015 January 1 Additions Amortization | \$ 544, 369 - | \$ 460, 096 23, 416 | 8 \$ 869, 777 8 247, 913 5) (274, 730) | \$ 991, 594 10, 224 0 (59, 610) (14, 485) | \$2, 865, 836 281, 553 (362, 839) (14, 485) |
| December 31, 2015 January 1 Additions Amortization Impairment loss | \$ 544, 369 - | \$ 460, 096 23, 416 | 3 \$ 869, 777 6 247, 913 5) (274, 730) (9, 277) | \$ 991, 594 10, 224 0 (59, 610) (14, 485) 0 (368) | \$2, 865, 836 281, 553 (362, 839) (14, 485) |

A. Details of amortization on intangible assets are as follows:

| | For the years ended December 31, | | | | |
|-------------------------------------|----------------------------------|----------|------|----------|--|
| | | 2016 | 2015 | | |
| Operating costs | \$ | 130, 594 | \$ | 110, 483 | |
| Selling expenses | | 61, 720 | | 77, 602 | |
| General and administrative expenses | | 199, 879 | | 173, 471 | |
| Research and development expenses | | 1, 184 | - | 1, 283 | |
| | \$ | 393, 377 | \$ | 362, 839 | |

- B. No borrowing costs were capitalized as part of intangible assets.
- C. For more information regarding the impairment of intangible assets, please refer to Note 6(15),

"Impairment of non-financial assets"

D.As of December 31, 2016 and 2015, no intangible assets were pledged as collateral.

(15) Impairment on non-financial assets

A.The Group recognized impairment loss for the years ended December 31, 2016 and 2015 of \$1,956,485 and \$496,305, respectively (listed as "Other gains and losses"). Details of such loss are as follows:

| | For the years ended December 31, | | | | | | |
|-------------------------------|----------------------------------|-----------------------------------|-----------------------|-----------------------------------|--|--|--|
| | 20 |)16 | 2 | 2015 | | | |
| | Recognized in profit | Recognized in other comprehensive | Recognized in profit | Recognized in other comprehensive | | | |
| Items | or loss | income | or loss | income | | | |
| (Impairment loss) reversal: | | | | | | | |
| Property, plant and equipment | (\$ 230, 201) | \$ - | (\$146, 041) | \$ - | | | |
| Investment property | (1,661,386) | _ | 156 | _ | | | |
| Intangible assets | (58,474) | _ | (14,485) | _ | | | |
| Long-term prepaid rents | (6,424) | _ | _ | _ | | | |
| Other non-current assets | | | (335, 935) | | | | |
| | (<u>\$1, 956, 485</u>) | \$ | (<u>\$496, 305</u>) | \$ | | | |

B. The (impairment loss) reversal reported by operating segments is as follows:

| | For the years ended December 31, | | | | | | | | |
|------------------------------|----------------------------------|---------------------|--------|-------------|---|----|---------------------|---|-------------------------------------|
| | | 20 |)16 | | 2015 | | | | |
| | Recognized in profit | | U | | Recognized in other comprehensive | | ecognized in profit | j | ecognized in other prehensive |
| Segments | | or loss | income | | or loss | | income | | |
| Foods business | \$ | 481 | \$ - | \$ | 1, 390 | \$ | _ | | |
| Feeds business | (| 177,481) | _ | (| 123) | | _ | | |
| Convenience stores | (| 117,950) | _ | (| 149, 401) | | _ | | |
| Packaging and containers | | 852 | _ | | 855 | | _ | | |
| Pharmaceuticals business | (| 888) | _ | | 4, 193 | | _ | | |
| Leisure business development | (1 | , 661, 499) | _ | | _ | | _ | | |
| Others | | | | (| 353, 219) | | | | |
| | (<u>\$1</u> | <u>, 956, 485</u>) | \$ - | (<u>\$</u> | 496, 305) | \$ | _ | | |

(16) Short-term borrowings

| | December 31, 2016 | | Dec | cember 31, 2015 | Collateral |
|---------------------------|-------------------|--------------|-----|-----------------|------------|
| Bank unsecured borrowings | \$ | 24, 631, 711 | \$ | 32, 910, 139 | None |
| Bank secured borrowings | | 876, 549 | | 2, 166, 304 | (Note) |
| | \$ | 25, 508, 260 | \$ | 35, 076, 443 | |
| Interest rate range | 0 | . 71%∼6. 00% | 0 | . 86%∼6. 50% | |

(Note)For more information about the collaterals for bank secured borrowings, please refer to Note 8, 'Pledged assets'.

(17) Short-term notes and bills payable

| | December 31, 2016 | | | December 31, 2015 | Collateral |
|----------------------------|-------------------|-------------|----|-------------------|------------|
| Commercial papers payable | \$ | 8, 042, 823 | \$ | 7, 310, 050 | (Note) |
| Less: Unamortized discount | (| 3, 019) | (| 5, 275) | |
| | \$ | 8, 039, 804 | \$ | 7, 304, 775 | |
| Interest rate range | 0. | 50%∼1.55% | | 0.45%~2.04% | |

(Note) For more information about the collateral for commercial papers, please refer to Note 8, 'Pledged assets'.

The above commercial papers were issued and secured by banks and bills finance corporations for short-term financing.

(18) Other payables

| | December 31, 2016 | | December 31, 2015 | |
|--|-------------------|--------------|-------------------|--------------|
| Receipts under custody at convenience | | | | |
| stores | \$ | 8, 448, 960 | \$ | 7, 834, 645 |
| Accrued salaries and bonuses | | 7, 752, 325 | | 7, 812, 139 |
| Employees' compensation and directors' | | | | |
| and supervisors' remuneration payable | | 2, 639, 511 | | 2,267,549 |
| Equipment and construction payable | | 2, 699, 634 | | 3, 841, 449 |
| Advertising and promotion expenses | | | | |
| payable | | 5, 034, 355 | | 5, 382, 019 |
| Others | | 16, 772, 023 | | 17, 672, 916 |
| | \$ | 43, 346, 808 | \$ | 44, 810, 717 |

(19) Corporate bonds payable

| | December 31, 2016 | | De | cember 31, 2015 | Collateral |
|--------------------------------|-------------------|---------------|----|-----------------|------------|
| Unsecured bonds payable | \$ | 27, 445, 369 | \$ | 37, 196, 795 | None |
| Less: Current portion of bonds | | | | | |
| payable | (| 11, 265, 419) | (| 8, 995, 013) | |
| | \$ | 16, 179, 950 | \$ | 28, 201, 782 | |

A. The Company issued unsecured ordinary bonds payable in June 2012. The significant terms of the bonds are as follows:

(a)Total issue amount: \$5,000,000

(b)Issue price: At par value of \$1,000 per bond

(c)Coupon rate: 1.35%

(d)Term of interest repayment:

The bond interest is calculated on simple rate every year starting June 2012 based on the coupon rate.

(e)Repayment term:

The bonds are repayable starting June 2016 to June 2017 in two installments at the rate of 50% and 50%, respectively.

- (f)Period: 5 years, from June 18, 2012 to June 18, 2017
- (g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.
- B. The Company issued unsecured ordinary bonds payable in October 2012. The significant terms of the bonds are as follows:
 - (a)Total issue amount: \$3,600,000, including \$1,800,000 of A and \$1,800,000 of B
 - (b)Issue price: At par value of \$1,000 per bond
 - (c)Coupon rate:
 - (i) A Bond: the coupon rate is 1.28% per annum
 - (ii)B Bond: the coupon rate is 1.39% per annum
 - (d)Term of interest repayment:

The bond interest is calculated on simple rate every year starting October 2012 based on the coupon rate.

- (e)Repayment term:
 - (i) A Bond: the bonds are repayable in October 2017 upon the maturity of the bonds.
 - (ii)B Bond: the bonds are repayable starting October 2018 to October 2019 in two installments at the rate of 50% and 50%, respectively.
- (f)Period:
 - (i) A Bond: 5 years, from October 29, 2012 to October 29, 2017
 - (ii)B Bond: 7 years, from October 29, 2012 to October 29, 2019
- (g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.
- C. The Company issued unsecured ordinary bonds payable in February 2013. The significant terms of the bonds are as follows:
 - (a)Total issue amount: \$2,000,000
 - (b)Issue price: At par value of \$1,000 per bond
 - (c)Coupon rate: 1.22%
 - (d)Term of interest repayment:

The bond interest is calculated on simple rate every year starting February 2013 based on the coupon rate.

(e)Repayment term:

The bonds are repayable in February 2018 upon maturity.

(f)Period: 5 years, from February 26, 2013 to February 26, 2018

- (g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.
- D. The Company issued unsecured ordinary bonds payable in February 2014. The significant terms of the bonds are as follows:
 - (a)Total issue amount: \$3,600,000
 - (b)Issue price: At par value of \$1,000 per bond
 - (c)Coupon rate: 1.39%
 - (d)Term of interest repayment:

The bond interest is calculated on simple rate every year starting February 2014 based on the coupon rate.

(e)Repayment term:

The bonds are repayable in February 2019 upon maturity.

- (f)Period: 5 years, from February 18, 2014 to February 18, 2019
- (g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.
- E. The Company issued unsecured ordinary bonds payable in June 2014. The significant terms of the bonds are as follows:
 - (a)Total issue amount: \$5,800,000, including \$1,200,000 of A, \$2,800,000 of B and \$1,800,000 of C
 - (b)Issue price: At par value of \$1,000 per bond
 - (c)Coupon rate:
 - (i) A Bond: the coupon rate is 1.29% per annum
 - (ii)B Bond: the coupon rate is 1.62% per annum
 - (iii)C Bond: the coupon rate is 1.78% per annum
 - (d)Term of interest repayment:

The bond interest is calculated on simple rate every year starting June 2014 based on the coupon rate.

- (e)Repayment term:
 - (i) A Bond: the bonds are repayable starting June 2018 to June 2019 in two installments at the rate of 50% and 50%, respectively.
 - (ii)B Bond: the bonds are repayable starting June 2020 to June 2021 in two installments at the rate of 50% and 50%, respectively.
 - (iii)C Bond: the bonds are repayable starting June 2023 to June 2024 in two installments at the rate of 50% and 50%, respectively.
- (f)Period:
 - (i) A Bond: 5 years, from June 23, 2014 to June 23, 2019
 - (ii)B Bond: 7 years, from June 23, 2014 to June 23, 2021
 - (iii)C Bond: 10 years, from June 23, 2014 to June 23, 2024
- (g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.
- F. Uni-President China Holdings Ltd., one of the Company's subsidiary, issued long-term notes on

January 23, 2014 through Taipei Exchange in the amount of CNY 1 billion for an expected duration of 3 years ('Formosa Bond' F-02001). The significant terms of the bonds are as follows:

- (a) Total issue amount: Approximately \$5,000,000 (CNY 1 billion)
- (b)Issue price: At par value of \$5,000 per bond (CNY 1 million)
- (c)Coupon rate: 3.6%
- (d)Term of interest repayment: The bond interest is calculated on simple rate every year starting January 2014 based on the coupon rate.
- (e)Repayment term:

The bonds are repayable in January 2017 upon maturity.

- (f)Period: 3 years, from January 23, 2014 to January 23, 2017
- (g) Guarantee bank: The bonds are guaranteed by The Bank of New York Mellon, London Branch.
- G. Uni-President China Holdings Ltd., one of the Company's subsidiary, issued long-term notes on August 28, 2014 through Taipei Exchange in the amount of CNY 1 billion ('Formosa Bond' F-02002 and F-02003). The significant terms of the bonds are as follows:
 - (a)Total issue amount: Approximately \$5,000,000 (CNY 1 billion) including \$2,500,000 (CNY 0.5 billion) of A and \$2,500,000 (CNY 0.5 billion) of B
 - (b)Issue price: At par value of \$5,000 per bond (CNY 1 million)
 - (c)Coupon rate:
 - (i) A Bond: the coupon rate is 3.5% per annum
 - (ii)B Bond: the coupon rate is 3.9% per annum
 - (d)Term of interest repayment: The bond interest is calculated on simple rate every year starting August 2014 based on the coupon rate.
 - (e)Repayment term:
 - (i) A Bond: the bonds are repayable in August 2017 upon maturity.
 - (ii)B Bond: the bonds are repayable in August 2019 upon maturity.
 - (f)Period:
 - (i) A Bond (F-02002): 3 years, from August 28, 2014 to August 28, 2017
 - (ii)B Bond (F-02003): 5 years, from August 28, 2014 to August 28, 2019
 - (g) Guarantee bank: The bonds are guaranteed by The Bank of New York Mellon, London Branch.
- H. Cayman Ton Yi Industrial Holdings Ltd., one of the Company's subsidiary, issued long-term notes on February 3, 2015 through Taipei Exchange in the amount of CNY 142 million ('Formosa Bond' F-06301). The significant terms of the bonds are as follows:
 - (a) Total issue amount: Approximately \$717,242 (CNY 142 million)
 - (b)Issue price: At par value of \$5,000 per bond (CNY 1 million)
 - (c)Coupon rate: 4.20%
 - (d)Term of interest repayment: The bond interest is calculated every year starting February 2015 based on the coupon rate.
 - (e)Repayment term: The bonds are repayable in February 2018 upon maturity.

(f)Period: 3 years, from February 3, 2015 to February 3, 2018

(g)Guarantee bank: The bonds are guaranteed by CTBC Bank Co., Ltd.

(20) Long-term borrowings

| | Dec | ember 31, 2016 | Dec | ember 31, 2015 | Collateral |
|----------------------------|-----|----------------------|-----|--------------------|------------|
| Unsecured bank borrowings | \$ | 40, 807, 319 | \$ | 42, 568, 709 | None |
| Secured bank borrowings | | 1, 301, 770 | | 3, 018, 275 | (Note) |
| Revolving credit facility | | 4, 300, 000 | | 3, 000, 000 | None |
| | | 46, 409, 089 | | 48, 586, 984 | |
| Less: Unamortised discount | (| 1, 338) | (| 2, 045) | |
| Current portion of | | | | | |
| long-term borrowings | (| 1, 922, 333) | (| 6, 912, 057) | |
| | \$ | 44, 485, 418 | \$ | 41, 672, 882 | |
| Range of maturity dates | 3.2 | <u>8017∼11. 2022</u> | 1.2 | <u>016~11.2022</u> | |
| Range of interest rates | 0. | . 41%~4. 85% | 0. | 61%~6.44% | |

(Note)For more information on collateral for long-term borrowings, please refer to Note 8, 'Pledged assets'.

(21) Pensions

A. The Company and domestic subsidiaries have a defined benefit pension plan in accordance with the Labor Standards Law, covering all regular employees' service years prior to the enforcement of the Labor Pension Act on July 1, 2005 and service years thereafter of employees who chose to continue to be subject to the pension mechanism under the Law. Under the defined benefit pension plan, two units are accrued for each year of service for the first 15 years and one unit for each additional year thereafter, subject to a maximum of 45 units. Pension benefits are based on the number of units accrued and the average monthly salaries and wages of the last 6 months prior to retirement. The Company and domestic subsidiaries contribute monthly an amount equal to 2%~15% of the employees' monthly salaries and wages to the retirement fund deposited with Bank of Taiwan, the trustee, under the name of the independent retirement fund committee. Also, the Company and domestic subsidiaries would assess the balance in the aforementioned labor pension reserve account by December 31 every year. If the account balance is not enough to pay the pension calculated by the aforementioned method to the employees expected to qualify for retirement in the following year, the Group will make contribution for the deficit by end of March next year.

(a) The amounts recognised in the balance sheet are as follows:

| | Dec | ember 31, 2016 | Dec | ember 31, 2015 |
|--|-------------|----------------|-------------|----------------|
| Present value of defined benefit obligations | (\$ | 20, 355, 301) | (\$ | 19, 769, 605) |
| Fair value of plan assets | | 10, 754, 342 | | 10, 039, 275 |
| | (<u>\$</u> | 9, 600, 959) | (<u>\$</u> | 9, 730, 330) |
| Net defined benefit liability | (\$ | 9, 617, 638) | (\$ | 9, 750, 380) |
| Net defined benefit asset (Note) | | 16, 679 | | 20, 050 |
| | (\$ | 9, 600, 959) | (\$ | 9, 730, 330) |

(Note) Recognized as "Other non-current assets".

(b) Movements in net defined benefit liabilities are as follows:

| | Pı | resent value of | | | |
|--------------------------------------|-----------------|-----------------|----------------|------------------------------|--|
| | defined benefit | | Fair value of | Net defined | |
| | | obligations | plan assets | benefit liability | |
| For the year ended December 31, 2016 | | | | | |
| Balance at January 1 | (\$ | 19, 769, 605) | \$10, 039, 275 | (\$9, 730, 330) | |
| Current service cost | (| 286, 424) | _ | (286, 424) | |
| Interest (expense) income | (| 301, 602) | 159, 237 | (142, 365) | |
| Past service cost | | 9, 914 | _ | 9, 914 | |
| Settlement profit or loss | | 167 | | 167 | |
| | (| 20, 347, 550) | 10, 198, 512 | $(\underline{10, 149, 038})$ | |
| Remeasurements: | | | | | |
| Return on plan assets | | _ | (80, 244) | (80, 244) | |
| Change in demographic assumptions | (| 20,359) | _ | (20, 359) | |
| Change in financial assumptions | (| 489, 401) | _ | (489, 401) | |
| Experience adjustments | (| 205, 638) | | $(\underline{205, 638})$ | |
| | (| 715, 398) | (80, 244) | $(\underline{795,642})$ | |
| Pension fund contribution | | | 1, 343, 721 | 1, 343, 721 | |
| Paid pension | | 707, 647 | (707, 647) | | |
| Balance at December 31 | (<u>\$</u> | 20, 355, 301) | \$10, 754, 342 | (\$9,600,959) | |

| | Present value of | | | |
|--------------------------------------|-------------------|----------------|-------------------|--|
| | defined benefit | Fair value of | Net defined | |
| | obligations | plan assets | benefit liability | |
| For the year ended December 31, 2015 | | | | |
| Balance at January 1 | (\$ 19, 248, 054) | \$ 9,592,941 | (\$ 9, 655, 113) | |
| Current service cost | (297, 553) | _ | (297, 553) | |
| Interest (expense) income | (357, 283) | 178, 285 | (178, 998) | |
| Settlement profit or loss | 18, 459 | | 18, 459 | |
| | (19, 884, 431) | 9, 771, 226 | (10, 113, 205) | |
| Remeasurements: | | | | |
| Return on plan assets | _ | 77, 696 | 77, 696 | |
| Change in demographic assumptions | (43,680) | _ | (43,680) | |
| Change in financial assumptions | (664, 844) | _ | (664,844) | |
| Experience adjustments | 71, 481 | | 71, 481 | |
| | (637, 043_) | 77, 696 | (559, 347) | |
| Pension fund contribution | | 942, 222 | 942, 222 | |
| Paid pension | 751, 869 | (751, 869) | | |
| Balance at December 31 | (\$ 19, 769, 605) | \$10, 039, 275 | (\$ 9, 730, 330) | |

- (c) The Bank of Taiwan was commissioned to manage the Fund of the Company's and domestic subsidiaries' defined benefit pension plan in accordance with the Fund's annual investment and utilisation plan and the "Regulations for Revenues, Expenditures, Safeguard and Utilisation of the Labor Retirement Fund" (Article 6: The scope of utilisation for the Fund includes deposit in domestic or foreign financial institutions, investment in domestic or foreign listed, over-the-counter, or private placement equity securities, investment in domestic or foreign real estate securitization products, etc.). With regard to the utilisation of the Fund, its minimum earnings in the annual distributions on the final financial statements shall be no less than the earnings attainable from the amounts accrued from two-year time deposits with the interest rates offered by local banks. If the earnings is less than aforementioned rates, government shall make payment for the deficit after being authorized by the Regulator. The Company and domestic subsidiaries have no right to participate in managing and operating that fund and hence the Company and domestic subsidiaries are unable to disclose the classification of plan asset fair value in accordance with IAS 19 paragraph 142. The composition of fair value of plan assets as of December 31, 2016 and 2015 is given in the Annual Labor Retirement Fund Utilisation Report announced by the government.
- (d) The principal actuarial assumptions used were as follows:

| | For the years ended December 31, | | | |
|-------------------------|----------------------------------|-------------|--|--|
| | 2016 2015 | | | |
| Discount rate | 1.25%~5.41% | 1.25%~5.14% | | |
| Future salary increases | 1%~5.5% | 1%~4% | | |

Assumptions regarding future mortality experience are set based on actuarial advice in accordance with published statistics and experience in each territory.

Because the main actuarial assumption changed, the present value of defined benefit obligation is affected. The analysis was as follows:

| | Discou | nt rate | Future salary increases | | | |
|---|-----------------------------|--------------------|-------------------------|-------------------------------|--|--|
| | Increase | Decrease | Increase | Decrease | | |
| | $0.25\% \sim 1\%$ | $0.25\% \sim 1\%$ | $0.25\% \sim 1\%$ | $0.25\% \sim 1\%$ | | |
| December 31, 2016 | _ | | | | | |
| Effect on present value of | (4 504 500) | . 015 500 | Φ 000 000 | (4 400 005) | | |
| defined benefit obligation | $(\underline{\$} 591, 790)$ | <u>\$ 617, 703</u> | <u>\$ 606, 886</u> | $(\underline{\$} \ 483, 395)$ | | |
| December 31, 2015 | _ | | | | | |
| Effect on present value of defined benefit obligation | (<u>\$ 596, 854</u>) | \$ 607, 427 | <u>\$ 621, 523</u> | (<u>\$ 593, 335</u>) | | |

The sensitivity analysis above is based on one assumption which changed while the other conditions remain unchanged. In practice, more than one assumption may change all at once. The method of analysing sensitivity and the method of calculating net pension liability in the balance sheet are the same.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous period.

- (e) Expected contributions to the defined benefit pension plans of the Group for the year ending December 31, 2017 are \$768,576.
- (f) As of December 31, 2016, the weighted average duration of that retirement plan is $8\sim23$ years. The analysis of timing of the future pension payment was as follows:

| Within 1 year | \$ 607, 317 |
|---------------|--------------------|
| 2-5 years | 3, 542, 069 |
| Over 6 years | 24, 571, 994 |
| - | \$ 28, 721, 380 |

B. Effective July 1, 2005, the Company and its domestic subsidiaries have established a defined contribution pension plan (the "New Plan") under the Labour Pension Act (the "Act"), covering all regular employees with R.O.C. nationality. Under the New Plan, the Company and its domestic subsidiaries contribute monthly an amount based on 6% of the employees' monthly salaries and wages to the employees' individual pension accounts at the Bureau of Labour Insurance. The benefits accrued are paid monthly or in lump sum upon termination of employment. The Company's subsidiaries in mainland China are subject to the government

sponsored defined contribution plan. Monthly contributions to an independent fund administered by the government in accordance with the pension regulations in the People's Republic of China (PRC) are based on a fixed percentage of employees' monthly salaries and wages. Other than the monthly contributions, the Group has no further obligations. The pension costs under the defined contribution pension plans of the Group for the years ended December 31, 2016 and 2015 were \$2,977,433 and \$3,060,841, respectively.

(22) Share capital

- A. As of December 31, 2016, the Company's authorized capital was \$60,000,000, and the paid-in capital was \$56,820,154, consisting of 5,682,015 thousand shares of ordinary stock, with a par value of \$10 (in dollars) per share. All proceeds from shares issued have been collected.
- B. Movements in the number of the Company's ordinary shares outstanding are as follows (unit: thousand shares):

| | For the years ended December 31, | | | |
|---|----------------------------------|-------------|--|--|
| | 2016 | 2015 | | |
| Balance as at January 1 | 5, 682, 015 | 5, 463, 476 | | |
| Issuance of shares through capitalisation | | | | |
| of retained earings | | 218, 539 | | |
| Balance as at December 31 | 5, 682, 015 | 5, 682, 015 | | |

C. On June 26, 2015, the Company's shareholders adopted a resolution to issue shares of common stock due to capitalization of retained earnings of \$2,185,391 and obtained approval from the SFC. The effective date of capitalization was set on August 14, 2015.

(23) Capital reserves

- A.Pursuant to the R.O.C. Company Law, capital reserves arising from paid-in capital in excess of par value on issuance of common stocks and donations can be used to cover accumulated deficit or to issue new stocks or cash to shareholders in proportion to their share ownership, provided that the Company has no accumulated deficit. Further, the R.O.C. Securities and Exchange Law requires that the amount of capital surplus to be capitalized mentioned above should not exceed 10% of the paid-in capital each year. Capital reserves should not be used to cover accumulated deficit unless the legal reserve is insufficient.
- B. Movements of the Company's capital reserves for the years ended December 31, 2016 and 2015 are as follows:

| | Share premium | Difference between the acquistion or disposal price and carrying amount of subsidiaries | Share of change in net equity of associates and joint accounted for under the method | Others | Total |
|--|------------------|---|--|------------|---------------|
| January 1, 2016 | \$438, 468 | \$ 3, 132, 490 | \$ 236, 902 | \$149, 312 | \$3, 957, 172 |
| Adjustment for change in capital reserve of investee companies | _ | _ | (23, 797) | 4, 601 | (19, 196) |
| Acquisition or disposal of subsidiaries | _ | (92, 572) | _ | (10, 291) | (102, 863) |
| Adjustment of capital reserve due to change in interests in | | 02,012) | | (10, 201) | 202, 0007 |
| associates | | | 65, 025 | | 65, 025 |
| December 31, 2016 | \$438, 468 | \$ 3,039,918 | \$ 278, 130 | \$143,622 | \$3, 900, 138 |

| | | Difference between the acquistion or disposal | Share of change in net equity of associates and joint | | |
|--|------------|--|--|------------|-----------------------|
| | | price and | accounted for | | |
| | Share | carrying amount | | | T 1 |
| | premium | of subsidiaries | method | Others | Total |
| January 1, 2015 | \$438, 468 | \$ 3,095,386 | \$ 169,024 | \$145, 612 | \$3, 848, 490 |
| Adjustment for change in capital reserve of investee | | | | | |
| companies | _ | _ | 6, 572 | 3, 700 | 10, 272 |
| Acquisition or disposal of subsidiaries | _ | 37, 104 | _ | _ | 37, 104 |
| Adjustment of capital reserve due to change in interests in associates | _ | _ | 65, 101 | _ | 65, 101 |
| Disposal of investments accounted for under the | | | | | |
| equity method | | | $(\underline{}3,795)$ | | $(\underline{}3,795)$ |
| December 31, 2015 | \$438, 468 | \$ 3, 132, 490 | \$ 236, 902 | \$149, 312 | \$3, 957, 172 |

For more information regarding changes in difference between the acquisition or disposal price and carrying amount of subsidiaries, please refer to Note 6(34), 'Transactions with non-controlling interest'.

(24) Retained earnings

- A.Pursuant to the amended R.O.C. Company Law, the current year's after-tax earnings should be used initially to cover any accumulated deficit; thereafter 10% of the remaining earnings should be set aside as legal reserve until the balance of legal reserve is equal to that of paid-in capital. The legal reserve shall be exclusively used to cover accumulated deficit, to issue new stocks or distribute cash to shareholders in proportion to their share ownership. The use of legal reserve for the issuance of stocks or cash dividends to shareholders in proportion to their share ownership is permitted provided that the balance of such reserve exceeds 25% of the Company's paid-in capital.
- B. Since the Company is in a changeable industry environment and the life cycle of the Company is in a stable growth, the appropriation of earnings should consider fund requirements and capital budgets to decide how much earnings will be kept or distributed and how much cash dividends will be distributed. According to the Company's Articles of Incorporation, 10% of the annual net

income, after offsetting any loss of prior years and paying all taxes and dues, shall be set aside as legal reserve. The remaining net income and the unappropriated retained earnings from prior years can be distributed in accordance with a resolution passed during a meeting of the Board of Directors and approved at the stockholders' meeting. Of the amount to be distributed by the Company, stockholders' bonuses shall comprise 50% to 100% of the unappropriated retained earnings, and the percentage of cash dividends shall not be less than 30% of dividends distributed.

- C. In accordance with the regulations, the Company shall set aside special reserve from the debit balance on other equity items at the balance sheet date before distributing earnings. When debit balance on other equity items is reversed subsequently, the reversed amount could be included in the distributable earnings. The amounts previously set aside by the Company as special reserve on initial application of IFRSs in accordance with Jin-Guan-Zheng-Fa-Zi Letter No. 1010012865, dated April 6, 2012, shall be reversed proportionately when the relevant assets are used, disposed of or reclassified subsequently. The Company reversed proportionately the special reserve previously set aside, due to use or disposal of relevant assets. When the aforementioned assets are classification while properties, other than land, are to be reversed through the operating period. The Company reversed proportionately the special reserve previously set aside, due to use or disposal of relevant assets, amounting to \$619 and \$1,701 for the years ended December 31, 2016 and 2015, respectively.
- D. The Company recognized dividends distributed to owners amounting to \$11,364,031 (\$2 (in dollars) per share as cash dividend) and \$9,834,258 (\$1.4 (in dollars) per share as cash dividend and \$0.4 (in dollars) per share as stock dividends) for the years ended in December 31, 2015 and 2014, respectively. On March 29, 2017, the Board of Directors during its meeting proposed for the distribution of cash dividends from 2016 earnings of \$11,932,232 (\$2 (in dollars) per share).
- E. In accordance with relevant laws and regulations of R.O.C., the long-term equity investment accounted for using equity method President Securities Corp. has set aside a special reserve for trading losses and default losses from the annual post tax profit. The special reserve shall not be used for any other purpose except for covering the losses of President Securities Corp. or, when the special reserve reaches 50% of the amount of paid-in capital, 50% of the special reserve may be used for capitalization. As of December 31, 2016, the Group recognized special reserve of \$105,429 in accordance with IAS 28, "Investments in Associates and Joint Ventures".

(25) Other equity items

| | For the year ended December 31, 2016 | | | | | |
|----------------------------------|--------------------------------------|--------------|----------------------------------|--------------------|-------------|---------------|
| | Currency difference | | Ava | Available-for-sale | | |
| | | | fin | ancial assets | | Total |
| January 1, 2016 | \$ | 2, 125, 399 | \$ | 554, 860 | \$ | 2, 680, 259 |
| Currency translation differences | | | | | | |
| —Group | (| 4,369,509) | | _ | (| 4,369,509) |
| -Associates | (| 13, 240) | | _ | (| 13,240) |
| Fair value adjustment | | | | | | |
| -Group | | _ | (| 76, 601) | (| 76,601) |
| -Associates | | <u> </u> | (| 44, 108) | (| 44, 108) |
| December 31, 2016 | <u>(\$</u> | 2, 257, 350) | \$ | 434, 151 | (<u>\$</u> | 1, 823, 199) |
| | | For the y | the year ended December 31, 2015 | | | 2015 |
| | | Currency | Ava | ailable-for-sale | | |
| | | difference | fin | ancial assets | | Total |
| January 1, 2015 | \$ | 3, 219, 932 | \$ | 1, 357, 298 | \$ | 4, 577, 230 |
| Currency translation differences | | | | | | |
| —Group | (| 1,119,634) | | _ | (| 1, 119, 634) |
| -Associates | | 25, 101 | | _ | | 25, 101 |
| Fair value adjustment | | | | | | |
| —Group | | _ | (| 815, 426) | (| 815, 426) |
| - Associates | | | - | 12, 988 | | 12, 988 |
| December 31, 2015 | \$ | 2, 125, 399 | \$ | 554, 860 | \$ | 2, 680, 259 |
| (26) Operating revenue | | | | | | |
| | For the years ended December 31, | | | | mber 31, | |
| | | | 2010 | <u> </u> | | 2015 |
| Sales revenue | | \$ | 400, | 739, 401 \$ | | 404, 760, 280 |
| Less: Sales returns | | (| | 468, 037) (| | 409, 490) |
| Sales allowance | | (| 12, | 031,835) (| | 11, 649, 179) |
| Service revenue | | | 12, | 762, 964 | | 12, 585, 697 |
| Other operating revenue | | | 12, | 361, 822 | | 10, 864, 015 |
| | | A | 410 | 004 015 | | 410 151 000 |

413, 364, 315

416, 151, 323

(27) Other income

| · / | For the years ended December 31, | | | | |
|---|----------------------------------|-------------------|-------------|--------------|--|
| | | 2016 | | 2015 | |
| Interest income | \$ | 927, 112 | \$ | 1, 165, 238 | |
| Rental income | | 678, 989 | | 816, 745 | |
| Dividend income | | 703, 547 | | 737, 743 | |
| Government grants income | | 782, 118 | | 666, 810 | |
| Other income | | 2, 487, 723 | | 2, 339, 157 | |
| | \$ | 5, 579, 489 | \$ | 5, 725, 693 | |
| (28) Other gains and losses | | | | | |
| | | For the years end | ded Dec | ember 31, | |
| | | 2016 | | 2015 | |
| Net (loss) gain on financial assets at fair | | | | | |
| value through profit or loss | (\$ | 12,656) | \$ | 37,742 | |
| Net currency exchange loss | (| 67,073) | (| 733, 630) | |
| Gain on disposal of non-current assets | | | | | |
| held for sale | | 1, 528, 552 | | 452,780 | |
| Gain on disposal of investment | | 1, 104, 148 | | 665,738 | |
| Loss on disposal of property, plant and | | | | | |
| equipment | (| 146, 122) | (| 178, 140) | |
| Gain on disposal of investment property | | 5, 888 | | 1, 903 | |
| Loss on disposal of intangible assets | | _ | | 9, 645) | |
| Impairment loss | (| 2, 269, 213) | (| 681,665) | |
| Gain on disposal of subsidiaries | | 2, 536, 835 | | _ | |
| Other losses | (| 1, 458, 575) | (| 1, 702, 104) | |
| | \$ | 1, 221, 784 | (<u>\$</u> | 2, 147, 021) | |
| (29) <u>Finance costs</u> | | | | | |
| | | For the years end | ded Dec | ember 31, | |
| | | 2016 | | 2015 | |
| Interest expense: | | | | | |
| Bank borrowings | \$ | 2, 456, 352 | \$ | 3, 051, 334 | |
| Less: capitalization of qualifying assets | (| 219, 141) | (| 632, 381) | |

\$ 2, 237, 211

\$ 2,418,953

(30) Expenses by nature

| | | For the y | year ended December 31, 2016 | | | |
|---|----|---------------|------------------------------|-----------------|-----|--------------|
| | C | perating cost | Ope | erating expense | | Total |
| Employee benefit expenses Depreciation charges on | \$ | 19, 064, 791 | \$ | 35, 506, 989 | \$ | 54, 571, 780 |
| property, plant and equipment Depreciation charges on | | 11, 566, 317 | | 7, 385, 333 | | 18, 951, 650 |
| investment property | | _ | | 309, 183 | | 309, 183 |
| Amortization of intangible assets | | 130, 594 | | 262, 783 | | 393, 377 |
| | \$ | 30, 761, 702 | \$ | 43, 464, 288 | \$ | 74, 225, 990 |
| | r | For the y | ear e | nded December | 31, | |
| | | perating cost | Ope | erating expense | | Total |
| Employee benefit expenses Depreciation charges on | \$ | 18, 199, 319 | \$ | 34, 580, 900 | \$ | 52, 780, 219 |
| property, plant and equipment Depreciation charges on | | 11, 394, 050 | | 7, 524, 983 | | 18, 919, 033 |
| investment property | | _ | | 309, 994 | | 309, 994 |
| Amortization of intangible assets | | 110, 483 | | 252, 356 | | 362, 839 |
| | \$ | 29, 703, 852 | \$ | 42, 668, 233 | \$ | 72, 372, 085 |
| (31) Employee benefit expense | | | | | | |
| | | For the y | ear e | nded December | 31, | 2016 |
| | | perating cost | Ope | erating expense | | Total |
| Wages and salaries Labor and health insurance | \$ | 15, 082, 856 | \$ | 28, 589, 675 | \$ | 43, 672, 531 |
| expenses | | 1, 421, 080 | | 2, 210, 414 | | 3, 631, 494 |
| Pension costs | | 1, 264, 384 | | 2, 131, 757 | | 3, 396, 141 |
| Other personnel expenses | | 1, 296, 471 | | 2, 575, 143 | | 3, 871, 614 |
| | \$ | 19, 064, 791 | \$ | 35, 506, 989 | \$ | 54, 571, 780 |
| | | For the y | ear e | nded December | 31, | 2015 |
| | | perating cost | Ope | erating expense | | Total |
| Wages and salaries | \$ | 14, 524, 645 | \$ | 27, 800, 494 | | 42, 325, 139 |
| Labor and health insurance | | 1 077 000 | | 0 100 040 | | 0 401 000 |
| expenses Pension costs | | 1, 277, 333 | | 2, 183, 949 | | 3, 461, 282 |
| | | 1, 262, 715 | | 2, 256, 218 | | 3, 518, 933 |
| Other personnel expenses | ф. | 1, 134, 626 | ф. | 2, 340, 239 | ф. | 3, 474, 865 |
| | \$ | 18, 199, 319 | \$ | 34, 580, 900 | \$ | 52, 780, 219 |

- A. A ratio of profit of the current year distributable, after covering accumulated losses, shall be distributed as employees' compensation and directors' remuneration. The ratio shall not be lower than 2% for employees' compensation and shall not be higher than 2% for directors' remuneration.
- B. For the years ended December 31, 2016 and 2015, employees' compensation was accrued at \$1,274,417 and \$1,219,007, respectively, while directors' remuneration was accrued at \$250,841 and \$246,768, respectively. The aforementioned amounts were recognized in salary expenses. The expenses recognized for the year were accrued based on the earnings of current year and the percentage specified in the Articles of Incorporation of the Company.

The employees' compensation and directors' and supervisors' remuneration resolved by the Board of Directors were \$1,274,417 and \$250,841, respectively, and the employees' compensation will be distributed in the form of cash.

The employees' compensation and directors' remuneration for 2015 was \$1,467,509 as resolved by the board of directors, which was different from the estimated amount of \$1,465,775 recognized in the 2015 financial statements by \$1,734. Such difference was recognized in profit or loss for the year ended December 31, 2016. Information about the appropriation of employees' compensation and directors' remuneration by the Company as proposed by the Board of Directors and resolved by the stockholders will be posted in the "Market Observation Post System" at the website of the Taiwan Stock Exchange.

(32) Income tax

A.Income tax expense:

(a)Components of income tax expense:

| | For the years ended December 31, | | | | |
|--|----------------------------------|-------------|------|-------------|--|
| | 2016 | | 2015 | | |
| Current income tax | | | | | |
| Income tax incurred in current year | \$ | 6, 051, 836 | \$ | 5, 350, 687 | |
| 10% tax on unappropriated earnings | | 106, 290 | | 90, 056 | |
| Under provision of prior year's income tax payable | | 75, 531 | | 121, 609 | |
| Total current income tax | | 6, 233, 657 | | 5, 562, 352 | |
| Deferred income tax | | | | | |
| Origination and reversal of temporary differences | | 593, 249 | | 93, 843 | |
| Income tax expense | \$ | 6, 826, 906 | \$ | 5, 656, 195 | |

(b)The income tax relating to components of other comprehensive income is as follows:

| | For the years ended December 31, | | | | | |
|-------------------------------------|----------------------------------|-----------|-----|-----------|--|--|
| | | 2016 | | 2015 | | |
| Remeasurement of defined benefit | | | | | | |
| obligations | (\$ | 135, 166) | (\$ | 90, 028) | | |
| Unrealised gain or loss on | | | | | | |
| available-for-sale financial assets | | 8, 835 | (| 13,664) | | |
| Currency translation differences | | 112 | (| 801) | | |
| | (\$ | 126, 219) | (\$ | 104, 493) | | |

B. Reconciliation between income tax expense and accounting profit:

| | For the years ended December 31, | | | | |
|---|----------------------------------|-------------|----|-------------|--|
| | | 2016 | | 2015 | |
| Income tax at the statutory tax rate | \$ | 8, 542, 391 | \$ | 7, 764, 745 | |
| Effect of items disallowed by tax regulations | (| 1,723,376) | (| 2,237,315) | |
| Effect from investment tax credits | (| 176, 620) | (| 87, 954) | |
| Effect of five year tax exemption projects | (| 2,932) | (| 3,547) | |
| Tax effect of loss carryforward | | 5, 622 | | 8, 601 | |
| Under provision of prior year's income tax | | 75, 531 | | 121,609 | |
| 10% tax on unappropriated earnings | | 106, 290 | | 90, 056 | |
| Income tax expense | \$ | 6, 826, 906 | \$ | 5, 656, 195 | |

C. Amounts of deferred tax assets or liabilities as a result of temporary differences, loss carryforward and investment tax credits are as follows:

| | For the year ended December 31, 2016 | | | | | | | |
|--------------------------|--------------------------------------|----------------------|-------------|-------------------|-----|--------------|---------------|----------------------|
| | | | | | Re | ecognised in | | |
| | | | | Recognised | | other | | |
| | | | iı | n profit or | cor | mprehensive | | |
| | | January 1 | | loss | | income | _De | ecember 31 |
| Deferred tax assets | | | | | | | | |
| Temporary differences | | | | | | | | |
| Allowance for | | | | | | | | |
| doubtful accounts | \$ | 87, 227 | (\$ | 5, 775) | \$ | _ | \$ | 81, 452 |
| Loss on inventory | | | | | | | | |
| market value decline | | 109,714 | (| 37,362) | | _ | | 72,352 |
| Unrealised expenses | | 833, 078 | | 52, 961 | | _ | | 886, 039 |
| Investment loss | | 264, 815 | | 11,830 | | _ | | 276,645 |
| Impairment of assets | | 41,649 | (| 38, 119) | | _ | | 3,530 |
| Pensions | 1 | , 653, 986 | (| 158, 100) | | 135, 166 | 1 | , 631, 052 |
| Others | | 507, 710 | (| 63,066) | (| 3, 137) | | 441,507 |
| Loss carryforward | 1 | , 545, 558 | | 72, 921 | | _ | 1 | , 618, 479 |
| Investment tax credits | | 201, 183 | (_ | <u>193, 506</u>) | | _ | | 7, 677 |
| | \$ 5 | 5, 244, 920 | (<u>\$</u> | 358, 216) | \$ | 132, 029 | <u>\$ 5</u> | 5, 018, 733 |
| Deferred tax liabilities | | | | | | | | |
| Temporary differences | | | | | | | | |
| Depreciation charge | (\$ | 718, 312) | (\$ | 109, 794) | \$ | _ | (\$ | 828, 106) |
| Foreign investment | | | | | | | | |
| income | (| 254, 176) | (| 24,555) | (| 5,698) | (| 284, 429) |
| Incremental tax on | | | | | | | | |
| land revaluation | $($ $\frac{2}{2}$ | 2, 167, 608) | | _ | | _ | (2 | 2, 167, 608) |
| Others | (1 | <u>, 314, 811</u>) | (_ | 100, 684) | (| <u>112</u>) | (_1 | <u>, 415, 607</u>) |
| | (\$ 4 | <u>1, 454, 907</u>) | (<u>\$</u> | 235, 033) | (\$ | 5, 810) | (<u>\$ 4</u> | <u>l, 695, 750</u>) |
| | \$ | 790, 013 | (\$ | | \$ | 126, 219 | \$ | 322, 983 |

| | For the year ended December 31, 2015 | | | | | |
|--------------------------|--------------------------------------|-------------------------|-----------------------|-----------------------------|--|--|
| | | | Recognised in | | | |
| | | Recognised | other | | | |
| | | in profit or | comprehensive | | | |
| | January 1 | loss | income | December 31 | | |
| Deferred tax assets | | | | | | |
| Temporary differences | | | | | | |
| Allowance for | | | | | | |
| doubtful accounts | \$ 67, 100 | \$ 20, 127 | \$ - | \$ 87, 227 | | |
| Loss on inventory | | | | | | |
| market value decline | 64, 856 | 44,858 | _ | 109,714 | | |
| Unrealised expenses | 798, 562 | 34, 516 | _ | 833, 078 | | |
| Investment loss | 224, 671 | 40, 144 | _ | 264, 815 | | |
| Impairment of assets | 31, 699 | 9, 950 | _ | 41,649 | | |
| Pensions | 1, 647, 810 | (83, 852) | 90, 028 | 1, 653, 986 | | |
| Others | 466, 413 | 22, 829 | 18, 468 | 507, 710 | | |
| Loss carryforward | 1, 421, 551 | 124, 007 | _ | 1, 545, 558 | | |
| Investment tax credits | 291, 743 | $(\underline{90,560})$ | | 201, 183 | | |
| | \$5,014,405 | \$122,019 | <u>\$ 108, 496</u> | \$5, 244, 920 | | |
| Deferred tax liabilities | | | | | | |
| Temporary differences | | | | | | |
| Depreciation charge | (\$ 656, 273) | (\$ 62,039) | \$ - | (\$ 718, 312) | | |
| Foreign investment | | | | | | |
| income | (255, 504) | 6, 132 | (4,804) | (254, 176) | | |
| Incremental tax on | | | | | | |
| land revaluation | (2, 169, 441) | 1,833 | _ | (2, 167, 608) | | |
| Others | (1, 153, 824) | $(\underline{161,788})$ | 801 | (1,314,811) | | |
| | (\$4, 235, 042) | (\$215, 862) | (\$ 4,003) | $(\underline{\$4,454,907})$ | | |
| | \$ 779, 363 | (\$ 93,843) | \$ 104, 493 | \$ 790, 013 | | |
| | φ, σσσ | (<u>+ 00,010</u>) | + 101, 100 | + 100,010 | | |

D. According to "Act for Industrial Innovation" and "Statute for Upgrading Industries" (before its abolishment), details of investment tax credits and unrecognised deferred tax assets are as follows:

| | Decembe | r 31, 2016 | | |
|---|---------|----------------|----------------------------------|----------------|
| Qualifying items | Unuse | ed tax credits | Unrecognised deferred tax assets | Year of expiry |
| Research and development expenditures | \$ | 7, 677 | <u>\$</u> _ | 2018 |
| | Decembe | r 31, 2015 | | |
| Qualifying items | Unuse | ed tax credits | Unrecognised deferred tax assets | Year of expiry |
| Shareholders' investment credit Tax credit from investment in | \$ | 192, 925 | \$ - | 2016 |
| public infrastructure | | 242, 000 | 242, 000 | 2016 |
| Research and development | | | | |
| expenditures | | 8, 258 | | 2018 |
| | \$ | 443, 183 | \$ 242,000 | |

E. Expiration dates of unused net operating loss carryfoward and amounts of unrecognised deferred tax assets are as follows:

| | | December 31, 2016 | 5 | |
|---------------|----------------|-------------------|---------------------|-----------|
| | | | Unrecognised | Year |
| Year incurred | Amount filed | Unused amount | deferred tax assets | of expiry |
| 2007~2016 | \$ 6, 134, 718 | \$ 6,089,988 | \$ 4, 471, 509 | 2017~2026 |
| | | | | |
| | | December 31, 2015 | 5 | |
| | | | Unrecognised | Year |
| Year incurred | Amount filed | Unused amount | deferred tax assets | of expiry |
| 2006~2015 | \$ 5,547,392 | \$ 5, 259, 403 | \$ 3,713,845 | 2016~2025 |

F. The amounts of deductible temporary differences that were not recognised as deferred tax assets are as follows:

| | Decemb | er 31, 2016 | December 31, 2015 | | |
|----------------------------------|--------|-------------|-------------------|-------------|--|
| Deductible temporary differences | \$ | 4, 762, 821 | \$ | 4, 074, 529 | |

G.The Group estimates taxable temporary differences arising from gains on investment in overseas subsidiaries in accordance with tax regulations and IAS 12. As the Group has the ability to control the timing of the reversal of such temporary differences, and considering the overall operating arrangement, resource allocation and capital reinvestment, the Group believes that such temporary

differences will possibly not realize in the foreseeable future. As a result, it is permissible under IAS 12 that the Group does not recognise related deferred tax arising from taxable temporary differences. As of December 31, 2016 and 2015, the related unrecognised temporary differences were \$54,654,359 and \$52,308,881, respectively, and unrecognised deferred tax liabilities were \$6,948,254 and \$6,458,491, respectively.

- H.The Company's income tax returns through 2014 have been assessed and approved by the Tax Authority and there were no disputes existing between the Company and the Authority as of March 29, 2017.
- I. Unappropriated retained earnings:

| | December 31, 2016 | | December 31, 2015 | | |
|---------------------------------------|-------------------|--------------|-------------------|--------------|--|
| Earnings generated in and before 1997 | \$ | 36, 165 | \$ | 36, 165 | |
| Earnings generated in and after 1998 | | 16, 293, 626 | | 15, 073, 698 | |
| | \$ | 16, 329, 791 | \$ | 15, 109, 863 | |

J. As of December 31, 2016 and 2015, the balance of the imputation tax credit account was \$325,757 and \$163,025, respectively. As dividends were approved at the stockholders' meeting on June 22, 2016 and June 26, 2015 with the dividend distribution dates set by the Board of Directors on August 12, 2016 and August 14, 2015, respectively, the creditable tax rate for the unappropriated retained earnings for 2015 and 2014 is 10.17% and 11.33%, respectively, and the creditable tax rate for 2016 is expected to be 2.00%. As the imputation tax credit is to be calculated based on the balance of the imputation tax credit account as of the dividend distribution date, the applicable creditable tax rate for 2016 is expected to be adjusted based on all possible imputation tax credit generated before the dividend distribution date.

(33) Earnings per share

| | For the y | year ended December | 31, 2016 |
|--|------------------------|-----------------------------------|---------------------------------|
| | | Weighted average | |
| | | number of shares | |
| | Amount after tax | outstanding (shares in thousands) | Earnings per share (in dollars) |
| Basic earnings per share | | | |
| Profit attributable to ordinary | | | |
| shareholders of the parent | <u>\$ 14, 526, 719</u> | 5, 682, 015 | <u>\$ 2.56</u> |
| Diluted earnings per share | | | |
| Profit attributable to ordinary | | | |
| shareholders of the parent | \$ 14, 526, 719 | 5, 682, 015 | |
| Assumed conversion of all dilutive | | | |
| potential ordinary shares | | 22.22 | |
| Employees' compensation | | 29, 867 | |
| Profit attributable to ordinary shareholders plus assumed conversion of all dilutive | | | |
| potential ordinary shares | \$ 14, 526, 719 | 5, 711, 882 | \$ 2.54 |
| | | | <u> </u> |
| | For the | year ended December | |
| | | Weighted average | |
| | | number of shares | |
| | | outstanding | Earnings per share |
| | Amount after tax | (shares in thousands | s) (in dollars) |
| Basic earnings per share | | | |
| Profit attributable to ordinary | | | |
| shareholders of the parent | <u>\$ 14, 107, 839</u> | 5, 682, 015 | <u>\$ 2.48</u> |
| Diluted earnings per share | | | |
| Profit attributable to ordinary | | | |
| shareholders of the parent | \$ 14, 107, 839 | 5, 682, 015 | |
| Assumed conversion of all dilutive | | | |
| potential ordinary shares Employees' compensation | | 29 101 | |
| • • • | | 32, 181 | |
| Profit attributable to ordinary shareholders plus assumed | | | |
| conversion of all dilutive | | | |
| potential ordinary shares | ¢ 1/ 107 Q90 | 5 711 10G | ¢ 9.47 |
| r | <u>\$ 14, 107, 839</u> | 5, 714, 196 | \$ 2.47 |

(34) Transactions with non-controlling interest

A. In 2016, the Group acquired additional shares of the subsidiary, President Nissin Corp., etc., for a total cash consideration of \$359,730. The carrying amount of non-controlling interest was

- \$257,273 at acquisition date. These transactions resulted in a decrease in the non-controlling interest by \$257,273 and a decrease in the equity attributable to owners of the parent by \$102,457.
- B. In 2016, the Group partially disposed its shares of some of its subsidiaries, ScinoPharm Taiwan, Ltd., etc., through public market for a total cash consideration of \$18,876. The carrying amount of non-controlling interest was \$8,991 on the disposal dates. These transactions resulted in an increase in the non-controlling interest by \$8,991 and an increase in the equity attributable to owners of the parent by \$9,885.
- C. In 2016, the Group acquired additional shares of the subsidiary, Uni-President China Holdings Ltd., through public market for a total cash consideration of \$52,794. The carrying amount of non-controlling interest was \$33,191 at acquisition date. This transaction resulted in a decrease in the non-controlling interest by \$33,191 and a decrease in the equity attributable to owners of the parent by \$19,603.
- D. In 2015, the Group partially disposed its shares of some of its subsidiaries, ScinoPharm Taiwan, Ltd., through public market for a total cash consideration of \$303,306. The carrying amount of non-controlling interest was \$246,599 on the disposal dates. This transaction resulted in an increase in the non-controlling interest by \$246,599 and an increase in the equity attributable to owners of the parent by \$56,707.
- E. Based on the above transactions, the details of changes in the Group's capital reserve due to transactions with non-controlling interest for the years ended December 31, 2016 and 2015 are as follows:

| | I | For the years ended December 31, | | | |
|--|----------|----------------------------------|-----------|--|--|
| | 2016 | | 2015 | | |
| Acquisition of non-controlling interest: | | | | | |
| Carrying amount of non-controlling | | | | | |
| interest acquired | \$ | 257, 273 \$ | 33, 191 | | |
| Consideration paid to non-controlling interest | (| 359, 730) (| 52, 794) | | |
| Disposal of non-controlling interest: | | | | | |
| Carrying amount of non-controlling interest disposed | (| 8, 991) (| 246, 599) | | |
| Consideration received from non-controlling interest | | 18, 876 | 303, 306 | | |
| Capital reserve - difference between proceeds and carrying amount from acquisition or disposal of subsidiaries | (\$ | 92, 572) \$ | 37, 104 | | |
| acquisition of disposar of substitution | <u>Ψ</u> | συ, στυ σ | 01, 104 | | |

(35) Operating leases

A.The Group leases out some equipment, investment property, and some stores in shopping malls to others under non-cancellable operating lease agreements. Terms for the lease agreements range from 1 to 25 years, and the future aggregate minimum lease payments receivable under non-cancellable operating leases are as follows:

| | Dece | December 31, 2016 | | December 31, 2015 | |
|----------------------------|------|-------------------|----|-------------------|--|
| Within one year | \$ | 2, 787, 673 | \$ | 2, 492, 695 | |
| More than one year but not | | | | | |
| exceeding five years | | 5, 149, 613 | | 4, 450, 204 | |
| More than five years | | 6, 539, 360 | | 7, 442, 475 | |
| | \$ | 14, 476, 646 | \$ | 14, 385, 374 | |

B.The Group rents property, equipment and some retail stores under non-cancellable operating lease agreements. The lease terms range from 1 to 50 years, and some lease agreements are renewable at the end of the lease period. Rents are fixed and paid as agreed in the agreements. In some of the lease agreements, payments are adjusted following the change in consumer price index. The Group recognized rental expenses of \$11,803,486 and \$10,509,129 for the years ended December 31, 2016 and 2015, respectively. The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

| | Dec | | | December 31, 2015 | |
|----------------------------|-----|--------------|----|-------------------|--|
| Within one year | \$ | \$ 8,701,442 | | 8, 656, 969 | |
| More than one year but not | | | | | |
| exceeding five years | | 26, 740, 367 | | 24, 655, 855 | |
| More than five years | | 15, 654, 799 | | 13, 750, 092 | |
| | \$ | 51, 096, 608 | \$ | 47, 062, 916 | |

(36) Supplemental cash flow information

A.Investing activities with partial cash payments

| | For the years ended December 31, | | | | |
|--|----------------------------------|--------------|----|--------------|--|
| | 2016 | | | 2015 | |
| (a)Purchase of property, plant and | | | | | |
| equipment and investment property | \$ | 14, 098, 588 | \$ | 15, 200, 158 | |
| Add: Opening balance of other payables | | 3, 841, 449 | | 4, 767, 603 | |
| Less: Ending balance of other payables | (| 2,699,634) | (| 3, 841, 449) | |
| Ending balance of long-term other | | | | | |
| payables (recognised as 'other | | | | | |
| non-current liabilities') | (| 973, 820) | | _ | |
| Capitalization of interest | (| 210, 154) | (| 617, 945) | |
| Cash paid for acquisition of | | | | | |
| property, plant and equipment and | | | | | |
| investment property | \$ | 14, 056, 429 | \$ | 15, 508, 367 | |

(b)Cash received from disposal of non-current assets held for sale

| | For the years ended December 31, | | | |
|---|----------------------------------|--------------------|-----------|-----------------------|
| | | 2016 | | 2015 |
| Disposal of non-current assets held for sale Less: Beginning balance of prepayments | \$ | 6, 256, 466 | \$ | 492, 728 104, 791) |
| Cash received from disposal of non-current assets held for sale | \$ | 6, 256, 466 | <u>\$</u> | 387, 937 |
| B.Operating activities with no cash flow effect | | | | |
| | | For the years er | nded Dec | cember 31, |
| | | 2016 | | 2015 |
| Write-off of allowance for doubtful accounts | \$ | 50, 614 | \$ | 46, 584 |
| C.Investing activities with no cash flow effect | | | | |
| | For the years ended December 31, | | | |
| | | 2016 | | 2015 |
| (a)Financial assets carried at cost reclassified to available-for-sale financial assets - non-current | \$ | 104 021 | Φ | 4 000 |
| (b)Investment accounted for under the equity method reclassified to available-for-sale financial assets | Φ | 104, 031 | \$ | 4, 082 |
| - non-current | \$ | _ | \$ | 553, 980 |
| (c)Investment accounted for under the equity method reclassified to financial assets carried at cost | <u>\$</u> | _ | <u>\$</u> | 519, 828 |
| (d)Prepayments for equipment reclassified to property, plant and equipment | \$ | 3, 293, 239 | \$ | 4, 352, 185 |
| (e)Investment property reclassified to property, plant and equipment | \$ | 318, 775 | \$ | _ |
| (f)Property, plant and equipment reclassified to investment property | \$ | | \$ | 228, 949 |
| (g)Property, plant and equipment reclassified to inventory | \$ | 480, 495 | \$ | 370, 121 |
| (h)For those reclassified to non-current assets | held for | sale, please refer | to Note | e 6(7), 'Non- |

(h)For those reclassified to non-current assets held for sale, please refer to Note 6(7), 'Non-current assets held for sale, net'.

D.Disposal of subsidiary

| | For the year ended | | |
|--|--------------------|----------------|--|
| | Dece | ember 31, 2016 | |
| Decrease in cash and cash equivalents | (\$ | 3,932,494) | |
| Decrease in accounts receivable | (| 1,645,942) | |
| Decrease in inventory | (| 1, 163, 188) | |
| Decrease in prepayment | (| 75,774) | |
| Decrease in property, plant and equipment | (| 2, 167, 041) | |
| Decrease in other non-current assets | (| 1, 867, 637) | |
| Decrease in short-term borrowings | | 4, 065, 503 | |
| Decrease in accounts payable | | 1, 513, 666 | |
| Decrease in other payables | | 619, 988 | |
| Decrease in advance receipts | | 764, 698 | |
| Decrease in long-term liabilities, current portion | | 44, 766 | |
| Decrease in long-term liabilities | | 39, 930 | |
| Decrease in other non-current liabilities | | 57, 574 | |
| Decrease in non-controlling interest | | 505, 753 | |
| Carrying amount of subsidiaries | (\$ | 3, 240, 198) | |
| Gain on disposal of subsidiaries | (| 2, 536, 835) | |
| Total price of disposal of subsidiaries | (| 5, 777, 033) | |
| Cash and cash equivalents held by the subsidiaries | | 3, 932, 494 | |
| Proceeds from disposal of subsidiaries | (\$ | 1, 844, 539) | |

7. RELATED PARTY TRANSACTIONS

(1) Significant transactions and balances with related parties

A.Sales

| | | For the years ended December 31, | | | |
|--------------------|----|----------------------------------|----|--------------|--|
| | | 2016 | | 2015 | |
| Sales of goods: | | | | | |
| -Associates | \$ | 12, 365, 777 | \$ | 11, 546, 673 | |
| Sales of services: | | | | | |
| -Associates | | 62, 019 | | 69, 605 | |
| | \$ | 12, 427, 796 | \$ | 11, 616, 278 | |

- (a)The collection period for related parties was approximately one month after sales. The collection period for third parties was two weeks after sales for foodstuff and 60 to 120 days after sales for animal feed products. Except for the collection period mentioned above, other terms of sales were the same for related and third parties.
- (b)The sales terms of other subsidiaries to related parties were the same for third parties.

B. Purchases

| | For the years ended December 31, | | | | |
|---------------------|--------------------------------------|------|-------------|--|--|
| | 2016 | 2015 | | | |
| Purchases of goods: | | | | | |
| -Associates | \$ 5, 542, 776 | \$ | 5, 970, 942 | | |

- (a) The terms of purchases and payments of the Company from related parties were the same with third party suppliers except for those that closes their accounts 30 days from the end of each month. Payment terms from regular suppliers is one month.
- (b)The payment term of some purchases from related parties was 30 to 70 days. The payment term for third parties was 45 to 70 days or pays postdated checks due in 45 to 60 days.
- (c)The purchase terms of other subsidiaries for purchases from related parties were the same for third parties.

C.Notes and accounts receivable

| | December 31, 2016 | | December 31, 2015 | |
|----------------------------------|-------------------|---------------|-------------------|---------------|
| Receivables from related parties | | | | |
| -Associates | \$ | 2, 513, 678 | \$ | 2, 302, 337 |
| D. Notes and accounts payable | | | | |
| | Dece | mber 31, 2016 | Dece | mber 31, 2015 |
| Payables to related parties | | | | |
| -Associates | \$ | 586, 729 | \$ | 592, 584 |

E. Loans to related parties

(a) Receivables from related parties (recognized as "Other non-current assets")

| | December 31, 2016 | | | December 31, 2015 | | |
|------------|-------------------|---------|----|-------------------|--|--|
| Associates | \$ | 29, 678 | \$ | 32, 740 | | |

(b)Interest income (recognized as "Other income")

| | F | For the years ended December 31, | | | |
|------------|----|----------------------------------|----|--------|--|
| | | 2016 | | 2015 | |
| Associates | \$ | 2,077 | \$ | 2, 292 | |

F.Endorsements and guarantees provided to related parties

The information on endorsement and guarantees provided to related parties is described in Note 13(1)-B.

(2) Key management compensation

| | For the years ended December 31, | | | | |
|--|----------------------------------|----------|----|-------------|--|
| | 2016 | | | 2015 | |
| Salaries and other short-term employee | | | | | |
| benefits | \$ | 422, 802 | \$ | 585, 772 | |
| Service allowance | | 27, 176 | | 33, 183 | |
| Directors' remuneration | | | | | |
| and employees' compensation | | 455,722 | | 431, 436 | |
| Termination benefits | | _ | | 3, 035 | |
| | \$ | 905, 700 | \$ | 1, 053, 426 | |

8. PLEDGED ASSETS

The Group's assets pledged as collateral are as follows:

| Assets pledged | December 31, 2016 | December 31, 2015 | Purpose of collateral |
|---|------------------------|------------------------|---|
| Demand deposits and time | \$ 59,896 | \$ 1,761,102 | Performance guarantees |
| deposit (Note 1) | | | and bank borrowings |
| Accounts receivable | _ | 204, 518 | Bank borrowings |
| Inventory | 75,513 | _ | Notes and bills payable |
| Available-for-sale financial assets - non-current | 52, 178 | 72, 630 | Bank borrowings and notes and bills payable |
| Financial assets carried at cost - non-current | _ | 148, 148 | Notes and bills payable |
| Investments accounted for | 1, 504, 155 | 1, 472, 481 | Bank borrowings and |
| under the equity method | | | notes and bills payable |
| Land (Note 2) | 10, 503, 870 | 10, 251, 058 | Bank borrowings and |
| | | | notes and bills payable |
| Buildings-net (Note 2) | 8, 129, 659 | 8, 015, 765 | Bank borrowings and notes and bills payable |
| Machinery equipment-net | _ | 347, 417 | Bank borrowings |
| (Note 3) | 454 505 | 5 40.004 | D 1.1 ' |
| Transportation equipment-net (Note 3) | 474, 585 | 542, 964 | Bank borrowings |
| Other equipment-net (Note 3) | _ | 58, 025 | Bank borrowings |
| Guarantee deposits paid | 106, 684 | 144, 226 | Performance guarantees |
| Long-term prepaid rents | | 236, 355 | Bank borrowings |
| | <u>\$ 20, 906, 540</u> | <u>\$ 23, 254, 689</u> | |

- (Note 1) Recognized as "Other current assets" and "Other non-current assets".
- (Note 2) Recognized as "Property, plant, and equipment" and "Investment property".
- (Note 3) Recognized as "Property, plant, and equipment".

9. <u>SIGNIFICANT CONTINGENT LIABILITIES AND UNRECOGNIZED CONTRACT</u> COMMITMENTS

- (1) As of December 31, 2016 and 2015, the remaining balance due for construction in progress and prepayments for equipment was \$3,623,279 and \$5,423,488, respectively.
- (2) As of December 31, 2016 and 2015, the unused letters of credit amounted to \$3,267,411 and \$1,987,177, respectively.
- (3) The details of endorsement and guarantees provided to others are described in Note 13(1)-B.
- (4) In July 2000, President Chain Store Corp. signed a perpetual technical cooperation contract ("the Contract") with Southland Corporation. The terms of the Contract are as follows:
 - A.The Company guarantees that President Chain Store Corp. will fulfill all payments or other obligations due under the Contract to Southland Corporation.

- B.Without the written approval of Southland Corporation in advance, the Company may not sell, transfer, or pledge the ownership or the assets of President Chain Store Corp.
- C.The Company should maintain no less than 40% ownership of President Chain Store Corp.
- (5) The Company entered into credit facilities agreements with The Bank of Tokyo-Mitsubishi UFJ Ltd. in September 2014 and July 2015, and the terms of agreements were from September 9, 2014 to September 7, 2018 and July 14, 2015 to July 14, 2020, respectively. Under the terms of the agreements, the Company agreed that:
 - A.The current ratio computed from the year-end audited non-consolidated financial statements shall not be below 75%.
 - B.The debt-to-equity ratio 【(Total liability (including contingent liability) / Shareholders' Equity】 computed from the year-end audited non-consolidated financial statements shall not be above 150%.
 - C.The interest coverage ratio 【(Earnings before tax+ Interest expense+ Depreciation+ Amortisation) / Interest Expense】 computed from the year-end audited non-consolidated financial statements shall not be below 150%.
 - D. The year-end audited consolidated tangible stockholders' equity shall not be less than \$30,000,000.
- (6) Due to the plasticizer food scandal, the Consumers' Foundation, Chinese Taipei (CFCT) filed a lawsuit against the Company with the Banciao District Court and claimed \$1,573,775 for punitive damages. The New Taipei District Court rendered its judgment on this case on October 17, 2013, whereby the Company is ordered to pay \$88 to the plaintiff for damage penalty. The Taiwan High Court rendered its judgment on this case on August 24, 2016 in the second instance, whereby the Company is ordered to pay \$685 to the plaintiff for non-property damages and punitive damage. As a final judgment had been given, the Company cannot file an appeal to a court in third instance. The CFCT has filed an appeal with the Supreme Court.
- (7) Uni-President Development Corp. signed a "Build-Operate-Transfer Contract for the Construction, Development and Operation of a Mass Rapid Transit (MRT) Station" with the Taipei City Government in August 2004. The main contents of the contract are as follows:
 - A.The contract includes the construction, development and operation of an MRT Station including all auxiliary structures and facilities.
 - B.The Taipei City Government shall provide the right of use for the land located in Shin-Yi District Lot No. 3 to carry out the contract.
 - C.The development and operation period is 50 years starting from the time the right of land is registered (date registered October 15, 2004). On December 31, 2007, the Taipei City Government agreed that the period shall be extended (for a total of 484 days) due to processing of building capacity compensation and changes in design.
 - D.Uni-President Development Corp. shall pay two kinds of royalty fees:
 - (a)Royalty fees for development

Total amount is \$2,500,000 and as of December 31, 2016, Uni-President Development Corp.

has paid \$2,000,000. The remainder will be paid in accordance with the terms of the contract.

(b)Royalty fees for operations

Uni-President Development Corp. shall pay operation royalty fees to the Taipei City Government using the progressive increase method one year after the start of commercial operations.

- E.Uni-President Development Corp. shall pay the rent to the Taipei City Government based on a fixed percentage of the proclamation land value one year after the start of commercial operations.
- F.Uni-President Development Corp. shall transfer freely the operating right for the MRT Station to the Taipei City Government when the contract expires. Uni-President Development Corp. also agrees to enter into a new contract with the Taipei City Government to bring the MRT Station back into public ownership 5 years before the end of the contract. The new contract shall be finished within 6 months. In addition, Uni-President Development Corp. shall propose a detailed plan before entering into a new contract with regard to the rights and responsibilities of the transfer of the MRT Station. Uni-President Development Corp. has obtained the license described above.
- (8) The subsidiary, Ton Yi Industrial Corp., has entered into a loan agreement with KGI bank in 2016. Based on the agreement, Ton Yi Industrial Corp. is required to meet certain consolidated financial ratios as follows: debt-to-equity ratio \(\text{(Total liability less cash and cash equivalents)} \) / consolidated tangible shareholders' equity \(\text{]} \) of 180% or less, interest coverage ratio of over 200%, and consolidated tangible stockholders' equity of not less than \(\text{\$15,000,000}. \) Under the terms of the loan agreement, if any of the financial ratios or regulations above had been violated, Ton Yi Industrial Corp. shall improve it within four months after the issuance of financial reports. Otherwise, the banks have the right to demand Ton Yi Industrial Corp. to pay off the loan balance immediately.
- (9) The subsidiary, Ton Yi Industrial Corp. has signed a syndicated loan agreement with Taiwan Bank in 2015. Based on the agreement, Ton Yi Industrial Corp. is required to meet certain consolidated financial ratios as follows: debt-to-equity ratio [(Total liability less cash and cash equivalents) / consolidated tangible shareholders' equity] of 180% or less, interest coverage ratio of over 200%, and consolidated tangible stockholders' equity of not less than \$15,000,000. Under the terms of the loan agreement, if any of the financial ratios or regulations above is violated, Ton Yi Industrial Corp. shall improve it within three months after the issuance of financial reports. Should Ton Yi Industrial Corp. meet the required financial ratios and regulations by then, it will not be considered as a violation of the agreement. The credit rate will be overcharged by 0.1% of annual floating rate from the day after the issuance of the financial report which violates the financial ratios or regulations above to the day before Ton Yi Industrial Corp. meet the required financial ratios. Otherwise, the banks have the right to demand Ton Yi Industrial Corp. to pay off the loan balance immediately.

- (10) The subsidiary, Ton Yi Industrial Corp., has entered into a loan agreement with The Bank of Tokyo-Mitsubishi UFJ Ltd. in 2015. Based on the agreement, Ton Yi Industrial Corp. is required to meet certain consolidated financial ratios as follows: debt-to-equity ratio (Total liability / consolidated tangible shareholders' equity) of 180% or less, interest coverage ratio of over 200%, and consolidated tangible stockholders' equity of not less than \$15,000,000. Otherwise, the banks have the right to demand Ton Yi Industrial Corp. to pay off the loan balance immediately.
- (11) For more information about operating leases, please refer to Note 6(35), 'Operating leases.'
- 10. SIGNIFICANT DISASTER LOSS: None.
- 11. <u>SIGNIFICANT EVENTS AFTER THE BALANCE SHEET DATE</u>: None.

12. OTHERS

(1) Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders, maintain an optimal capital structure to both reduce the cost of capital and to meet the monetary needs of improving productivity. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

(2) Financial instruments

A. Fair value information of financial instruments

- (a) The carrying amounts of the Group's financial instruments not measured at fair value (including cash and cash equivalents, notes receivable, accounts receivable, other receivables, guarantee deposits paid, short-term borrowings, short-term notes and bills payable, notes payable, accounts payable, other payables, corporate bonds payable, long-term borrowings and guarantee deposits received) are approximate to their fair values. The fair value information of financial instruments measured at fair value is provided in Note 12(3) Fair value estimation.
- (b) The methods and assumptions of fair value measurement are as follows:

 Investments in debt instruments without active market: If recent transaction prices or market maker quotes are available, the fair value is based on such information. If there is no quoted market price available, the fair value is determined by using valuation techniques and calculated as the present value of the estimated cash flows.

B. Financial risk management policies

- (a) The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Group's financial position and financial performance.
- (b) Risk management is carried out by a central treasury department (Group treasury) under policies approved by the board of directors. Group treasury identifies, evaluates and hedges

financial risks in close cooperation with the Group's operating units. The Board provides written principles for overall risk management, as well as written policies covering specific areas and matters, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity.

C.Significant financial risks and degrees of financial risks

(a)Market risk

Foreign exchange risk

- (i) The Group operates internationally and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the USD and JPY. Foreign exchange risk arises from future commercial transactions, recognized assets and liabilities and net investments in foreign operations.
- (ii)Management has set up a policy to require group companies to manage their foreign exchange risk against their functional currency. The group companies are required to hedge their entire foreign exchange risk exposure with the Group treasury. To manage their foreign exchange risk arising from future commercial transactions and recognized assets and liabilities, entities in the Group use forward foreign exchange contracts. However, hedge accounting is not applied as transactions did not meet all criteria of hedge accounting.
- (iii) The Group has certain investments in foreign operations, whose net assets are exposed to foreign currency translation risk.
- (iv)The Group's businesses involve some non-functional currency operations (the Company's and certain subsidiaries' functional currency: NTD; other certain subsidiaries' functional currency: USD, CYN and HKD. The information on assets and liabilities denominated in foreign currencies whose values would be materially affected by the exchange rate fluctuations is as follows:

| | | December 31, 2016 | |
|-------------------------------|-------------------------------------|-------------------|---------------------|
| | Foreign currency amount (in thousan | • | Book value (Note 2) |
| (foreign currency: functional | | | |
| currency) | | | |
| Financial assets | | | |
| Monetary items | | | |
| USD : NTD | \$ 70, 70 | | \$ 2, 282, 010 |
| USD : CNY | 16, 65 | 6. 95 | 535, 995 |
| Financial liabilities | | | |
| Monetary items | | | |
| USD : NTD | 16, 3 | | 527, 417 |
| USD : CNY | 26, 82 | | 865, 235 |
| CNY: USD | 142, 00 | 0.14 | 659, 384 |
| | | | |
| | | December 31, 2015 | |
| | Foreign currency | Exchange rate | Book value |
| | amount (in thousan | ds) (Note 1) | (Note 2) |
| (foreign currency: functional | | | |
| currency) | | | |
| Financial assets | | | |
| Monetary items | | | |
| USD : NTD | \$ 59, 8 | 58 32. 87 | \$ 1,967,532 |
| USD : CNY | 128, 49 | 90 6. 35 | 4, 223, 466 |
| JPY : USD | 560, 00 | 0. 01 | 153, 384 |
| Financial liabilities | | | |
| Monetary items | | | |
| USD: NTD | 9, 19 | 32. 87 | 302, 305 |
| USD: CNY | 224, 52 | 25 6. 35 | 7, 380, 137 |
| | 224, 07 | 2.0 0.00 | 1,000,101 |

(Note 1) Foreign currency vs. Functional currency.

(Note 2) Foreign currencies translated to New Taiwan Dollars using year-end exchange rate.

- (v) Total exchange loss, including realized and unrealized arising from significant foreign exchange variation on the monetary items held by the Group for the years ended December 31, 2016 and 2015 amounted to \$67,073 and \$733,630, respectively.
- (vi) Foreign exchange risk with respect to USD arises from the exchange gain or loss resulting from foreign currency translation of cash and cash equivalents, accounts receivable, other receivables, borrowings, accounts payable and other payables denominated in USD. As of December 31, 2016 and 2015, if the NTD:USD exchange rate appreciates/depreciates

by 5% with all other factors remaining constant, the Group's post-tax profit for the years ended December 31, 2016 and 2015 would increase/decrease by \$87,730 and \$83,261, respectively. Foreign exchange risk with respect to USD:CNY primarily arises from the exchange gain or loss resulting from foreign currency translation of cash and cash equivalents, accounts receivable, accounts payable and borrowings denominated in USD. If the USD:CNY exchange rate appreciates/depreciates by 5%, with all other factors remaining constant, the Group's post-tax profit for the years ended December 31, 2016 and 2015 would increase/decrease by \$16,462 and \$157,834, respectively.

Price risk

The Group is exposed to equity securities price risk because of investments held by the Group and classified on the consolidated balance sheet either as available-for-sale or at fair value through profit or loss. The Group is not exposed to commodity price risk. To manage its price risk arising from investments in equity securities, the Group has carefully determined its investing portfolio and has set various stop loss points to ensure that stockholders are not exposed to significant risks.

The sensitivity analysis for equity securities price risk is calculated on the basis of fair value at balance sheet date. If the prices of these equity securities had increased/decreased by 2% with all other variables held constant, post-tax profit for the years ended December 31, 2016 and 2015 would have increased/decreased by \$744 and \$1,208 as a result of gains/losses on equity securities classified as at fair value through profit or loss, respectively. Other components of equity would have increased/decreased by \$72,260 and \$74,224 as a result of gains/losses on equity securities classified as available-for-sale, respectively.

Interest rate risk

The Group's interest rate risk arises from short-term borrowings, long-term borrowings and bonds payable. Borrowings issued at variable rates expose the Group to cash flow interest rate risk which is partially offset by cash and cash equivalents held at variable rate. Borrowings issued at fixed rates expose the Group to fair value interest rate risk. During the years ended December 31, 2016 and 2015, the Group's borrowings at variable rate were denominated in NTD, USD and CNY. During the years ended December 31, 2016 and 2015, if interest rates on borrowings had been 0.1% higher/lower with all other variables held constant, post-tax profit for the years ended December 31, 2016 and 2015 would have decreased/increased by \$44,223 and \$43,773, respectively, mainly as a result of higher/lower interest expense on floating rate borrowings.

(b)Credit risk

(i)Credit risk refers to the risk of financial loss to the Group arising from default by the clients or counterparties of financial instruments on the contract obligations. According to the Group's credit policy, each local entity in the Group is responsible for managing and analysing the credit risk for each of their new clients before standard payment and delivery

terms and conditions are offered. Internal risk control assesses the credit quality of the customers, taking into account their financial position, past experience and other factors. The utilisation of credit limits is regularly monitored. Credit risk arises from cash and cash equivalents, derivative financial instruments and deposits with banks and financial institutions, as well as credit exposures to wholesale and retail customers, including outstanding receivables and committed transactions. For banks and financial institutions, only independently rated parties with good ratings are accepted.

- (ii)During the years ended December 31, 2016 and 2015, no credit limits were exceeded during the reporting periods, and management does not expect any significant losses from non-performance by these counterparties.
- (iii)For the credit ratings of the Group's financial assets, please refer to Note 6, 'Financial assets'.

(c)Liquidity risk

- (i)Cash flow forecasting is performed in the operating entities of the Group and aggregated by Group treasury. Group treasury monitors rolling forecasts of the Group's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the Group does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities.
- (ii)Surplus cash held by the Group treasury over and above the balance required for working capital management are transferred to the Group treasury. Group treasury invests surplus cash in interest bearing current accounts, time deposits, money market deposits and marketable securities, choosing instruments with appropriate maturities or sufficient liquidity to provide sufficient headroom as determined by the above mentioned forecasts. As of December 31, 2016 and 2015, the position of money market held by the Group can be found in Note 6, 'Financial assets'.
- (iii)The table below analyses the Group's non-derivative financial liabilities and net-settled or gross-settled derivative financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date for non-derivative financial liabilities and to the expected maturity date for derivative financial liabilities. The amounts disclosed in the table are the contractual undiscounted cash flows.

| December 21, 2016 | Less than | | Between 2 and | More than |
|---|---|--------------------------|-----------------------|----------------------|
| December 31, 2016 | 1 year | 2 years | 5 years | 5 years |
| Non-derivative financial liabilities | | | | |
| Short-term | \$25, 508, 260 | \$ - | \$ - | \$ - |
| borrowings | Φ20, 500, 200 | Ψ | Ψ | ψ |
| Short-term notes and | 8, 039, 804 | _ | _ | _ |
| bills payable | 3, 000, 001 | | | |
| Notes payable | 2, 275, 427 | _ | _ | _ |
| Accounts payable | 28, 608, 549 | _ | _ | _ |
| Other payables | 43, 346, 808 | _ | _ | _ |
| Bonds payable | 11, 696, 709 | 4, 443, 491 | 10, 561, 157 | 1,880,100 |
| (Including current | | | | |
| portion) (Note) | | | | |
| Long-term | 2, 350, 140 | 36, 309, 284 | 8, 688, 907 | 160,000 |
| borrowings | | | | |
| (Including current | | | | |
| portion) (Note) | | | | |
| | | | | |
| | Less than | Between 1 and | Between 2 and | More than |
| December 31, 2015 | Less than 1 year | Between 1 and 2 years | Between 2 and 5 years | More than 5 years |
| December 31, 2015 Non-derivative | | | | |
| | | | | |
| Non-derivative | | | | |
| Non-derivative financial liabilities | 1 year | 2 years | 5 years | 5 years |
| Non-derivative financial liabilities Short-term | 1 year | 2 years | 5 years | 5 years |
| Non-derivative financial liabilities Short-term borrowings Short-term notes and bills payable | 1 year \$35, 076, 443 7, 304, 775 | 2 years | 5 years | 5 years |
| Non-derivative financial liabilities Short-term borrowings Short-term notes and bills payable Notes payable | 1 year \$35, 076, 443 7, 304, 775 1, 288, 778 | 2 years | 5 years | 5 years |
| Non-derivative financial liabilities Short-term borrowings Short-term notes and bills payable Notes payable Accounts payable | 1 year \$35, 076, 443 7, 304, 775 1, 288, 778 30, 007, 032 | 2 years | 5 years | 5 years |
| Non-derivative financial liabilities Short-term borrowings Short-term notes and bills payable Notes payable Accounts payable Other payables | 1 year \$35, 076, 443 7, 304, 775 1, 288, 778 30, 007, 032 44, 810, 717 | 2 years \$ | \$ | 5 years |
| Non-derivative financial liabilities Short-term borrowings Short-term notes and bills payable Notes payable Accounts payable Other payables Bonds payable | 1 year \$35, 076, 443 7, 304, 775 1, 288, 778 30, 007, 032 | 2 years | 5 years | 5 years |
| Non-derivative financial liabilities Short-term borrowings Short-term notes and bills payable Notes payable Accounts payable Other payables Bonds payable (Including current | 1 year \$35, 076, 443 7, 304, 775 1, 288, 778 30, 007, 032 44, 810, 717 | 2 years \$ | \$ | 5 years |
| Non-derivative financial liabilities Short-term borrowings Short-term notes and bills payable Notes payable Accounts payable Other payables Bonds payable (Including current portion) (Note) | 1 year \$35, 076, 443 7, 304, 775 1, 288, 778 30, 007, 032 44, 810, 717 9, 769, 551 | 2 years \$ 12, 237, 754 | \$ 13, 790, 964 | 5 years 3, 334, 820 |
| Non-derivative financial liabilities Short-term borrowings Short-term notes and bills payable Notes payable Accounts payable Other payables Bonds payable (Including current portion) (Note) Long-term | 1 year \$35, 076, 443 7, 304, 775 1, 288, 778 30, 007, 032 44, 810, 717 | 2 years \$ | \$ | 5 years |
| Non-derivative financial liabilities Short-term borrowings Short-term notes and bills payable Notes payable Accounts payable Other payables Bonds payable (Including current portion) (Note) Long-term borrowings | 1 year \$35, 076, 443 7, 304, 775 1, 288, 778 30, 007, 032 44, 810, 717 9, 769, 551 | 2 years \$ 12, 237, 754 | \$ 13, 790, 964 | 5 years 3, 334, 820 |
| Non-derivative financial liabilities Short-term borrowings Short-term notes and bills payable Notes payable Accounts payable Other payables Bonds payable (Including current portion) (Note) Long-term | 1 year \$35, 076, 443 7, 304, 775 1, 288, 778 30, 007, 032 44, 810, 717 9, 769, 551 | 2 years \$ 12, 237, 754 | \$ 13, 790, 964 | 5 years 3, 334, 820 |

(Note) Including principals and interests.

| | Le | ess than | Betwe | en 1 and | Betwe | een 2 and | More | than |
|----------------------|----|----------|-------|----------|-------|-----------|------|------|
| December 31, 2016 | | l year | 2 y | ears | 5 | years | 5 ye | ars |
| Derivative financial | | | | | | | | |
| liabilities | | | | | | | | |
| Forward foreign | \$ | 323 | \$ | _ | \$ | _ | \$ | _ |
| exchange | | | | | | | | |
| | Le | ess than | Betwe | en 1 and | Betwe | een 2 and | More | than |
| December 31, 2015 | | l year | 2 y | years | 5 | years | 5 ye | ars |
| Derivative financial | | | | | | | | |
| liabilities | | | | | | | | |
| Forward foreign | \$ | 9, 706 | \$ | _ | \$ | _ | \$ | _ |
| exchange | | | | | | | | |

(3) Fair value estimation

- A. Details of the fair value of the Group's financial assets and financial liabilities not measured at fair value are provided in Note 12(2). Details of the fair value of the Company's investment property measured at cost are provided in Note 6(13).
- B. The different levels that the inputs to valuation techniques are used to measure fair value of financial and non-financial instruments have been defined as follows:
 - Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. A market is regarded as active where a market in which transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis. The fair value of the Group's investment in listed stocks, beneficiary certificates, on-the-run Taiwan central government bonds and derivative instruments with quoted market prices is included in Level 1.
 - Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. The fair value of the Group's investment in forward exchange is included in Level 2.
 - Level 3: Unobservable inputs for the asset or liability. The fair value of the Group's investment in certain derivative instruments and equity investment without active market is included in Level 3.
- C. The related information of financial and non-financial instruments measured at fair value by level on the basis of the nature, characteristics and risks of the assets and liabilities at December 31, 2016 and 2015 is as follows:

| December 31, 2016 | Level 1 | | Level 2 | Level 3 | Total |
|--------------------------------|---------------|---|----------|----------------|----------------|
| Assets | | | | | |
| Recurring fair value | | | | | |
| measurements | | | | | |
| Financial assets at fair value | | | | | |
| through profit or loss | | | | | |
| Equity securities | \$ 38,68 | 87 \$ | - | \$ - | \$ 38,687 |
| Debt securities | 97, 5' | 78 | _ | _ | 97, 578 |
| Beneficiary certificates | 1, 385, 03 | 38 | _ | 4, 354, 860 | 5, 739, 898 |
| Equity linked notes | 157, 21 | 19 | _ | _ | 157, 219 |
| Available-for-sale assets | | | | | |
| Equity securities | 2, 228, 58 | 33 | _ | 1, 384, 433 | 3, 613, 016 |
| Debt securities | 202, 98 | 35 | _ | _ | 202, 985 |
| Privately placed securities | | - | _ | 676, 135 | 676, 135 |
| Beneficiary certificates | 1, 341, 4 | <u>71 </u> | <u> </u> | | 1, 341, 471 |
| | \$ 5, 451, 50 | <u> 81</u> | _ | \$ 6, 415, 428 | \$11, 866, 989 |
| Liabilities | | | | | |
| Recurring fair value | | | | | |
| measurements | | | | | |
| Financial liabilities at fair | | | | | |
| value through profit or loss | | | | | |
| Forward foreign exchange | | | | | |
| contracts | \$ | <u> </u> | 323 | <u>\$</u> | \$ 323 |

| December 31, 2015 | Level 1 | Level 2 | Level 3 | Total |
|---|----------------|----------|---------------|----------------|
| Assets | | | | |
| Recurring fair value | | | | |
| measurements | | | | |
| Financial assets at fair value | | | | |
| through profit or loss | | | | |
| Equity securities | \$ 42, 910 | \$ - | \$ - | \$ 42,910 |
| Debt securities | 119, 399 | _ | _ | 119, 399 |
| Beneficiary certificates | 10, 330, 075 | _ | 4, 548, 831 | 14, 878, 906 |
| Futures | 194 | _ | _ | 194 |
| Equity linked notes | 158, 052 | _ | _ | 158, 052 |
| Available-for-sale assets | | | | |
| Equity securities | 2, 248, 079 | _ | 1, 463, 135 | 3, 711, 214 |
| Debt securities | 202, 849 | | _ | 202, 849 |
| Privately placed securities | _ | _ | 1, 535, 777 | 1, 535, 777 |
| Beneficiary certificates | 1, 068, 649 | _ | _ | 1, 068, 649 |
| | \$14, 170, 207 | \$ - | \$7, 547, 743 | \$21, 717, 950 |
| Liabilities | | | | |
| Recurring fair value | | | | |
| measurements | | | | |
| Financial liabilities at fair value through profit or loss Forward foreign exchange | | | | |
| contracts | \$ | \$ 9,706 | \$ | \$ 9,706 |

- D. The methods and assumptions the Group used to measure fair value are as follows:
 - (a)The instruments that the Group used market quoted prices as their fair values (that is, Level 1) are listed below by characteristics:

| | | | Government | Convertible |
|---------------------|---------------|-----------------|---------------|---------------|
| | Listed shares | Open-end fund | bond | bond |
| Market quoted price | Closing price | Net asset value | Closing price | Closing price |

- (b) Except for financial instruments with active markets, the fair value of other financial instruments is measured by using valuation techniques or by reference to counterparty quotes. The fair value of financial instruments measured by using valuation techniques can be referred to current fair value of instruments with similar terms and characteristics in substance, discounted cash flow method or other valuation methods, including calculated by applying model using market information available at the consolidated balance sheet date.
- (c) When assessing non-standard and low-complexity financial instruments, for example, debt instruments without active market, interest rate swap contracts, foreign exchange swap contracts and options, the Group adopts valuation technique that is widely used by market participants. The inputs used in the valuation method to measure these financial instruments

- are normally observable in the market.
- (d) Forward exchange contracts are usually valued based on the current forward exchange rate.
- (e) The market approach is used by the Group to measure its assets held for disposal (Price-to-Sales Ratio, P/S ratio), which is calculated as the ratio of recent identical or similar transaction price to sales as an observable input to project the fair value of the disposal group.
- (f) The output of valuation model is an estimated value and the valuation technique may not be able to capture all relevant factors of the Group's financial and non-financial instruments. Therefore, the estimated value derived using valuation model is adjusted accordingly with additional inputs, for example, model risk or liquidity risk and etc. In accordance with the Group's management policies and relevant control procedures relating to the valuation models used for fair value measurement, management believes adjustment to valuation is necessary in order to reasonably represent the fair value of financial and non-financial instruments at the consolidated balance sheet. The inputs and pricing information used during valuation are carefully assessed and adjusted based on current market conditions.
- (g) The Group takes into account adjustments for credit risks to measure the fair value of financial and non-financial instruments to reflect credit risk of the counterparty and the Group's credit quality.
- E. For the years ended December 31, 2016 and 2015, there was no transfer between Level 1 and Level 2.

F. The following chart is the movement of level 3 for the years ended December 31, 2016 and 2015:

| | | Equity | Beneficiary | Privately placed | | |
|---|----|----------------|--------------|------------------|----|-------------|
| | | securities | certificates | securities | | Total |
| January 1, 2016 | \$ | 1, 463, 135 \$ | 4, 548, 831 | \$ 1,535,777 | \$ | 7, 547, 743 |
| Loss recognized in current profit and loss | | - (| 7, 256) | _ | (| 7, 256) |
| Loss recognized in other comprehensive income | (| 84) | - (| 562, 840) | (| 562, 924) |
| Disposals | | - (| 110,068) (| 277, 710) | (| 387, 778) |
| Capital reduction | (| 1,577) | _ | _ | (| 1,577) |
| Net currency exchange difference | (| 77, 041) (| 76, 647) (| 19,092) | (| 172, 780) |
| December 31, 2016 | \$ | 1, 384, 433 \$ | 4, 354, 860 | \$ 676, 135 | \$ | 6, 415, 428 |

| | | | | | Privately | | |
|----------------------------|----|-------------|-------------------|----|-------------|----|-------------|
| | | Equity | Beneficiary | | placed | | |
| | | securities | certificates | | securities | | Total |
| January 1, 2015 | \$ | 1, 336, 473 | \$ 4, 386, 002 | \$ | 2, 326, 994 | \$ | 8, 049, 469 |
| Loss recognized in | | | | | | | |
| other comprehensive income | (| 111,551) | _ | (| 685,907) | (| 797,458) |
| Additions | | 267, 418 | _ | | _ | | 267, 418 |
| Disposals | (| 3,576) | _ | (| 174, 336) | (| 177,912) |
| Net currency exchange | | | | | | | |
| difference | (| 25, 629) | 162, 829 | | 69, 026 | | 206, 226 |
| December 31, 2015 | \$ | 1, 463, 135 | \$ 4, 548, 831 | \$ | 1, 535, 777 | \$ | 7, 547, 743 |

G. Financial planning division is in charge of valuation procedures for fair value measurements being categorised within Level 3, which is to verify independent fair value of financial instruments. Such assessment is to ensure the valuation results are reasonable by applying independent information to make results close to current market conditions, confirming the resource of information is independent, reliable and in line with other resources and represented as the exercisable price, and frequently calibrating valuation model, performing back-testing, updating inputs used to the valuation model and making any other necessary adjustments to the fair value.

H. The following is the qualitative information of significant unobservable inputs and sensitivity analysis of changes in significant unobservable inputs to valuation model used in Level 3 fair value measurement:

| | | Fair value | | Significant | Range (weighted average) | ited average) | Relationship |
|-----------------------------------|--------------------------------|-------------------|-----------------------------------|---|-------------------------------------|---------------------|---|
| | December 31, 2016 December 31, | December 31, 2015 | Valuation technique | unobservable input | December 31, 2016 December 31, 2015 | December 31, 2015 | of inputs to fair value |
| Non-derivative equity instrument: | | | | | | | |
| Unlisted | \$ 1, 384, 433 | \$ 1,463,135 | Market comparable companies | Price to book ratio multiplier, enterprise value to EBITA multiplier, etc. | 3.92~4.34 | 3. $12 \sim 3.44$ | The higher the multiplier, the higher the fair value |
| | | | Discounted cash flow | Discounted Long-term revenue cash flow growth rate | 4.5%~5.5% | 4. $5\% \sim 5.5\%$ | The higher the long-term revenue growth rate, the higher the fair value |
| | | | | Discount rate | 12. 6%~15. 4% | 12. $6\%\sim15.4\%$ | The higher the discount rate, the lower the fair value |
| | | | Net asset value | Not applicable | | | Not applicable |
| Beneficiary certificates | 4, 354, 860 | 4, 548, 831 | Net asset value | Not applicable | | | Not applicable |
| Privately placed securities | 676, 135 | 1, 535, 777 | Net asset value | Not applicable | | | Not applicable |

I. The Group has carefully assessed the valuation models and assumptions used to measure fair value; therefore, the fair value measurement is reasonable. However, use of different valuation models or assumptions may result in different measurement. The following is the effect on profit or loss or on other comprehensive income of financial assets and liabilities categorized within Level 3 if the inputs used to valuation models have changed:

| | | | | For the ye | ears ende | For the years ended December 31, | er 31, | |
|---------------------------------|------------------|--------------|---------------------|---------------------|-----------|----------------------------------|----------------|---|
| | | | 7 | 2016 | | | 2015 | 15 |
| | | | Recognised in other | r comprehensive ir | ncome | Recognised | l in other c | Recognised in other comprehensive income Recognised in other comprehensive income |
| | Input | Change | Favourable change | Unfavourable change | change | Favourable change | 1 | Unfavourable change |
| Financial assets | | | | | | | | |
| Equity instrument Price to | Price to | | | | | | | |
| , | earnings ratio | | | | | | | |
| | multiplier, | | | | | | | |
| | enterprise | | | | | | | |
| | value to | | | | | | | |
| | EBITA | | | | | | | |
| | multiplier, etc. | % <u>2</u> ∓ | \$ 29,432 | \$) | 29,432) | \$ | 37,175 | (\$) 21, 472) |
| Equity instrument Long-term | Long-term | | | | | | | |
| | revenue growth | | | | | | | |
| | rate | ±10% | \$ 8,777 | \$) | 8, 929) | \$ | 6,603 | (\$) $($)$ |
| Equity instrument | Discount rate | +10% | \$ 44,394 | \$) | 57,359) | \$ | 48,084 | (\$ 62,378) |
| Equity instrument | Net assets value | | Not a | Not applicable | | | Not applicable | licable |
| Privately placed securities and | | | | | | | | |
| beneficiary | | | | | | | | |
| certificates | Net assets value | | Not a | Not applicable | | | Not applicable | licable |

13. SUPPLEMENTARY DISCLOSURES

Information related to the year ended December 31, 2016 will be disclosed.

(1) Significant transactions information

- A. Loans to others: Please refer to table 1.
- B. Provision of endorsements and guarantees to others: Please refer to table 2.
- C. Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures): Please refer to table 3.
- D. Acquisition or sale of the same security with the accumulated cost exceeding \$300 million or 20% of the Company's paid-in capital: Please refer to table 4.
- E. Acquisition of real estate reaching \$300 million or 20% of paid-in capital or more: None.
- F. Disposal of real estate reaching \$300 million or 20% of paid-in capital or more: None.
- G. Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 5.
- H. Receivables from related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 6.
- I. Trading in derivative instruments undertaken during the reporting periods: Please refer to Note 6(2) and table 7.
- J. Significant inter-company transactions during the reporting periods: Please refer to table 8.

(2) Information on investees

Names, locations and other information of investee companies (not including investees in Mainland China): Please refer to table 9.

(3) Information on investments in Mainland China

- A. Basic information: Please refer to table 10.
- B. Significant transactions, either directly or indirectly through a third area, with investee companies in the Mainland Area: None.

14. SEGMENT INFORMATION

(1) General information

The management of the Group has identified the operating segments based on information provided to the Group's chief operating decision-maker in order to make strategic decisions. The chief operating decision-maker of the Company manages the business from a product perspective.

Geographically, the Group focuses on its feeds, foods, convenience stores, logistics, distributions and packaging and containers business in Taiwan, China, and Southeast Asia.

(2) Measurement of segment information

The chief operating decision-maker evaluates the performance of the operating segments based on pre-tax income excluding non-recurring income. For details of operating segments' accounting policies, please refer to Note 4.

(3) <u>Segment Information</u>

The segment information provided to the chief operating decision maker for the reportable segments is as follows:

| | | | | For the ye | ar en | For the year ended December 31, 2016 | 1, 2016 | | |
|---------------------------------|-----------------|------------------|--------|--------------------------------------|-------|--------------------------------------|-------------------|------------------|-----------------|
| | | | | | | | | | Packaging and |
| | Feeds | Foods | Genera | General Investments | | Convenience Stores | Circulation | Distribution | Containers |
| Revenue from external customers | \$ 18, 231, 333 | \$ 157, 456, 073 | ↔ | 292, 973 | ↔ | 139, 575, 426 | \$ 54,338,725 | \$ 2,865,678 | \$ 23, 153, 046 |
| Revenue from internal customers | 1 | 1 | | 1 | | 571,709 | 2, 509, 633 | 11,658,022 | 13, 279, 513 |
| Segment revenue | \$ 18, 231, 333 | \$ 157, 456, 073 | S | 292, 973 | s | 140, 147, 135 | \$ 56,848,358 | \$ 14,523,700 | \$ 36, 432, 559 |
| Segment income | \$ 1,148,305 | \$ 5,872,869 | \$ | 104,777) | s | 6,673,576 | \$ 2,788,026 | \$ 813, 500 | \$ 2,219,256 |
| Segment assets | \$ 10,885,463 | \$ 110,096,525 | ↔ | 6,900,574 | s | 43, 976, 414 | \$ 25, 708, 847 | \$ 20,362,038 | \$ 42,673,445 |
| | | | | | | | | | |
| | | | For t | For the year ended December 31, 2016 | Эесеп | nber 31, 2016 | | | |
| | | Leisure Business | | | | | Adjustment and | | |
| | Fuel and Oil | Development | Phar | Pharmaceuticals | | Others | Elimination | Consolidated | |
| Revenue from external customers | \$ 9,346,998 | \$ 3, 575, 664 | ↔ | 4, 030, 921 | ∻ | 45, 443, 301 | (\$ 44, 945, 823) | \$ 413, 364, 315 | |
| Revenue from internal customers | 1 | 1 | | ı | | 6, 036, 028 | (34,054,905) | 1 | |
| Segment revenue | \$ 9,346,998 | \$ 3, 575, 664 | S | 4,030,921 | s | 51, 479, 329 | (\$ 79,000,728) | \$ 413, 364, 315 | |
| Segment income | \$ 92,631 | (\$ 239, 162) | \$ | 868, 276 | \$) | 353,900) | \$ 1,312,466 | \$ 21,091,066 | |
| Segment assets | \$ 1,619,093 | \$ 25, 168, 271 | ÷ | 12, 418, 912 | s | 28, 428, 859 | | \$ 328, 238, 441 | |
| | | | | | | | | | |

| | | | | For the ye | ar end | For the year ended December 31, 2015 | 1, 2015 | | |
|---------------------------------|-----------------|--------------------------|----------|--------------------------------------|----------|--------------------------------------|-----------------|------------------|-----------------|
| | | | | | | | | | Packaging and |
| | Feeds | Foods | Genera | General Investments | Conv | Convenience Stores | Circulation | Distribution | Containers |
| Revenue from external customers | \$ 18,070,542 | \$ 167, 111, 831 | ⇔ | 299, 927 | ⇔ | 132, 826, 559 | \$ 49,745,422 | \$ 2,233,152 | \$ 24, 142, 559 |
| Revenue from internal customers | 1 | | | 1 | | 581, 129 | 2, 664, 863 | 10, 985, 202 | 15, 853, 286 |
| Segment revenue | \$ 18,070,542 | \$ 167, 111, 831 | ÷ | 299, 927 | S | 133, 407, 688 | \$ 52, 410, 285 | \$ 13, 218, 354 | \$ 39, 995, 845 |
| Segment income | \$ 860, 755 | \$ 7,553,376 | <u></u> | 141, 313) | s | 6, 412, 115 | \$ 2,347,009 | \$ 744, 541 | \$ 1,334,370 |
| Segment assets | \$ 11, 484, 300 | \$ 123, 366, 462 | ↔ | 6,857,007 | s | 40, 513, 402 | \$ 23,089,717 | \$ 18, 197, 922 | \$ 47,051,863 |
| | | | | | | | | | |
| | | | For t | For the year ended December 31, 2015 | Decen | ber 31, 2015 | | | |
| | | Leisure Business | | | | | Adjustment and | | |
| | Fuel and Oil | Development | Phar | Pharmaceuticals | | Others | Elimination | Consolidated | |
| Revenue from external customers | \$ 10, 192, 924 | \$ 3, 589, 473 | ⇔ | 3, 955, 207 | ↔ | 47, 884, 312 | (\$ 43,900,585) | \$ 416, 151, 323 | |
| Revenue from internal customers | 1 | 1 | | 1 | | 5, 788, 349 | (35, 872, 829) | 1 | |
| Segment revenue | \$ 10, 192, 924 | \$ 3, 589, 473 | S | 3, 955, 207 | S | 53,672,661 | (\$ 79,773,414) | \$ 416, 151, 323 | |
| Segment income | \$ 1,442 | $(\frac{\$}{}$ 146, 745) | ↔ | 749, 703 | s | 503, 355 | \$ 1,419,124 | \$ 21,637,732 | |
| Segment assets | \$ 1,414,795 | \$ 28,084,111 | S | 11, 882, 688 | s | 40, 314, 045 | | \$ 352, 256, 312 | |

When the chief operating decision-maker evaluates the performance of operating segments and makes decisions on resource distributions, the performance of individual entities is also taken into consideration. When the Company's performance is reviewed individually, please refer to the parent company only financial statements for the years ended December 31, 2016 and 2015 for the related profit and loss information for the years ended December 31, 2016 and 2015.

(4) Reconciliation for segment income (loss) and segment assets

A. Sales between segments are carried out at arm's length. The revenue from external customers reported to the chief operating decision-maker is measured in a manner consistent with that in the consolidated statement of comprehensive income. A reconciliation of reportable segment income or loss to income before tax for the years ended December 31, 2016 and 2015 is provided as follows:

| | For the years ended December 31, | | | | |
|--|----------------------------------|--------------|------|--------------|--|
| | | 2016 | 2015 | | |
| Income of reportable segments | \$ | 20, 132, 500 | \$ | 19, 715, 253 | |
| Income of other operating segments | (| 353, 900) | | 503, 355 | |
| Elimination of intersegment transactions | | 1, 312, 466 | | 1, 419, 124 | |
| Other income | | 5, 579, 489 | | 5, 725, 693 | |
| Other gains and losses | | 1, 221, 784 | (| 2, 147, 021) | |
| Finance costs | (| 2, 237, 211) | (| 2,418,953) | |
| Investment income | | 4, 847, 214 | | 4, 451, 909 | |
| Income before income tax | \$ | 30, 502, 342 | \$ | 27, 249, 360 | |

B. The amount of total assets provided to the chief operating decision-maker adopts the same measurement for assets in the Group's financial statements. The reconciliations between reportable segments' assets and total assets is provided as follows:

| | December 31, 2016 | | | December 31, 2015 | | |
|---------------------------------------|-------------------|---------------|----|-------------------|--|--|
| Assets of reportable segments | \$ | 299, 809, 582 | \$ | 311, 942, 267 | | |
| Assets of other operating segments | | 28, 428, 859 | | 40, 314, 045 | | |
| Non-current assets held for sale, net | | 7, 854, 383 | | _ | | |
| Investments accounted for under the | | | | | | |
| equity method | | 33, 455, 146 | | 37, 077, 122 | | |
| Unallocated items | | 9, 037, 495 | | 9, 615, 055 | | |
| Total assets | \$ | 378, 585, 465 | \$ | 398, 948, 489 | | |

(5) <u>Information on product and services</u>

The chief operating decision-maker of the Company manages the business from a product perspective. For details of product perspective, please refer to Note 14(3).

(6) <u>Information on geographic area</u>

As of and for the years ended December 31, 2016 and 2015 the information on geographic area is as follows:

For the years ended December 31,

| | | | | <u> </u> | , | | |
|--------|------|---------------|----|-------------------|---------------------|----|-------------------|
| | 2016 | | 20 |)15 | | | |
| | | Revenue | No | on-current assets | Revenue | No | on-current assets |
| Taiwan | \$ | 230, 532, 844 | \$ | 126, 379, 832 | \$ 219, 791, 346 | \$ | 125, 354, 822 |
| China | | 130, 149, 535 | | 88, 032, 843 | 143, 050, 871 | | 105, 881, 932 |
| Others | | 52, 681, 936 | | 6, 087, 327 | 53, 309, 106 | | 9, 293, 664 |
| | \$ | 413, 364, 315 | \$ | 220, 500, 002 | \$ 416, 151, 323 | \$ | 240, 530, 418 |

(7) Major customer information

In 2016 and 2015, no customers constituted more than 10% of the Group's total revenue.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Eoans to others
For the year ended December 31, 2016

Table 1

Expressed in thousands of NTD

| | | | Note | (Note2) | (Note2) | (Note3) | (Note4) | (Note2) | (Note5) | (Note6) | (Note6) | (Note7) | (Note 8) | (Note 8) | (Note 8) | (Note 8) |
|-----------|-----------|------------------------------|----------------------|--|--|------------------------------------|--|------------------------------------|---------------------------------------|--|--|--|---|---|--|---|
| | u | | | | | | | | | | | | | | | |
| | Maximum | amount available | for loan | \$ 70,628,258 | 70, 628, 258 | 1, 700, 657 | 1, 929, 589 | 172, 327 | 33, 362 | 5, 730, 973 | 5, 730, 973 | 431, 461 | 22, 363, 922 | 22, 363, 922 | 22, 363, 922 | 22, 363, 922 |
| | | Loan limit per | entity | \$70, 628, 258 | 70, 628, 258 | 500, 000 | 1, 929, 589 | 172, 327 | 10, 000 | 500, 000 | 500, 000 | 431, 461 | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 |
| | | lged | Value | | ı | 1 | 1 | 1 | 2,000 | ı | ı | ı | 1 | ı | 1 | ı |
| | | Assets pledged | Item | ı | I | I | ı | I | Real estates | I | I | I | I | I | I | I |
| Allowance | for | doubtful | accounts | | ı | 1 | ı | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | ı |
| | | Reason for | financing | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | I | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital |
| | Total | transaction | amount | | ı | I | ı | I | 10, 590 | ı | ı | 1 | I | 1 | ı | I |
| Nature of | financing | activity | (Note 1) | 63 | 23 | 63 | 23 | 62 | - | 67 | 67 | 23 | 62 | 67 | 63 | 23 |
| | | | Interest rate | I | I | 1.20 | I | 1.45 | I | 1. $02\sim1.14$ | 1. $02\sim1.14$ | 2.00 | I | 1.25 | 3.50 | I |
| | | ctual amount | drawn down | \$ 455,048 | ı | 100, 340 | 87,075 | 100, 000 | 360 | 183, 000 | 70, 000 | 85, 907 | I | 322, 129 | I | I |
| | | Ending balance Actual amount | (Note 15) | \$ 455,048 | 12, 900 | 142, 000 | 87, 075 | 100, 000 | 360 | 500,000 | 70,000 | 85, 907 | 4, 316, 522 | 2, 480, 390 | 1, 900, 558 | 1, 900, 558 |
| | | | balance | \$ 984, 750 | 13, 130 | 257, 500 | 87, 143 | 100, 000 | 360 | 500,000 | 80,000 | 96, 596 | 4, 364, 990 | 2, 508, 241 | 1, 921, 899 | 1, 921, 899 |
| | | Related | parties | <i>≻</i> | X | Y | X | ¥ | z | X | X | * | Y | X | X | Y |
| | | | Account | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables |
| | | , | Name of counterparty | Uni-President Foodstuff (BVI) Holdings Ltd. | President International Trade And Investment Corp. | Kai Nan Investment Co., Ltd. | Uni-President Southeast Asia Holdings Ltd. | Tone Sang Construction Corp. | Hetian-Zuo. Co. Ltd. | President Property Corp. | President Life Sciences Co., Ltd. | Scino Pharm (Kunshan) ScinoPharm (Changshu) Biochemical Pharmaceuticals, Ltd. Technology Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Kunshan President Enterprises Food Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. |
| | | | Name | Cayman President Holdings Ltd. | Cayman President Holdings Ltd. | Kai Yu Investment Co., Ltd. | President International Trade And Investment Corp. | Presco Netmarketing Inc. | President Natural Industrial Corp. | President International Development Corp. | President International Development Corp. | Scino Pharm (Kunshan) Biochemical Technology Co., Ltd. | Uni-President Enterprises China Holdings Ltd. | Uni-President Enterprises China Holdings Ltd. | Uni-President Enterprises China Holdings Ltd. | Uni-President Enterprises China Holdings Ltd. |
| | | | Number | - | - | 23 | က | 4 | C | 9 | 9 | 7 | ∞ | ∞ | ∞ | ∞ |

| | Note | (Note 8) | (Note 9) |
|------------------------|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Maximum | amount available for loan | 322 | 22, 363, 922 (| 22, 363, 922 (| 22, 363, 922 (| 22, 363, 922 (| 22, 363, 922 (| 22, 363, 922 (| 22, 363, 922 (| 22, 363, 922 | 22, 363, 922 (| 22, 363, 922 (| 22, 363, 922 (| 22, 363, 922 (| 22, 363, 922 | 22, 363, 922 | 4, 000, 836 (|
| | Loan limit per am entity | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 | 5, 590, 981 | 4, 000, 836 |
| | en | ₩ | ı | ı | ı | ı | I | ı | ı | 1 | 1 | ı | ı | 1 | 1 | 1 | I |
| | Assets pledged Item Val | ı | I | I | I | I | I | I | I | ı | ı | I | I | I | ı | ı | I |
| Allowance | doubtful | | 1 | 1 | 1 | ı | I | 1 | 1 | 1 | 1 | ı | 1 | 1 | 1 | 1 | I |
| | Reason for financing | Additional operating capital | Additional operating capital | Additional operating capital |
| Total | transaction | 9€ | ı | 1 | 1 | ı | ı | 1 | 1 | ı | 1 | ı | 1 | 1 | 1 | 1 | I |
| Nature of financing | activity (Note 1) | | 67 | 67 | 67 | 67 | 62 | 67 | 67 | 67 | 23 | 67 | 67 | 67 | 23 | 63 | 2 |
| | Interest rate | 3.00 | 3.50 | I | I | I | I | I | 1.25 | I | ı | 1.25 | I | I | ı | 1.25 | I |
| | Actual amount drawn down | | 1 | 1 | 1 | ı | ı | 1 | 161,064 | ı | 1 | ı | 1 | 1 | 1 | 1 | 753, 038 |
| | Ending balance Actual amount (Note 15) drawn down | \$1, 810, 362 | 1, 707, 281 | 1, 707, 281 | 1, 385, 153 | 1, 095, 237 | 450, 980 | 450, 980 | 418, 767 | 322, 129 | 193, 277 | 161, 064 | 161, 064 | 128, 851 | 96, 639 | 56, 372 | 753, 038 |
| | Maximum balance | \$1,830,690 | 1, 726, 451 | 1, 726, 451 | 1, 400, 706 | 1, 107, 535 | 456, 044 | 456, 044 | 423, 469 | 325, 746 | 195, 447 | 162, 873 | 162, 873 | 130, 298 | 97, 724 | 56, 372 | 753, 038 |
| | Related | ¥ | > | > | > | * | > | > | > | > | > | > | > | > | > | > | > |
| | Account | Other receivables | Other receivables |
| | Name of counterparty | Uni-President Asia Holdings Ltd. | Hefei President Enterprises Co., Ltd. | Wuhan President Enterprises Food Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Zhengzhou President Enterprises Co., Ltd. | Xinjiang President Enterprises Food Co., Ltd. | Changchun President Enterprises Co., Ltd. | Harbin President Enterprises Co., Ltd. | Fuzhou President Enterprises Co., Ltd. | Changsha President Enterprises Co., Ltd. | Shenyang President Enterprises Co., Ltd. | Kunming President Enterprises Food Co., Ltd. | Nanchang President Enterprises Co., Ltd. | Nanning President Enterprises Co., Ltd. | Uni-President Hong Kong Holdings Ltd. | Uni-President Southeast Asia Holdings Ltd. |
| | Name | Uni-President Enterprises China Holdings Ltd. | Kai Yu (BVI) Investment Co., Ltd. |
| | Number | ∞ | ∞ | ∞ | ∞ | ∞ | ∞ | ∞ | ∞ | ∞ | ∞ | ∞ | ∞ | ∞ | ∞ | ∞ | 6 |

| | Note | (Note 9) | (Note 10) | (Note 11) | (Note 11) | (Note 12) | (Note 13) | (Note 13) | (Note 13) | (Note 13) | (Note 13) | (Note 13) | (Note 13) | (Note 13) | (Note 13) | (Note 13) | (Note 13) |
|------------------------|--|---|--|--|--|--|--|--|---|--|--|--|--|--|---|---|---|
| Maximum | amount available for loan | 4, 000, 836 | 9, 323, 609 (N | 194, 633 (N | 264, 441 (N | 556, 747 (N | 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (A |
| | Loan limit per ar entity | , 4, 000, 836 \$ | 9, 323, 609 | 194, 633 | 264, 441 | 556, 747 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 |
| | ne | | I | ı | ı | ı | ı | ı | ı | I | ı | ı | ı | ı | ı | 1 | ı |
| | Assets pledged Item Val | I | I | I | I | I | I | I | I | I | I | ı | I | I | I | ı | I |
| Allowance for | doubtful | | 1 | ı | 1 | ı | ı | ı | 1 | ı | ı | 1 | ı | 1 | ı | ı | 1 |
| | Reason for financing | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital |
| Total | transaction amount | | 1 | 1 | 1 | ı | ı | 1 | ı | 1 | I | 1 | ı | 1 | 1 | 1 | I |
| Nature of financing | activity (Note 1) | 2 | 23 | 63 | 23 | 0 | 62 | 63 | 23 | 62 | 0 | 63 | 23 | 23 | 63 | 63 | 23 |
| | Interest rate | I | 4.50 | 0.97 | 0.99 | 3.50 | ı | ı | 1. 25 | I | I | 1. 25 | I | I | ı | ı | 1.25 |
| | | \$ 473,430 | ı | 100, 000 | 150, 000 | ı | I | I | 483, 193 | ı | ı | ı | ı | ı | ı | I | I |
| | Ending balance Actual amount (Note 15) drawn down | \$ 473,430 | I | 100,000 | 150, 000 | 92, 873 | 1, 288, 514 | 1, 288, 514 | 1, 127, 450 | 1, 127, 450 | 1, 127, 450 | 1,095,237 | 805, 321 | 773, 109 | 740,896 | 644, 257 | 483, 193 |
| | Maximum 1 balance | \$ 481,871 | 484, 500 | 100,000 | 150,000 | 99, 440 | 1, 302, 982 | 1, 302, 982 | 1, 140, 109 | 1, 140, 109 | 1, 140, 109 | 1, 107, 535 | 814, 364 | 781, 789 | 749, 215 | 651, 491 | 488, 618 |
| | Related parties | ¥ | > | > | * | * | > | > | * | * | * | > | > | * | > | > | > |
| | Account | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables |
| | Name of counterparty | Cayman President Holdings Ltd. | Kunshan Ton Yi Industrial Co., Ltd. | Uni-President Superior Commissary Corp. | Uni-President Superior Commissary Corp. | Kunshan President Kikkoman Biotechnology Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Zhengzhou President Enterprises Co., Ltd. | Kunshan President Enterprises Food Co., Ltd. | Hefei President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | Wuhan President Enterprises Food Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | Nanchang President Enterprises Co., Ltd. | Changsha President Enterprises Co., Ltd. | Shenyang President Enterprises Co., Ltd. |
| | Name | Kai Yu (BVI) Investment Co., Ltd. | Cayman Ton Yi Industrial Holdings Ltd. | President Information Corp. | Uni-President Department Stores Corp. | President-Kikkoman Zhenji Foods Co., Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. |
| | Number | 6 | 10 | Ξ | 12 | 13 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 |

| | Sofe | (Note 13) | (Note 13) | (Note 13) | (Note 13) | (Note 13) | (Note 13) | (Note 13) | (Note 13) | (Note 13) | (Note 10) | (Note 10) |
|------------------------|---|---|--|--|--|--|---|--|--|---|---|---|---|---|---|---|---|
| Maximum | amount available for loan | \$ 61, 625, 200 (| 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (N | 61, 625, 200 (N | 516, 463 (N | 516, 463 (1) | 516, 463 (N | 206, 585 (1) | 206, 585 (1) | 516, 463 (N | 212, 646 (N |
| | Loan limit per an entity | \$ 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 61, 625, 200 | 516, 463 | 516, 463 | 516, 463 | 103, 293 | 103, 293 | 516, 463 | 212, 646 |
| | ne | l ≪ | I | ı | ı | ı | I | I | ı | ı | ı | 1 | I | I | ı | 1 | 1 |
| | Assets pledged Item Val | ı | I | I | ı | I | I | I | I | I | I | ı | I | I | ı | I | I |
| Allowance | doubtful | | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | ı | 1 | 1 | 1 | I |
| | Reason for financing | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital |
| Total | transaction | l ≪ | I | 1 | 1 | ı | I | I | 1 | ı | ı | 1 | I | I | 1 | 1 | ı |
| Nature of financing | activity t | | 23 | 63 | 63 | 63 | 23 | 23 | 63 | 23 | 63 | 63 | 23 | 23 | 63 | 63 | 63 |
| 2 4 | Interest rate | 1 | 1 | ı | 1.25 | ı | 1 | 1.25 | ı | ı | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| | | i . | ı | ı | ı | ı | ı | 46, 387 | ı | ı | 185, 745 | 46, 436 | 46, 436 | ı | ı | ı | 18, 575 |
| | Ending balance Actual amount (Note 15) drawn down | \$ 450,980 | 450, 980 | 257, 703 | 225, 490 | 161, 064 | 128,851 | 96, 639 | 96, 639 | 96, 639 | 185, 745 | 46, 436 | 46, 436 | ı | I | I | 18, 575 |
| | Maximum J | \$ 456,044 | 456, 044 | 260, 596 | 228, 022 | 162, 873 | 130, 298 | 96, 639 | 97, 724 | 97, 724 | 290, 700 | 48, 450 | 48, 450 | 121, 125 | 48, 450 | 24, 225 | 18, 772 |
| | Related | 1 | × | * | > | X | X | × | ¥ | ¥ | X | > | * | ¥ | > | > | ¥ |
| | Account | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables |
| | Name of counterparty | Xinjiang President Enterprises Food Co., Ltd. | Jinan President Enterprises Co., Ltd. | Kunming President Enterprises Food Co., Ltd. | Changchun President Enterprises Co., Ltd. | Shaanxi President Enterprises Co., Ltd. | Harbin President Enterprises Co., Ltd. | Uni-President Hong Kong Holdings Ltd. | Henan President Enterprises Co., Ltd. | Baiyin President Enterprises Co., Ltd. | Chengdu Ton Yi Industrial Co., Ltd. | Beijing Ton Yi Industrial Co., Ltd. | Huizhou Ton Yi Industrial Co., Ltd. | Fujian Ton Yi Tinplate Co., Ltd. | Jiangsu Ton Yi Tinplate Co., Ltd. | Zhangzhou Ton Yi Industrial Co., Ltd. | Huizhou Ton Yi Industrial Co., Ltd. |
| | Name | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Uni-President Asia Holdings Ltd. | Chengdu Ton Yi Industrial Packing Co., Ltd. | Chengdu Ton Yi Industrial Packing Co., Ltd. | Chengdu Ton Yi Industrial Packing Co., Ltd. | Chengdu Ton Yi Industrial Packing Co., Ltd. | Chengdu Ton Yi Industrial Packing Co., Ltd. | Chengdu Ton Yi Industrial Packing Co., Ltd. | Changsha Ton Yi Industrial Co., Ltd. |
| | Number | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 15 | 15 | 15 | 15 | 15 | 15 | 16 |

| | Note | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) |
|-----------|--|--|--|--|--|--|--|--|--|---|--|--|--|--|--|--|--|
| Maximum | amount available for loan | Z) | 2) | 7, 981, 159 (N | 7, 981, 159 (N | 7, 981, 159 (N | 7, 981, 159 (N | 7, 981, 159 (N | 7, 981, 159 (N | 7, 981, 159 (N | 7, 981, 159 (N | 1, 615, 870 (N | 1, 333, 537 (N | 1, 333, 537 (N | 1, 135, 141 (N | 1, 135, 141 (N | 1, 135, 141 (N |
| | Loan limit per a entity | l | ı | 7, 981, 159 | 7, 981, 159 | 7, 981, 159 | 7, 981, 159 | 7, 981, 159 | 7, 981, 159 | 7, 981, 159 | 7, 981, 159 | 1, 615, 870 | 1, 333, 537 | 1, 333, 537 | 1, 135, 141 | 1, 135, 141 | 1, 135, 141 |
| | Assets pledged Item Value | | I | I | I | I | ı | I | I | I | I | I | I | I | I | ı | 1 |
| for | doubtful Asse | 1 | ı | ı | 1 | ı | 1 | 1 | ı | ı | I | 1 | 1 | ı | 1 | 1 | 1 |
| | Reason for d financing ad | Additional \$ operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating |
| Total | transaction amount | | I | I | 1 | I | I | 1 | I | ı | 1 | I | 1 | I | I | 1 | ı |
| financing | activity (Note 1) | 63 | 23 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 23 |
| | Interest rate | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | I | ı | ı | 3.00 | 3.00 | 4.00 | 4.00 | 4.00 | 3.00 |
| | | l ee | I | 51,080 | 14, 163 | I | 65, 011 | 13, 931 | I | I | 1 | 1 | 1 | I | 139, 309 | 139, 309 | ı |
| | Ending balance Actual amount (Note 15) drawn down | l ≪ | I | 139, 309 | 139, 309 | 139, 309 | 139, 309 | 139, 309 | 139, 309 | 139, 309 | 139, 309 | 92, 873 | 92, 873 | I | 218, 251 | 139, 309 | 92, 873 |
| | Maximum l balance | \$ 29,070 | 29,070 | 145, 350 | 145, 350 | 145, 350 | 145, 350 | 145, 350 | 145, 350 | 145, 350 | 145, 350 | 96, 900 | 96, 900 | 96, 900 | 290, 700 | 572, 546 | 96, 900 |
| | Related parties | > | > | > | > | > | > | > | > | > | > | > | > | > | > | * | > |
| | Account | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables |
| | Name of counterparty | Zhangzhou Ton Yi Industrial Co., Ltd. | Beijing Ton Yi Industrial Co., Ltd. | Taizhou Ton Yi Industrial Co., Ltd. | Zhangzhou Ton Yi Industrial Co., Ltd. | Kunshan Ton Yi Industrial Co., Ltd. | Beijing Ton Yi Industrial Co., Ltd. | Huizhou Ton Yi Industrial Co., Ltd. | Chengdu Ton Yi Industrial Co., Ltd. | Szechwan Ton Yi Industrial Co., Ltd. | Zhanjiang Ton Yi Industrial Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Huizhou Ton Yi Industrial Co., Ltd. | Beijing Ton Yi Industrial Co., Ltd. | Chengdu Ton Yi Industrial Co., Ltd. | Ton Yi (China) Investment Co., Ltd. |
| | Name | Chengdu Tongxin Industrial Packing Co., Ltd. | Chengdu Tongxin Industrial Packing Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Taizhou Ton Yi Industrial Co., Ltd. | Zhangzhou Ton Yi Industrial Co., Ltd. | Zhangzhou Ton Yi Industrial Co., Ltd. | Kunshan Ton Yi Industrial Co., Ltd. | Kunshan Ton Yi Industrial Co., Ltd. | Kunshan Ton Yi Industrial Co., Ltd. |
| | Number | 17 | 17 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 19 | 20 | 20 | 21 | 21 | 21 |

| | Note | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 10) | (Note 2) | (Note 2) |
|------------------------|--|--|--|--|--|---|---|---|--|---|---|--|--|--|--|--|--|
| Maximum | amount available for loan | 1, 135, 141 | 765, 952 (N | 825, 197 (N | 759, 861 (N | 838, 561 (N | 838, 561 (N | 838, 561 (N | 838, 561 (N | 838, 561 (N | 838, 561 (N | 691, 604 (N | 691, 604 (N | 691, 604 (N | 691, 604 (N | 57, 629, 836 (A | 57, 629, 836 (A |
| | Loan limit per am entity | 1, 135, 141 \$ | 765, 952 | 825, 197 | 759, 861 | 838, 561 | 838, 561 | 838, 561 | 838, 561 | 838, 561 | 838, 561 | 691, 604 | 691, 604 | 691, 604 | 691, 604 | 57, 629, 836 | 57, 629, 836 |
| | ne | 60 1 60< | ı | ı | ı | ı | ı | ı | ı | 1 | ı | 1 | ı | 1 | ı | ı | ı |
| | Assets pledged Item Valı | I | 1 | I | I | I | I | I | I | I | I | I | 1 | I | I | I | I |
| Allowance for | doubtful | | ı | ı | 1 | 1 | ı | ı | ı | 1 | ı | 1 | ı | 1 | 1 | 1 | I |
| | Reason for financing | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital |
| Total | transaction amount | | ı | ı | ı | ı | ı | ı | 1 | ı | ı | ı | ı | ı | ı | ı | I |
| Nature of financing | activity e (Note 1) | 63 | 63 | 73 | 67 | 67 | 23 | 23 | 23 | 23 | 23 | 67 | 63 | 67 | 63 | 63 | 23 |
| | Interest rate | 4.00 | 3.00 | I | 3.00 | 4.00 | 4.00 | 3.00 | 4.00 | 4.00 | 4.00 | 4.00 | 3.00 | 4.00 | 4.00 | 3.00 | 3.00 |
| | Actual amount drawn down | | I | ı | ı | 92, 873 | 92, 873 | 58, 028 | 46, 436 | I | I | 92, 873 | 75, 117 | 69, 654 | 1 | 2, 274, 585 | 1, 771, 727 |
| | Ending balance Actual amount (Note 15) drawn down | | 92, 873 | 92, 873 | 92, 873 | 92, 873 | 92, 873 | 92, 873 | 46, 436 | ı | ı | 92, 873 | 92, 873 | 69, 654 | I | 3, 250, 540 | 2, 553, 996 |
| | Maximum balance | \$ 145,350 | 96, 900 | 96, 900 | 96, 900 | 339, 150 | 93, 860 | 96, 900 | 96, 900 | 121, 125 | 24, 225 | 193, 800 | 96, 900 | 145, 350 | 242, 250 | 3, 496, 500 | 2, 747, 250 |
| | Related parties | > | > | * | > | * | * | > | ¥ | X | * | > | > | > | > | > | > |
| | Account | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables |
| | Name of counterparty | Zhangzhou Ton Yi Industrial Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Beijing Ton Yi Industrial Co., Ltd. | Chengdu Ton Yi Industrial Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Zhangzhou Ton Yi Industrial Co., Ltd. | Huizhou Ton Yi Industrial Co., Ltd. | Taizhou Ton Yi Industrial Co., Ltd. | Zhangzhou Ton Yi Industrial Co., Ltd. | Ton Yi (China) Investment Co., Ltd. | Beijing Ton Yi Industrial Co., Ltd. | Chengdu Ton Yi Industrial Co., Ltd. | Hangzhou President Enterprises Co., Ltd. | Shaanxi President Enterprises Co., Ltd. |
| | Name | Kunshan Ton Yi Industrial Co., Ltd. | Beijing Ton Yi Industrial Co., Ltd. | Huizhou Ton Yi Industrial Co., Ltd. | Chengdu Ton Yi Industrial Co., Ltd. | Szechwan Ton Yi Industrial Co., Ltd. | Szechwan Ton Yi Industrial Co., Ltd. | Szechwan Ton Yi Industrial Co., Ltd. | Zhanjiang Ton Yi Industrial Co., Ltd. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. |
| | Number | 21 | 22 | 23 | 24 | 25 | 25 | 25 | 25 | 25 | 25 | 26 | 26 | 26 | 26 | 27 | 27 |

| | | Note | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) |
|-----------|------------------------------|----------------------|--|--|--|---|--|--|--|--|--|--|--|--|--|--|--|--|
| Moximum | ble | for loan | 57, 629, 836 | 57, 629, 836 (A | 57, 629, 836 (A | 57, 629, 836 (A | 57, 629, 836 (N | 57, 629, 836 (A | 57, 629, 836 (N | 57, 629, 836 (N | 57, 629, 836 (N | 57, 629, 836 (N | 57, 629, 836 (A | 57, 629, 836 (A | 57, 629, 836 (A |
| | per | entity | \$ 57, 629, 836 \$ | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 |
| | | Value | I | I | ı | ı | I | I | ı | I | ı | ı | ı | 1 | ı | ı | ı | ı |
| | ts pled | Item | € | I | I | I | I | I | I | I | I | I | I | ı | I | ı | ı | I |
| Allowance | doubtful | accounts | | I | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | ı |
| | Reason for | financing | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital |
| Total | transaction | amount | | I | 1 | 1 | ı | ı | 1 | 1 | ı | ı | 1 | ı | 1 | 1 | ı | ı |
| Nature of | activity | (Note 1) | 63 | 23 | 67 | 63 | 63 | 67 | 67 | 63 | 67 | 67 | 63 | 63 | 67 | 63 | 63 | 67 |
| | | Interest rate | 4.00 | 4.00 | 3.00 | 3.00 | 4.00 | 3.00 | ı | 3.00 | 3.00 | 3.00 | 3.00 | 4.00 | ı | 3.00 | 3.00 | 3.00 |
| | Actual amount | drawn down | \$ 1, 265, 731 | 1, 370, 918 | 282, 783 | 734, 985 | I | 1 | I | 1, 216, 592 | 1, 083, 018 | 529, 255 | 294, 690 | 1 | I | 955, 875 | 700, 714 | 383, 464 |
| | Ending balance Actual amount | (Note 15) | \$ 2, 507, 560 | 2, 321, 815 | 2, 089, 633 | 1,857,452 | 1, 857, 452 | 1, 857, 452 | 1, 857, 452 | 1,811,015 | 1, 625, 270 | 1, 625, 270 | 1, 625, 270 | 1,625,270 | 1,625,270 | 1, 393, 089 | 1, 393, 089 | 1, 393, 089 |
| | g. | balance | \$ 2,697,300 | 2, 486, 000 | 2, 247, 750 | 1, 988, 800 | 1, 998, 000 | 1, 998, 000 | 1, 998, 000 | 1, 948, 050 | 1, 748, 250 | 1, 748, 250 | 1, 748, 250 | 1, 748, 250 | 1, 748, 250 | 1, 498, 500 | 1, 498, 500 | 1, 498, 500 |
| | Related | parties | > | > | > | > | * | > | > | ¥ | > | > | * | > | > | > | > | > |
| | | Account | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables |
| | | Name of counterparty | Kunshan President Enterprises Food Co., Ltd. | Hefei President Enterprises Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uui-President Enterprises (Shanghai) Drink & Food Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | Uni-President Shanghai Pearly Century Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Jiangsu President Enterprises Co., Ltd. | Shanxi President Enterprises Co., Ltd. | Henan President Enterprises Co., Ltd. | Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd. | Zhengzhou President Enterprises Co., Ltd. | Wuhan President Enterprises Food Co., Ltd. | Shijiazhuang President Enterprises Co., Ltd. | Jinan President Enterprises Co., Ltd. | Xuzhou President Enterprises Co., Ltd. |
| | | Name | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. |
| | | Number | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 |

| | | | | Related | Maximim | Ending balance Actual amount | Actual amount | | financing | Total | Reason for | for | Accete | Assets mledged | I oan limit ner | Maximum | |
|----------------------------|--|--|-------------------|-------------|--------------|------------------------------|---------------|---------------|-----------|--------|------------------------------------|----------|--------|----------------|-----------------|---------------|----------|
| | Name | Name of counterparty | Account | parties | balance | (Note 15) | | Interest rate | (Note 1) | amount | financing | accounts | Item | Value | entity | for loan | Note |
| Uni-Pr Enterj Invest | Uni-President Enterprises (China) Investment Corp. | Chengdu President Enterprises Food Co., Ltd. | Other receivables | * | \$ 1,498,500 | \$ 1, 393, 089 | I ≪ | 4.00 | 63 | | Additional operating capital | | ı | | \$ 57, 629, 836 | \$ 57,629,836 | (Note 2) |
| Uni-Pı Enter Inves | Uni-President Enterprises (China) Investment Corp. | Hainan President Enterprises Co., Ltd. | Other receivables | > | 1,098,900 | 1, 021, 598 | I | 3.00 | 67 | ı | Additional operating capital | I | I | ı | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| Uni-P Ente Inve | Uni-President Enterprises (China) Investment Corp. | Ningxia Uni-President Enterprises Co., Ltd. | Other receivables | > | 994, 400 | 928, 726 | 821, 336 | 3.00 | 67 | ı | Additional operating capital | ı | I | ı | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| Uni-P Ente Inve | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (Hutubi) Tomato Products Technology Co., Ltd. | Other receivables | > | 999, 000 | 928, 726 | 769, 369 | 3.00 | 67 | I | Additional operating capital | ı | I | I | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| Uni-P Ente Inve | Uni-President Enterprises (China) Investment Corp. | Changchun President Enterprises Co., Ltd. | Other receivables | > | 994, 400 | 928, 726 | 701, 288 | 3.00 | 62 | ı | Additional operating capital | 1 | I | 1 | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| Uni-F Ente Inve | Uni-President Enterprises (China) Investment Corp. | Shenyang President Enterprises Co., Ltd. | Other receivables | > | 999, 000 | 928, 726 | 673, 685 | 3.00 | 63 | ı | Additional operating capital | ı | I | ı | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| Uni-I Ento Inve | Uni-President Enterprises (China) Investment Corp. | Baiyin President Enterprises Co., Ltd. | Other receivables | > | 999, 000 | 928, 726 | 572, 891 | 3.00 | 63 | 1 | Additional operating capital | 1 | I | ı | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| Uni-l Ent | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (TianJin) Co., Ltd | Other receivables | > | 994, 400 | 928, 726 | 197, 853 | 3.00 | 63 | 1 | Additional operating capital | ı | I | ı | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| Uni- | Uni-President Enterprises (China) Investment Corp. | Xinjiang President Enterprises Food Co., Ltd. | Other receivables | ¥ | 999, 000 | 928, 726 | 93, 095 | 3.00 | 67 | ı | Additional operating capital | I | I | ı | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| Uni-F Ente Inve | Uni-President Enterprises (China) Investment Corp. | Akesu President Enterprises Co., Ltd. | Other receivables | > | 899, 100 | 835, 853 | 59, 481 | 3.00 | 63 | ı | Additional operating capital | ı | I | ı | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| Uni-F Ente Inve | Uni-President Enterprises (China) Investment Corp. | Guiyang President Enterprises Co., Ltd. | Other receivables | > | 749, 250 | 696, 544 | 534, 315 | 3.00 | 63 | ı | Additional operating capital | ı | I | ı | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| Uni-F Ente Inve | Uni-President Enterprises (China) Investment Corp. | Harbin President Enterprises Co., Ltd. | Other receivables | > | 499, 500 | 464, 363 | 138, 642 | 3.00 | 63 | 1 | Additional operating capital | ı | I | ı | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| Uni-I Ente Inve | Uni-President Enterprises (China) Investment Corp. | Kunming President Enterprises Food Co., Ltd. | Other receivables | > | 499, 500 | 464, 363 | I | 3.00 | 63 | ı | Additional operating capital | 1 | I | ı | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| Uni-l Ent | Uni-President Enterprises (China) Investment Corp. | Fuzhou President Enterprises Co., Ltd. | Other receivables | > | 499, 500 | 464, 363 | ı | ı | 67 | ı | Additional operating capital | ı | I | ı | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| Uni-I Ente Inve | Uni-President Enterprises (China) Investment Corp. | Hunan President Enterprises Co., Ltd. | Other receivables | > | 497, 200 | 464, 363 | I | 3.00 | 67 | ı | Additional operating capital | I | I | ı | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| Uni-l Ent Inve | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises Other receivables (Inner Mongolia) Co., Ltd. | Other receivables | ¥ | 399, 600 | 371, 490 | 96, 426 | 3.00 | 63 | 1 | Additional operating capital | 1 | I | 1 | 57, 629, 836 | 57, 629, 836 | (Note 2) |
| | | | | | | | | | | | | | | | | | |

Allowance

Nature of

| | | Note | (Note 2) | (Note 2) | (Note 2) | (Note 14) | (Note 14) |
|-----------|------------------------------|----------------------|--|--|--|--|--|--|--|--|--|--|--|--|---|--|--------------------------------------|--|
| Maximum | amount available | | 57, 629, 836 | 57, 629, 836 (A | 57, 629, 836 (N | 57, 629, 836 (A | 57, 629, 836 (A | 57, 629, 836 (A | 1, 408, 478 (N | 1, 408, 478 (N |
| | Loan limit per ar | | \$ 57, 629, 836 \$ | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 57, 629, 836 | 849, 802 | 849, 802 |
| | | ne ne | l €9 | ı | I | I | I | I | I | I | I | I | I | I | I | ı | ı | I |
| | Assets pledged | Item | I | I | I | I | I | I | I | I | I | I | I | I | I | I | I | I |
| Allowance | doubtful | accounts | •• | I | 1 | 1 | I | I | I | I | I | ı | I | I | ı | ı | ı | I |
| 4 | Reason for | | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital |
| Total | n | | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | ı | 1 | 1 | |
| Nature of | activity to | | 2 | 23 | 2 | 2 | 23 | 23 | 2 | 64 | 23 | 23 | 2 | 2 | 2 | 63 | 03 | 23 |
| 2 4 | - | Interest rate | 3,00 | 3.00 | 3.00 | I | I | ı | 3.00 | I | I | ı | ı | ı | ı | ı | 3.76~5.00 | 3.76~5.00 |
| | ctual amount | | \$ 45,704 | 70, 343 | 51, 426 | ı | I | I | 77,057 | ı | I | ı | I | I | 1 | ı | 565, 119 | 272, 646 |
| | Ending balance Actual amount | (Note 15) | \$ 371,490 | 278, 618 | 232, 181 | 232, 181 | 232, 181 | 139, 309 | 92, 873 | 46, 436 | 46, 436 | I | 1 | 1 | ı | ı | 849,802 | 424, 901 |
| | Maximum E | | \$ 399, 600 | 299, 700 | 249, 750 | 249, 750 | 249, 750 | 149, 850 | 99, 900 | 249, 750 | 249, 750 | 49, 950 | 49, 950 | 49, 950 | 49, 950 | 49, 950 | 849, 802 | 424, 901 |
| | Related | parties | Y | ¥ | * | * | 7 | * | > | Y | * | * | × | > | × | * | > | * |
| | | Account | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables |
| | | Name of counterparty | President (Shanghai) Trading Co., Ltd. | Uni-President Enterprises (Shanghai) Co., Ltd. | Chongqing President Enterprises Co., Ltd. | Changsha President Enterprises Co., Ltd. | Nanchang President Enterprises Co., Ltd. | Uni-President Trading (Hubei) Co., Ltd. | Wuxue President Mineral Water Co., Ltd. | Zhanjiang President Enterprises Co., Ltd. | Nanning President Enterprises Co., Ltd. | Bama President Mineral Water Co., Ltd. | Taizhou President Enterprises Co., Ltd. | Uni-President Shanghai Management Consulting Co., Ltd. | President (Kunshan) Real Estate Development Co., Ltd. | President (Shanghai) Private Label Marketing and Trading Co., Ltd. | Tribeco Binh Duong Co., Ltd. | Uni-President Vietnam Aquatic Breeding Co., Ltd. |
| | | Name | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President (Vietnam) Co., Ltd. | Uni-President (Vietnam) Co., Ltd. |
| | | Number | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 27 | 28 | 28 |

| | Note | (Note 14) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) | (Note 2) |
|------------------|--|--------------------------------------|---|--|--|--|--|--|--|--|--|--|--|--|--|---|---|
| Maximum | amount available for loan | \$ 1,408,478 (| 32, 507 (| 105, 580 | 105, 580 (| 1, 465, 594 (| 1, 465, 594 (| 6, 162, 279 (| 6, 162, 279 (| 6, 162, 279 (| 10, 264, 588 (| 10, 264, 588 (| 2, 131, 415 (| 4, 120, 180 (| 3, 460, 341 (| 3, 090, 663 | 3, 090, 663 (|
| | Loan limit per an entity | \$ 849,802 | 32, 507 | 105, 580 | 105, 580 | 1, 465, 594 | 1, 465, 594 | 6, 162, 279 | 6, 162, 279 | 6, 162, 279 | 10, 264, 588 | 10, 264, 588 | 2, 131, 415 | 4, 120, 180 | 3, 460, 341 | 3, 090, 663 | 3, 090, 663 |
| | je | - | I | ı | I | I | ı | I | I | I | ı | I | I | ı | ı | 1 | ı |
| | Assets pledged Item Valu | I | I | I | I | I | I | 1 | I | I | I | I | 1 | I | I | I | ı |
| Allowance for | doubtful accounts | | I | ı | ı | I | ı | ı | ı | 1 | ı | ı | ı | ı | 1 | ı | I |
| | Reason for financing | Additional operating capital | Investment loan | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital |
| Total | transaction amount | | 1 | 1 | 1 | I | ı | I | 1 | I | ı | I | I | ı | ı | 1 | I |
| | activity the (Note 1) | 62 | 62 | 63 | 67 | 67 | 63 | 67 | 67 | 62 | 67 | 67 | 67 | 63 | 23 | 63 | 62 |
| | Interest rate | 3. 76~5. 00 | 7.00 | 3.70~4.59 | I | 3.00 | 3.00 | I | I | I | ı | I | 3.00 | 3.00 | 3.00 | 1.50 | 3.00 |
| | | 4, 532 | 29, 678 | 4,644 | I | I | 86, 371 | I | I | I | ı | I | 366, 847 | 162, 527 | 924, 082 | 1, 127, 450 | 418, 623 |
| | Ending balance Actual amount (Note 15) drawn down | \$ 25,494 \$ | 29, 678 | 9, 287 | ı | 696, 544 | 92, 873 | I | ı | ı | ı | I | 366, 847 | 742, 981 | 1, 857, 452 | 1, 127, 450 | 464, 363 |
| | Maximum I balance | \$ 25,494 | 32, 740 | 9, 990 | 4, 995 | 745, 800 | 99, 900 | 499, 500 | 499, 500 | 249, 750 | 999, 000 | 999, 000 | 394, 605 | 795, 520 | 1, 998, 000 | 1, 140, 109 | 499, 500 |
| | Related parties | > | > | > | * | ¥ | > | > | * | * | > | > | > | > | > | > | > |
| | Account | Other receivables | Long-term notes and accounts receivable | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables |
| | Name of counterparty | UPVN Trading Co., Ltd. | Uni-President Land Corp. | Tait Trading (Shanghai) Company Ltd. | Shanghai Uni-President Dream Parks Trading Corp. | Shijiazhuang President Enterprises Co., Ltd. | Beijing President Enterprises Food Co., Ltd. | Chongqing President Enterprises Co., Ltd. | Hefei President Enterprises Co., Ltd. | Shaanxi President Enterprises Co., Ltd. | Hangzhou President Enterprises Co., Ltd. | Xuzhou President Enterprises Co., Ltd. | Jinan President Enterprises Co., Ltd. | Jinan President Enterprises Co., Ltd. | Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Shijiazhuang President Enterprises Co., Ltd. |
| | Name | Uni-President (Vietnam) Co., Ltd. | Uni-President (Philippines) Corp. | Shanghai Songjiang President Enterprises Co., Ltd. | Shanghai Songjiang President Enterprises Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | Kunshan President Enterprises Food Co., Ltd. | Kunshan President Enterprises Food Co., Ltd. | Taizhou President Enterprises Co., Ltd. | Zhengzhou President Enterprises Co., Ltd. | Nanchang President Enterprises Co., Ltd. | Beijing President Enterprise Drink & Food Co., Ltd. | Beijing President Enterprise Drink & Food Co., Ltd. |
| | Number | 28 | 29 | 30 | 30 | 31 | 31 | 32 | 32 | 32 | 33 | 33 | 34 | 32 | 36 | 37 | 37 |

| | | | Note | (Note |
|-----------|-----------|---------------------------|-----------------------------------|--------------------|
| | Maximum | amount available | for loan | \$ 7,658,039 |
| | | Loan limit per | entity | \$ 7,658,039 |
| | | pledged | Value | |
| | | Assets 1 | Item Value | I |
| Allowance | for | r doubtful Assets pledged | counts | - |
| | | Reason for | tte (Note 1) amount financing acc | Additional |
| | Total | transaction | amount | |
| Nature of | financing | activity | (Note 1) | 2 |
| | | | nterest ra | 3,00 |
| | | Actual amount | drawn down | \$ 464, 363 |
| | | Ending balance A | (Note 15) drawn down I | \$ 464,363 \$ |
| | | Maximum | balance | \$ 497, 200 |
| | | Related | parties | Y |
| | | | Account | Other receivables |
| | | | Name of counterparty | Hangzhou President |
| | | | | t. |

| | 1 | 2 | <u>2</u> | 2 | 2 | 62 | 62 | 2 | 2 |
|------------------|--|---|---|--|---|--|--|--|---|
| | Note | (Note 2 | | | | | | (Note 2 | (Note 2) |
| amount available | for loan | \$ 7,658,039 | 7, 658, 039 | 7, 658, 039 | 7, 658, 039 | 1, 715, 563 | 1, 118, 290 | 452, 333 | 1,050,352 |
| | entity | 3 7, 658, 039 | 7, 658, 039 | 7, 658, 039 | 7, 658, 039 | 1, 715, 563 | 1, 118, 290 | 452, 333 | 1, 050, 352 |
| 1 | Value | 1 | I | ı | ı | I | I | I | 1 |
| Assets pled | | ı | I | I | I | I | I | I | ı |
| doubtful | accounts | l ⇔ | ı | ı | ı | ı | ı | I | ı |
| Reason for | financing | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital | Additional operating capital |
| transaction | amount | •• | 1 | I | I | ı | I | 1 | 1 |
| activity | (Note 1) | 23 | 23 | 23 | 23 | 2 | 2 | 23 | 63 |
| | Interest rate | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Actual amount | drawn down | \$ 464, 363 | 394, 708 | 116,091 | 92, 873 | 162, 527 | 232, 181 | 47,829 | 185, 745 |
| inding balance | (Note 15) | 464, 363 | 464, 363 | 464, 363 | 464, 363 | 464, 363 | 399, 352 | 162, 527 | 232, 181 |
| Maximum | balance | \$ 497, 200 | 469, 300 | 499, 500 | 497, 200 | 484, 500 | 399, 352 | 174, 020 | 242, 250 |
| Related | parties | ¥ | ¥ | ¥ | ¥ | Y | Y | 7 | ¥ |
| | Account | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables |
| | Name of counterparty | Hangzhou President Enterprises Co., Ltd. | Hefei President Enterprises Co., Ltd. | Hainan President Enterprises Co., Ltd. | Hunan President Enterprises Co., Ltd. | Hainan President Enterprises Co., Ltd. | Wuhan President Enterprises Food Co., Ltd. | Hangzhou President Enterprises Co., Ltd. | Jinan President Enterprises Co., Ltd. |
| | Name | | | | | | | Hunan President Enterprises Co., Ltd. | Yantai Tongli Beverage Jinan President Industries Co., Ltd. Enterprises Co |
| | Number | 38 | 38 | 88 | 88 | 39 Z | 40 C | 41 H | 42 Y |
| | Maximum Ending balance Actual amount activity transaction Reason for | Related Maximum Ending balance Actual amount activity transaction Reason for doubtful Assets pledged Loan limit per amount available Name Name Of counterparty Account parties balance (Note 15) drawn down Interestrate (Note 1) amount financing accounts Item Value entity for loan | Related Maximum Ending balance Actual amount Dame Name of counterparty Account parties Account President Hangzhou President Enterprises Co., Ltd. Enterprises Co., Ltd. | Related Maximum Edited M | Name Name of counterparty Account Parties Palance Actual amount Parties Palance Palance | Name Name Name of counteparty Related Maximum Relation Management Management | Name Related Maximum Ending bilance Actual amount activity transaction Reaconfs doubtful Asses pledged Loan limit per amount awailable Guangzhou President Hangzhou President Dher receivables Y 4 464,363 8 464,363 3.00 2 8 - - 8 - 8 - - 8 - - 8 7,658,039 8 7,658,039 7,658,039 7,658,039 8< | Name Name of counterparty Related party maximum banding ballone Actual amount and ballone Actual amount banding banding basic Co. Ltd. Author of counterparty actual ballone basic ballone and ballone basic ballone | Name Name Related Marking Marking Marking Account Published Account Published Account Published Account Published Account Account Published Account Account Account Account Account Published Account Account |

(Note 1)The code represents the nature of financing activities as follows:

2.Short-term financing.

(Note 2)In accordance with related regulations, the loan requires the Board of Directors' approval and reported at the stockholders' meeting.

(Note 4)The maximum amount for total loan is \$1,000,000, the maximum amount for individual enterprise is as follow: (1) For trading partner: shall not exceed US\$28,000 thousand and the amount of transaction total.(2) For short-term financing shall not exceed US\$28,000 thousand and the amount of transaction total.(2) For short-term financing shall not exceed US\$28,000 thousand and the amount of transaction total. (Note 3)The maximum amount for total Ioan is 40% of its net worth; the maximum amount for individual enterprise is as follow: (1) Shall not exceed \$500,000 and the amount for transaction total. (2) For short-term financing: shall not exceed \$500,000.

thousand; for 100% directly and indirectly owned foreign subsidiaries are not subject to such limitation, however, shall not exceed 150% of its net worth.

(Note 7)(1) The maximum amount for individual trading partner: higher of the purchase or sales amount of the most recent year. The maximum amount for total loan is 20% of its net worth. (2) For short-term financing; the maximum amount for individual trading partner: higher of the purchase or sales amount of the most recent year. The maximum amount for individual trading partner: higher of the purchase or sales amount of the most recent year. (Note 6)The maximum amount for total loan is 40% of its net worth; the maximum amount for individual enterprise is as follow: (1) For trading partner: shall not exceed \$1,000,000 and the amount of transaction total. (2) For short-term financing: shall not exceed \$550,000. (Note 5)The maximum amount for total Ioan is 40% of its net worth; the maximum amount for individual enterprise is as follow: (1) For trading partner: shall not exceed \$10,000 and the amount of transaction total. (2) For short-term financing: shall not exceed \$5,000.

is 20% of its net worth. The maximum amount for total loan is 40% of its net worth; for 100% directly and indirectly owned foreign subsidiaries are not subject to such limitation, however, shall not exceed 100% of its net worth. (Note 8)The maximum amount for total loan is 40% of its net worth; the maximum amount for individual short-term financing is 10% of its net worth. (Note 9)The maximum amount for total Ioan is \$1,000,000, the maximum amount for individual trading partner is US\$20,000 thousand and shall not exceed the amount of transaction total; for 100% directly or indirectly owned foreign subsidiaries, both the maximum amount for individual trading partner is US\$20,000 thousand and shall not exceed the amount of transaction total; for 100% directly or indirectly owned foreign subsidiaries, both the maximum amount for individual trading partner is US\$20,000 thousand and shall not exceed the amount of transaction total; for 100% directly or indirectly owned foreign subsidiaries, both the maximum amount for indirectly owned for its properties. for total loan and the maximum amount for individual enterprise are 150% of its net worth; the loan term is one year but can be extended.

(Note 10)The maximum amount for total loan is 40% of its net worth; the maximum amount of individual enterprise is as follow: (1)For trading partner: higher of the purchase or sales amount of the most recent year. (2) For short-term financing; the maximum amount for total Ioan is 20% of its net worth; for 100% directly and indirectly owned foreign subsidiaries are not subject to such limitation, however, shall not exceed 100% of its net worth.

(Note 11)The maximum amount for total loan and the maximum amount for individual enterprise is 40% of its net worth.

(Note 12)The maximum amount for total loan is 40% of its net worth; the maximum amount of individual enterprise is as follow: (1)For trading partner: shall not exceed CNY\$100,000 thousand and shall not be higher of the purchase or sales amount of the most recent year.

(Note 13)The maximum amount for total loan is 40% of its net worth; the maximum amount of individual enterprise is as follow: (1)For trading partner: shall not exceed CNY\$300,000 thousand and the amount of transaction total. (2) For short-term financing; the maximum amount (2) For short-term financing: the maximum amount for total loan is 40% of its net worth.

for total loan is 10% of its net worth; for 100% directly and indirectly owned foreign subsidiaries are not subject to such limitation, however, shall not exceed 100% of its net worth.

(Note 14) The maximum amount for total loan is 40% of its net worth; the maximum amount for short-term financing is VND\$600,000,000 thousand.

(Note 15)The maximum amount was approved by the Board of Directors' meeting.

(Note 16) Foreign currencies are translated into New Taiwan Dollars. Exchange rates of foreign currencies indicated as of report date were as follows: USD:NTD 1:32.35, CNY:NTD 1:4.644, VND:NTD 1:0.001416 and PHP:NTD 1:0.6501.

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| | | Endorsees | | | | | | | Ratio of | | Provision of | | Provision of | |
|-------|---------------------------------|--|--------------|--------------------------------|-------------------|--------------|---------------|-----------------|--------------|-----------------|--------------|----------------|-----------------|----------|
| | | | | | | Outstanding | | | accumulated | | by parent | | to the narty in | |
| | | | Relationship | Relationship Endorsement limit | Highest balance | balance at | Actual amount | Balance secured | worth of the | Maximum amount | company to | _ | Mainland | |
| | Name of endorsees | Name of endorsees | (Note 1) | | during the period | 12/31/2016 | drawn down | by collateral | company | of endorsement | subsidary | parent company | China | Note |
| 'ni-F | Uni-President Enterprises Corp. | Tone Sang Construction Corp. | 2 | \$ 47,202,924 | \$ 1,800,000 | \$ 1,800,000 | \$ 721,000 | - \$ | 2 | \$ 94, 405, 847 | Y | N | Z | (Note 3) |
| ni-F | Uni-President Enterprises Corp. | Kai Yu Investment Co., Ltd. | 2 | 47, 202, 924 | 1, 700, 000 | 1,700,000 | ı | ı | 2 | 94, 405, 847 | ¥ | z | z | (Note 3) |
| 'ni-F | Uni-President Enterprises Corp. | President Entertainment Corp. | 2 | 47, 202, 924 | 1, 500, 000 | 1,500,000 | 1,300,000 | I | 2 | 94, 405, 847 | ¥ | z | z | (Note 3) |
| 'ni-P | Uni-President Enterprises Corp. | Kai Nan Investment Co., Ltd. | 2 | 47, 202, 924 | 200,000 | 200,000 | ı | 1 | 1 | 94, 405, 847 | ¥ | z | z | (Note 3) |
| 'ni-P | Uni-President Enterprises Corp. | President Baseball Team Corp. | 2 | 47, 202, 924 | 60,000 | 60,000 | I | I | ı | 94, 405, 847 | ¥ | Z | z | (Note 3) |
| ni-P | Uni-President Enterprises Corp. | President Energy Development (Cayman Islands) Ltd. | ಣ | 47, 202, 924 | 401, 400 | ı | I | I | 1 | 94, 405, 847 | > | z | z | (Note 3) |
| 'ni-P | Uni-President Enterprises Corp. | Kunshan President Kikkoman Biotechnology Co., Ltd. | 9 | 47, 202, 924 | 66, 900 | ı | ı | ı | ı | 94, 405, 847 | Y | Z | × | (Note 3) |
| aym | Cayman President Holdings Ltd. | Uni-President Southeast Asia Holdings Ltd. | က | 47, 085, 505 | 16, 412, 500 | 16, 125, 000 | 2, 196, 870 | ı | 34 | 47, 085, 505 | Z | Z | z | (Note 4) |
| aym | Cayman President Holdings Ltd. | Uni-President Foodstuff (BVI) Holdings Ltd. | က | 47,085,505 | 1, 641, 250 | 1,612,500 | ı | ı | ಣ | 47, 085, 505 | Z | Z | z | (Note 4) |
| anlie | Nanlien International Corp. | Cheng-Fa Enterprises Corp. | က | 851, 248 | 8, 100 | 8,100 | 1 | ı | 1 | 1, 702, 496 | Z | Z | z | (Note 5) |
| anlie | Nanlien International Corp. | Tung Chan Enterprises Corp. | 9 | 851, 248 | 7, 182 | 7,182 | ı | ı | 1 | 1, 702, 496 | z | Z | z | (Note 5) |
| anlie | Nanlien International Corp. | Hui- Sheng Enterprises Corp. | 65 | 851, 248 | 7, 000 | ı | ı | ı | 1 | 1, 702, 496 | z | Z | z | (Note 5) |
| anlie | Nanlien International Corp. | Sheng-Miao Industrial Corp. | 1 | 851, 248 | 3,600 | 3,600 | ı | ı | 1 | 1, 702, 496 | Z | Z | z | (Note 5) |
| anlie | Nanlien International Corp. | Fu Yi Enterprises Corp. | 9 | 851, 248 | 11, 373 | ı | ı | 1 | 1 | 1, 702, 496 | Z | Z | z | (Note 5) |
| anlie | Nanlien International Corp. | President (BVI) International Investment Holdings Ltd. | က | 2, 865, 486 | 1, 789, 575 | 1, 725, 375 | ı | ı | 12 | 7, 163, 716 | Z | Z | z | (Note 6) |
| resid | President Tokyo Corp. | Tong-Sheng Finance Leasing Co., Ltd. | က | 1,500,000 | 331, 280 | 322, 500 | I | I | 45 | 1, 500, 000 | Z | Z | × | (Note 7) |
| resid | President Tokyo Corp. | Uni-President Tc-Lease (Cayman) Corp. | က | 1,500,000 | 182, 204 | 96, 750 | 13,868 | I | 14 | 1, 500, 000 | Z | z | z | (Note 7) |
| on-Y | Ton-Yi Industrial Corp. | Szechwan Ton Yi Industrial Co., Ltd. | ಣ | 12, 726, 164 | 1, 180, 000 | I | I | I | 1 | 12, 726, 164 | z | z | > | (Note 8) |
| on-Y | Ton-Yi Industrial Corp. | Zhanjiang Ton Yi Industrial Co., Ltd. | ಣ | 12, 726, 164 | 940, 000 | ı | I | I | 1 | 12, 726, 164 | Z | z | ¥ | (Note 8) |
| 'on-Y | Ton-Yi Industrial Corp. | Zhangzhou Ton Yi Industrial Co., Ltd. | က | 12, 726, 164 | 295, 120 | I | I | ı | 1 | 12, 726, 164 | Z | Z | > | (Note 8) |
| | | | | | | | | | | | | | | |

Table 2

| | Endorsees | | | | | | | Ratio of | | Provision of | | Provision of | |
|--|--|--------------|--|-------------------|-------------|---------------|-------------------------------|---------------|-----------------------------|--------------|-----------------|-----------------|-----------|
| | | | | | | | | accumulated | | endorsements | Provision of | endorsements | |
| | | | | | Outstanding | | | amount to net | | by parent | endorsements | to the party in | |
| | | Relationship | Relationship Endorsement limit Highest balance | Highest balance | balance at | Actual amount | Actual amount Balance secured | worth of the | worth of the Maximum amount | company to | by subsidary to | Mainland | |
| Name of endorsees | Name of endorsees | (Note 1) | (Note 1) for a single entity during the period | during the period | 12/31/2016 | drawn down | by collateral | company | of endorsement | subsidary | parent company | China | Note |
| Ton-Yi Industrial Corp. | Chengdu Ton Yi Industrial Co., Ltd. | က | \$ 12,726,164 | \$ 417, 732 | | - ≪ | | ı | \$ 12, 726, 164 | Z | Z | Y | (Note 8) |
| President Fair Development Corp. | President Century Corp. | င | 4, 683, 934 | 200, 000 | 200,000 | 1,000 | I | 2 | 9, 367, 869 | Z | z | z | (Note 9) |
| ScinoPharm Taiwan Ltd. | ScinoPharm (Changshu) Pharmaceuticals, Ltd. | က | 10, 227, 792 | 1, 740, 200 | 1,625,270 | 802, 993 | I | 16 | 10, 227, 792 | Z | Z | ¥ | (Note 10) |
| President Century Corp. | President Fair Development Corp. | က | 3, 120, 463 | 600, 000 | 600,000 | 600, 000 | ı | 38 | 3, 900, 579 | Z | Z | z | (Note 11) |
| Uni-President Enterprises (China) Investment Corp. | President (Shanghai) Trading Co., Ltd. | က | 17, 288, 951 | 29, 970 | 27,862 | I | I | ı | 57, 629, 836 | Z | Z | × | (Note 12) |
| Uni-President Enterprises (China) Investment Corp. | Jinmailang Beverage (Beijing) Co., Ltd. | 9 | 17, 288, 951 | 1, 504, 203 | 1 | I | I | ı | 57, 629, 836 | Z | Z | ⊁ | (Note 12) |
| Uni-President (Vietnam) Co., Ltd. | Tribeco Binh Duong Co., Ltd. | က | 1, 760, 598 | 758, 541 | 758, 541 | 96, 178 | ı | 22 | 3, 521, 196 | Z | Z | z | (Note 13) |
| Uni-President (Vietnam) Co., Ltd. | North Tribeco Co., Ltd. | င | 1,760,598 | 225, 948 | 225, 948 | 22, 060 | I | 9 | 3, 521, 196 | Z | z | z | (Note 13) |
| Uni-President (Vietnam) Co., Ltd. | UPVN Trading Co., Ltd. | တ | 1,760,598 | 32, 278 | 32, 278 | 1 | ı | 1 | 3, 521, 196 | z | Z | Z | (Note 13) |

(Note 1) The following code represents the relationship with Company:

10 10 10 Majority owned subsidiary.

3. The Company and subsidiary owns over 50% ownership of the investee company.

4. A subsidiary jointly owned over 50% by the Company and the Company's directly-owned subsidiary.

6. An investee company. The guarantees were provided based on the Company's proportionate share in the investee company. 5. Guaranteed by the Company according to the construction contract.

(Note 2) Foreign currencies are translated into New Taiwan Dollars. Exchange rates of foreign currencies indicated as of report date were as follows: USD:NTD 1:32.25, CNY:NTD 1:4.644, VND:NTD 1:0.001416 and PHP:NTD 1:0.6501

(Note 3) The total amount of transactions of endorsement equals to 100% of the Company's net worth, the limit of endorsement for any single entity is 50% of the Company's net worth, and all of the related transactions are to be submitted to the stockholdersheeting for reference. (Note 4) The total amount of transactions of endorsement and the limit of endorsement for any single entity for Cayman President Holdings Ltd. is 100% of its net worth and all of the related transactions are to be submitted to the Board of Directors' meeting for reference.

(Note 6) The total amount of transactions of endorsement equals to 50% of its net worth for President International Development Corp., the limit of endorsement for any single entity is 20% of its net worth, and all of the related transactions are to be submitted to the stockholders meetin (Note 5) The total amount of transactions of endorsement equals to 100% of its net worth for Nanlien International Corp., the limit of endorsement for any single entity is 50% of its net worth and all of the related transactions are to be submitted to the stockholdershreeting for reference.

(Note 7) The total amount of transactions of endorsement and the limit of endorsement for any single entity for President Tokyo Corp. is \$1,500,000, and all of the related transactions are to be submitted to the stockholders' meeting for reference. for reference.

(Note 8) The total amount of transactions of endorsement equals to 70% of its net worth for Ton Yi Industrial Copp., the limit of endorsement for any single entity is 70% of its net worth, and all of the related transactions are to be submitted to the stockholdersheeting for reference. (Note 9) The total amount of transactions of endorsement equals to 100% of its net worth for President Fair Development Corp., the limit of endorsement for any single entity is 50% of its net worth, and all of the related transactions are to be submitted to the stockholders' meeting

(Note 10)The total amount of transactions of endorsement equals to 100% of its net worth for ScinoPharm Taiwan Ltd., the limit of endorsement for any single entity is 50% of its net worth; for 100% directly owned foreign subsidiaries, the limit of endorsement

for any single entity is 100% of its net worth.

(Note 11)The total amount of transactions of endorsement equals to 250% of its net worth for President Century Cop., the limit of endorsement for any single entity is 200% of its net worth, and all of the related transactions are to be submitted to the stockholders' meetingfor reference. (Note 12)The total amount of transactions of endorsement equals to 100% of its net worth for President Enterprises (China) Investment Co., Ltd. and the limit of endorsement for any single entity is 30% of its net worth, and all of the related transactions are to be submitted to the stockholders' meeting for reference.

(Note 13)The total amount of transactions of endorsement equals to 100% of its net worth for Uni-President (Vietnam) Co., Ltd. and the limit of endorsement for any single entity is 50% of its net worth.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures)

Expressed in thousands of NTD December 31, 2016

Table 3

| | | | | | Ending balance | alance | | |
|---|---|------------------------------|----------------|------------------|----------------|---------------|-------------|------|
| | | | General ledger | | | | | |
| | | | account | Number of shares | | Percentage of | | |
| Investor | Type and name of securities | Relationship with the issuer | (Note 3) | (in thousands) | Book value | ownership | Fair value | Note |
| | Stock: | | | | | | | |
| Uni-President Enterprises Corp. | President Investment Trust Corp. etc. | I | 7 | 3, 899 | \$ 6,150 | I | \$ 6,150 | |
| Uni-President Enterprises Corp. | Development International Investment Corp. etc. | I | 6 | 34,693 | 329, 615 | I | I | |
| | Beneficiary Certificates: | | | | | | | |
| Cayman PresidentHoldings Ltd. | Asia Equity Fund | I | 1 | 86 | 3, 162, 919 | I | 3, 162, 919 | |
| | Bonds: | | | | | | | |
| Cayman PresidentHoldings Ltd. | Gavin Investment Ltd. | I | 10 | I | 321, 403 | ı | 321, 403 | |
| | Beneficiary Certificates: | | | | | | | |
| President International Trade | The Pacific (ABC) Equity Fund | I | 1 | 39 | 1, 191, 942 | I | 1, 191, 942 | |
| Kai Yu Investment Co., Ltd. | UPAMC James Bond Money Market Fund | I | 1 | 873 | 14, 453 | I | 14, 453 | |
| | Stock: | | | | | | | |
| Kai Yu Investment Co., Ltd. | Eagle Cold Storage Enterprises Co., Ltd. etc. | I | 7 | 7, 596 | 120, 764 | ı | 120, 764 | |
| Nanlien International Corp. | Union Chinese Corp. etc | I | 7 | 5,085 | 64, 210 | I | 64, 210 | |
| | Convertible Bonds: | | | | | | | |
| President International Development Corp. | Taiwan Cellular Corp. etc | I | 1 | 551 | 97, 578 | ı | 97, 578 | |
| | Stock: | | | | | | | |
| President International Development Corp. | Pharma Essentia Corp. etc | I | 1 | 339 | 38, 687 | I | 38, 687 | |
| | Beneficiary Certificates: | | | | | | | |
| President International Development Corp. | Yuanta Daily Taiwan 50 Bear -1X ETF | I | 7 | 3, 950 | 63, 634 | I | 63, 634 | |
| | Stock: | | | | | | | |
| President International Development Corp. | Pharma Essentia Corp. etc | I | 7 | 10, 270 | 918, 069 | ı | 918, 069 | |
| President International Development Corp. | Development International Investment Corp. etc. | I | 6 | 83, 137 | 858, 291 | I | I | |

| | | | | | Liming Dalance | alalice | | |
|---|---|---|----------------|------------------|----------------|--------------|-------------|----------|
| | | | General ledger | Muselon of chomo | | Domocatocaco | | |
| Investor | Type and name of securities | Relationship with the issuer | (Note 3) | (in thousands) | Book value | ownership | Fair value | Note |
| | Stock: | | | | | | | |
| Ton-Yi Industrial Corp. | JFE Holdings Inc. | I | 7 | 250 | \$ 122,642 | 0.04 | \$ 122,642 | |
| Ton-Yi Industrial Corp. | President International Development Corp. | An investee company accounted for under the equity method | 6 | 44, 100 | 500, 000 | 3, 33 | I | |
| Ton-Yi Industrial Corp. | Grand Bills Finance Co. | I | 6 | 108 | 1,050 | 0.05 | I | |
| President Chain Store Corp. | President Securities Corp. | An investee company accounted for under the equity method | 2 | 36, 716 | 433, 248 | 2.75 | 433, 248 | |
| President Chain Store Corp. | Duskin Co., Ltd. etc | I | 7 | 8,628 | 263, 257 | I | 263, 257 | |
| President Chain Store Corp. | KaoHsiung Rapid Transit Corp. ect | I | 6 | 2,893 | 25, 721 | ı | I | |
| ScinoPharm Taiwan Ltd. | Tanvex Biologics, Inc. etc | I | 6 | 33, 403 | 364, 089 | I | I | |
| | Beneficiary Certificates: | | | | | | | |
| Ton Yu Investment Corp. | UPAMC James Bond Money Market Fund | I | П | 11,684 | 193, 468 | ı | 193, 468 | I |
| | Stock: | | | | | | | |
| Ton Yu Investment Corp. | ScinoPharm Taiwan Ltd. | An investee company accounted for under the equity method | L - | 16, 280 | 629, 221 | 2.14 | 629, 221 | (Note 1) |
| Ton Yu Investment Corp. | Makalot Industrial Co., Ltd. | ı | 7 | 207 | 25,667 | I | 25,667 | |
| Ton Yu Investment Corp. | DaBomb Protein Corp. etc | ı | 6 | 2, 157 | 38, 454 | ı | I | |
| Uni-President Enterprises China Holdings Ltd. | China Haisheng Juice Holdings Co., Ltd. | I | 7 | 37, 800 | 64, 375 | 2.99 | 64, 375 | |
| | Beneficiary Certificates: | | | | | | | |
| President (B.V.I.) International Investment Holdings Ltd. | Winton Futures Fund Dringing Guggantsed Notes: | I | 1 | ശ | 159, 120 | I | 159, 120 | |
| President (B.V.L.) International Investment Holdings Ltd. | 3Y MS Principal Protected Note | ı | П | 20 | 157, 219 | I | 157, 219 | |
| | Beneficiary Certificates: | | | | | | | |
| President (B.V.L.) International Investment Holdings Ltd. | Robecco Bond Fund. etc Stock: | I | <i>L</i> | 7,903 | 1, 277, 836 | I | 1, 277, 836 | 1 |
| President (B.V.I.) International Investment Holdings Ltd. | Alibaba Grp Shs Adr. etc | I | | 13, 884 | 519,022 | I | 519,022 | I |
| | Beneficiary Certificates: | | | | | | | |
| President (B.V.L.) International Investment Holdings Ltd. | Even Star Fund. etc | I | 6 | 3, 388 | 803, 887 | I | I | 1 |
| | | | | | | | | |

Ending balance

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| | | | Note | | | | 1 | 1 | | I | I |
|----------------|----------------|------------------|------------------------------|--------|---|---|---|---|---------------------------|------------------------------------|--|
| | | | Fair value | | € | 259, 921 | 463, 052 | 259, 921 | | 869, 432 | 1, 404, 777 |
| lance | | Percentage of | ownership | | I | 2.38 | 4.24 | 2.38 | | ı | ı |
| Ending balance | | | Book value | | \$ 460,667 | 259, 921 | 463, 052 | 259, 921 | | 869, 447 | 1, 404, 777 |
| | | Number of shares | (in thousands) Book value | | 86, 398 | 17, 646 | 31, 548 | 17,646 | | 75, 239 | 40,957 |
| | General ledger | account | (Note 3) | | 6 | | | 7 | | 1 | <u>-</u> - |
| | | | Relationship with the issuer | | I | ı | I | I | | ı | I |
| | | | Type and name of securities | Stock: | Xiang Lu Industries Ltd. etc. | Heilongjiang Wondersun Dairy Co. | Heilongjiang Wondersun Dairy Co. | Heilongjiang Wondersun Dairy Co. | Beneficiary Certificates: | JIH Sun Money Market Fund. etc | Victoria Global Fund. etc |
| | | | Investor | | President (B.V.I.) International Investment Holdings Ltd. | Chengdu President Enterprises Food Co., Ltd. | Kunshan President Enterprises Food Co., Ltd. | Wuhan President Enterprises Food Co., Ltd. | | President Pharmaceutical Corp. etc | President Energy Development (Cayman Islands) Ltd. etc. |

(Note 1) 1,350 thousand shares of outstanding common stock of ScinoPharm Taiwan Ltd. with book value of \$52,178 was used as collateral for Ioan.

(Note 2) Foreign currencies are translated into New Taiwan Dollars. Exchange rates of foreign currencies indicated as of report date were as follows: USD:NTD 1:32.25, CNY:NTD 1:4.644, VND:NTD 1:0.001416 and PHP:NTD 1:0.6501. (Note 3) The code number explanation is as follows:

1. Financial assets at fair value through profit or loss - current

2. Available-for-sale financial assets - current

3. Held-to-maturity financial assets - current

4. Financial assets measured at cost - current

5. Investments in bonds without active markets - current

6. Financial assets at fair value through profit or loss - non-current

7. Available-for-sale financial assets - non-current

8. Held-to-maturity financial assets - non-current

9. Financial assets measured at cost - non-current

10. Investments in bonds without active markets - non-current

11. Investments accounted for under equity method

12. Cash equivalent

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Acquisition or sale of the same security with the accumulated cost exceeding \$300 million or 20% of the Company's paid-in capital For the year ended December 31, 2016

Table 4

Expressed in thousands of NTD

| ance | | Amount | I | ı | ı | ı | ı | ı | ı | I | 25,000 | 60,015 | 628, 473 | I | ı | I | ı | ı |
|---------------------------|---------------------|---|---------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|---------------------------------------|----------------------------------|---|---|---------------------------------------|---------------------------------------|--------------------------------|--------------------------------|-------------------------------|
| Ending balance | Number of shares | (in thousands) | € | ı | ı | ı | ı | ı | ı | ı | 1,666 | 3, 624 | 63, 000 | I | ı | ı | ı | ı |
| e (decrease) | | Amount | | 1 | ı | ı | ı | ı | ı | ı | ı | 15 | 4, 329 | ı | ı | ı | ı | ı |
| Other increase (decrease) | Number of shares | (in thousands) | 1 | ı | ı | ı | ı | ı | I | ı | ı | I | ı | ı | ı | ı | I | ı |
| | Gain (loss) | on disposal | \$ 727 | 394 | 529 | 219 | 75 | 678 | 507 | 504 | 81 | 111 | | 128 | 616 | 339 | 352 | 2,651 |
| Disposal | | Book value | (\$ 2,000,000) | 1,500,000) | 1,500,000) | 1,000,000) | 300,000) | 1,000,000) | 800,000) | 800,000) | 342,000) | 355, 000) | ı | 372, 768) | 2,000,000) | 1,000,000) | 800,000) | (1,700,000) |
| Disp | | Sale Price | \$2,000,727 (| 1, 500, 394 (| 1, 500, 529 | 1, 000, 219 | 300,075 | 1, 000, 678 | 800, 507 | 800, 504 (| 342, 081 | 355, 111 | ı | 372, 896 (| 2,000,616 | 1, 000, 339 | 800, 352 | 1, 702, 651 (|
| | Number of shares | (in thousands) | (142, 436) | (8, 503) | (114, 864) | (99, 501) | (19,835) | (62, 765) | (49,689) | (48, 464) | (22, 817) | (21, 478) | ı | (22, 554) | (120, 990) | (91, 725) | (4, 533) | (137, 353) |
| non | | Amount | \$1,500,000 | 1, 500, 000 | 1, 000, 000 | 1, 000, 000 | 300,000 | ı | I | 1 | 337,000 | 325, 000 | 500,000 | 335, 000 | 1, 500, 000 | 1, 000, 000 | 800,000 | I |
| Addition | Number of shares | (in thousands) | 106, 784 | 8, 503 | 76, 533 | 99, 501 | 19,835 | 1 | 1 | 1 | 22, 478 | 19, 648 | 50, 000 | 20, 265 | 90, 702 | 91, 725 | 4, 533 | ı |
| ance | | Amount | 500,000 | ı | 500,000 | ı | I | 1, 000, 000 | 800,000 | 800,000 | 30,000 | 90, 000 | 124, 144 | 37, 768 | 500,000 | 1 | I | 1, 700, 000 |
| Beginning Dalance | Number of shares | (in thousands) | 35,652 \$ | ı | 38, 331 | ı | 1 | 62, 765 | 49, 689 | 48, 464 | 2,005 | 5, 454 | 13,000 | 2, 289 | 30, 288 | ı | ı | 137, 353 |
| | | Kelationship | ı | ı | ı | ı | ı | ı | I | I | I | ı | ı | I | ı | I | I | I |
| | Name of the | counter-party | ı | ı | ı | ı | ı | ı | I | ı | I | ı | Capital increase | I | I | ı | I | I |
| Cellera | account | (INOTE I) | 1 | - | - | - | 1 | 1 | - | - | - | 1 | Ξ | - | - | - | - | - |
| | E | Type and name of securities Beneficiary Certificates: | Taishin Ta-Chong Money Market Fund | FSITC Money Market Fund | Federal Money Market Fund | TCB Taiwan Money Market Fund | FSITC Taiwan Money Market Fund | Capital Money Market Fund | Yuanta De-Li Money Market Fund | UPAMC James Bond Money Market Fund | Yuanta Wan Tai Money Market Fund | UPAMC James Bond Money Market Fund Stock: | President Property Corp. Beneficiary Certificates: | UPAMC James Bond Money Market Fund | UPAMC James Bond Money Market Fund | CTBC Hwa-win Money Market Fund | FSITC Money Market Fund | Mega Dimond Money Market Fund |
| | | Investor | Uni-President Enterprises Corp. | Uni-President Enterprises Corp. | Uni-President Enterprises Corp. | Uni-President Enterprises Corp. | Uni-President Enterprises Corp. | Uni-President Enterprises Corp. | Uni-President Enterprises Corp. | Uni-President Enterprises Corp. | Uni-President Vendor Com. | | President International Development Corp. | President Kikkoman Inc. | President Chain Store Corp. | President Chain Store Corp. | President Chain Store Corp. | President Chain |

| | (\$ 2,634 | 1, 254 | 77 | 36 | 910 |
|--------|--|---|--|---|---|
| 1 | <u>\$</u> | | _ | <u> </u> | r 31, 20 |
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|] | | | | | ded De |
| | ı | ı | 984, 194 | 460, 556 | vear en |
| | ⇔ | | 86 | 46 | or the y |
| | ı | 1 | (98) | (36) | rates fr |
| | | | 3, 101, 386) | 1, 450, 295) | an Be |
| | 66 | | .3, | 1, | ge exc) |
| Î | ı | 1 | 280 | 851 | 995) |
| | | | 4, 085, 580 | 1, 910, 851 | J:4.9 |
| | €9 | | | | N.N.N.N.IIII III IIII IIII III IIII III |
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| | 544, 233 | 544, 233 | 1 | 1 | S on di |
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| | 138,840 | | | | 44). G |
| | - | | | |) 1:4.6 |
| | 759 | 436 | 148 | 629 | N.NTI. |
| | 62, 323, 759 | 58, 340, 436 | 3, 179, 148 | 1, 486, 659 | s, CY |
| | \$ | 22 | | | 1:32.2 |
| İ | 156 | 1 | 1 | I | g balan |
| | 4, 616, 156 | | | | egimiri |
| | * | | | | 31, 201 b |
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| | rease | rease | | <u> </u> | of forei |
| | Capital increase | Capital increase | (Note 2) | (Note 2) | uge ra |
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| | | | <u>6</u> | â | ii fit or k t t t t t t t t t t t t t |
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| | ident Is Is Ltd. | ident F Invest | ng Bev I. | ng Bev I. | nnatior ir value ancial ancial a surred a varitho and value a varitho ancial a surred for translad for translad a dendii (AN:NT:NT:NT:NT:NT:NT:NT:NT:NT:NT:NT:NT:NT |
| Stock: | Uni-President Hong Kong Holdings Ltd. | Uni-President Enterprises (China) Investment Corp. | Jinmailang Beverage (Beijing) Co., Ltd. | Jinmailang Beverage (Beijing) Co., Ltd. | re expl is at fa sale fin ity fin ity fin ibond a sale at fa sale fin ity fin |
| St | | D) | na) | | Use of the code number code |
| | nt Asia .td. | ent g ,td. | ant s (Chin t Corp. | ent Pearly 5., Ltd. | vode |
| | Uni-President Asia Holdings Ltd. | Uni-President Hong Kong Holdings Ltd. | Uni-President Enterprises (China) Investment Corp. | Uni-President Shanghai Pearly Century Co., Ltd. | 1.11 2.2.2.3.3.3.3.3.3.3.3.3.3.3.3.3.3.3.3.3 |
| | Uni-I Hok | Uni-l Hon Hok | Uni-l Ente Inve | Uni-l Sha. Cen | Nor (Nor |
| | | | | | |

57, 629, 836

- (1, 254, 833)

77, 762)

36, 364)

 $- \quad (\$ \ 2,634,913) \qquad 4,754,996 \qquad \$ \ 60,233,079$

Amount

(in thousands) Number of shares

> on disposal Gain (loss)

> > Book value

Sale Price

(in thousands) Number of shares

Amount

(in thousands) Number of shares

Amount

Ending balance

Other increase (decrease)

Disposal

Addition

Beginning balance

Number of shares (in thousands)

Relationship

counter-party Name of the

Type and name of securities

Investor

account (Note 1)

General ledger

Number of shares (in thousands)

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Purchase or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more

For the year ended December 31, 2016

Table 5

Expressed in thousands of NTD

Note Percentage of eceivable / accounts (payable) notes or 19 receivable / (payable) Notes or accounts 214, 593 149, 448 129,983 136,640 68, 458 97,839 38, 960 21,419 25, 220 31, 122 272,838 67, 371 24,931 45, 307 913, 727 429, 462 354, 457 352, 495 207,987 49, 735 27, 561 **⇔** for difference in transaction Credit Period (Note 1) (Note 1) Description and reasons (Note 1) terms compared to non-related party Unit Price Credit Period (Note 1) Description of transaction Percentage of net purchases / (sales) (16) (15) \equiv Ξ \exists Ξ \exists 6 8 3 \exists \exists \exists 3 3 62 3 62 3 (5,877,447) 815, 123) (\$ 7,500,408) (3,501,028) 3, 233, 648) 1,147,597) 1,117,675) 1,033,390)867, 885) 813, 214) 728, 297) 561, 971) 463, 598) 374,989) 304, 963) 297, 666) 251,955) 219,909) 219, 493) 187, 194) 170,677) Amount Purchases / (sales) Corp. accounted for under the equity method An investee company of President Chain Store Corp. accounted for under the equity method An investee company accounted for under the An investee company accounted for under the An investee company accounted for under the Corp. accounted for under the equity method An investee company of Nanlien International An investee company accounted for under the An investee company of Nanlien International An investee company of Kai Yu Investment Same Chairman with Nanlien International Co.,Ltd. accounted for under the equity Reltionship equity method equity method equity method equity method Corp. Name of the counter-party Retail Support International Corp. President Starbucks Coffee Corp. Uni-President Cold Chain Corp. Fung-Hsiang Enterprises Corp. Tun Hsiang Enterprises Corp. Tung Chan Enterprises Corp. Kuan Chan Enterprises Corp. Tung Shun Enterprises Corp. Huei Tung Enterprises Corp. Tung Ang Enterprises Corp. President Chain Store Corp. Uni-President Vendor Corp. Tong Chu Enterprises Corp. Tung Che Enterprises Corp. Cheng-Fa Enterprises Corp. Tung Yi Enterprises Corp. Far-Tung Enterprises Corp. Kun Fu Enterprises Corp. Fu Yi Enterprises Corp. Yi Fa Enterprises Corp. Jin Hui Food Corp Purchases / sales company Uni-President Enterprises Corp.
Notes or accounts receivable / (payable)

for difference in transaction

terms compared to

Description and reasons

| the \$ | \$ " " " " " " " " " " " " " " " " " " " | | | Select Da | Cred pa | | | | | | gi Di |
|--|--|--|--|--|--|--|---|---|---|---|--|
| the the the the the | | | | | | \$ \$ \tag{8} | \$ \$ | \$ \$ Init Price | S \$ 1 Price 1 1 1 1 1 1 1 1 1 | % % With Price % Note that the state of the | S \$ 1 Price 1 1 1 1 1 1 1 1 1 |
| end of each month Closes its accounts 20-70 days at the end of each month Closes its accounts 30 days after end of each month Closes its accounts 15-60 days after end of each month Closes its accounts 15-60 days after end of each month Closes its accounts 30 days after end of each month Closes its accounts 30 days after end of each month One month Closes its accounts 30 days after end of each month | end of each month Closes is accounts 20–70 days after the end of each month Closes its accounts 30 days after the end of each month Closes its accounts 90 days after the end of each month Closes its accounts 15–60 days after the end of each month Closes its accounts 30 days after th end of each month Closes its accounts 30 days after th end of each month Closes its accounts 30 days after th end of each month Closes its accounts 30 days after th end of each month | end of each month Closes its accounts 20–70 days after the end of each month Closes its accounts 30 days after the end of each month Closes its accounts 90 days after the end of each month Closes its accounts 15–60 days after the end of each month Closes its accounts 30 days after the end of each month Closes its accounts 30 days after the end of each month Closes its accounts 30 days after the end of each month 50 days after shipping Closes its accounts 30 days after the end of each month | | | | | | | | | |
| (27) Closes end o (12) Closes (13) Closes (13) Closes (13) Closes (13) Closes (13) Closes (14) Closes (14) Closes (14) Closes (14) Closes (15) Closes (16) (16) Closes (16) Cl | | | | | | | | | | | |
| (Sales) (405, 058) (27 (Sales) (175, 518) (15 (Sales) (176, 589) (7 (Sales) (176, 583) (7 (Sales) (932, 392) (98 (Service revenue) (113, 855) (7 | (405,058) (175,518) (341,040) (176,583) (932,392) (113,855) (4,649,906) | (405,058) (175,518) (341,040) (176,583) (932,392) (4,649,906) (4,649,906) | (405,058) (175,518) (341,040) (176,583) (932,392) (113,855) (4,649,906) (280,366) (271,239) | (Sales) (405,058) (Sales) (175,518) (Sales) (341,040) (Sales) (176,583) (Service revenue) (113,855) (Sales) (4,649,906) (Sales) (271,239) (Sales) (380,386) (Sales) (380,386) | (Sales) (405,058) (Sales) (175,518) (Sales) (176,583) (Sales) (176,583) (Service revenue) (113,855) (Sales) (4,649,906) (Sales) (271,239) (Sales) (271,239) (Sales) (106,554) | (Sales) (405, 058) (Sales) (175, 518) (Sales) (176, 583) (Sales) (176, 583) (Service revenue) (113, 855) (Sales) (4, 649, 906) (Sales) (271, 239) (Sales) (271, 239) (Sales) (109, 022) (Sales) (106, 554) Purchases 14, 235, 084 | (405,058) (175,518) (176,583) (176,583) (113,855) (4,649,906) (280,366) (271,239) (106,554) 14,235,084 3,244,038 1,981,052 966,035 | (405,058) (175,518) (341,040) (176,583) (932,392) (113,855) (4,649,906) (220,366) (271,239) (109,022) (106,554) 14,235,084 3,244,038 1,981,052 1,981,052 966,035 695,832 | (405, 058) (175, 518) (176, 583) (176, 583) (176, 583) (280, 366) (271, 239) (106, 554) 14, 235, 084 3, 244, 038 1, 981, 052 966, 035 695, 832 578, 204 | (405,058) (175,518) (341,040) (176,583) (113,855) (4,649,906) (271,239) (271,239) (109,022) (106,554) 14,235,084 3,244,038 1,981,052 966,035 695,832 578,204 433,307 | (405, 058) (175, 518) (176, 583) (176, 583) (176, 583) (280, 366) (271, 239) (109, 022) (106, 554) 14, 235, 084 3, 244, 038 1, 981, 052 966, 035 695, 832 578, 204 433, 307 341, 040 |
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| | | | | | | | Description and reasons for difference in transaction | nd reasons n transaction | receiva | receivable / (payable) Percentage of | je of |
|--|---|---|---------------------|--------------|--|---|--|-----------------------------|-------------|--------------------------------------|---------------|
| | | | | De | Description of transaction | saction | terms compared to non-related party | pared to d party | | notes or accounts | or tts |
| Purchases / sales company | Name of the counter-party | Reltionship | Purchases / (sales) | Amount | Percentage of net purchases / (sales) | net Credit Period | Unit Price | Credit Period | Amount | receivable (payable) |)e / |
| President Chain Store Corp. | Weilih Food Industrial Co., Ltd. | An investee company accounted for under the | Purchases | \$ 227, 719 | 1 | Closes its acc | | ı | (\$ 36,990) | | |
| President Chain Store Corp. | Century Quick Services Restaurant Corp. | An investee company of President Chain Store Corp. accounted for under the equity method | Purchases | 227, 353 | 1 | Closes its accounts 30~60 days after the end of each month | ı | I | (78, 887) | (1) (2) | |
| President Chain Store Corp. | Mister Dount Taiwan Co., Ltd. | An investee company of President Chain Store Corp. accounted for under the equity method | Purchases | 125, 791 | ı | Closes its accounts 55~60 days after the end of each month | 1 | I | (22, 156) | - (9 | |
| President Chain Store Corp. | President Pharmaceutical Corp. | An investee company of President Chain Store Corp. accounted for under the equity method | Purchases | 111, 849 | 1 | Closes its accounts 10~54 days after the end of each month | ı | ı | (699) | - (6 | |
| ScinoPharm Taiwan Ltd. | ScinoPharm (Changshu) Pharmaceuticals, Ltd. | An investee company of SPT International, Ltd. accounted for under the equity method | Purchases | 171, 788 | 119 | After checking, closes its accounts 90 days after the end of each month | ı | ı | (33, 100) | (36) | _ |
| ScinoPharm (Changshu) Pharmaceuticals, Ltd. | ScinoPharm Taiwan Ltd. | An investee company accounted for under the equity method | (Sales) | (171, 788) | (22) | After checking, closes its accounts 90 days after the end of each month | ı | I | 33, 100 | 0 39 | |
| Uni-President Development Corp. | Time Square Internation Co., Ltd. | An associates company of Prince Housing Development Corp. accounted for under the equity method | (Rental income) | (489, 818) | (20) | Monthly payment | I | ı | 117, 709 | 9 28 | |
| Uni-President Development Corp. | Uni-President Department Stores Corp. | An investee company of President Chain Store Corp. accounted for under the equity method | (Rental income) | (357, 506) | (36) | Monthly payment | ı | ı | 76, 999 | 9 38 | |
| Tung Ang Enterprises Corp. | President Chain Store Corp. | An investee company accounted for under the equity method | (Sales) | (1,981,052) | (31) | Closes its accounts 30 days after the end of each month | ı | I | 170, 617 | 7 25 | |
| Tung Ang Enterprises Corp. | Tun Hsiang Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | (Sales) | (1,244,315) | (20) | Closes its accounts 64 days after the end of each week | ı | I | 232, 353 | 3 34 | |
| Tung Ang Enterprises Corp. | Far-Tung Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | (Sales) | (511, 868) | (8) | 38 days after delivery | ı | I | 57, 122 | 8 | |
| Tung Ang Enterprises Corp. | Huei Tung Enterprises Corp. | Same Chairman with Nanlien International Corp. | (Sales) | (383, 037) | (9) | Closes its accounts 80 days after the end of each month | I | ı | 94, 191 | 1 14 | |
| Tung Ang Enterprises Corp. | Tong Chu Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | (Sales) | (332, 239) | (2) | Closes its accounts 56 days after the end of each week | ı | ı | 57, 984 | 8 | |
| Tung Ang Enterprises Corp. | Tung Yu Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | (Sales) | (186, 748) | (3) | Closes its accounts 12 days after the end of each week | ı | I | 6, 637 | 7 | |
| Tung Ang Enterprises Corp. | Hsin Tung Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | (Sales) | (148, 060) | (2) | 17 days after delivery | I | ı | 6, 361 | 1 1 | |
| Tung Ang Enterprises Corp. | Wei-Tong Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | (Sales) | (130, 764) | (2) | Closes its accounts 12 days after the end of each week | ı | I | 4, 603 | 3 1 | |
| Tung Ang Enterprises Corp. | Chang Tung Corp. Ltd. | An investee company of Nanlien International Corp. accounted for under the equity method | (Sales) | (128, 577) | (2) | Closes its accounts 12 days after the end of each week | I | ı | 5, 909 | 9 1 | |
| Tung Ang Enterprises Corp. | Lien Yu Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | (Sales) | (128, 453) | (2) | Closes its accounts 12 days after the end of each week | I | ı | 2, 608 | 1 | |
| Tung Ang Enterprises Corp. | Tung-Bo Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | (Sales) | (119, 324) | (2) | Closes its accounts 12 days after the end of each week | ı | I | 4, 573 | 3 1 | |
| Tung Ang Enterprises Corp. | Lien Sheng Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | (Sales) | (116, 595) | (2) | Closes its accounts 12 days after the end of each week | ı | I | 3, 779 | 9 | |
| Tung Ang Enterprises Corp. | Uni-President Enterprises Corp. | The Company | Purchases | 5, 877, 447 | 100 | (Note 2) | ı | I | (429, 462) | (100) | $\overline{}$ |
| Sanshui Jianlibao Commerce Co., Ltd | .td Baiyin President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the coulty method | Purchases | 276, 704 | 19 | Closes its accounts 30 days after the end of each month | ı | I | (27, 002) | 2) (5) | |
| hui Jianlibao Commerce Co., L | Sanshui Jianlibao Commerce Co., Ltd Akesu President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corn. | Purchases | 221, 276 | 15 | Closes its accounts 30 days after the | ı | ı | 38 | 357) – | |

| | | | | | | | Description and reasons | l reasons | receivable | receivable / (payable) | 1 |
|---|---|--|--------------------------|--------------|---|---|--|----------------------|------------|---------------------------|------|
| | | | | 1 | | | for difference in transaction terms compared to | ransaction red to | | Percentage of notes or | of |
| , | ; | : | | | Description of transaction Percentage of net | | ala | party | | receivable | _ |
| Purchases / sales company | Name of the counter-party | Reltionship | Purchases / (sales) | Amount | purchases / (sales) | es) Credit Period | Unit Price Cr | Credit Period | Amount | (payable) | Note |
| Wuhan President Packing Ind. Corp. | Wuhan President Enterprises Food Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) (\$ | 218, 603) | (57) | Closes its accounts 30 days after the end of each month | | I | \$ 28,073 | 25 | ' |
| Changsha President Packaging Ind. Corp. | Changsha President Enterprises Co., Ltd. | An investee company of Uni- President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | 204, 338) | (100) | Closes its accounts 30 days after the end of each month | ı | I | 33, 538 | 97 | |
| President Drugstore Business Corp. | President Pharmaceutical Corp. | An investee company of President Chain Store Corp. accounted for under the equity method | Purchases | 944, 350 | Π | Closes its accounts 30~110 days after the end of each month | ı | ı | 23, 397) | $\widehat{\exists}$ | |
| Wisdom Distribution Services Corp. | Books.com. Co., Ltd. | An investee company of President Chain Store Corp. accounted for under the equity method | (Distribution revenue) (| 262, 570) | (14) | Closes its accounts 30 days after the end of each month | ı | ı | 23, 440 | 2 | |
| President Chian Store Tokyo Marketing Corp. | President Pharmaceutical Corp. | An investee company of President Chain Store Corp. accounted for under the equity method | Purchases | 105, 980 | 22 | Closes its accounts 210 days after the end of each month | I | ı | 25, 209) | (21) | ' |
| Uni-President Superior Commissary Corp. | President Chain Store Corp. | An investee company accounted for under the equity method | (Sales) | 3, 244, 038) | (100) | Closes its accounts 45 days after the end of each month | ı | ı | 553, 533 | 100 | |
| Uni-President Superior Commissary Corp. | Uni-President Enterprises Corp. | The Company | Purchases | 115, 466 | D. | Closes its accounts 45 days after the end of each month | ı | ı | 22, 220) | (4) | |
| Qware Systems & Services Corp. | President Chain Store Corp. | An investee company accounted for under the equity method | (Sales) | 578, 204) | (99) | Closes its accounts 15~40 days after the end of each month | ı | ı | 98, 382 | 75 | |
| President Information Corp. | President Chain Store Corp. | An investee company accounted for under the equity method | (Service revenue) | 796, 419) | (99) | Closes its accounts 45 days after the end of each month | ı | ı | 164, 456 | 89 | ' |
| President Pharmaceutical Corp. | President Drugstore Business Corp. | An investee company of President Chain Store Corp. accounted for under the equity method | (Sales) | 944, 350) | (38) | Closes its accounts 30~110 days after the end of each month | ı | ı | 23, 397 | 9 | ' |
| President Pharmaceutical Corp. | President Pharmaceutical (Hong Kong) Holdings Ltd. | An investee company of President Pharmaceutical Corp. accounted for under the equity method | (Sales) | 180, 072) | (1) | Closes its accounts 90 days after the end of each month | ı | I | 36, 891 | 6 | |
| President Pharmaceutical Corp. | President Chain Store Corp. | An investee company accounted for under the equity method | (Sales) | 111,849) | (4) | Closes its accounts 10~54 days after the end of each month | ı | ı | 9, 669 | 2 | ' |
| President Pharmaceutical Corp. | President Chian Store Tokyo Marketing Corp. | An investee company of President Chain Store Corp. accounted for under the equity method | (Sales) | 105, 980) | (4) | Closes its accounts 210 days after the end of each month | ı | ı | 25, 209 | 9 | |
| President Transnet Corp. | President Chain Store Corp. | An investee company accounted for under the equity method | (Sales) | 242, 938) | (5) | Closes its accounts 60 days after the end of each month | ı | ı | 17, 277 | | |
| President Transnet Corp. | Chieh Shun Transport Corp. | An investee company of President Logistics International Co., Ltd. accounted for under the equity method | Service cost | 874, 818 | ∞ | Closes its accounts 40 days after the end of each month | ı | ı | 163, 954) | (10) | ' |
| Duskin Serve Taiwan Co., Ltd. | President Chain Store Corp. | An investee company accounted for under the equity method | (Service revenue) | 229, 704) | (22) | Closes its accounts 15~60 days after the end of each month | ı | ı | 26, 063 | 18 | |
| President Pharmaceutical (Hong Kong) Holdings Ltd. | President Pharmaceutical Corp. | An investee company of President Chain Store Corp. accounted for under the equity method | Purchases | 180,072 | 100 | Closes its accounts 90 days after the end of each month | 1 | ı | 36, 891) | (100) | |
| Vision Distribution Service Corp. | President Chain Store Corp. | An investee company accounted for under the equity method | (Sales) | 695, 832) | (21) | Closes its accounts 30~60 days after the end of each month | 1 | ı | 74, 099 | 47 | ' |
| Tung Che Enterprises Corp. | Uni-President Enterprises Corp. | The Company | Purchases | 170,677 | 96 | Closes its accounts 69 days after the end of each week | ı | ı | 31, 122) | (86) | ' |
| Yuan-Tai Enterprises Corp. | Uni-President Enterprises Corp. | The Company | Purchases | 122, 932 | 66 | Closes its accounts 57 days after the end of each week | ı | ı | (8, 116) | (66) | |
| Retail Support Taiwan Corp. | Retail Support International Corp. | An investee company accounted for under the equity method | (Distribution revenue) (| 280, 119) | (77) | Closes its accounts 15~20 days after the end of each month | 1 | I | 20, 178 | 62 | |
| Tung-Hsiang Enterprises Corp. | Uni-President Enterprises Corp. | The Company | Purchases | 561, 971 | 70 | Closes its accounts 55 days after the end of each week | 1 | ı | (683, 839) | (81) | |
| Tung Yi Enterprises Corp. | Presicatre Com | An investee company accounted for under the | (Sales) | 101 904) | (10) | Closes its accounts 70 days after the | 1 | 1 | 011 70 | 16 | |

| | | | | | | , | | for difference in transaction terms compared to | in transacti | oo u | Percent | Percentage of notes or | |
|------------------------------|---------------------------------|--|---------------------|-------------|------------|---|--|---|---------------|---------------|-----------|---------------------------|------|
| | | | | | Descriptio | Description of transaction Percentage of net | cuon | non-related party | ed party | 1 | | accounts receivable / | |
| Purchases / sales company | Name of the counter-party | Reltionship | Purchases / (sales) | Amount | İ | purchases / (sales) | Credit Period | Unit Price | Credit Period | poi | Amount | (payable) | Note |
| Tung Yi Enterprises Corp. | Uni-President Enterprises Corp. | The Company | Purchases | \$ 867 | 867, 885 | 100 | Closes its accounts 56 days after the end of each month | | I | * | 149, 448) | (100) | ı |
| Lien Bo Enterprises Corp. | President Chain Store Corp. | An investee company accounted for under the equity method | (Sales) | 996) | 966, 035) | (21) | Closes its accounts 10~54 days after the end of each month | ı | I | | 123, 408 | 33 | ı |
| Lien Bo Enterprises Corp. | Nanlien International Corp. | An investee company accounted for under the equity method | Purchases | 1,347,193 | , 193 | 29 | Closes its accounts 35 days after the end of each month | ı | I | \smile | 93, 880) | (43) | 1 |
| Lien Bo Enterprises Corp. | Union Chinese Corp. | Same Chairman with Nanlien International Corp. | Purchases | 371 | 371, 958 | 18 | Closes its accounts 35 days after the end of each month | ı | I | $\overline{}$ | 89, 787) | (41) | 1 |
| Lien Song Enterprises Corp. | Nanlien International Corp. | An investee company accounted for under the equity method | Purchases | 328 | 359, 557 | 87 | 12 days after receiving | 1 | I | \cup | 14, 173) | (86) | 1 |
| Tun Hsiang Enterprises Corp. | Presicarre Corp. | An investee company accounted for under the equity method | (Sales) |) 299 | 566, 499) | (22) | Closes its accounts 70 days after the end of each month | ı | I | | 110, 914 | 24 | ı |
| Tun Hsiang Enterprises Corp. | Tung Ang Enterprises Corp. | An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method | Purchases | 1, 244, 315 | , 315 | 49 | Closes its accounts 64 days after the end of each week | I | I | \smile | 232, 353) | (52) | 1 |
| Tun Hsiang Enterprises Corp. | Uni-President Enterprises Corp. | The Company | Purchases | 1, 033, 390 | , 390 | 41 | Closes its accounts 65 days after the end of each week | ı | ı | \smile | 207, 987) | (47) | ı |
| Tung Shun Enterprises Corp. | Uni-President Enterprises Corp. | The Company | Purchases | 1,147,597 | , 597 | 86 | Closes its accounts 67 days after the end of each week | I | I | \smile | 214, 593) | (100) | 1 |
| Tung Yu Enterprises Corp. | Tung Ang Enterprises Corp. | An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method | Purchases | 186 | 186, 748 | 57 | Closes its accounts 12 days after the end of each week | ı | I | \smile | 6, 637) | (21) | 1 |
| Tung Yu Enterprises Corp. | Uni-President Enterprises Corp. | The Company | Purchases | 118 | 118, 210 | 36 | Closes its accounts 12 days after the end of each week | ı | I | \smile | 4,684) | (36) | ı |
| Tung-Ying Enterprises Corp. | Uni-President Enterprises Corp. | The Company | Purchases | 107 | 107, 023 | 42 | Closes its accounts 12 days after the end of each week | İ | I | \smile | 1, 247) | (27) | 1 |
| Tong Chu Enterprises Corp. | Presicarre Corp. | An investee company accounted for under the equity method | (Sales) | (311 | 311, 482) | (41) | Closes its accounts 70 days after the end of each month | 1 | I | | 55, 275 | 36 | 1 |
| Tong Chu Enterprises Corp. | Uni-President Enterprises Corp. | The Company | Purchases | 374 | 374, 989 | 46 | Closes its accounts 70 days after the end of each week | ı | I | \cup | 67, 371) | (54) | ı |
| Tong Chu Enterprises Corp. | Tung Ang Enterprises Corp. | An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method | Purchases | 332 | 332, 239 | 41 | Closes its accounts 56 days after the end of each week | ı | I | \smile | 57, 984) | (46) | ı |
| Tung-Bo Enterprises Corp. | Tung Ang Enterprises Corp. | An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method | Purchases | 119 | 119, 324 | 48 | Closes its accounts 12 days after the end of each week | ı | I | \smile | 4, 573) | (44) | 1 |
| Tung-Bo Enterprises Corp. | Uni-President Enterprises Corp. | The Company | Purchases | 109 | 109, 346 | 44 | Closes its accounts 12 days after the end of each week | ı | I | \smile | 2, 945) | (28) | ı |
| Hsin Tung Enterprises Corp. | Uni-President Enterprises Corp. | The Company | Purchases | 162 | 162, 065 | 44 | 17 days after delivery | ı | I | $\overline{}$ | 4,895) | (28) | 1 |
| Hsin Tung Enterprises Corp. | Tung Ang Enterprises Corp. | An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method | Purchases | 148 | 148, 060 | 40 | 17 days after delivery | ı | ı | \smile | 6, 361) | (36) | ' |
| Wei-Tong Enterprises Corp. | Tung Ang Enterprises Corp. | An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method | Purchases | 130 | 130, 764 | 99 | Closes its accounts 12 days after the end of each week | I | I | \cup | 4, 603) | (48) | 1 |
| Wei-Tong Enterprises Corp. | Uni-President Enterprises Corp. | The Company | Purchases | 103 | 103, 833 | 44 | Closes its accounts 12 days after the end of each week | I | I | \smile | 2, 956) | (31) | 1 |
| Yi Fa Enterprises Corp. | Uni-President Enternrises Corn | The Company | Durchaeae | 919 | 919 000 | 0.4 | Closes its accounts 45 days after the | | | , | 07 561) | (00) | |

| | | | Note | 1 | | ı | ı | ı | ı | ı | 1 | ı | ı | ı | ı | 1 | ı | ı | 1 | 1 | ı | 1 | ı | ı |
|-------------------------|--|----------------------------|--|---------------------------------|------------------|--|--|---|---|---|--|--|---|--|---|---|---|---|---|---|---|--|---|---|
| ayaure) | Percentage of notes or | accounts | receivable / (pavable) | (100) | (00) | (88) | (100) | 34 | 27 | 27 | (28) | 7.0 | 29 | 34 | 7.0 | 35 | (28) | (2) | (24) | (13) | (4) | 97 | က | (100) |
| receivable (payable) | н | | Amount | 25, 220) | CL CC | 49, (35) | 38, 960) | 83, 305 | 969, 999 | 62, 629 | 67, 122) | 163, 954 | 67, 122 | 78, 887 | 32, 200 | 15, 481 | 57, 604) | 10, 558) | 47, 833) | 25, 495) | 7, 442) | 380, 674 | 10, 230 | 390, 298) |
| | _ | 1 | | \$ | _ | _ | \cup | | | | \cup | | | | | | \cup | \cup | \smile | \cup | \cup | | | \cup |
| | n transaction pared to | d party | Credit Period | ı | | I | I | I | I | I | I | I | I | I | I | I | I | I | I | I | I | I | I | ı |
| Description and reasons | for difference in transaction terms compared to | non-related party | Unit Price | i | | ı | ı | ı | 1 | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı |
| | | action | et Credit Period | Closes its acc | end of each week | Closes its accounts 38 days after the end of each week | Closes its accounts 43 days after the end of each week | Closes its accounts 20 days after the end of each month | Closes its accounts 20 days after the end of each month | Closes its accounts 20 days after the end of each month | Closes its accounts 20 days after the end of each month | Closes its accounts 40 days after the end of each month | Closes its accounts 20 days after the end of each month | Closes its accounts 30~60 days after the end of each month | Closes its accounts 20 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | 50 days after shipping | 50 days after shipping | 50 days after shipping |
| | | Description of transaction | Percentage of net purchases / (sales) | 94 | ţ | 16 | 97 | (38) | (28) | (21) | 29 | (53) | (44) | (17) | (78) | (2) | 21 | 21 | 12 | 10 | ∞ | (61) | (38) | 66 |
| | | Desci | Amount p | 187, 194 | 000 | 463, 598 | 297, 666 | 982, 130) | 734, 710) | 541, 171) | 723, 964 | 874, 818) | 723, 964) | 227, 353) | 161, 101) | 119, 308) | 1,037,258 | 1, 074, 405 | 581, 825 | 478, 074 | 408, 978 | 2, 907, 023) | 1,823,760) | 4, 649, 906 |
| | | | Purchases / (sales) | Purchases \$ | į | Furchases | Purchases | (Distribution revenue) (| (Distribution revenue) (| (Distribution revenue) (| Service cost | (Distribution revenue) (| (Distribution revenue) (| (Sales) | (Service revenue) (| (Sales) | Purchases | Purchases | Purchases | Purchases | Purchases | (Sales) | (Sales) | Purchases |
| | | | Reltionship | The Company | C - | ı ne Company | The Company | An investee company accounted for under the equity method | An investee company accounted for under the equity method | An investee company of President Chain Store Corp. accounted for under the equity method | An investee company of President Logistics International Co., Ltd. accounted for under the equity method | An investee company of President Chain Store Corp. accounted for under the equity method | An investee company of Retail Support International Corp. accounted for under the equity method | An investee company accounted for under the equity method | An investee company accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Cayman Fujian Ton Yi Industrial Holdings Ltd. accounted for under the equity method | An investee company of Cayman Jiangsu Ton Yi Industrial Holdings Ltd. accounted for under the equity method | An investee company accounted for under the |
| | | | Name of the counter-party | Uni-President Enterprises Corp. | | Um-Fresident Enterprises Corp. | Uni-President Enterprises Corp. | Uni-President Cold Chain Corp. | Retail Support International Corp. | Wisdom Distribution Services Corp. | Chieh Shun Transport Corp. | President Transnet Corp. | President Logistics International Co., Ltd. | President Chain Store Corp. | President Chain Store Corp. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | Kunshan President Enterprises Food Co., Ltd. | Taizhou President Enterprises Co., Ltd. | Chongqing President Enterprises Co., Ltd. | Fujian Ton Yi Tinplate Co., Ltd. | Jiangsu Ton Yi Tinplate Co., Ltd. | Ton-Yi Industrial Corp. |
| | | | Purchases / sales company | Cheng-Fa Enterprises Corp. | | ru Yı Enterprises Corp. | Kun Fu Enterprises Corp. | President Logistics International Co., Ltd. | President Logistics International Co., Ltd. | President Logistics International Co., Ltd. | President Logistics International Co., Ltd. | Chieh Shun Transport Corp. | Chieh Shun Transport Corp. | Century Quick Services Restaurant Corp. | Capital Inventory Services Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Cayman Ton Yi Industrial Holdings Ltd. | Cayman Ton Yi Industrial Holdings Ltd. | Cayman Ton Yi Industrial Holdings |

| Percentage of net Percentage of net Percentage of net Percentage of net Percentage of net Credit Period Purchases / (sales) Amount Percentage of net Order of cach month Purchases 1, 166, 412 97 Closes its accounts 60 days after the end of each month Csales (166, 741) (2) Closes its accounts 30 days after the end of each month Csales (166, 741) (2) Closes its accounts 30 days after the end of each month Purchases 166, 741 (1) Closes its accounts 30 days after the end of each month Purchases 166, 741 100 Closes its accounts 45 days after the end of each month Purchases 166, 741 100 Closes its accounts 45 days after the end of each month Purchases 166, 741 100 Closes its accounts 45 days after the end of each month Purchases 166, 741 100 Closes its accounts 45 days after the end of each month Purchases 166, 741 100 Closes its accounts 45 days after the end of each month Purchases 166, 741 100 Closes its accounts 45 days after the end of each month Order of each mon | ed for under the resident a sacounted for resident a sacounted for resident d for resident a sacounted resident a sacounted resident a sacounted a sac |
|--|--|
| Purchases / (sales) | led ted |
| Purchases | red red red red red red red red red red |
| (Sales) (1,166,412) (76) Purchases 1,166,412 97 (Sales) (336,587) (3) (Sales) (169,029) (2) (Sales) (116,151) (1) Purchases 166,741 100 Purchases 116,151 22 (Sales) (519,413) (17) | investee company of Uni-President Thaland) Ltd. accounted for under e equity method unheast Asia Holdings Ltd. accounted under the equity method company (Company of Uni-President investee company of Uni-President etenan) Co., Ltd. accounted for der the equity method investee company of Uni-President etenany Co., Ltd. accounted for der the equity method investee company of Uni-President outheast Asia Holdings Ltd. accounted runder the equity method investee company of Uni-President outheast Asia Holdings Ltd. accounted runder the equity method investee company of Uni-President outheast Asia Holdings Ltd. accounted runder the equity method investee company of Uni-President outheast Asia Holdings Ltd. accounted runder the equity method of Lini-President outheast Asia Holdings Ltd. accounted |
| Purchases 1, 166, 412 97 (Sales) (336, 587) (3) (Sales) (169, 029) (2) (Sales) (116, 151) (1) Purchases 169, 029 36 Purchases 166, 741 100 Purchases 116, 151 22 Sales (519, 413) (17) Purchases 1 1823, 760 80 | investee company of Uni-President underst Asia Holdings Ltd. accounted runder the equity method Company investee company of Uni-President der the equity method der the equity method investee company of Uni-President der the equity method investee company of Uni-President der the equity method investee company of Uni-President outheast Asia Holdings Ltd. accounted runder the equity method investee company of Uni-President outheast Asia Holdings Ltd. accounted runder the equity method investee company of Uni-President outheast Asia Holdings Ltd. accounted runder the equity method investee company of Uni-President outheast Asia Holdings Ltd. accounted |
| (Sales) (336, 587) (3) (Sales) (169, 029) (2) (Sales) (166, 741) (2) Purchases (116, 151) (1) Purchases 169, 029 36 Purchases 116, 741 100 Purchases (519, 413) (17) (Sales) (519, 413) (17) | Company trease company of Uni-President enram) Co., Ltd. accounted for der the equity method enram) Co., Ltd. accounted for enram) Co., Ltd. accounted for enram) Co., Ltd. accounted for enram) Co., Ltd. accounted for enramy Co., Ltd. accounted for enramy and the equity method investee company of Uni-President unberst Asia Holding, Ltd. accounted runder the equity method runder the equity and though that accounted runder the equity accounted runder the equity accounted runder the equity accounted runder the equity accounted runder the equity accounted runder the equity accounted |
| (Sales) (169, 029) (2) (Sales) (116, 741) (2) (Sales) (116, 151) (1) Purchases 169, 029 36 Purchases 166, 741 100 Purchases 116, 151 22 (Sales) (519, 413) (17) | investee company of Uni-President tenam) Co., Ltd. accounted for der the equity method investee company of Uni-President der the equity method investee company of Uni-President der the equity method investee company of Uni-President outheast Asia Holdings Ltd. accounted investee company of Uni-President univestee company of Uni-President outheast Asia Holdings Ltd. accounted runder the equity method investee company of Uni-President univestee university univestee university universi |
| (Sales) (166, 741) (2) (Sales) (116, 151) (1) Purchases 169, 029 36 Purchases 166, 741 100 Purchases 116, 151 22 (Sales) (519, 413) (17) Purchases 1, 823, 760 80 | nnestee company of Uni-President enam) Co., Ltd. accounted for der the equity method nrestee company of Uni-President underst Asia Holdings Ltd. accounted under the equity method nrestee company of Uni-President unbeast Asia Holdings Ltd. accounted under the equity method winder the equity method under the squity method under the squity method utheast Asia Holdings Ltd. accounted utheast Asia Holdings Ltd. accounted utheast Asia Holdings Ltd. accounted |
| (Sales) (116, 151) (1) Purchases 169, 029 36 Purchases 166, 741 100 (Sales) (519, 413) (17) (Sales) (519, 413) (17) | vestee company of Uni-President theast Asia Holdings Ltd. accounted under the equity method vestee company of Uni-President theast Asia Holdings Ltd. accounted under the equity method vestee company of Uni-President theast Asia Holdings Ltd. accounted theast Asia Holdings Ltd. accounted |
| Purchases 169,029 36 Purchases 166,741 100 Purchases 116,151 22 (Sales) (519,413) (17) Purchases 1,823,760 80 | vestee company of Uni-President neest Asia Holdings Ltd. accounted ander the equity method vestee company of Uni-President theast Asia Holdings Ltd. accounted |
| Purchases 166, 741 100 Purchases 116, 151 22 (Sales) (519, 413) (17) Purchases 1, 823, 760 80 | estee company of Uni-President heast Asia Holdings Ltd. accounted |
| Purchases 116, 151 22 (Sales) (519, 413) (17) Purchases 1, 823, 760 80 | for under the equity method |
| (Sales) (519,413) (17) Purchases 1,823,760 80 | An investee company of Uni-President Southeast Asia Holdings Ltd. accounted for under the equity method |
| Purchases 1, 823, 760 80 | An investee company of Cayman Ton Yi Industrial Holdings Ltd. accounted for under the equity method |
| | An investee company of Ton-Yi Industrial Corp. accounted for under the equity method |
| Purchases 109, 022 5 50 days after shipping | An investee company accounted for under the equity method |
| (Sales) (245, 967) (5) 67 days after invoice date | An investee company of Cayman Ton Yi Industrial Holdings Ltd. accounted for under the equity method |
| (Sales) (192, 302) (4) 67 days after invoice date | An investee company of Cayman Ton Yi Industrial Holdings Ltd. accounted for under the equity method |
| Purchases 2, 907, 023 82 50 days after shipping | An investee company of Ton-Yi Industrial Corp. accounted for under the equity method |
| Purchases 271, 239 8 50 days after shipping | An investee company accounted for under the equity method |
| Purchases 245, 967 83 67 days after invoice date or | An investee company of Cayman Fujian Ton Yi Industrial Holdings Ltd. accounted for under the equity method |
| Purchases 519, 413 63 67 days after invoice date | An investee company of Cayman Jiangsu Ton Yi Holdings Ltd. accounted for under the county method |

| Produce this many approximate the control of the | | | | | | | | Description and reasons | and reasons | rece | receivable / (payable) | ple) | |
|--|---|---|---|---------------------|-------------|-----------------------------------|--|-----------------------------|---------------------------|------|------------------------|----------------------|------|
| A transmist bloom of the Perchanted Chales Parchimer (clase) | | | | | | | | for difference terms con | n transaction pared to | | Pen | entage of otes or | |
| Name of the counter party Assimption | | | | | Desc | iption of trans | action | non-relat | ed party | | ë | counts | |
| Total Victoriant Modestire Logical Evaluation State 192, 202 25 20 20 20 20 20 20 | Purchases / sales company | Name of the counter-party | Reltionship | Purchases / (sales) | | ercentage of n rchases / (sale | | Unit Price | Credit Period | Amon | | eivable / ayable) | Note |
| In a ministrate contain of this ministrate Corp. 1,184, 617. (3) (3) (4) | i Ton Yi Industrial Packing ,, Ltd. | Fujian Ton Yi Tinplate Co., Ltd. | An investee company of Cayman Fujian Ton Yi Industrial Holdings Ltd. accounted for under the equity method | Purchases | 192, 302 | 23 | | | 1 | | 977) | (15) | |
| Holding LLL accounted for unchance 140, 218 11 15 days after invoice during 1.4 days after invoice 1.4 days after in | nou Ton Yi Industrial Co., Ltd. | Taizhou President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | | (78) | Within 22 days of statements settled twice a month | I | ı | 182 | , 969 | 85 | I |
| An investee compary of the breakent Cap and a fine of the state of the comparison of | nou Ton Yi Industrial Co., Ltd. | Shanghai E & P Trading Co., Ltd. | An investee company of Cayman Nanlien Holding Ltd. accounted for under the equity method | Purchases | 140, 218 | Π | 15 days after invoice date | ı | I | 6) | , 489) | (6) | I |
| Unit Procident Transling (Xunthun) Co., Lot An invesser company of Clash Products (Clash Divestment Copposition Procidents (Clash Divestment Copposition Procidents (Clash Divestment Copposition Procidents (Clash Divestment Copposition Divestment Coppos | gzhou Ton Yi Industrial Co., Ltd | Guangzhou President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | | (81) | Within 22 days of statements settled twice a month | I | ı | 103 | , 637 | 82 | ı |
| Shanghal E & P Tracking Co., Ld. An invested company of Chin President State of Ld. Folding Ld. accounted for under one company of Chin President Child Ld. Chin Chin Ld. </td <td>ihan Ton Yi Industrial Co., Ltd.</td> <td>Uni-President Trading (Kunshan) Co., Ltd.</td> <td>An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method</td> <td>(Sales)</td> <td></td> <td>(32)</td> <td>Within 22 days of statements settled twice a month</td> <td>ı</td> <td>I</td> <td>128</td> <td>, 836</td> <td>95</td> <td>'</td> | ihan Ton Yi Industrial Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | | (32) | Within 22 days of statements settled twice a month | ı | I | 128 | , 836 | 95 | ' |
| Beging President Enceptries Orbitals An investor company of the President Company wherefore a company of the President Enceptries Co., Ltd. Number of the Company of the President Enceptries Co., Ltd. President Enceptries Co., Ltd. An investor company of the President Enceptries Co., Ltd. President Enceptr | shan Ton Yi Industrial Co., Ltd. | Shanghai E & P Trading Co., Ltd. | An investee company of Cayman Nanlien Holding Ltd. accounted for under the equity method | Purchases | 202, 532 | 13 | 15 days after invoice date | ı | I | (13 | , 464) | (19) | ' |
| Shanghui E & P Trading Co., Lod. An invested company of Cyanab Nullion Purchases 15g, 161 113 bit 16 days after invoice due 7 | ng Ton Yi Industrial Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | | (86) | Within 22 days of statements settled twice a month | ı | I | 128 | , 552 | 86 | ' |
| Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Change he sident Enterprises Co., Ltd. An invester company of Unit-President Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co., Ltd. An invester company of Unit-President Changed he sident Enterprises Co | ng Ton Yi Industrial Co., Ltd. | Shanghai E & P Trading Co., Ltd. | An investee company of Cayman Nanlien Holding Ltd. accounted for under the equity method | Purchases | 159, 161 | 13 | 15 days after invoice date | ı | I |) | , 285) | (8) | ' |
| Chengelar Persident Enterprises Food An investee company of Unit-President Cop. (Sales) (1,373, 515) (85) Within 2 days of statements - - 19,499 Co., Lab. Candle Statements accounted for under the equity method Co., Lab. Candle Statements accounted for under the equity method an investee company of Unit-President Corp. (Sales) (1,138,900) (88) Within 2 days of statements - - 148,311 Zou, Lab. Candle Statements accounted for under the equity method an investee company of Unit-President Enterprises (Clima) Investment Corp. (Sales) (1,670,189) (18) Within 2 days of statements - - 148,311 Could An investee company of Unit-President Enterprises (Clima) Investment Corp. An investee company of Unit-President Enterprises (Clima) Investment Corp. (1,670,189) (19) Closes is accounts 30 days after accounts 30 days after accounts 30 days after accounted for under the equity method - <td>hou Ton Yi Industrial Co., Ltd.</td> <td>Guangzhou President Enterprises Co., Ltd.</td> <td>An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method</td> <td>(Sales)</td> <td></td> <td>(100)</td> <td>Within 22 days of statements settled twice a month</td> <td>ı</td> <td>I</td> <td>38</td> <td>, 529</td> <td>66</td> <td>'</td> | hou Ton Yi Industrial Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | | (100) | Within 22 days of statements settled twice a month | ı | I | 38 | , 529 | 66 | ' |
| Changeb President Enterprises Contains of Unit President Company of Unit President Enterprises Contain Company of Unit President Company of Unit Presid | ıgdu Ton Yi Industrial Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | | (99) | Within 22 days of statements settled twice a month | ı | I | 12 | , 499 | 37 | ' |
| Designate President Enterprises Co., Ltd. An investee company of Unit-President Trading (Hubel) Co., Ltd. Enterprises (China) Investment Corp. Enterprises (China) Inv | hwan Ton Yi Industrial Co., Ltd. | | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | | (95) | Within 22 days of statements settled twice a month | ı | I | 148 | , 341 | 95 | 1 |
| Uni-President Trading (Hube) Co., Ltd. An investee company of Uni-President Trading (Hube) Co., Ltd. An investee company of Uni-President Trading (Hube) Co., Ltd. An investee company of Uni-President Changsha President Enterprises Co., Ltd. An investee company of Uni-President Changsha President Enterprises Co., Ltd. An investee company of Uni-President Changsha President Enterprises Co., Ltd. An investee company of Uni-President Changsha President Enterprises Co., Ltd. An investee company of Uni-President Changsha President Enterprises Co., Ltd. An investee company of Uni-President Changsha President Enterprises Co., Ltd. An investee company of Uni-President Changsha President Enterprises Co., Ltd. An investee company of Uni-President Changsha President Enterprises Co., Ltd. An investee company of Uni-President Changsha President Enterprises Co., Ltd. An investee company of Uni-President Changsha President Enterprises Co., Ltd. An investee company of Uni-President Changsha President Enterprises Changsha Pre | jiang Ton Yi Industrial Co., Ltd. | | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | | (86) | Within 22 days of statements settled twice a month | ı | I | 37 | , 050 | 100 | ' |
| Changsha President Enterprises Co., Ltd. An investee company of Uni-President Corp. Changsha President Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni- | an President Enterprises Food Ltd. | Uni-President Trading (Hubei) Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | | (19) | Closes its accounts 30 days after the end of each month | ı | I | | 1 | I | |
| Changsha President Enterprises Co., Ltd. An investee company of Uni-President Corp. Beging President Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises Co., Ltd. Enterprises Co., Ltd. An investee company of Uni-President Corp. Enterprises (China) Investment Corp. Enterprises (China) Inves | nn President Enterprises Food Ltd. | Changsha President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (485, 062) | (9) | Closes its accounts 30 days after the end of each month | ı | I | 44 | , 435 | 28 | |
| Nanchang President Enterprises Co., Ltd. An investee company of Uni-President Corp. Beijing President Enterprises Drinks An investee company of Uni-President Co., Ltd. Beijing President Enterprises Co., Ltd. Beijing President Enterprises Co., Ltd. Brinchase President Enterprises Co., Ltd. Brinchase President Enterprises Co., Ltd. Brinchase President Enterprises Co., Ltd. Brinchase President Enterprises Co., Ltd. Brinchase President Enterprises Co., Ltd. Brinchase Co., Ltd. Brinchase President Enterprises Co., Ltd. Brinchase Co., Ltd. Bri | an President Enterprises Food , Ltd. | Changsha President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Purchases | 222, 131 | 4 | Closes its accounts 30 days after the end of each month | 1 | I |) | , 412) | (2) | I |
| Nanchang President Enterprises Co., Ltd. An investee company of Uni-President Begjing President Enterprises Drinks An investee company of Uni-President Co., Ltd. An investee company of Uni-President Begjing President Enterprises Co., Ltd. An investee company of Uni-President Co., Ltd. An investee company of Uni-President Co., Ltd. An investee company of Uni-President Co., Ltd. Co., Ltd. Co. Ltd. Co | an President Enterprises Food Ltd. | Nanchang President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | | (4) | Closes its accounts 30 days after the end of each month | ı | I | 21 | , 161 | 13 | |
| Beijing President Enterprises Drinks An investee company of Uni-President Corp. Co., Ltd. Beijing President Enterprises Chinks An investment Corp. Co., Ltd. Co., Ltd. | ın President Enterprises Food Ltd. | Nanchang President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Purchases | 151, 585 | ಣ | Closes its accounts 30 days after the end of each month | ı | I | 2 | , 706) | (1) | I |
| | n President Enterprises Food Ltd. | Beijing President Enterprises Drinks Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (134, 786) | (3) | Closes its accounts 30 days after the end of each month | ı | I | | 210 | ı | |

| | | | | | | | for difference in transaction | Description and reasons or difference in transaction | rec | recervable / (payable) | able) | |
|---|---|---|---------------------|----------------|--|--|-------------------------------|---|---------------|------------------------|---------------------------------------|------|
| | | | | Des | Description of transaction | saction | terms compared to | ared to | | 9 | rercentage or notes or accounts | |
| Purchases / sales company | Name of the counter-party | Reltionship | Purchases / (sales) | Amount | Percentage of net purchases / (sales) | net Credit Period | Unit Price | Credit Period | Amount | | receivable / (pavable) | Note |
| Wuhan President Enterprises Food Co., Ltd. | Yichang Ziquan Beverage Industries Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Purchases | \$ 918, 949 | 18 | Closes its acc | i | T | \$) | 982) | (13) | 1 |
| Wuhan President Enterprises Food Co., Ltd. | Wuhan President Packing Ind. Corp. | An investee company of President Packaging Holdings Ltd. accounted for under the equity method | Purchases | 218, 603 | 4 | Closes its accounts 30 days after the end of each month | ı | ı |) | 28, 073) | (2) | ı |
| Wuhan President Enterprises Food Co., Ltd. | Shanghai E & P Trading Co., Ltd. | An investee company of Cayman Nanlien Holding Ltd. accounted for under the equity method | Purchases | 123, 265 | 67 | Closes its accounts 30 days after the end of each month | ı | ı | \cup | 2, 606) | ı | ı |
| Jiangsu President Enterprises Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (585, 287) | (54) | Closes its accounts 30 days after the end of each month | ı | ı | 1 | 12, 883 | 88 | 1 |
| Jiangsu President Enterprises Co., Ltd. | Wuhan Zijiang President Enterprises Co., Ltd. | An investee company of Wuhan President Enterprises Co., Ltd. accounted for under the equity method | Purchases | 137, 427 | 19 | Closes its accounts 30 days after the end of each month | ı | I | \cup | 6, 414) | 8 | ı |
| Kunshan President Enterprises Food Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (2, 937, 898) | (63) | Closes its accounts 30 days after the end of each month | ı | I | 25 | 251, 882 | 52 | 1 |
| Kunshan President Enterprises Food Co., Ltd. | Shanghai President Coffee Co., Ltd. | An investee company of President Coffee (Cayman) Holdings Ltd. accounted for under the equity method | (Sales) | (818, 950) | (18) | Closes its accounts 30 days after the end of each month | ı | I | 16 | 167, 583 | 34 | ı |
| Kunshan President Enterprises Food Co., Ltd. | Uni-President Enterprises (China) Investment Corp. | An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method | (Sales) | (581, 825) | (12) | Closes its accounts 30 days after the end of each month | ı | I | 4 | 47, 833 | 10 | 1 |
| Kunming President Enterprises Food Co., Ltd. | Guiyang President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Purchases | 531, 546 | 24 | Closes its accounts 30 days after the end of each month | ı | I |) | 26, 432) | (11) | 1 |
| Kunning President Enterprises Food Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Purchases | 252, 673 | 11 | Closes its accounts 30 days after the end of each month | ı | I |) | 28, 447) | (11) | ı |
| Hefei President Enterprises Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (867, 700) | (12) | Closes its accounts 30 days after the end of each month | ı | I | | 74, 706 | 30 | ı |
| Hefei President Enterprises Co., Ltd. | Zhengzhou President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | 184, 031) | (3) | Closes its accounts 30 days after the end of each month | ı | I | es . | 35, 756 | 14 | ı |
| Hefei President Enterprises Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (161, 212) | (2) | Closes its accounts 30 days after the end of each month | ı | I | 27 | 26, 214 | 10 | ı |
| Hefei President Enterprises Co., Ltd. | Jinan President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Purchases | 1,007,644 | 23 | Closes its accounts 30 days after the end of each month | ı | I | | 50, 778) | (6) | ı |
| Hefei President Enterprises Co., Ltd. | Guilin Ziquan Beverage Industried Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Purchases | 388, 409 | 6 | Closes its accounts 30 days after the end of each month | ı | I | $\overline{}$ | 12, 801) | (2) | 1 |
| Hefei President Enterprises Co., Ltd. | Yantai Tongli Beverage Industries Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Purchases | 220, 587 | 5 | Closes its accounts 30 days after the end of each month | ı | I | \smile | 748) | ı | 1 |
| Hefei President Enterprises Co., Ltd. | Henan President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Purchases | 116, 005 | က | Closes its accounts 30 days after the end of each month | ı | I | \smile | 4, 078) | (1) | 1 |
| Hefei President Enterprises Co., Ltd. | Wuhan Zijiang President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. | Purchases | 106, 121 | 7 | Closes its accounts 30 days after the end of each month | ı | I | \cup | 7, 574) | (1) | I |

| Reltionship |
|---|
| An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method |
| An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method |
| An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method |
| An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method |
| An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method |
| An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method |
| An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method |
| An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method |
| An investee company of Cayman Nanlien Purchases Holdings Ltd. accounted for under the equity method |
| An investee company of Uni-President Purchases Enterprises (China) Investment Corp. accounted for under the equity method |
| An investee company of Uni-President Purchases Enterprises (China) Investment Corp. accounted for under the equity method |
| An investee company of Uni-President Purchases Enterprises (China) Investment Corp. accounted for under the equity method |
| An investee company of Wuhan President Purchases Enterprises Co., Ltd. accounted for under the equity method |
| An investee company of Ton Yi (China) Purchases Investment Co., Ltd. accounted for under the equity method |
| An investee company of Uni-President Purchases Enterprises (China) Investment Corp. accounted for under the equity method |
| An investee company of Uni-President Purchases Enterprises (China) Investment Corp. accounted for under the equity method |
| An investee company of Uni-President Purchases Enterprises (China) Investment Corp. accounted for under the equity method |
| An investee company of Uni-President Purchases Enterprises (China) Investment Corp. |

| . | 4 | Note | | 1 | | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı |
|-------------------------------|--------------------------------------|---------------------------|---|--|--|---|---|--|--|---|---|--|--|---|---|--|--|--|--|---|---|
| payaone) | Percentage of notes or | receivable / | - | 19 | | 4 | ı | (7) | (2) | (4) | (9) | (2) | (34) | 9 | (1) | (20) | (16) | (10) | (13) | (9) | (1) |
| receivable / (payable) | | Amount | 210) | 113, 120 | | 22, 191 | 1, 142 | 103, 637) | 31, 774) | 57, 106) | 99, 083) | 38, 529) | 113, 120) | 57, 604 | 15, 481) | 251, 882) | 201, 917) | 128, 836) | 163, 110) | 74, 706) | 12, 883) |
| , .5 | uo. | j. | € | | | | | \smile | \smile | \smile | \smile | \smile | \smile | | \smile | \smile | \smile | \smile | \smile | \smile | \cup |
| and reason | in transacti pared to ed party | Credit Period | | I | | I | I | I | I | I | I | I | I | I | I | I | I | I | I | I | I |
| for difference in transaction | terms compared to | Unit Price | | 1 | | ı | I | I | I | I | I | ı | ı | I | I | I | I | I | I | I | 1 |
| | F | Credit Period | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after | the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Within 22 days of statements settled twice a month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Within 22 days of statements settled twice a month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Within 22 days of statements settled twice a month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after |
| | Description of transaction | Percentage of net | 1 | (2) | | - - - - - - - - - - | (1) | 14 | 10 | 6 | 6 | ∞ | 39 | (2) | -1 | 21 | 18 | 16 | 6 | 9 | 4 |
| | Descri | Per Per | 982 | 1, 052, 333) | | 135, 924) | 112, 460) | 1,844,957 | 1, 394, 044 | 1, 203, 428 | 1, 183, 178 | 1, 088, 247 | 1,052,333 | 1,037,258) | 119, 308 | 2, 937, 898 | 2, 469, 786 | 2, 306, 277 | 1, 281, 355 | 867, 700 | 585, 287 |
| | | 9 | e | _ | , | \smile | \smile | | | | | | | \smile | | | | | | | |
| | | Purchases / (sales) | Purchases | (Sales) | | (Sales) | (Sales) | Purchases | Purchases | Purchases | Purchases | Purchases | Purchases | (Sales) | Purchases | Purchases | Purchases | Purchases | Purchases | Purchases | Purchases |
| | | Reltionshin | An investee company of Uni-President Enterprises (China) Investment Corp. | accounted for under the equity method An investee company of Uni-President | Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni- President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method | An investee company of Uni- President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method | 4 | An investee company of Uni- President Hong Kong Holdings Ltd. accounted for under the equity method | An investee company of Uni- President Hong Kong Holdings Ltd. accounted for under the equity method | An investee company of Uni- President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni- President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method | An investee company of Uni- President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President |
| | | Name of the counter-party | Wuhan President Enterprises Food | Fuzhou President Enterprises Co., Ltd. | | Uni-President Trading (Kunshan) Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | Zhangzhou Ton Yi Industrial Co., Ltd. | Nanning President Enterprises Co., Ltd. | Guilin Ziquan Beverage Industried Co., Ltd. | Zhanjiang President Enterprises Co., Ltd. | Huizhou Ton Yi Industrial Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (China) Investment Corp. | Kunshan President Enterprises Food Co., Ltd. | Hangzhou President Enterprises Co., Ltd. | Kunshan Ton Yi Industrial Co., Ltd. | Taizhou President Enterprises Co., Ltd. | Hefei President Enterprises Co., Ltd. | Jiangsu President Enterprises Co., Ltd. |
| | | Purchases / sales company | nks | Guangzhou President Enterprises | Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Fuzhou President Enterprises Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) |

| (aran(ard) | Percentage of notes or | _ | (payable) Note | (2) | (1) | 1 | (2) | 1 | 1 | 13 | - | (25) | (8) | (5) | (2) | 1 | (2) | (15) - | | (4) |
|-----------------------|---|-------------------|---------------------------|--|---|---|---|---|--|---|---|--|---|---|--|---|---|---|---|---|
| (aran(ad) aran maar | | | Amount | 25, 188) | 15, 124) | 1,036) | 22, 191) | ı | 10, 558 | 28, 447 | 9, 855 | 148, 341) | 48, 787) | 31, 102) | 12, 499) | 1, 142) | 11, 899) | 33, 268) | I | 9, 855) |
| | non | | eriod | \$ | \cup | \cup | \cup | | | | | \cup | \cup | \cup | \cup | $\overline{}$ | \smile | \cup | | $\overline{}$ |
| difference in tenence | terms compared to | non-related party | Credit Period | I | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | I | ı |
| for difference | for difference in transaction terms compared to | TIOII-IOII | Unit Price | | ı | ı | I | I | I | I | ı | 1 | ı | I | I | ı | ı | ı | ı | I |
| | *************************************** | | - i | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Within 22 days of statements settled twice a month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Within 22 days of statements settled twice a month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month |
| | 9 | Percentage of net | purchases / (sales) | e0 | 63 | 2 | П | 94 | | (3) | Ð | 21 | 14 | 13 | ∞ | 2 | 19 | 15 | 5 | 4 |
| | Ć | | Amount pu | \$ 444, 274 | 308, 763 | 227, 686 | 135, 924 | 1, 670, 189 | (1,074,405) | (252, 673) | (107, 408) | 1, 373, 515 | 902, 604 | 833, 778 | 536, 145 | 112, 460 | 476, 542 | 378, 447 | 112, 747 | 107, 408 |
| | | | Purchases / (sales) | Purchases | Purchases | Purchases | Purchases | Purchases | (Sales) | (Sales) | (Sales) | Purchases | Purchases | Purchases | Purchases | Purchases | Purchases | Purchases | Purchases | Purchases |
| | | ; | Reltionship | An investee company of Cayman Nanlien Holding Ltd. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method |
| | | ; | Name of the counter-party | Shanghai E & P Trading Co., Ltd. | Shenyang President Enterprises Co., Ltd. | Xuzhou President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Wuhan President Enterprises Food Co., Ltd. | Uni-President Enterprises (China) Investment Corp. | Kunning President Enterprises Food Co., Ltd. | Xinjiang President Enterprises Food Co., Ltd. | Szechwan Ton Yi Industrial Co., Ltd. | Shaanxi President Enterprises Co., Ltd. | Chongqing President Enterprises Co., Ltd. | Chengdu Ton Yi Industrial Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Akesu President Enterprises Co., Ltd. | Shaanxi President Enterprises Corp. | Henan President Enterprises Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. |
| | | | Purchases / sales company | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Hubei) Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | Chengdu President Enterprises Food Co., Ltd. | Xinjiang President Enterprises Food Co., Ltd. | Xinjiang President Enterprises Food Co., Ltd. | Xinjiang President Enterprises Food Co., Ltd. | Xinjiang President Enterprises Food Co., Ltd. |

| Relifionship An investee company of Uni-Presid accounted for under the equity me accounted for under the equity me has investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity me has investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity me An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity me An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity me An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity me An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity me An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity me An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity me An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity me An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity me An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity me An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity me An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity me An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity me An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity method Enterprises (China) Investment CA Ecounted for under the equity method the equity method An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity method the equity method An investee company of Uni-Presid Enterprises (China) Investment CA accounted for under the equity method the equity method | | Ê | 3 | | for difference in transaction terms compared to | n transaction pared to | Iecewab | Perceivable / (payable) Percentage of notes or | Jt |
|--|---|--------------|---------------------------------------|--|---|---------------------------|------------|--|------|
| Changsha President Enterprises Co., Ltd. Changsha President Enterprises Co., Ltd. Wuhan President Enterprises Food Co., Ltd. Wuhan President Enterprises Food Co., Ltd. Changah President Enterprises Food Co., Ltd. Chengda President Enterprises Food Co., Ltd. Chengda President Enterprises Food Co., Ltd. Xinjiang President Enterprises Food Co., Ltd. Xinjiang President Enterprises Food Co., Ltd. Ltd. Reijing President Enterprises Food Co., Ltd. Ltd. Beijing President Enterprises Food Co., Ltd. Ltd. Reijing President Enterprises Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Auhan Zijiang President Enterprises Co., Ltd. Co., Ltd. Co., Ltd. Auhan Zijiang President Enterprises Co., Ltd. Co., Ltd. Auhan Zijiang President Enterprises Co., Ltd. Co., Ltd. Auhan Zijiang President Enterprises Co., Ltd. Co., Ltd. Auhan Zijiang President Enterprises Co., Ltd. Co., Ltd. Auhan Zijiang President Enterprises Co., Ltd. Co., Ltd. Auhan Zijiang President Enterprises Co., Ltd. Co., Ltd. Auhan Zijiang President Enterprises Co., Ltd. Co., Ltd. Auhan Zijiang President Enterprises Co., Ltd. | | Amount | Percentage of net purchases / (sales) | action tet Credit Period | Unit Price Credit P | ed party Credit Period | Amount | receivable (payable) | Note |
| Changsha President Enterprises Co., Ltd. (Changsha President Enterprises Co., Ltd. Wuhan President Enterprises Food Co., Ltd. Uni-President Trading (Kunshan) Co., Ltd. Kunning President Enterprises Food Co., Ltd. Chengdu President Enterprises Food Co., Ltd. Chengdu President Enterprises Food Co., Ltd. Zhengzhou President Enterprises Food Co., Ltd. Kinjang President Enterprises Food Co., Ltd. Rejing President Enterprises Food Co., Ltd. Wuhan Zijiang President Enterprises Co., Ltd. Hefei President Enterprises Co., Ltd. Go., Ltd. Go., Ltd. Go., Ltd. Herie President Enterprises Co., Ltd. Annijang President Enterprises Co., Ltd. Annijang President Enterprises Co., Ltd. Annijang Ton Yi Industrial Co., Ltd. | p | \$ 122, 549 | 20 | Closes its accounts 30 days after the end of each month | | I | (\$ 5,089) | (1) | I |
| Changsha President Enterprises Co., Ltd. Wuhan President Enterprises Food Co., Ltd. Wuhan President Enterprises Food Co., Ltd. Lini-President Trading (Kunshan) Co., Ltd. Kumming President Enterprises Food Co., Ltd. Chengdu President Enterprises Food Co., Ltd. Zhengzhou President Enterprises Food Co., Ltd. Zhengzhou President Enterprises Food Co., Ltd. Meleii President Enterprises Food Co., Ltd. Kinjiang President Enterprises Food Co., Ltd. Kinjiang President Enterprises Co., Ltd. Kinjiang President Enterprises Co., Ltd. Go., Ltd. Guangzhou President Enterprises Co., Ltd. Annijiang Ton Yi Industrial Co., Ltd. Zhanjiang President Enterprises Co., Ltd. | of Uni-President (Sales) Investment Corp. | (243, 750) | (1) | Closes its accounts 30 days after the end of each month | ı | I | 9, 098 | 15 | ı |
| Wuhan President Enterprises Food Co., Ltd. Wuhan President Enterprises Food Co., Ltd. Chength President Enterprises Food Co., Ltd. Xinjang President Enterprises Food Co., Ltd. Chength President Enterprises Food Co., Ltd. Zhengzhou President Enterprises Food Co., Ltd. Zhengzhou President Enterprises Food Co., Ltd. Anijang President Enterprises Food Co., Ltd. Co., Ltd. Co., Ltd. Guangzhou President Enterprises Co., Ltd. Helei President Enterprises Co., Ltd. Helei President Enterprises Co., Ltd. Anijang President Enterprises Co., Ltd. Co., Ltd. Co., Ltd. Anijang President Enterprises Co., Ltd. Anijang President Enterprises Co., Ltd. Anijang President Enterprises Co., Ltd. Anijang President Enterprises Co., Ltd. Anijang President Enterprises Co., Ltd. Anijang President Enterprises Co., Ltd. | of Uni-President Purchases Investment Corp. | 763, 367 | 35 | Closes its accounts 30 days after the end of each month | 1 | I | (65, 240) | (30) | ı |
| Wuhan President Enterprises Food Co., Ltd. Uni-President Trading (Kunshan) Co., Ltd. Chengdu President Enterprises Food Co., Ltd. Xinjiang President Enterprises Food Co., Ltd. Zhengzhou President Enterprises Food Co., Ltd. Zhengzhou President Enterprises Food Co., Ltd. Amijiang President Enterprises Drinks Co., Ltd. Kinjiang President Enterprises Co., Ltd. Hefei President Enterprises Co., Ltd. Hefei President Enterprises Co., Ltd. Guangzhou President Enterprises Co., Ltd. Annijiang Ton Yi Industrial Co., Ltd. Zhanjiang Ton Yi Industrial Co., Ltd. | of Uni-President (Sales) Investment Corp. r the equity method | (151, 585) | (4) | Closes its accounts 30 days after the end of each month | 1 | I | 5, 706 | 6 | I |
| Uni-President Trading (Kunshan) Co., Ltd. Kumning President Enterprises Food Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Reijing President Enterprises Food Co., Ltd. Kinjang President Enterprises Food Co., Ltd. Kinjang President Enterprises Co., Ltd. Kinjang President Enterprises Co., Ltd. Co., Ltd. Guangzhou President Enterprises Co., Ltd. Activated Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Co., Ltd. Annijang President Enterprises Co., Ltd. Co., L | of Uni-President Purchases Investment Corp. | 324, 955 | 15 | Closes its accounts 30 days after the end of each month | I | I | (21, 161) | (10) | I |
| Kumming President Enterprises Food Co., Ltd. Chengdu President Enterprises Food Co., Ltd. Zhengzhou President Enterprises Food Co., Ltd. Seijing President Enterprises Drinks Co., Ltd. Xinjiang President Enterprises Drinks Co., Ltd. Kinjiang President Enterprises Food Co., Ltd. Hefei President Enterprises Co., Ltd. Guangzhou President Enterprises Co., Ltd. Guangzhou President Enterprises Co., Ltd. Annijiang Ton Yi Industrial Co., Ltd. | of Uni-President (Sales) Investment Corp. r the equity method | (227, 686) | (09) | Closes its accounts 30 days after the end of each month | ı | I | 1,036 | 100 | ı |
| Chengdu President Enterprises Food Co., Ltd. Zhengzhou President Enterprises Food Co., Ltd. Zhengzhou President Enterprises Co., Ltd. Xinjiang President Enterprises Drinks Co., Ltd. Xinjiang President Enterprises Food Co., Ltd. Hefei President Enterprises Co., Ltd. Hefei President Enterprises Co., Ltd. Guangzhou President Enterprises Co., Ltd. Annijiang Ton Yi Industrial Co., Ltd. Annijiang Ton Yi Industrial Co., Ltd. | of Uni-President (Sales) Investment Corp. r the equity method | (531, 546) | (86) | Closes its accounts 30 days after the end of each month | I | I | 26, 432 | 100 | I |
| Xinjiang President Enterprises Food Co., Ltd. Zhengzhou President Enterprises Co., Ltd. Xinjiang President Enterprises Drinks Co., Ltd. Hefei President Enterprises Food Co., Ltd. Hefei President Enterprises Co., Ltd. Guangzhou President Enterprises Co., Ltd. Guangzhou President Enterprises A. Zhanjiang Ton Yi Industrial Co., Ltd. Nanchane President Enterprises Co., Ltd. | of Uni-President (Sales) Investment Corp. r the equity method | (902, 604) | (99) | Closes its accounts 30 days after the end of each month | 1 | I | 48, 787 | 57 | I |
| Zhengzhou President Enterprises Co., Ltd. Beijing President Enterprises Drinks Co., Ltd. Xinjang President Enterprises Food Co., Ltd. Hefei President Enterprises Co., Ltd. Kuhan Zijiang President Enterprises Co., Ltd. Guangzhou President Enterprises Zhanjiang Ton Yi Industrial Co., Ltd. | of Uni-President (Sales) Investment Corp. r the equity method | (378, 447) | (28) | Closes its accounts 30 days after the end of each month | I | I | 33, 268 | 39 | I |
| Beijing President Enterprises Drinks Co., Ltd. Xinjiang President Enterprises Food Co., Ltd. Hefei President Enterprises Co., Ltd. Wuhan Zijiang President Enterprises Co., Ltd. Guangzhou President Enterprises Zhanjiang Ton Yi Industrial Co., Ltd. Nanchane President Enterprises Co., Ltd. | of Uni-President (Sales) Investment Corp. r the equity method | (1,463,497) | (10) | Closes its accounts 30 days after the end of each month | ı | I | 13, 309 | 69 | I |
| Kinjiang President Enterprises Food Co., Ltd. Hefei President Enterprises Co., Ltd. Wuhan Zijiang President Enterprises Co., Ltd. Guangzhou President Enterprises Co., Ltd. A Zhanjiang Ton Yi Industrial Co., Ltd. A | of Uni-President (Sales) Investment Corp. r the equity method | (142, 805) | (1) | Closes its accounts 30 days after the end of each month | I | I | ' | I | I |
| Hefei President Enterprises Co., Ltd. Wuhan Zijiang President Enterprises Co., Ltd. Guangzhou President Enterprises Co., Ltd. A Zhanjiang Ton Yi Industrial Co., Ltd. | of Uni-President (Sales) Investment Corp. r the equity method | (112, 747) | (2) | Closes its accounts 30 days after the end of each month | I | I | ' | I | I |
| Wuhan Zijiang President Enterprises Co., Ltd. Guangzhou President Enterprises Co., Ltd. / Zhanjiang Ton Yi Industrial Co., Ltd. / Nanchane President Enterprises Co., Ltd. / | of Uni-President (Sales) Investment Corp. | (116,005) | (9) | Closes its accounts 30 days after the end of each month | 1 | I | 4,078 | 21 | ı |
| Guangzhou President Enterprises Co., Ltd. A Zhanjiang Ton Yi Industrial Co., Ltd. Nanchare President Enterprises Co., Ltd. | of Wuhan President Purchases L. accounted for under | 474, 596 | 32 | Closes its accounts 30 days after the end of each month | 1 | I | (27, 344) | (9) | ı |
| Zhanjiang Ton Yi Industrial Co., Ltd. Nanchang President Emerorises Co., Ltd. | of Uni-President (Sales) Investment Corp. r the equity method | (1,183,178) | (86) | Closes its accounts 30 days after the end of each month | 1 | I | 99, 083 | 100 | ı |
| Nanchang President Enterprises Co., Ltd. | of Ton Yi (China) Purchases I. accounted for under | 1,138,900 | 86 | Within 22 days of statements settled twice a month | ı | I | (37, 050) | (61) | I |
| | of Uni-President (Sales) Investment Corp. | (763, 367) | (13) | Closes its accounts 30 days after the end of each month | ı | I | 65, 240 | 47 | 1 |

| | | | | | | | | Description and reasons | d reasons | l jai | Notes or accounts receivable / (navable) | nts able) | |
|---|---|---|---------------------|----------------|----------------------------|--|--|-------------------------------|---------------|-----------|---|------------------------|------|
| | | | | | | | | for difference in transaction | transaction | | Do. | dontogo of | |
| | | | | | | | | terms compared to | ared to | | 2 | notes or | |
| | | | | | Description of transaction | of transaction | nu | non-related party | l party | | | accounts | |
| Purchases / sales company | Name of the counter-party | Reltionship | Purchases / (sales) | Amount | | Percentage of net purchases / (sales) | Credit Period | Unit Price | Credit Period | Amount | - | receivable / (pavable) | Note |
| Changsha President Enterprises Co., Ltd. | Nanchang President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp | Purchases | \$ 243 | 750 | 1 | Closes its accounts 30 days after the end of each month | i İ | ı | \$ | (860 | (2) | 1 |
| Changsha President Enterprises Co., Ltd. | Wuhan President Enterprises Food Co., Ltd. | accounted for under the equity method accounted for under the entire of the second of the second of the second of the equity method accounted for under the equity method | (Sales) | (222 | 222, 131) | (4) (| Closes its accounts 30 days after the end of each month | ı | I | 1 | 11, 412 | ∞ | 1 |
| Co., Ltd. | Wuhan President Enterprises Food Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the entity method | Purchases | 485 | 485, 062 | 14 0 | Closes its accounts 30 days after the end of each month | ı | I | 9 | 44, 435) | (6) | 1 |
| Changsha President Enterprises Co., Ltd. | Changsha President Packaging Ind. Corp. | An investee company of President Packing Holdings Ltd. accounted for under the equity method | Purchases | 204 | 204, 338 | 9 | Closes its accounts 30 days after the end of each month | 1 | I | | 33, 538) | (7) | ı |
| Nanning President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (1,394,044) | | (94) | Closes its accounts 30 days after the end of each month | ı | I | 05 | 31, 774 | 88 | ı |
| Jinan President Enterprises Co., Ltd. | Hefei President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (1,007,644) | | (43) | Closes its accounts 30 days after the end of each month | ı | I | 43 | 50, 778 | 15 | ı |
| Jinan President Enterprises Co., Ltd. | Zhengzhou President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | 919) | 676, 245) (| (29) | Closes its accounts 30 days after the end of each month | ı | I | 20 | 204, 993 | 61 | ı |
| Jinan President Enterprises Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (363 | 363, 240) (| (16) | Closes its accounts 30 days after the end of each month | ı | I | | 52, 099 | 16 | ı |
| Jinan President Enterprises Co., Ltd. | Shenyang President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (132 | 132, 887) | (9) | Closes its accounts 30 days after the end of each month | 1 | I | 1 | 12, 322 | 4 | ı |
| Akesu President Enterprises Co., Ltd. | Xinjiang President Enterprises Food Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (476 | | | Closes its accounts 30 days after the end of each month | ı | I | 1 | 11, 899 | 97 | ı |
| Akesu President Enterprises Co., Ltd. | Sanshui Jianlibao Commerce Co., Ltd | An investee company of Cayman President Holdings Ltd. accounted for under the equity method | (Sales) | (221 | 221, 276) | (31) | Closes its accounts 30 days after the end of each month | ı | I | | 357 | က | I |
| Baiyin President Enterprises Co., Ltd. | Sanshui Jianlibao Commerce Co., Ltd | An investee company of Cayman President Holdings Ltd. accounted for under the equity method | (Sales) |) 276 | 276, 704) (1 | (100) | Closes its accounts 30 days after the end of each month | ı | I | 04 | 27, 002 | 100 | ı |
| Hangzhou President Enterprises Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (2,469,786) | | (62) | Closes its accounts 30 days after the end of each month | ı | I | 20 | 201, 917 | 66 | ı |
| Taizhou President Enterprises Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (1, 281, 355) | | (89) | Closes its accounts 30 days after the end of each month | ı | I | 16 | 163, 110 | 83 | I |
| Taizhou President Enterprises Co., Ltd. | Uni-President Enterprises (China) Investment Corp. | An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method | (Sales) | (478 | 478, 074) | (22) | Closes its accounts 30 days after the end of each month | ı | I | 64 | 25, 495 | 13 | ı |
| Taizhou President Enterprises Co., Ltd. | Taizhou Ton Yi Industrial Co., Ltd. | An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method | Purchases | 1,804,515 | | 100 | Within 22 days of statements settled twice a month | ı | I |) 18 | 182, 969) | (100) | ı |
| Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd. | Shenyang President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (547 | 547, 487) (1 | (100) | Closes its accounts 30 days after the end of each month | ı | I | | 7, 891 | 100 | ı |
| Yantai Tongli Beverage Industries Co., Ltd. | Hefei President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (220 | 220, 587) | (72) | Closes its accounts 30 days after the end of each month | ı | I | | 748 | - | ı |

Notes or accounts receivable / (payable)

| | | | | | | | torne dominant to | transaction trad to | 1 | Percentage of | |
|---|--|---|---------------------|---------------|----------------------------|--|-------------------|------------------------|---------|---------------|------|
| | | | | | | | erms compa | oi naii | | notes or | |
| | | | | Desc | Description of transaction | action | non-related party | party | | accounts | |
| | | | | | Percentage of net | et | | | | receivable / | |
| Purchases / sales company | Name of the counter-party | Reltionship | Purchases / (sales) | Amount | purchases / (sales) | es) Credit Period | Unit Price Cr | Credit Period | Amount | (payable) | Note |
| Shijiazhuang President Enterprises Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (\$ 445, 413) | (94) | Closes its accounts 30 days after the end of each month | l €÷ | € | 65, 314 | 100 | I |
| Changchun President Enterprises Co., Ltd. | Shenyang President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (241, 958) | (87) | Closes its accounts 30 days after the end of each month | ı | I | 2, 399 | 86 | ı |
| Shanghai E & P Trading Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity metho | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (444, 274) | (16) | Closes its accounts 30 days after the end of each month | ı | I | 25, 188 | 29 | ı |
| Shanghai E & P Trading Co., Ltd. | Kunshan Ton Yi Industrial Co., Ltd. | An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method | (Sales) | (202, 532) | (4) | 15 days after invoice date | ı | I | 13, 464 | 16 | ı |
| Shanghai E & P Trading Co., Ltd. | Beijing Ton Yi Industrial Co., Ltd. | An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method | (Sales) | (159, 161) | (9) | 15 days after invoice date | ı | I | 7, 285 | ∞ | ı |
| Shanghai E & P Trading Co., Ltd. | Taizhou Ton Yi Industrial Co., Ltd. | An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method | (Sales) | (140, 218) | (2) | 15 days after invoice date | ı | ı | 9, 489 | 11 | I |
| Shanghai E & P Trading Co., Ltd. | Chongqing President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (138, 342) | (2) | Closes its accounts 30 days after the end of each month | ı | ı | 15, 563 | 18 | I |
| Shanghai E & P Trading Co., Ltd. | Wuhan President Enterprises Food Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (123, 265) | (2) | Closes its accounts 30 days after the end of each month | ı | I | 2, 606 | က | 1 |
| Shanghai E & P Trading Co., Ltd. | Guilin Ziquan Beverage Industried Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (106, 776) | (4) | Closes its accounts 30 days after the end of each month | ı | ı | 6, 732 | ∞ | |
| Shanghai E & P Trading Co., Ltd. | Yichang Ziquan Beverage Industries Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | (Sales) | (103, 162) | (4) | Closes its accounts 30 days after the end of each month | ı | I | 6, 062 | 2 | |

Notes or accounts receivable / (payable)

Description and reasons for difference in transaction

(Note 2)Foreign currencies are translated into New Taiwan Dollars using the following exchanges: Ending balances of receivable and payable are translated using the exchange rates for the year ended December 31, 2016 (USD:NTD 1: 32.24, CYN:NTD 1: 4.850, TBH:NTD 1: 0.9136)

Amounts of transactions are translated using the average exchange rates for the year ended December 31, 2016 (USD:NTD 1: 4.850, TBH:NTD 1: 0.9136) (Note 1)The above terms are in accordance with the Company's policy on credit management. Please refer to Note.7 "RELATED PARTY TRANSACTIONS"

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Receivable from related parties reaching \$100 million or 20% of paid-in capital or more

December 31, 2016

Table 6

Expressed in thousands of NTD

| | | | | | | Oronduo | Organdus socialismos | • | |
|--|--|--|--|--|------------------|---------|----------------------|-------------|---------------|
| | | | | | | Overane | receivables | | |
| | | | of the contract of the contrac | the state of the s | | | Action adopted | 2 | 7 T |
| The name of the Community | Nome of the country more | Dolotionchin | Other receivables - related party | ated party | É | | for overdue | Subsequent | Allowance for |
| Uni-President Enterprises Corp. | Uni-President Cold Chain Corp. | An investee company accounted for under | ŀ | \$ 913, 727 | 1 uillovel 1 ate | - 8: | accounts. | \$ 913, 727 | - |
| | | the equity method | | | | ÷ | | | + |
| Uni-Fresident Enterprises Corp. | l ung Ang Enterprises Corp. | An investee company of Kar Yu investment Co., Ltd. accounted for under the equity method | Accounts receivable | 429, 462 | 13. 21 | I | I | 429, 462 | I |
| Uni-President Enterprises Corp. | President Chain Store Corp. | An investee company accounted for under the equity method | Accounts receivable | 354, 457 | 10.05 | I | I | 354, 457 | I |
| Uni-President Enterprises Corp. | Retail Support International Corp. | An investee company accounted for under the equity method | Accounts receivable | 352, 495 | 8.96 | I | I | 352, 421 | ı |
| Uni-President Enterprises Corp. | Huei Tung Enterprises Corp. | Same Chairman with Nanlien International Corp. | Accounts receivable | 272, 838 | 4.31 | I | I | 187, 082 | ı |
| Uni-President Enterprises Corp. | Tung Shun Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | Accounts receivable | 214, 593 | 5.60 | ı | I | 214, 593 | I |
| Uni-President Enterprises Corp. | Tun Hsiang Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | Accounts receivable | 207, 987 | 5.36 | I | I | 207, 987 | I |
| Uni-President Enterprises Corp. | Tung Yi Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | Accounts receivable | 149, 448 | 5.50 | I | ı | 149, 448 | I |
| Uni-President Enterprises Corp. | Kuan Chan Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | Accounts receivable | 136, 640 | 6.95 | I | ı | 136, 640 | I |
| Uni-President Enterprises Corp. | Tung Chan Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | Accounts receivable | 129, 983 | 9.64 | I | I | 129, 983 | I |
| Cayman President Holdings Ltd. | Uni-President Foodstuff (BVI) Holdings Ltd. | An investee company of Cayman President Holdings Ltd. accounted for under the equity method | Other receivables | 455, 048 | I | 1 | ı | I | I |
| Kai Yu Investment Co., Ltd. | Kai Nan Investment Co., Ltd. | An investee company accounted for under the equity method | Other receivables | 100, 340 | I | I | I | I | I |
| President International Development Corp. | President Property Corp. | An investee company of President International Development Corp. accounted for under the equity method | Other receivables | 183, 000 | I | I | I | I | I |
| Uni-President Development Corp. | Time Square Internation Co., Ltd. | An associates company of Prince Housing Development Corp. accounted for under the equity method | Accounts receivable | 117, 709 | 3. 25 | I | I | I | I |
| Uni-President Development Corp. | Time Square Internation Co., Ltd. | An associates company of Prince Housing Development Corp. accounted for under the equity method | Long-term receivables | 588, 602 | I | I | I | I | I |

| | | | | | | 0,000 | con vacues | | |
|--|--|--|-----------------------------------|-------------|---------------|--------|-------------------------------|-------------|-------------------|
| | | | Other receivables - related party | ated party | | 1 | Action adopted for overdue | Subsequent | Allowance for |
| The name of the Company | Name of the counter-party | Relationship | General ledger account | Amount | Turnover rate | Amount | accounts | collections | doubtful accounts |
| Uni-President Development Corp. | Uni-President Department Stores Corp. | An investee company of President Chain Store Corp. accounted for under the equity method | | \$ 131, 163 | 1 | | 1 | | |
| Ton-Yi Industrial Corp. | Cayman Ton Yi Industrial Holdings Ltd. | An investee company of Ton-Yi Industrial Corp. accounted for under the equity method | Accounts receivable | 390, 298 | 9.11 | I | I | 390, 298 | ı |
| Ton-Yi Industrial Corp. | Fujian Ton Yi Tinplate Co., Ltd. | An investee company of Cayman Fujian Ton Yi Industrial Holdings Ltd. accounted for under the equity method | Accounts receivable | 186, 748 | 2. 78 | I | I | 186, 748 | I |
| President Chain Store Corp. | Wisdom Distribution Services Corp. | An investee company of President Chain Store Corp. accounted for under the equity method | Other receivables | 565, 378 | I | I | I | 298, 299 | ı |
| President Chain Store Corp. | Icash Payment Systems Ltd. | An investee company of President Chain Store Corp. accounted for under the equity method | Other receivables | 136, 493 | I | I | I | 3,882 | I |
| Presco Netmarketing Inc. | Tone Sang Construction Corp. | An investee company accounted for under the equity method | Other receivables | 100,000 | ı | I | I | ı | ı |
| Tung Ang Enterprises Corp. | Tun Hsiang Enterprises Corp. | An investee company of Nanlien International Corp. accounted for under the equity method | Accounts receivable | 232, 353 | 5.05 | I | I | 30, 928 | ı |
| Tung Ang Enterprises Corp. | President Chain Store Corp. | An investee company accounted for under the equity method | Accounts receivable | 170,617 | 11.67 | ı | I | I | I |
| Uni-President Superior Commissary Corp. | President Chain Store Corp. | An investee company accounted for under the equity method | Accounts receivable | 553, 533 | 6.03 | ı | I | 280, 136 | I |
| President Information Corp. | President Chain Store Corp. | An investee company accounted for under the equity method | Accounts receivable | 164, 456 | 4.97 | I | I | 139, 560 | I |
| President Information Corp. | Uni-President Superior Commissary Corp. | An investee company of President Chain Store Corp. accounted for under the equity method | Other receivables | 100, 000 | ı | I | ı | ı | 1 |
| Uni-President Department Stores Corp. | Uni-President Superior Commissary Corp. | An investee company of President Chain Store Corp. accounted for under the equity method | Other receivables | 150, 000 | I | I | I | I | ı |
| Lien Bo Enterprises Corp. | President Chain Store Corp. | An investee company accounted for under the equity method | Accounts receivable | 123, 408 | 8.83 | I | I | I | ı |
| Tun Hsiang Enterprises Corp. | Presicarre Corp. | An investee company accounted for under the equity method | Accounts receivable | 110, 914 | 5. 45 | I | I | I | ı |
| Chieh Shun Transport Corp. | President Transnet Corp. | An investee company of President Chain Store Corp. accounted for under the equity method | Accounts receivable | 163, 954 | 6.32 | I | I | 133, 076 | 1 |
| Books.com. Co., Ltd. | President Chain Store Corp. | An investee company accounted for under the equity method | Other receivables | 158, 401 | I | I | I | 158, 401 | ı |
| Cayman Ton Yi Industrial Holdings Ltd. | Fujian Ton Yi Tinplate Co., Ltd. | An investee company of Cayman Fujian Ton Yi Industrial Holdings Ltd. accounted for under the equity method | Accounts receivable | 380, 674 | 7.64 | I | I | 380, 674 | ı |
| Chengdu Ton Yi Industrial Packing Co., Ltd. | Chengdu Ton Yi Industrial Co., Ltd. | An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method | Other receivables | 186, 302 | ı | I | ı | ı | 1 |

Table 6 Page 2

Action adopted

| | | | Other receivables - related party | ated party | | | for overdue | Subsequent | Allowance for |
|---|---|--|-----------------------------------|-------------|---------------|--------|-------------|-------------|-------------------|
| The name of the Company | Name of the counter-party | Relationship | General ledger account | Amount | Turnover rate | Amount | accounts | collections | doubtful accounts |
| Uni-President Asia Holdings Ltd. | Kunshan President Enterprises Food Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | \$ 483, 193 | | 1 | I | | € |
| Uni-President Enterprises (China) Investment Corp. | Hangzhou President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 2, 274, 585 | I | I | I | I | ı |
| Uni-President Enterprises (China) Investment Corp. | Shaanxi President Enterprises Corp. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 1, 771, 727 | ı | I | I | I | ı |
| Uni-President Enterprises (China) Investment Corp. | Hefei President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 1, 370, 918 | I | I | I | I | I |
| Uni-President Enterprises (China) Investment Corp. | Kunshan President Enterprises Food Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 1, 265, 731 | I | I | I | I | I |
| Uni-President Enterprises (China) Investment Corp. | Jiangsu President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 1, 216, 592 | I | I | ı | I | I |
| Uni-President Enterprises (China) Investment Corp. | Shanxi President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 1, 083, 018 | ı | I | ı | I | ı |
| Uni-President Enterprises (China) Investment Corp. | Shijiazhuang President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 955, 875 | I | I | I | I | I |
| Uni-President Enterprises (China) Investment Corp. | Ningxia Uni-President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 821, 336 | 1 | I | I | I | ı |
| Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (Hutubi) Tomato Products Technology Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 769, 369 | I | I | I | I | I |
| Uni-President Enterprises (China) Investment Corp. | Uui-President Enterprises (Shanghai) Drink & Food Co., Ltd. | Uui-President Enterprises (Shanghai) An investee company of Uni-President Drink & Food Co., Ltd. Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 734, 985 | I | I | I | I | I |
| Uni-President Enterprises (China) Investment Corp. | Changchun President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 701, 288 | I | I | I | ı | ı |
| Uni-President Enterprises (China) Investment Corp. | Jinan President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 700, 714 | I | I | I | ı | ı |
| Uni-President Enterprises (China) Investment Corp. | Shenyang President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 673, 685 | I | I | ı | I | I |
| Uni-President Enterprises (China) Investment Corp. | Baiyin President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 572, 891 | I | ı | ı | I | 1 |

| | | | other baselon and an income an income and an income and an income and an income an income an income and an income and an income and an income and an income an income and an income and an income and an income and an income an income and an income an income and an income an income and an income an income and an income an income and an income an income and an income an income and an income an income and an income an income and an income an income and an income an income and an income an income an income and an income an income an income an income and an income an income an income an income an income an income an income an income an income an income an income an income an income an income an income an income an income an inc | 100 | | | Action adopted | - | |
|---|---|---|--|--------------------|---------------|--------|----------------|---------------------------|------------------------------------|
| The name of the Company | Name of the counter-party | Relationship | General ledger account | ed party Amount | Turnover rate | Amount | accounts | Subsequent collections | Allowance lor doubtful accounts |
| Uni-President Enterprises (China) | Guiyang President Enterprises | An investee company of Uni-President | Other receivables \$ | | 1 | - | - | 1 | |
| Investment Corp. | Co., Ltd. | Enterprises (China) Investment Corp. accounted for under the equity method | | | | | | | |
| Uni-President Enterprises (China) Investment Corp. | Henan President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 529, 255 | I | ı | I | I | 1 |
| Uni-President Enterprises (China) Investment Corp. | Xuzhou President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the centify method | Other receivables | 383, 464 | ı | ı | I | I | I |
| Uni-President Enterprises (China) Investment Corp. | Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 294, 690 | ı | I | I | I | 1 |
| Uni-President Enterprises (China) Investment Corp. | Uni-President Trading (Kunshan) Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 282, 783 | I | I | I | I | I |
| Uni-President Enterprises (China) Investment Corp. | Uni-President Enterprises (TianJin) Co., Ltd | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 197, 853 | I | I | I | I | ı |
| Uni-President Enterprises (China) Investment Corp. | Harbin President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 138, 642 | I | ı | I | I | I |
| Uni-President (Thailand) Ltd. | Uni-President Marketing Co., Ltd. | An investee company of Uni-President (Thailand) Ltd. accounted for under the equity method | Accounts receivable | 187, 092 | 5.63 | ı | 1 | 18, 428 | 1 |
| Uni-President (Vietnam) Co., Ltd. | Tribeco Binh Duong Co., Ltd. | An investee company of Uni-President (Vietnam) Co., Ltd. accounted for under the equity method | Other receivables | 565, 119 | I | I | I | I | I |
| Uni-President (Vietnam) Co., Ltd. | Uni-President Vietnam Aquatic Breeding Co., Ltd. | An investee company of Uni-President (Vietnam) Co., Ltd. accounted for under the equity method | Other receivables | 272, 646 | ı | ı | 1 | I | ı |
| Kunshan President Enterprises Food Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Accounts receivable | 251, 882 | 22. 65 | ı | I | T | I |
| Kunshan President Enterprises Food Co., Ltd. | Shanghai President Coffee Co., Ltd. | An investee company of President Coffee (Cayman) Holdings Ltd. accounted for under the equity method | Accounts receivable | 167, 583 | 5.02 | I | I | I | I |
| Guangzhou President Enterprises Co., Ltd. | Fuzhou President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Accounts receivable | 113, 120 | 4.84 | ı | I | I | 1 |
| Guangzhou President Enterprises Co., Ltd. | Hangzhou President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 464, 363 | ı | I | ı | I | 1 |
| Guangzhou President Enterprises Co., Ltd. | Hefei President Enterprises Co., Ltd. | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | Other receivables | 394, 708 | I | I | ı | ı | ı |

Overdue receivables

| Allowance for | ď | ₩ | ı | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | |
|-----------------------------------|---------------------------|---|---|---|---|---|---|---|---|---|---|---|-----|
| Action adopted Subsequent | | ₩ | ı | ı | ı | ı | ı | ı | ı | ı | ı | ı | |
| Ac | Amount | | ı | ı | ı | 1 | ı | ı | ı | ı | ı | ı | |
| | Turnover rate | | | | - 09 | | | 93 6.43 | 14. 38 | 8.63 | - 21 | | I |
| s - related party | nt Amount | \$ | 232, 181 | 924, 082 | 1, 127, 450 | 418, 623 | 162, 527 | 204, 993 | 201, 917 | 163, 110 | 366, 847 | 185, 745 | 000 |
| Other receivables - related party | General ledger account | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Other receivables | Accounts receivable | Accounts receivable | Accounts receivable | Other receivables | Other receivables | |
| | Relationship | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method | |
| | Name of the counter-party | Hainan President Enterprises Co., Ltd. | Wuhan President Enterprises Food Co., Ltd. | Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Shijiazhuang President Enterprises Co., Ltd. | Hainan President Enterprises Co., Ltd. | Zhengzhou President Enterprises Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Jinan President Enterprises Co., Ltd. | Yantai Tongli Beverage Industries Jinan President Enterprises Co., Ltd. Co., Ltd. | |
| | The name of the Company | Guangzhou President Enterprises Co., Ltd. | Uni-President Trading (Hubei) Co., Ltd. | Nanchang President Enterprises Co., Ltd. | Beijing President Enterprise Drink & Food Co., Ltd. | Beijing President Enterprise Drink & Food Co., Ltd. | Zhanjiang President Enterprises Co., Ltd. | Jinan President Enterprises Co., Ltd. | Hangzhou President Enterprises Co., Ltd. | Taizhou President Enterprises Co., Ltd. | Taizhou President Enterprises Co., Ltd. | Yantai Tongli Beverage Industries Co., Ltd. | |

(Note) Foreign currencies are translated into New Taiwan Dollars using the exchange rates as of report date. (USD:NTD 1:32.25, CYN:NTD 1:4.644, TBH:NTD 1:0.9003, VND:NTD 1:0.001416).

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Derivative financial instrument transaction

December 31, 2016

Table 7

Expressed in thousands of NTD

| The name of the company | Derivative financial instruments | Contract amount (thousand dollars) | isand dollars) | Book value | |
|---|---|------------------------------------|----------------|------------|--|
| ScinoPharm Taiwan Ltd. | Forward exchange contracts-buy NTD sell USD | nsp | 6, 940 (\$ | 2,822) | |
| Tait Marketing & Distribution Co., Ltd. | Forward exchange contracts-buy USD sell NTD | NSD | 3,618 | 1,716 | |
| President Nisshin Corp. | Forward exchange contracts-buy USD sell NTD | nsd | 2, 230 | 784 | |
| President International Development Corp. | Unsecured Bond | NTD | 44, 725 | 47, 453 | |
| President International Development Corp. | Convertible Bonds | NTD | 50,100 | 50,125 | |
| President (BVI) International Holdings Ltd. | Commodity Transaction Advisor | nsp | 4,053 | 159, 120 | |
| President (BVI) International Holdings Ltd. | Equity linked notes | nsp | 5,000 | 157, 219 | |

(Note 1) As of December 31, 2016, the remaining balance of derivative financial instruments held for transaction that was due was zero, and the net loss recognised on derivative financial instrument transactions was \$5,492. (Note 2) For the year ended December 31, 2016, the Company's subsidiaries recognized a net gain of \$51,390 as a result of derivative financial instrument transactions. (Note 3) Foreign currencies are translated into New Taiwan Dollars. Exchange rates of foreign currencies indicated as of report date were as follows: USD:NTD 1:32.25.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Significant inter-company transactions during the reporting periods

For the year ended December 31, 2016

Table 8

Expressed in thousands of NTD

Transaction terms

| Number (Note2) | Name of counternarty | Name of transaction narties | Relationship (Note 3) | General ledger | Amount | Transaction terms | total consolidated revenue or total assers (Note 4) |
|----------------|---------------------------------|------------------------------------|-----------------------|---------------------|-------------|---|---|
| 0 | Uni-President Enterprises Corp. | Uni-President Cold Chain Corp. | | Sales \$ | 7, 500, 408 | Closes its accounts 30 days after the end of each month | 2% |
| 0 | Uni-President Enterprises Corp. | Uni-President Cold Chain Corp. | 1 | Accounts receivable | 913, 727 | | I |
| 0 | Uni-President Enterprises Corp. | Uni-President Cold Chain Corp. | 1 | Shipping expenses | 381,097 | Closes its accounts 30 days after the end of each month | ı |
| 0 | Uni-President Enterprises Corp. | Tung Ang Enterprises Corp. | 1 | Sales | 5, 877, 447 | Closes its accounts 28 days after 10 days | 1% |
| 0 | Uni-President Enterprises Corp. | Tung Ang Enterprises Corp. | 1 | Accounts receivable | 429, 462 | | I |
| 0 | Uni-President Enterprises Corp. | President Chain Store Corp. | 1 | Sales | 3, 501, 028 | Closes its accounts $30 \sim 40$ days after the end of each month | 1% |
| 0 | Uni-President Enterprises Corp. | President Chain Store Corp. | 1 | Accounts receivable | 354, 457 | ı | I |
| 0 | Uni-President Enterprises Corp. | Retail Support International Corp. | | Sales | 3, 233, 648 | Closes its accounts 30 days after the end of each month | 1% |
| 0 | Uni-President Enterprises Corp. | Retail Support International Corp. | | Accounts receivable | 352, 495 | ı | I |
| 0 | Uni-President Enterprises Corp. | Tung Shun Enterprises Corp. | | Sales | 1, 147, 597 | Closes its accounts 67 days after the end of each week | I |
| 0 | Uni-President Enterprises Corp. | Tung Shun Enterprises Corp. | | Accounts receivable | 214, 593 | ı | I |
| 0 | Uni-President Enterprises Corp. | Tun Hsiang Enterprises Corp. | | Sales | 1,033,390 | Closes its accounts 65 days after the end of each week | I |
| 0 | Uni-President Enterprises Corp. | Tun Hsiang Enterprises Corp. | | Accounts receivable | 207,987 | ı | I |
| 0 | Uni-President Enterprises Corp. | Tung Yi Enterprises Corp. | 1 | Sales | 867, 885 | Closes its accounts 56 days after the end of each month | I |
| 0 | Uni-President Enterprises Corp. | Tung Yi Enterprises Corp. | | Accounts receivable | 149, 448 | ı | I |
| 0 | Uni-President Enterprises Corp. | Uni-President Vendor Corp. | | Sales | 728, 297 | Closes its accounts 30 days after the end of each month | I |
| 0 | Uni-President Enterprises Corp. | Tung-Hsiang Enterprises Corp. | | Sales | 561, 971 | Closes its accounts 55 days after the end of each week | I |
| 0 | Uni-President Enterprises Corp. | Fu Yi Enterprises Corp. | | Sales | 463, 598 | Closes its accounts 38 days after the end of each week | I |
| 0 | Uni-President Enterprises Corp. | Tong Chu Enterprises Corp. | Π | Sales | 374, 989 | Closes its accounts 70 days after the end of each week | I |
| 0 | Uni-President Enterprises Corp. | Kun Fu Enterprises Corp. | П | Sales | 297,666 | Closes its accounts 43 days after the end of each week | I |
| 0 | Uni-President Enterprises Corp. | Yi Fa Enterprises Corp. | 1 | Sales | 219,909 | Closes its accounts 45 days after the end of each week | I |

| Number | | | Relationshin | n General ledoer | | 1 | total consolidated |
|---------|---|---|--------------|----------------------|-------------|--|--------------------|
| (Note2) | Name of counterparty | Name of transaction parties | (Note 3) | | Amount | Transaction terms | assets (Note 4) |
| 0 | Uni-President Enterprises Corp. | Cheng-Fa Enterprises Corp. | 1 | Sales \$ | 187, 194 | Closes its accounts 43 days after the end of each week | ı |
| 0 | Uni-President Enterprises Corp. | Tung Che Enterprises Corp. | - | Sales | 170,677 | Closes its accounts 69 days after the end of each week | I |
| 0 | Uni-President Enterprises Corp. | Hsin Tung Enterprises Corp. | _ | Sales | 162,065 | 17 days after delivery | I |
| 0 | Uni-President Enterprises Corp. | Yuan-Tai Enterprises Corp. | 1 | Sales | 122, 932 | Closes its accounts 57 days after the end of each week | I |
| 0 | Uni-President Enterprises Corp. | Tung Yu Enterprises Corp. | 1 | Sales | 118, 210 | Closes its accounts 12 days after the end of each week | I |
| 0 | Uni-President Enterprises Corp. | Uni-President Superior Commissary Corp. | - | Sales | 115, 466 | Closes its accounts 45 days after the end of each month | I |
| 0 | Uni-President Enterprises Corp. | Tung-Bo Enterprises Corp. | _ | Sales | 109, 346 | Closes its accounts 12 days after the end of each week | I |
| 0 | Uni-President Enterprises Corp. | Tung-Ying Enterprises Corp. | П | Sales | 107,023 | Closes its accounts 12 days after the end of each week | ı |
| 0 | Uni-President Enterprises Corp. | Wei-Tong Enterprises Corp. | 1 | Sales | 103,833 | Closes its accounts 12 days after the end of each week | I |
| 0 | Uni-President Enterprises Corp. | President Kikkoman Inc. | 1 | Purchases | 932, 392 | One month | I |
| 0 | Uni-President Enterprises Corp. | President Nisshin Corp. | П | Purchases | 405,058 | Closes its accounts 30 days after the end of each month | I |
| 0 | Uni-President Enterprises Corp. | Uni-President (Vietnam) Co., Ltd. | _ | Purchases | 336, 587 | Closes its accounts 30 days after the end of each month | I |
| 0 | Uni-President Enterprises Corp. | President Packaging Corp. | 1 | Purchases | 176, 583 | Closes its accounts 30 days after the end of each month | I |
| 0 | Uni-President Enterprises Corp. | Uni-President Dream Parks Corp. | 1 | Advertising expenses | 356, 254 | Closes its accounts 45 days after the end of each month | I |
| 0 | Uni-President Enterprises Corp. | Presco Netmarketing Inc. | 1 | Advertising expenses | 198, 513 | Closes its accounts 30 days after the end of each month | I |
| 1 | Cayman President Holdings Ltd. | Uni-President Foodstuff (BVI) Holdings Ltd. | က | Other receivables | 455, 048 | | I |
| 2 | Kai Yu Investment Co., Ltd. | Kai Nan Investment Co., Ltd. | က | Other receivables | 100,340 | | I |
| 3 | Nanlien International Corp. | Lien Bo Enterprises Corp. | က | Sales | 1, 347, 193 | Closes its accounts 35 days after the end of each month | I |
| 8 | Nanlien International Corp. | Lien Song Enterprises Corp. | က | Sales | 359, 557 | 12 days after delivery | I |
| 4 | Uni-President Dream Parks Corp. | Tung Ang Enterprises Corp. | လ | Service revenue | 131, 546 | Closes its accounts 45 days after the end of each month | I |
| v | Presco Netmarketing Inc. | President Chain Store Corp. | က | Service revenue | 111,240 | Closes its accounts 60 days after the end of each month | ı |
| v | Presco Netmarketing Inc. | Tone Sang Construction Corp. | က | Other receivables | 100,000 | | ı |
| 9 | Tait Marketing & Distribution Co., Ltd. | President Chain Store Corp. | က | Sales | 433, 307 | Closes its accounts 20~70 days after the end of each month | ı |
| 7 | President Packaging Corp. | President Chain Store Corp. | က | Sales | 341,040 | Closes its accounts 15~60 days after the end of each month | I |
| ∞ | Ton-Yi Industrial Corp. | Cayman Ton Yi Industrial Holdings Ltd. | က | Sales | 4,649,906 | 50 days after shipping | 1% |
| ∞ | Ton-Yi Industrial Corp. | Cayman Ton Yi Industrial Holdings Ltd. | က | Accounts receivable | 390, 298 | | I |

| Development nent Corp. nent Corp. corp. corp. corp. | Fujian Ton Yi Tinplate Co., Ltd. Fujian Ton Yi Tinplate Co., Ltd. | (Note 3) | General ledger account | Amount | Transaction terms | revenue or total assets (Note 4) |
|--|--|----------|---------------------------|-------------|---|----------------------------------|
| Development aent Corp. aent Corp. oop. oop. oor. | Yi Tinplate Co., Ltd. | က | Sales \$ | 271, 239 | 50 days after shipping | I |
| Development nent Corp. nent Corp. orp. orp. orp. orp. | | က | Accounts receivable | 186, 748 | • | I |
| | Jiangsu Ton Yi Tinplate Co., Ltd. | က | Sales | 109,022 | 50 days after shipping | I |
| tu. | rp. | က | Sales | 106, 554 | 30 days after arrival | I |
| ,, , , , , , , , , , , , , , , , , , | . Taiwan Ltd. | က | Sales | 171, 788 | After checking, closes its accounts 90 days after the end of each month | ı |
| | operty Corp. | က | Other receivables | 183, 000 | | I |
| Corp. | Uni-President Department Stores Corp. | ಣ | Rental income | 357, 506 | Monthly payment | I |
| | Uni-President Department Stores Corp. | က | Long-term receivables | 131, 163 | | ı |
| President Chain Store Corp. Icash Paymee Tung Ang Enterprises Corp. President Ch Tung Ang Enterprises Corp. True Heiston | Wisdom Distribution Services Corp. | က | Other receivables | 565, 378 | 1 | I |
| | lcash Payment Systems Ltd. | က | Other receivables | 136, 493 | • | I |
| | President Chain Store Corp. | က | Sales | 1, 981, 052 | Closes its accounts 30 days after the end of each month | I |
| | President Chain Store Corp. | က | Accounts receivable | 170,617 | | I |
| | Tun Hsiang Enterprises Corp. | က | Sales | 1, 244, 315 | Closes its accounts 64 days after the end of each week | I |
| Tung Ang Enterprises Corp. Tun Hsiang l | Tun Hsiang Enterprises Corp. | က | Accounts receivable | 232, 353 | • | I |
| Tung Ang Enterprises Corp. Tong Chu Er | Tong Chu Enterprises Corp. | က | Sales | 332, 239 | Closes its accounts 56 days after the end of each week | I |
| Tung Ang Enterprises Corp. Tung Yu Ent | Tung Yu Enterprises Corp. | က | Sales | 186, 748 | Closes its accounts 12 days after the end of each week | I |
| Tung Ang Enterprises Corp. Hsin Tung E | Hsin Tung Enterprises Corp. | က | Sales | 148,060 | 17 days after delivery | I |
| Tung Ang Enterprises Corp. Wei-Tong En | Wei-Tong Enterprises Corp. | က | Sales | 130, 764 | Closes its accounts 12 days after the end of each week | I |
| Tung Ang Enterprises Corp. Tung-Bo Ent | Tung-Bo Enterprises Corp. | က | Sales | 119, 324 | Closes its accounts 12 days after the end of each week | I |
| Wuhan President Packing Ind. Corp. Wuhan Presi | Wuhan President Enterprises Food Co., Ltd. | က | Sales | 218,603 | Closes its accounts 30 days after the end of each month | I |
| Changsha President Packaging Ind. Changsha Pr Corp. | Changsha President Enterprises Co., Ltd. | က | Sales | 204, 338 | Closes its accounts 30 days after the end of each month | ı |
| President Tokyo Corp. President Tra | President Transnet Corp. | က | Service revenue | 113,855 | Closes its accounts 30 days after the end of each month | I |
| Wisdom Distribution Services Corp. Books.com. Co., Ltd. | Co., Ltd. | က | Distribution revenue | 262, 570 | Closes its accounts 30 days after the end of each month | I |
| Uni-President Superior Commissary President Ch | President Chain Store Corp. | က | Sales | 3, 244, 038 | Closes its accounts 45 days after the end of each month | 1% |

| Number (Note2) | Name of counterparty | Name of transaction parties | Relationship (Note 3) | General ledger account | Amount | Transaction terms | total consolidated revenue or total assets (Note 4) |
|-------------------|--|---|-----------------------|---------------------------|----------|---|---|
| 18 | Uni-President Superior Commissary Corp. | President Chain Store Corp. | 8 | Accounts receivable \$ | 553, 533 | · | I |
| 19 (| Oware Systems & Services Corp. | President Chain Store Corp. | က | Sales | 578, 204 | Closes its accounts 15~40 days after the end of each month | I |
| 20 | President Information Corp. | President Chain Store Corp. | က | Service revenue | 796, 419 | Closes its accounts 45 days after the end of each month | ı |
| 20 | President Information Corp. | President Chain Store Corp. | က | Accounts receivable | 164, 456 | | ı |
| 20 | President Information Corp. | Uni-President Superior Commissary Corp. | က | Other receivables | 100,000 | | I |
| 21 | Uni-President Department Stores Corp. | Uni-President Superior Commissary Corp. | က | Other receivables | 150,000 | | ı |
| 22 | President Pharmaceutical Corp. | President Drugstore Business Corp. | က | Sales | 944, 350 | Closes its accounts 30~110 days after the end of each month | ı |
| 22 | President Pharmaceutical Corp. | President Pharmaceutical (Hong Kong) Holdings Ltd. | က | Sales | 180,072 | Closes its accounts 90 days after the end of each month | I |
| 22 | President Pharmaceutical Corp. | President Chain Store Corp. | က | Sales | 111,849 | Closes its accounts $10\sim54$ days after the end of each month | I |
| 22 | President Pharmaceutical Corp. | President Chian Store Tokyo Marketing Corp. | က | Sales | 105,980 | Closes its accounts 210 days after the end of each month | ı |
| 23 | President Transnet Corp. | President Chain Store Corp. | က | Sales | 242, 938 | Closes its accounts 60 days after the end of each month | ı |
| 24 | Duskin Serve Taiwan Co., Ltd. | President Chain Store Corp. | က | Service revenue | 229, 704 | Closes its accounts $15\sim60$ days after the end of each month | 1 |
| . 25 | Vision Distribution Service Corp. | President Chain Store Corp. | က | Sales | 695, 832 | Closes its accounts $30\sim60$ days after the end of each month | I |
| 26 | Retail Support Taiwan Corp. | Retail Support International Corp. | က | Distribution revenue | 280, 119 | Closes its accounts $15\sim20$ days after the end of each month | ı |
| 27 | Lien Bo Enterprises Corp. | President Chain Store Corp. | က | Sales | 966, 035 | Closes its accounts $10\sim54$ days after the end of each month | 1 |
| • | Lien Bo Enterprises Corp. | President Chain Store Corp. | က | Accounts receivable | 123, 408 | | 1 |
| 28 | President Logistics International Co., Ltd. Uni-President Cold Chain Corp. | Uni-President Cold Chain Corp. | က | Distribution revenue | 982, 130 | Closes its accounts 20 days after the end of each month | I |
| 28 | President Logistics International Co., Ltd. Retail Support International Corp. | Retail Support International Corp. | က | Distribution revenue | 734, 710 | Closes its accounts 20 days after the end of each month | ı |
| 28 | President Logistics International Co., Ltd. Wisdom Distribution Services Corp. | Wisdom Distribution Services Corp. | က | Distribution revenue | 541, 171 | Closes its accounts 20 days after the end of each month | ı |
| 29 | Chieh Shun Transport Corp. | President Transnet Corp. | က | Distribution revenue | 874, 818 | Closes its accounts 40 days after the end of each month | I |
| 29 | Chieh Shun Transport Corp. | President Transnet Corp. | က | Accounts receivable | 163, 954 | | I |
| 29 (| Chieh Shun Transport Corp. | President Logistics International Co., Ltd. | က | Distribution revenue | 723, 964 | Closes its accounts 20 days after the end of each month | ı |
| 30 | Books.com. Co., Ltd. | President Chain Store Corp. | က | Other receivables | 158, 401 | ı | I |
| 31 (| Century Quick Services Restaurant Corp. President Chain Store Corp. | President Chain Store Corp. | က | Sales | 227, 353 | Closes its accounts $30\sim60$ days after the end of each month | I |
| 33 | Consisted Larranteems Coursing | 3 :: 0 | c | Contraction contractor | 101 101 | | |

| total consolidated | revenue or total | assets (Note 4) | 1% | I | I | ach month | ı | ach month | I | ach month | ach month | I | 1 | I | I | I | a month | I | a month | I | a month 1% | I | I | I | a month | ı | |
|--------------------|------------------|-----------------------------|--|--|--|---|-----------------------------------|---|-----------------------------------|---|---|---|--|--|---|--|--|---|--|---|--|---|-------------------------------------|-------------------------------------|--|--|--|
| | · | Transaction terms | 50 days after shipping | ı | 50 days after shipping | Closes its accounts 60 days after the end of each month | ı | Closes its accounts 30 days after the end of each month | ı | Closes its accounts 90 days after the end of each month | Closes its accounts 45 days after the end of each month | | 1 | 67 days after invoice date | 67 days after invoice date | 67 days after invoice date | Within 22 days of statements settled twice a month | ı | Within 22 days of statements settled twice a month | ı | Within 22 days of statements settled twice a month | ı | ı | ı | Within 22 days of statements settled twice a month | | |
| | | Amount | 2, 907, 023 | 380,674 | 1,823,760 | 1, 166, 412 | 187,092 | 169,029 | 565, 119 | 166, 741 | 116, 151 | 272, 646 | 186, 302 | 519, 413 | 245, 967 | 192, 302 | 1,804,515 | 182, 969 | 1,844,957 | 103,637 | 2, 306, 277 | 128,836 | 139, 513 | 139, 513 | 1, 974, 943 | 128, 552 | |
| | General ledger | account | Sales \$ | Accounts receivable | Sales | Sales | Accounts receivable | Sales | Other receivables | Sales | Sales | Other receivables | Other receivables | Sales | Sales | Sales | Sales | Accounts receivable | Sales | Accounts receivable | Sales | Accounts receivable | Other receivables | Other receivables | Sales | Accounts receivable | |
| | Relationship | (Note 3) | 33 | က | က | က | က | က | က | က | လ | က | က | က | က | က | က | က | 3 | က | က | က | 3 | က | က | င | |
| | | Name of transaction parties | Fujian Ton Yi Tinplate Co., Ltd. | Fujian Ton Yi Tinplate Co., Ltd. | Jiangsu Ton Yi Tinplate Co., Ltd. | Uni-President Marketing Co., Ltd. | Uni-President Marketing Co., Ltd. | Tribeco Binh Duong Co., Ltd. | Tribeco Binh Duong Co., Ltd. | Uni-President (Malasia) SDN. BHD. | Uni-President (Philippines) corp. | Uni-President Vietnam Aquatic Breeding Co., Ltd. | Chengdu Ton Yi Industrial Co., Ltd. | Wuxi Ton Yi Industrial Packing Co., Ltd. | Chengdu Ton Yi Industrial Packing Co., Ltd. | Wuxi Ton Yi Industrial Packing Co., Ltd. | Taizhou President Enterprises Co., Ltd. | Taizhou President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Chengdu Ton Yi Industrial Co., Ltd. | Beijing Ton Yi Industrial Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | |
| | , | Name of counterparty | Cayman Ton Yi Industrial Holdings Ltd. | Cayman Ton Yi Industrial Holdings Ltd. | Cayman Ton Yi Industrial Holdings Ltd. | Uni-President (Thailand) Ltd. | Uni-President (Thailand) Ltd. | Uni-President (Vietnam) Co., Ltd. | Uni-President (Vietnam) Co., Ltd. | Uni-President (Vietnam) Co., Ltd. | Uni-President (Vietnam) Co., Ltd. | Uni-President (Vietnam) Co., Ltd. | Chengdu Ton Yi Industrial Packing Co., Ltd. | Jiangsu Ton Yi Tinplate Co., Ltd. | Fujian Ton Yi Tinplate Co., Ltd. | Fujian Ton Yi Tinplate Co., Ltd. | Taizhou Ton Yi Industrial Co., Ltd. | Taizhou Ton Yi Industrial Co., Ltd. | Zhangzhou Ton Yi Industrial Co., Ltd. | Zhangzhou Ton Yi Industrial Co., Ltd. | Kunshan Ton Yi Industrial Co., Ltd. | Kunshan Ton Yi Industrial Co., Ltd. | Kunshan Ton Yi Industrial Co., Ltd. | Kunshan Ton Yi Industrial Co., Ltd. | Beijing Ton Yi Industrial Co., Ltd. | Beijing Ton Yi Industrial Co., Ltd. | |
| | Number | (Note2) | 33 | 33 | 33 | 34 | 34 | 35 | 35 | 35 | 35 | 35 | 36 | 37 | 38 | 38 | 39 | 39 | 40 | 40 | 41 | 41 | 41 | 41 | 42 | 42 | |

| The percentage of total consolidated revenue or total assets (Note 4) | | I | ı | I | 1% | ı | ı | I | I | I | I | I | I | ı | I | I | I | I | I | I | I | I |
|---|---|---|---|---|---|---|---|---|---|---|---|---|--|--|--|--|---|--|--|---|--|--|
| Transaction terms | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month | ı | | | Closes its accounts 30 days after the end of each month |
| Amount | 485, 062 | 324, 955 | 134, 786 | 585, 287 | 2, 937, 898 | 251,882 | 581, 825 | 867, 700 | 184, 031 | 161, 212 | 308, 763 | 122, 549 | 833, 778 | 408, 978 | 1,052,333 | 113, 120 | 135, 924 | 112, 460 | 464, 363 | 394, 708 | 116,091 | 1, 037, 258 |
| General ledger | Sales \$ | Sales | Sales | Sales | Sales | Accounts receivable | Sales | Sales | Sales | Accounts receivable | Sales | Sales | Other receivables | Other receivables | Other receivables | Sales |
| Relationship | 3 | က | က | က | က | က | က | က | က | က | ಣ | က | က | က | က | က | က | က | က | က | က | က |
| Name of transaction parties | Changsha President Enterprises Co., Ltd. | Nanchang President Enterprises Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Uni-President Enterprises (China) Investment Corp. | Uni-President Trading (Kunshan) Co., Ltd. | Zhengzhou President Enterprises Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | Harbin President Enterprises Co., Ltd. | Chongqing President Enterprises Co., Ltd. Chengdu President Enterprises Food Co., Ltd. | Chongqing President Enterprises Co., Ltd. Uni-President Enterprises (China) Investment Corp. | 1. Fuzhou President Enterprises Co., Ltd. | 1. Fuzhou President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. Uni-President Trading (Kunshan) Co., Ltd. | Guangzhou President Enterprises Co., Ltd. Chengdu President Enterprises Food Co., Ltd. | Guangzhou President Enterprises Co., Ltd. Hangzhou President Enterprises Co., Ltd. | 1. Hefei President Enterprises Co., Ltd. | 1. Hainan President Enterprises Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. Uni-President Enterprises (China) Investment Corp. |
| Name of counternariv | Wuhan President Enterprises Food Co., Ltd. | Wuhan President Enterprises Food Co., Ltd. | Wuhan President Enterprises Food Co., Ltd. | Jiangsu President Enterprises Co., Ltd. | Kunshan President Enterprises Food Co., Ltd. | Kunshan President Enterprises Food Co., Ltd. | Kunshan President Enterprises Food Co., Ltd. | Hefei President Enterprises Co., Ltd. | Hefei President Enterprises Co., Ltd. | Hefei President Enterprises Co., Ltd. | Shenyang President Enterprises Co., Ltd. | Shenyang President Enterprises Co., Ltd. | Chongqing President Enterprises Co., Ltd. | Chongqing President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. Fuzhou President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. Fuzhou President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd | Guangzhou President Enterprises Co., Ltd | Guangzhou President Enterprises Co., Ltd | Guangzhou President Enterprises Co., Ltd. Hefei President Enterprises Co., Ltd. | Guangzhou President Enterprises Co., Ltd. Hainan President Enterprises Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd |
| Number (Note2) | 51 | 51 | 51 | 52 | 53 | 53 | 53 | 54 | 54 | 54 | 55 | 55 | 56 | 56 | 57 | 57 | 57 | 57 | 57 | 57 | 57 | 58 |

| Name of transaction parties | | Relationship (Note 3) | General ledger account | Amount | Transaction terms | revenue or total assets (Note 4) |
|--|--|--------------------------|---------------------------|-------------|---|----------------------------------|
| ses Foo | Wuhan President Enterprises Food Co., Ltd. | ಣ | Other receivables \$ | 3 232, 181 | • | ı |
| Uni-President Enterprises (China) Investment Corp. | vestment | ಣ | Sales | 1, 074, 405 | Closes its accounts 30 days after the end of each month | I |
| Kunming President Enterprises Food Co., Ltd. | Co., Ltd. | ಣ | Sales | 252, 673 | Closes its accounts 30 days after the end of each month | I |
| Xinjiang President Enterprises Food Co., Ltd. | Co., Ltd. | ಣ | Sales | 107, 408 | Closes its accounts 30 days after the end of each month | I |
| Shenyang President Enterprises Co., Ltd. | Ltd. | က | Sales | 107, 801 | Closes its accounts 30 days after the end of each month | ı |
| Changsha President Enterprises Co., Ltd. | Ltd. | 33 | Sales | 243, 750 | Closes its accounts 30 days after the end of each month | I |
| Wuhan President Enterprises Food Co., Ltd. | o., Ltd. | 33 | Sales | 151, 585 | Closes its accounts 30 days after the end of each month | I |
| Changbaishan Mountain President Enterpris (Jilin) Mineral Water Co., Ltd. | terprises | က | Other receivables | 924, 082 | | I |
| Uni-President Trading (Kunshan) Co., Ltd. | Ltd. | ಣ | Sales | 227, 686 | Closes its accounts 30 days after the end of each month | I |
| Kunming President Enterprises Food Co., Ltd. | 30., Ltd. | ಣ | Sales | 531, 546 | Closes its accounts 30 days after the end of each month | I |
| Chengdu President Enterprises Food Co., Ltd. | ., Ltd. | ಣ | Sales | 902, 604 | Closes its accounts 30 days after the end of each month | I |
| Xinjiang President Enterprises Food Co., Ltd. | o., Ltd. | ಣ | Sales | 378, 447 | Closes its accounts 30 days after the end of each month | ı |
| Zhengzhou President Enterprises Co., Ltd. | .td. | 3 | Sales | 1,463,497 | Closes its accounts 30 days after the end of each month | ı |
| Beijing President Enterprises Drinks Co., Ltd. | o., Ltd. | 3 | Sales | 142,805 | Closes its accounts 30 days after the end of each month | ı |
| Xinjiang President Enterprises Food Co., Ltd. | 30., Ltd. | က | Sales | 112, 747 | Closes its accounts 30 days after the end of each month | I |
| Hefei President Enterprises Co., Ltd. | | က | Sales | 116,005 | Closes its accounts 30 days after the end of each month | ı |
| Guangzhou President Enterprises Co., Ltd. | , Ltd. | 3 | Sales | 1, 183, 178 | Closes its accounts 30 days after the end of each month | ı |
| Zhanjiang President Enterprises Co., Ltd. Hainan President Enterprises Co., Ltd. | | ಣ | Other receivables | 162,527 | | ı |
| Nanchang President Enterprises Co., Ltd. | J.td. | ಣ | Sales | 763, 367 | Closes its accounts 30 days after the end of each month | ı |
| Wuhan President Enterprises Food Co., Ltd. | ., Ltd. | ಣ | Sales | 222, 131 | Closes its accounts 30 days after the end of each month | ı |
| Guangzhou President Enterprises Co., Ltd. | ., Ltd. | 33 | Sales | 1, 394, 044 | Closes its accounts 30 days after the end of each month | I |
| Hefei President Enterprises Co., Ltd. | ġ. | 3 | Sales | 1,007,644 | Closes its accounts 30 days after the end of each month | I |
| Zhengzhou President Enterprises Co., Ltd. | o., Ltd. | ಣ | Sales | 676, 245 | Closes its accounts 30 days after the end of each month | I |
| Zhengzhou President Enterprises Co., Ltd. | 141 | cc | Accounts receivable | 204, 993 | | 1 |

| Number | | | Relationshin | General ledger | | | total consolidated |
|---------|---|--|--------------|---------------------|-------------|---|--------------------|
| (Note2) | Name of counterparty | Name of transaction parties | (Note 3) | account | Amount | Transaction terms | assets (Note 4) |
| 70 | Jinan President Enterprises Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | က | Sales \$ | 363, 240 | Closes its accounts 30 days after the end of each month | 1 |
| 70 | Jinan President Enterprises Co., Ltd. | Shenyang President Enterprises Co., Ltd. | က | Sales | 132, 887 | Closes its accounts 30 days after the end of each month | ı |
| 71 | Akesu President Enterprises Co., Ltd. | Xinjiang President Enterprises Food Co., Ltd. | က | Sales | 476, 542 | Closes its accounts 30 days after the end of each month | I |
| 71 | Akesu President Enterprises Co., Ltd. | Sanshui Jianlibao Commerce Co., Ltd | က | Sales | 221, 276 | Closes its accounts 30 days after the end of each month | I |
| 72 | Baiyin President Enterprises Co., Ltd. | Sanshui Jianlibao Commerce Co., Ltd | က | Sales | 276, 704 | Closes its accounts 30 days after the end of each month | I |
| 73 | Hangzhou President Enterprises Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | က | Sales | 2, 469, 786 | Closes its accounts 30 days after the end of each month | 1% |
| 73 | Hangzhou President Enterprises Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | က | Accounts receivable | 201, 917 | | I |
| 74 | Taizhou President Enterprises Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | က | Sales | 1, 281, 355 | Closes its accounts 30 days after the end of each month | I |
| 74 | Taizhou President Enterprises Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | က | Accounts receivable | 163, 110 | 1 | I |
| 74 | Taizhou President Enterprises Co., Ltd. | Uni-President Enterprises (China) Investment Corp. | က | Sales | 478, 074 | Closes its accounts 30 days after the end of each month | I |
| 74 | Taizhou President Enterprises Co., Ltd. | Jinan President Enterprises Co., Ltd. | 3 | Other receivables | 366, 847 | ı | I |
| 75 | Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd. | Shenyang President Enterprises Co., Ltd. | ಣ | Sales | 547, 487 | Closes its accounts 30 days after the end of each month | I |
| 92 | Yantai Tongli Beverage Industries Co., Ltd. | Hefei President Enterprises Co., Ltd. | က | Sales | 220, 587 | Closes its accounts 30 days after the end of each month | ı |
| 76 | Yantai Tongli Beverage Industries Co., Ltd. | Jinan President Enterprises Co., Ltd. | က | Other receivables | 185, 745 | | I |
| LL L | Shijiazhuang President Enterprises Co., Ltd. | Beijing President Enterprises Drinks Co., Ltd. | က | Sales | 445, 413 | Closes its accounts 30 days after the end of each month | ı |
| 78 | Changchun President Enterprises Co., Ltd. Shenyang President Enterprises Co., Lt | I. Shenyang President Enterprises Co., Ltd. | 3 | Sales | 241, 958 | Closes its accounts 30 days after the end of each month | I |
| 79 | Beijing President Enterprises Drinks Co., Ltd. | Guangzhou President Enterprises Co., Ltd. | က | Other receivables | 1, 127, 450 | | I |
| 79 | Beijing President Enterprise Drink & Food Co., Ltd. | Shijiazhuang President Enterprises Co., Ltd. | က | Other receivables | 418, 623 | | I |
| 80 | Zhengzhou President Enterprises Co., Ltd. Jinan President Enterprises Co., Ltd. | . Jinan President Enterprises Co., Ltd. | က | Other receivables | 162, 527 | | I |
| 81 | Shanghai E & P Trading Co., Ltd. | Uni-President Trading (Kunshan) Co., Ltd. | က | Sales | 444, 274 | Closes its accounts 30 days after the end of each month | I |
| 81 | Shanghai E & P Trading Co., Ltd. | Kunshan Ton Yi Industrial Co., Ltd. | က | Sales | 202, 532 | 15 days after invoice date | ı |
| 81 | Shanghai E & P Trading Co., Ltd. | Beijing Ton Yi Industrial Co., Ltd. | ಣ | Sales | 159, 161 | 15 days after invoice date | ı |

| total consolidated | revenue or total | assets (Note 4) | ı | ı | I |
|--------------------|-----------------------------|-----------------------------|-------------------------------------|---|---|
| | | Transaction terms | 15 days after invoice date | Closes its accounts 30 days after the end of each month | Closes its accounts 30 days after the end of each month |
| | | Amount | 140, 218 | 138, 342 | 123, 265 |
| | | | \$ | | |
| | Relationship General ledger | account | Sales | Sales | Sales |
| | Relationship | (Note 3) | က | 33 | က |
| | | Name of transaction parties | Taizhou Ton Yi Industrial Co., Ltd. | Chongqing President Enterprises Co., Ltd. | Wuhan President Enterprises Food Co., Ltd. |
| | | Name of counterparty | 81 Shanghai E & P Trading Co., Ltd. | 81 Shanghai E & P Trading Co., Ltd. | 81 Shanghai E & P Trading Co., Ltd. |
| | Number | (Note2) | 81 | 81 | 81 |

(Note 1)Transactions among the company and subsidiaries with amount over NTD\$100,000 and one side of them are disclosed.

(Note 2)The transaction information of the Company and the consolidated subsidiaries should be noted in column "Number". The number means:

1. Number 0 presents the Company.

2. The consolidated subsidiaries are in order from number 1.

(Note 3)The relationships among the transaction parties are as follows: 1. The Company to the consolidated subsidiary.

2. The consolidated subsidiary to the Company.

3. The consolidated subsidiary to another consolidated subsidiary.

(Note 4)The percentage of transaction amount over consolidated total revenues or total assets is as follows: Assets and liabilities are calculated using the ending balance over the consolidated total revenue of the year.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Name, locations and other information of investee companies (not including investee in Mainland)

For the year ended December 31, 2016

r ended December 31, 2016

Expressed in thousands of NTD

Subsidiary Subsidiary Subsidiary Subsidiary 2,877) Subsidiary Subsidiary Subsidiary Subsidiary Subsidiary 32, 657) Subsidiary Subsidiary Subsidiary Subsidiary Subsidiary 39,052 27, 158 958, 980 421,829 168,840 283, 748 16, 480 334,801 133, 159491,997 61,948\$ 3, 736, 991 recognized by the Company Income (loss) 45, 348) (2,877) (957, 472 496, 175 428, 204 52, 227 35,026 53, 253 262, 420 62,1283, 635, 984 168, 711 283,898 1,069,141 (loss) of the Net income investee ↔ 1, 540, 746 445,630 318,660 584, 725 430, 227 9, 991, 470 453,020 45, 610, 374 1, 495, 379 1,168,7408, 261, 046 4, 240, 984 893, 164550, 554 Book value ↔ of ownership 100.00 100.00 100.00 100.00 100.00 100.001 72.12 63, 17 51.0045.55 00 100.0037 28 Percentage 100. 69. 50. 10,700 406, 136, 000 326, 108, 780 99, 999, 184 213, 500, 000 34, 020, 000 6,500,00072, 120, 000 917, 734, 230 59, 692, 047 29, 986, 824 31,767,030719, 357, 425 500,000 582, 546 525,889 147,250698, 509 198, 726 \$ 12, 542, 813 65,000389, 977 Ending balance 3, 927, 054 2, 135, 000 1,030,000 10, 431, 029 9,061,326 3,016,930 Original investments 525,889 147,250\$ 12, 542, 813 582, 546 1,030,000 65,00010, 431, 029 389, 977 198, 726 3, 927, 054 2, 135, 000 3,016,9309,061,326 Ending balance 698, 509 of the current Cayman President Holdings Cayman Islands Professional investments Construction of buildings Professional investments Tortola, British Professional investments manufacturing business Professional investments Entertainment business Package and container juice can importation exportation business agents and logistics Information services Instant noodles and Product marketing Manufacturing of Importation and Investment in Car rental tinplate Virgin Islands United States Taiwan Kai Yu Investment Co., Ltd. Taiwan Taiwan Taiwan Taiwan Taiwan Taiwan Taiwan Taiwan Taiwan Tung Ho Development Corp. Taiwan Nanlien International Corp. President Packaging Corp. Presco Netmarketing Inc. Tone Sang Construction Kai Nan Investment Co., Trade And Investment Ton-Yi Industrial Corp. President International President Global Corp. President International Distribution Co., Ltd. President Tokyo Corp. Tait Marketing & Uni-President Enterprises Uni-President Enterprises Uni-President Enterprises Uni-President Enterprises Uni-President Enterprises Uni-President Enterprises Uni-President Enterprises Uni-President Enterprises Uni-President Enterprises Uni-President Enterprises Uni-President Enterprises Uni-President Enterprises Uni-President Enterprises Uni-President Enterprises

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| Location Main Business |
|--|
| Cayman Islands Professional investments |
| Taiwan etc. Manufacturing of lithium etc. |
| Uni-President Asia Holdings Cayman Islands Professional investments Ltd. |
| Hong Kong Professional investments |
| Hong Kong Professional investments |
| Manpower services |
| President Chain Store Hong Hong Kong Professional investments Kong Holdings Ltd. |
| Malaysia Professional investments |
| Tortola, British Professional investments Virgin Islands |
| Cayman Islands Professional investments |
| Zayman Professional investment Islands etc. |
| Philippines Sales of food and merchandise |
| Manufactruing and sales of food, feed, flour |
| Thailand Manufacturing and sales of food |
| Philippines Manufacturing and sales of food |

| | | | Note | (Note 1) | (Note 1) | Subsidiary (Note 1) | (Note 1) | Subsidiary (Note 1) | Subsidiary (Note 1) | Subsidiary (Note 1) | Subsidiary (Note 1) | (Note 1) |
|----------------------|----------------|----------------|-------------------|---|---|---|---|---|--|---|---|---|
| | Income (loss) | recognized by | the Company | l | ı | J . | I | J . | 1 | | 1 | I |
| | Net income | (loss) of the | investee | \$ 4,953 | 3, 688) | 570, 216 | 1, 248, 040 | 441, 485 | 2, 531) | 7, 144 | 441, 485 | (316, 518) |
| | | | Book value | 333, 319 | 1, 530 | 337, 874 | 116, 292 | 7, 981, 131 | 3, 532, 987 | 2, 066, 477 | 7, 981, 131 | 1, 937, 810 |
| Holding status | | Percentage | of ownership | 49.63 \$ | ı | 40.29 | ı | 100.00 | 100.00 | 100.00 | 100.00 | I |
| H | | | Shares | I | 40, 200 | 9, 267, 390 | 16, 399, 361 | 230, 000, 000 | 8,727 | 5,000 | 230, 000, 000 | 122, 451, 363 |
| vestments | | Ending balance | of prior period | \$ 622, 362 | 2, 488 | 367, 503 | 1, 294, 698 | 7, 417, 500 | 2, 066, 002 | 1, 157, 865 | 7, 417, 500 | 4, 987, 662 |
| Original investments | Ending balance | of the current | period | \$ 622, 362 | 2, 488 | 302, 530 | 247, 469 | 7, 417, 500 | 2, 066, 002 | 1, 157, 865 | 7, 417, 500 | 3, 799, 831 |
| ı | | | Main Business | Manufacturing and sales of instant noodles, soft drinks | Sales of drinks and cosmetics, etc. | Cayman Islands Energy investments | Professional investment etc. | Cayman Islands Professional investments | Cayman Islands Professional investments | Cayman Islands Professional investments | Cayman Islands Professional investments | Research, manufacturing and sales of materials for medicine, etc. |
| | | | Location | Indonesia | Indonesia etc. | Cayman Islands | Cayman Islands etc. | Cayman Islands | Cayman Islands | Cayman Islands | Cayman Islands | Taiwan etc. |
| | | | Name of investees | PT. ABC President Indonesia | PT. Uni President Indonesia Indonesia etc. | President Energy Development (Cayman Islands) Ltd. | Uni-President Enterprises China Holdings Ltd. etc. | Cayman Ton Yi Holdings Ltd. | Cayman Fujian Ton Yi Industrial Holdings Ltd. | Cayman Jiangsu Ton Yi Industrial Holdings Ltd. | Cayman Ton Yi (China) Holdings Ltd. | ScinoPharm Taiwan Ltd. etc. |
| | | | Investors | Uni-President Southeast Asia Holdings Ltd. | Uni-President Southeast Asia Holdings Ltd. | President (B.V.I.) International Investment Holdings Ltd. | President (B.V.I.) International Investment Holdings Ltd. | Cayman Ton Yi Industrial Holdings Ltd. | Cayman Ton Yi Industrial Holdings Ltd. | Cayman Ton Yi Industrial Holdings Ltd. | Cayman Ton Yi Holdings Ltd. | Kai Nan Investment Co., Ltd. etc. |

(Note 1) According to the related regulations, it is not required to disclose income (loss) recognized by the Company.

(Note 2) In which, 72,000 thousand shares, equals \$486,555, were pledged for loan.

(Note 3) In which, 24,313 thousand shares, equals \$302,729, were pledged for loan.

(Note 4) In which, 30,000 thousand shares, equals \$341,603, were pledged for loan.

(Note 5) In which, 9,000 thousand shares, equals \$146,331, were pledged for loan.

(Note 6) In which, 14,000 thousand shares of Prince Housing Development Corp., equals \$217,483, were pledged for loan.

(Note 7) Foreign currencies were translated into New Taiwan Dollars. Ending balance and book value were translated using the exchange rates as of report date as follows: USD:NTD 1:32.25 CNY:NTD 1:4.644 HKD:NTD 1:4.158.

Profit and loss were translated using the average exchange rates for the year ended December 31, 2016 as follows: USD:NTD 1:32.24 CNY:NTD 1:4.850 HKD:NTD 1:4.153.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES Information on investments in Mainland China - basic information For the year ended December 31, 2016

Table 10

Expressed in thousands of NTD

| | | | | Beginning | | | Ending | | Percentage of | | | | |
|---|--|-----------------|------------|--------------|-------------------|---------------|--------------|----------------|----------------------|--------------|----------------------|-------------|-----------|
| | | | | investment | | | investment | Net income | ownership held | | Investments | | |
| Name of investee | | | Investment | balance from | Investment Amount | | balance from | (loss) of the | by the Company | Investment | balance as | Accumulated | |
| in Mainland China | Main Business | Capital | method | Taiwan | Payment Remi | Remittance | Taiwan | investee | (direct or indirect) | gain (loss) | of December 31, 2016 | remittance | Note |
| Uni-President Enterprises (China) Professional investments Investment Corp. | Professional investments | \$ 34, 313, 033 | (Note 1) | | ⇔ ∣ | \$ | I | \$ 2, 975, 719 | 70.53 | \$ 2,098,774 | \$ 40,646,323 | \$ D | (Note 20) |
| Kunshan President Enterprises Food Co., Ltd. | Instant noodles, soft drinks, food | 3, 096, 000 | (Note 2) | 1, 647, 830 | ı | ı | 1, 647, 830 | 681, 720 | 70.53 | 480, 817 | 3, 619, 807 | D - | (Note 20) |
| Guangzhou President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 2, 418, 750 | (Note 2) | 1, 233, 808 | ı | ı | 1, 233, 808 | 928, 086 | 70.53 | 654, 579 | 2, 700, 607 | D - | (Note 20) |
| Wuhan President Enterprises Food Co., Ltd. | Instant noodles, soft drinks, food | 1, 922, 100 | (Note 2) | 929, 622 | ı | ı | 929, 622 | 676, 036 | 70.53 | 476, 809 | 2, 446, 293 | D - | (Note 20) |
| Chengdu President Enterprises Food Co., Ltd. | Instant noodles, soft drinks, food | 2, 096, 250 | (Note 2) | 1, 313, 979 | I | ı | 1, 313, 979 | 417, 123 | 70.53 | 294, 197 | 2, 173, 128 | () - | (Note 20) |
| Uni-President Shanghai Pearly Century Co., Ltd. | Leases | 278, 618 | (Note 2) | I | I | ı | I | 656, 937 | 70.53 | 463, 337 | 2, 121, 078 | D - | (Note 20) |
| Zhengzhou President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 1, 193, 250 | (Note 2) | 592, 513 | I | ı | 592, 513 | 540, 392 | 70.53 | 381, 138 | 1, 452, 982 | D - | (Note 20) |
| Hefei President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 1, 935, 000 | (Note 2) | 1, 279, 729 | I | ı | 1, 279, 729 | 80, 862 | 70.53 | 57,032 | 1, 345, 029 | D - | (Note 20) |
| Nanchang President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 1, 419, 000 | (Note 2) | 745,839 | I | ı | 745, 839 | 189, 499 | 70.53 | 133, 653 | 1, 220, 289 | D - | (Note 20) |
| Beijing President Enterprise Drink & Food Co., Ltd. | Instant noodles, soft drinks, food | 1, 580, 250 | (Note 2) | 795, 656 | ı | ı | 795, 656 | 79, 901 | 70.53 | 56, 354 | 1,089,922 | D - | (Note 20) |
| Uni-President Enterprises (Shanghai) Co., Ltd. | Instant noodles, soft drinks, food | 1, 290, 000 | (Note 2) | 279,616 | ı | ı | 279, 616 | 40, 288 | 70.53 | 28, 415 | 988, 619 | D) - | (Note 20) |
| Changsha President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 967, 500 | (Note 2) | 396, 257 | ı | ı | 396, 257 | 413, 735 | 70.53 | 291, 807 | 981, 840 | D - | (Note 20) |
| Xinjiang President Enterprises Food Co., Ltd. | Tomato products, instant noodles, soft drinks, food. | 1, 209, 375 | (Note 2) | 683, 210 | ı | ı | 683, 210 (| 17, 551) | 70.53 | 12, 378) | 892, 315 | D - | (Note 20) |
| Shaanxi President Enterprises Corp. | Instant noodles, soft drinks, food | 1, 612, 500 | (Note 2) | 697, 953 | 136, 398 | ı | 834, 351 (| 142, 207) | 70.53 | 100, 298) | 876, 831 | D - | (Note 20) |
| Henan President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 967, 500 | (Note 2) | 452, 969 | I | ı | 452, 969 | 166, 104 | 70.53 | 117, 153 | 871, 808 | D) - | (Note 20) |
| Hangzhou President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 1, 290, 000 | (Note 2) | 405,084 | I | ı | 405, 084 (| 124, 291) | 70.53 | 87, 662) | 827, 786 | D - | (Note 20) |
| Jinan President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 967, 500 | (Note 2) | 379, 449 | ı | ı | 379, 449 (| 30, 844) | 70.53 | 21, 754) | 790, 480 | D - | (Note 20) |
| Kunming President Enterprises Food Co., Ltd. | Instant noodles, soft drinks, food | 967, 500 | (Note 2) | 474, 011 | I | ı | 474, 011 | 134, 725 | 70.53 | 95, 022 | 777, 945 | D) - | (Note 20) |

| | | | | | o 1 | | | | M-4 : | | | 1 | | |
|--|--|-------------|------------|-------------------------------|--------------|--------------------|-----|-------------------------------|---------------|----------------------|-------------|----------------------|-------------|-----------|
| Name of invectee | | | Investment | illvestillent balance from | | Investment Amount | | illvestillent balance from | floes) of the | by the Company | Investment | halance as | Accumulated | |
| in Mainland China | Main Business | Capital | method | Taiwan | 1 1 | Payment Remittance | ıce | Taiwan | investee | (direct or indirect) | gain (loss) | of December 31, 2016 | remittance | Note |
| Nanning President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | \$ 967, 500 | (Note 2) | \$ 396, | \$ 22 | | - | 396, 257 \$ | | 70.53 | \$ 107,389 | \$ 764,846 | | (Note 20) |
| Chongqing President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 1, 083, 600 | (Note 2) | 199, | 99, 084 | 1 | ı | 199, 084 | 49, 103 | 70.53 | 34, 632 | 755, 257 | ı | (Note 20) |
| Taizhou President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 967, 500 | (Note 2) | 177, | 77, 754 | 1 | ı | 177, 754 | 95, 654 | 70.53 | 67, 465 | 751, 643 | I | (Note 20) |
| Uni-President Shanghai Management Consulting | Enterprises Management Consulting | 92, 873 | (Note 2) | | I | ı | ı | I | 241, 804 | 70.53 | 170, 544 | 726, 011 | ı | (Note 20) |
| Xuzhou President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 1, 064, 250 | (Note 2) | 497, | 497, 711 68 | 68, 199 | 1 | 565, 910 (| 119, 869) | 70.53 | 84, 544) | 670, 075 | ı | (Note 20) |
| Fuzhou President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 645, 000 | (Note 2) | 237, | 237, 005 | ı | ı | 237, 005 | 50, 937 | 70.53 | 35, 926 | 665, 194 | I | (Note 20) |
| Jiangsu President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 967, 500 | (Note 2) | 477, | 477, 394 | ı | ı | 477, 394 (| 30, 527) | 70.53 (| (21, 530) | 664, 959 | I | (Note 20) |
| Uui-President Enterprises (Shanghai) Drink & Food Co. 14d | Instant noodles, soft drinks, food | 999, 750 | (Note 2) | 568, | 568, 326 136 | 136, 398 | ı | 704, 724 (| 18, 110) | 70.53 (| 12, 773) | 608, 733 | ı | (Note 20) |
| Zhanjiang President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 806, 250 | (Note 2) | 366, | 366, 631 | ı | ı | 366, 631 | 89, 852 | 70.53 | 63, 373 | 604, 993 | I | (Note 20) |
| Shanxi President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 967, 500 | (Note 2) | 375, | 375, 095 | ı | ı | 375, 095 (| 88, 733) | 70.53 (| (62, 583) | 570, 154 | I | (Note 20) |
| Shijiazhuang President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 1, 128, 750 | (Note 2) | 375, | 375, 459 | ı | ı | 375, 459 (| 177, 358) | 70.53 (| 125, 090) | 558, 043 | I | (Note 20) |
| Uni-President Enterprises (Inner Mongolia) Co., Ltd. | Instant noodles, soft drinks, food | 967, 500 | (Note 2) | 477, | 477, 394 | ı | ı | 477, 394 (| 43, 994) | 70.53 (| 31,029) | 549, 325 | I | (Note 20) |
| Beijing President Enterprises Drinks Co., Ltd. | Instant noodles, soft drinks, food | 951, 375 | (Note 2) | 284, | 284, 406 | ı | ı | 284, 406 (| 147, 893) | 70.53 (| 104, 309) | 516, 842 | I | (Note 20) |
| Guiyang President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 967, 500 | (Note 2) | 480, | 480, 296 | ı | ı | 480, 296 (| 67, 838) | 70.53 (| 47,846) | 493, 341 | 1 | (Note 20) |
| Akesu President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 645, 000 | (Note 2) | 252, | 252, 966 | ı | ı | 252, 966 | 1, 178 | 70.53 | 831 | 474, 236 | I | (Note 20) |
| Changbaishan Mountain President Manufacturing and sales of Enterprises (Jilin) Mineral Water mineral water Co., Ltd. | Manufacturing and sales of mineral water | 626, 890 | (Note 2) | | ı | I | ı | ı | 32, 365 | 70.53 | 22, 827 | 430, 279 | ı | (Note 20) |
| Uni-President Trading (Hubei) Co., Ltd. | Wholesale and retail | 445, 788 | (Note 2) | | ı | ı | ı | I | 145, 600 | 70.53 | 102, 692 | 394, 365 | I | (Note 20) |
| Yantai Tongli Beverage Industries Soft drinks Co., Ltd. | Soft drinks | 464, 363 | (Note 2) | | ı | ı | ı |) | 3,816) | 70.53 (| (2,691) | 370, 407 | 1 | (Note 20) |
| Ningxia Uni-President Enterprises Instant noodles, soft drinks, Co., Ltd. | Instant noodles, soft drinks, food | 516, 000 | (Note 2) | 95, | 95, 479 63 | 63, 652 | ı | 159, 131 (| 6,885) | 70.53 (| 4,856) | 311, 950 | 1 | (Note 20) |
| Baiyin President Enterprises Co., Ltd. | Instant noodles, soft drinks, food | 645, 000 | (Note 2) | 252, | 252, 966 | ı | ı | 252, 966 (| 38, 939) | 70.53 (| 27, 464) | 287, 562 | I | (Note 20) |

Percentage of

Ending

Beginning

Co., Ltd.

Co., Ltd.

Co., Ltd.

Co., Ltd. Co., Ltd. (Note 20)

(Note 20)

(Note 20) (Note 20) (Note 20)

Food Co., Ltd.

(Note 20)

(Note 20)

(Note 20)

(Note 20)

Note

(Note 20) (Note 20) (Note 20)

Uni-President

Co., Ltd. Co., Ltd.

(Note 20)

(Note 20) (Note 20) (Note 20) (Note 20) (Note 20) (Note 20)

| Name of investee Main Business Capital Investment Palance from Investment Amount Investment Amount Investment Amount Investment Palance from Investment Inves | | | | | 0 | | | |
|---|--|------------------------------|-----------------|-------------------|--------------|---------|------------|---------------|
| Investment Dalance from Investment Dalance from Investment Remittance | | | | | investment | | | ij |
| ina Main Business Capital method Taiwan Payment Remittance Manuffacturing and sales etc. \$ 6,442,564 (Note 19) \$ 744,442 \$ - \$ - Res Accumulated investment Amount Aminland China Amount Mainland China Amount Mainland China es Cori. Agproved by by MOEA Note22) Page 1, 251 Page 2, 251 Page 2, 252 | Name of investee | | | Investment | balance from | | nt Amount | bal |
| Manufacturing and sales etc. \$ 6, 442, 564 (Note 19) \$ 744,442 \$ - \$ - \$ | in Mainland China | Main Business | Capital | method | Taiwan | Payment | Remittance | |
| Accumulated investment Amount balance from Taiwan to approved by Mainland China MOEA orp. \$ 26,480,760 \$37,380,985 6,549,878 11,906,932 65,914 1,955,914 1, | United Advisor Venture Management Ltd. etc. | Manufacturing and sales etc. | \$ 6,442,564 | (Note 19) | | | | \$ |
| Accumulated investment Amount Mainland balance from Taiwan to Amount Mainland China Month Mainland China Month Mainland China MOEA (N) | | | | Ceiling amount of | | | | |
| Accumulated investment Amount Mainland balance from Taiwan to Approved by by I by I by I by I by I by I by I by I | | | | investment in | | | | |
| orp. \$ December of the parameter o | | Accumulated investment | Amount | Mainland China | | | | |
| Mainland China MOEA (N) orp. \$ 26,480,760 \$ 37,380,985 \$ 91,66,532 f. 549,878 11,966,932 11,196,932 11,196,932 n 1,955,914 1,955,914 6,938,267 19,4 n 164,991 168,216 6,75 11,955,914 6,75 orp. 96,750 96,750 96,750 96,750 96,750 orp. 51,600 51,600 21,599 21,599 21,599 dd. 20,092 20,092 11,299 21,599 21,599 22,353,431 2,548,234 8 | | balance from Taiwan to | approved by | by MOEA | | | | |
| orp. \$ 26,480,760 \$ 37,380,985 \$ 91, 6,549,878 11,906,932 11, 956,914 1,955, | Name of endorsees | Mainland China | MOEA | (Note22) | | | | |
| 6,549,878 11,906,932 11, 3,966,413 6,938,267 19, 1,955,914 1,955,914 6, 164,991 108,216 6,750 orp. 198,725 351,918 2, 119,325 119,325 0rp. 95,699 95,699 ccorp. 51,600 21,599 21,599 21,599 22,599 20,092 1, 22,533,431 2,548,234 8, | Uni-President Enterprises Corp. | | \$ 37, 380, 985 | | | | | |
| 3, 966, 413 6, 938, 267 19, 19, 55, 914 1, 955, 914 6, 1955, 914 6, 1955, 914 6, 1955, 914 16, 216 75 75 75 75 75 75 75 75 75 75 75 75 75 | Ton-Yi Industrial Corp. | 6, 549, 878 | 11,906,932 | 11, 497, 510 | | | | |
| nn 1,955,914 1,955,914 6, 168,216 168,216 198,725 351,918 2, 119,325 119,325 119,325 119,325 0orp. 96,750 96,750 4d. 21,599 21,599 21,599 21,599 21,599 21,599 22,092 20,092 1, 22,353,431 2,548,234 8, | President Chain Store Corp. | 3, 966, 413 | 6, 938, 267 | 19,956,558 | | | | |
| n 164, 991 168, 216 198, 725 351, 918 2, 119, 325 119, 325 10p. 95, 699 95, 699 Corp. 51, 600 51, 600 20, 092 21, 599 22, 599 21, 599 232, 500 322, 500 2, 353, 431 2, 548, 234 8 | ScinoPharm Taiwan Ltd. | 1, 955, 914 | 1,955,914 | 6, 136, 675 | | | | |
| Day. 198, 725 351, 918 2, 119, 325 119, 325 119, 325 119, 325 119, 325 0750 96, 750 96, 750 95, 699 05, 699 05, 699 05, 699 21, 599 21, 599 21, 599 22, 500 322, 500 322, 500 2, 3431 2, 548, 234 8, | Tait Marketing & Distribution | 164, 991 | 168, 216 | 411, 987 | | | | |
| 198, 725 351, 918 2, 119, 325 119, 325 119, 325 119, 325 119, 325 119, 325 119, 325 119, 325 119, 325 119, 325 11, 599 12, 599 | Co., Ltd. | | | | | | | |
| Oup. 119, 325 119, 325 Corp. 96, 750 96, 750 96, 750 96, 750 96, 750 10, 51, 600 11, 6 | Kai Yu Investment Co., Ltd. | 198, 725 | 351, 918 | 2, 550, 985 | | | | |
| Jorp. 96, 750 96, 750 Corp. 95, 699 95, 689 Ltd. 21, 599 21, 599 22, 352, 500 322, 500 2, 353, 431 2, 548, 234 8 | President Packaging Corp. | 119, 325 | 119, 325 | 644,865 | | | | |
| Corp. 95, 699 95, 699 i. Corp. 51, 600 51, 600 Ltd. 21, 599 21, 599 i. 20, 092 21, 092 i. 322, 500 322, 500 2, 353, 431 2, 548, 234 8, | President Pharmaceutical Corp. | 96, 750 | 96, 750 | 405, 251 | | | | |
| Corp. 51, 600 51, 600 Ltd. 21, 599 21, 599 22, 600 22, | Uni-President Cold Chain Corp. | 95, 699 | 95, 699 | 603, 238 | | | | |
| Ltd. 21, 599 21, 599 2 20, 092 20, 092 1, 0 322, 500 322, 500 4 2, 353, 431 2, 548, 234 8, E | Uni-President Dream Parks Corp. | 51,600 | 51,600 | 69, 884 | | | | |
| 20, 092 20, 092 1, 021, 322, 500 322, 500 426, 2, 353, 431 2, 548, 234 8, 596, | Duskin Serve Taiwan Co., Ltd. | 21, 599 | 21, 599 | 219, 626 | | | | |
| 322, 500 322, 500 426, 2, 353, 431 2, 548, 234 8, 596, | Nanlien International Corp. | 20,092 | 20,092 | 1,021,498 | | | | |
| 2, 353, 431 2, 548, 234 | President Tokyo Corp. | 322, 500 | 322, 500 | 426, 536 | | | | |
| | President International | 2, 353, 431 | 2, 548, 234 | 8, 596, 549 | | | | |
| | Development Corp. | | | | | | | |

(Note 20) Note

S

2, 404, 844 of December 31, 2016 Investments balance as

÷

\$ 176,615 gain (loss) Investment

\$ 924, 196

744, 442

(direct or indirect) by the Company ownership held Percentage of

> Net income (loss) of the investee

Beginning

alance from nvestment Ending

Taiwan

Accumulated remittance

> (Note 5) Indirect investment in PRC through the existing company (Uni-President Foodstuff (BVI) Holdings Ltd.) located in the third area. (Note 6) Indirect investment in PRC through the existing company (Cayman Ton Yi (China) Holdings Ltd.) located in the third area. (Note 7) Indirect investment in PRC through the existing company (Ton Yi (China) Investment Co., Ltd.) located in PRC. (Note 8) Indirect investment in PRC through the existing company (Cayman Ton Yi Industrial Holdings Ltd.) located in the third area. (Note 9) Indirect investment in PRC through the existing company (Cayman Fujian Ton Yi Industrial Holdings Ltd.) located in the third area. (Note 1) Indirect investment in PRC through the existing company (Uni-President Hong Kong Holdings Ltd.) located in the third area. (Note 2) Indirect investment in PRC through the existing company (President Enterprises (China) Investment Corp.) located in PRC. (Note 4) Indirect investment in PRC through the existing company (Cayman President Holdings Ltd.) located in the third area. (Note 3) Indirect investment in PRC through the existing company (Champ Green Capital Ltd.) located in the third area

(Note 10) Indirect investment in PRC through the existing company (Cayman Jiangsu Ton Yi Holdings Ltd.) located in the third area.

(Note 11) Indirect investment in PRC through the existing company (Uni-President Logistics (BVI) Holdings Ltd.) located in the third area.

(Note 12) Indirect investment in PRC through the existing company (President Chain Store Hong Kong Holdings Ltd.) located in the third area.

(Note 13) Indirect investment in PRC through the existing company (PCSC BVI (China) Drugstore Ltd.) located in the third area.

(Note 14) Indirect investment in PRC through the existing company (President Pharmaceutical (Hong Kong) Holdings Ltd.) located in the third area.

(Note 15) Indirect investment in PRC through the existing company (Daskin BVI (China) Holding Ltd.) located in the third area.

(Note 17) Indirect investment in PRC through the existing company (Daskin BVI (China) Holding Ltd.) located in the third area.

(Note 18) Indirect investment in PRC through the existing company (Tait (Hs.), International Ltd.) located in the third area.

(Note 19) Indirect investment in PRC through the existing company (Chanp Green Capital Ltd., etc.) located in the third area.

(Note 20) Investment gains or losses were recognized based on audited financial statements.

(Note 21) Tair Trading (Shanghai) Company Ltd. merged with Tair Marketing & Distribution (Shanghai) Co., Ltd in November 2016. (Note 22) The ceiling amount is 60% of consolidated net worth.

(Note 23) Foreign currencies were translated into New Taiwan Dollars. Ending investment balance were translated using the exchange rate as of report date as follows: USD: NTD 1:32.25; CNY:NTD 1:4.644. Investment gains or losses were translated using the average rates for the year ended December 31, 2016 as follows: NTD 1:32.24; CNY: NTD 1:4.850.



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