

Ticker:1216 TT



Agenda

- 1. Uni-President Overview
- 2. Taiwan F&B Business (UPEC 1216TT)
- 3. CVS & Retail Business (PCSC 2912TT)
- 4. China F&B Business (UPCH 220HK)
- 5. Southeast Asia Business

1. Uni-President Overview



The Structure of Uni-President Group

Taiwan F&B: Uni-President (UPEC) (1216 TT)

F&B

Uni-President China (UPCH) (220 HK)

UPEC holds 73.5%

Southeast Asia Holdings

(Vietnam · Indonesia · **Thailand • Philippines**)

UPEC holds 100%

TTET Union (1232TT)



UPEC holds 30 % UP Group holds 37.64% Wei Li Food



UPEC holds 33.3% Taiwan To.2 Noodle **Company**

Kuang Chuan



UPEC holds 31.25% Taiwan To.3 Dairy **Company**

Distribution & Retail

President Chain Stores (PCSC) (2912TT)

UPEC holds 45.4%

Starbucks (Taiwan

& Shanghai)



ELEVEN

PCSC holds 30% **UPEC holds 20%**

Presicarre Corp.

UPEC holds 20.5% PCSC holds 19.5% Carrefour



Nan Lien International

UPEC holds 100%

Others

Ton-Yi Industrial (9907TT)

UPEC holds 45.55%

President International Development (PIDC)

UPEC holds 68.03%

Scinopharm (1789TT)

UPEC holds 37.94% UP Group holds 48.37%

President Securities (2855TT)

UPEC holds 27.71%; **UP Group holds 33.11%**

* The above structure only includes Uni-President's major subsidiaries.



The Highlight of Uni-President Group

Largest F&B Company in Taiwan

- Market Cap US\$7.27bn, QFII ratio 50.81%, total assets US\$10.59bn, and revenue US\$13.18bn.
- Vertical integration from manufacturing, distribution to retailing.

Top 3 F&B Company in China

• Top. 2 position in Tea and Instant Noodles & Top.3 position in Juice

Largest CVS & Hypermarket Retailers in Taiwan

• "7-11" Convenience Store Chains & "Carrefour" Hypermarket Chains in Taiwan

Focusing F&B and Retail Businesses in Asia

- * Market cap & QFII based on the closing price \$NT47.95 (US\$1=NT\$29.966) as of Aug 31, 2012
- * * Total assets and revenue were consolidated-based in 2011.



2. Taiwan F&B Business (UPEC 1216 TT)



UPEC Key Financials

NT\$m	Y2010		Y2011		2011.1-6M		2012.1-6M		
	Amount	% of sales	Amount	% of sales	Amount	% of sales	Amount	% of sales	YoY
Revenue (Consolidated)	343,420		388,028		186,343		208,408		11.8%
Revenue (Parents)	48,962	100.0%	51,830	100.0%	25,285	100.0%	22,932	100.0%	-9.3%
Gross Profit	11,376	23.2%	12,007	23.2%	5,858	23.2%	6,349	27.7%	8.4%
Operating Profit	1,758	3.6%	1,866	3.6%	1,032	4.1%	1,028	4.5%	-0.4%
Net Income	10,929	22.3%	9,448	18.2%	4,683	18.5%	6,233	27.2%	33.1%
EPS (after tax)	2.55		2.08		0.96		1.28		33.3%
ROE	16.27%		13.18%						
Total Payout Ratio:	78%		82%						
Cash dividend/share	1.40		1.00						
Stock dividend/share	0.60		0.70						

3. CVS & Retail Business (PCSC 2912TT)



CVS & Retail Businesses



President Chain Store Corp. (PCSC 2912TT)

- History: Opened the first 7-11 in Taiwan in 1980 & Listed on TWSE since 1997.
- Valuation: Market cap US\$5.53bn*, QFII ratio 40.99%.
- Geographic Scope: Taiwan · China · Southeast Asia (Philippine · Vietnam).
- China Retail Businesses:
 - First entered China retail market through Shanghai Starbucks in Year 2000.
 - In May 2008, be granted "7-Eleven" franchise license in Shanghai; 100 stores opened as of end June, 2012.

^{*} Market cap & QFII Ratio based on closing price \$NT159.5 as of Aug 31, 2012, US\$1=NT\$29.966

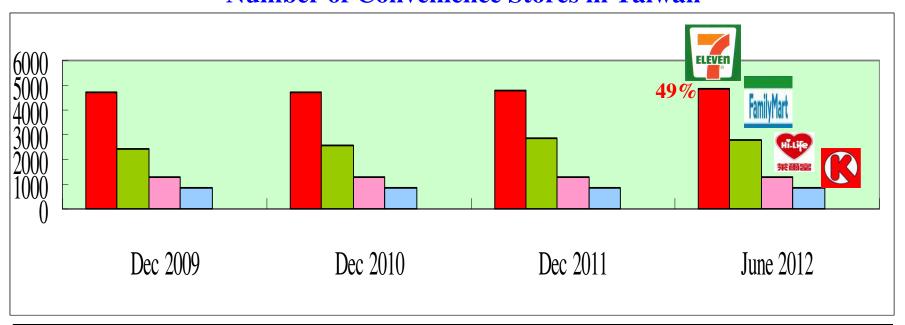


PCSC Key Financials

NT\$m	Y2010		Y2011		2011.1-6M		2012.1-6M		
	Amount	% of sales	Amount	% of sales	Amount	% of sales	Amount	% of sales	YoY
Revenue (Consolidated)	169,917		189,252		89,822		100,892		12.3%
Revenue (Parents)	114,664	93.4%	122,713	100.0%	58,456	100.0%	65,687	100.0%	12.4%
Gross Profit	35,923	29.3%	38,275	31.2%	18,495	31.6%	19,193	29.2%	3.8%
Operating Profit	5,527	4.5%	6,075	5.0%	3,018	5.2%	2,719	4.1%	-9.9%
Net Income	5,726	4.7%	6,352	5.2%	3,647	6.2%	3,432	5.2%	-5.9%
EPS (after tax)	5.51		6.11		3.51		3.30		-6.0%
ROE	29.26%		31.06%						
Total Payout Ratio:	89%		79%						
(Cash dividend/share	4.90		4.80						
Stock dividend/share	0.00		0.00						

PCSC's Market Share in Taiwan

Number of Convenience Stores in Taiwan



	Dec 2009	Dec 2010	Dec2011	June 2012
■ 7-ELEVEN Chain	4,750	4,750	4,803	4,822
Family Mart Chain	2,394	2,593	2,823	2,816
■ Hi-Life Chain	1,252	1,254	1,295	1,298
OK Chain	829	850	867	884

PCSC's Major Retail Scopes in Taiwan

Convenience Store

7-ELEVEN



PCSC holds 100% # of stores: 4.822

Drugstore

Cosmed Taiwan



PCSC holds 100% **# of stores: 362**

Merchandise Stores

MUJI



of stores: 25

Department Store

Hankvu

PCSC holds 70%



of store: 2

Shopping Mall

Dream Mall

PCSC holds 19%

UPEC holds 40.5%

PIDC holds 40.5%

of store: 1

PCSC (2912TT)

Restaurants

Starbucks Taiwan

PCSC holds 30% **UPEC holds 20%**

of stores: 270



PCSC holds 100%

of stores: 37

Afternoon Tea

PCSC holds 51%

of stores: 14 AfternoonTea

Mister Donut

PCSC holds 50% # of stores: 53

21 Century



PCSC holds 100%

of stores: 33

Distribution & Logistics

Retail Support International



UP Group holds 65%

Uni-President



UP Group holds 100%

Wisdom Distribution



UP Group holds 100%

TAKKYUBIN



Online Retailer

Rakuten



PCSC holds 49%



Books.com.tw PCSC holds 50.03%



* Store No. is as of end June, 2012



PCSC's Major Retail Scopes Overseas

China

Southeast Asia

Convenience Store

Shanghai 7-ELEVEN

PCSC holds 100% # of stores: 100



Supermarket

Shandong Uni-Mart

PCSC holds 55% # of stores: 169



Hypermarket

Sichuan Uni-Mart

PCSC holds 100% # of stores: 4



Restaurants

Shanghai Starbucks

PCSC holds: 30% UPEC holds: 20% # of stores: 262



Cold Stone Creamery

PCSC holds 100% # of stores: 55



Shanghai Mister Donut

PCSC holds 50% # of stores: 20



Convenience Store

Philippine 7-ELEVEN (SEVN PM)

PCSC holds 56.59% # of stores: 746



Supermarket

Vietnam Uni-Mart

PCSC holds 51% # of stores: 1



4. China F&B Business (UPCH 220HK)



F&B Business in China

Uni-President China Holdings Ltd. (UPCH 220 HK)

(**UPEC** holds 73.5%)

- Commenced China F&B operations in 1992.
- Listed on HKSE since Dec 17th, 2007
- Current market cap US\$3.71bn*.
- Strong market position: **Top.2** in RTD Tea & Instant Noodles; **Top.3** in Diluted Juice.
- Distribution to 31 provinces across China.
 - Sole official instant noodles sponsor of Beijing 2008 Olympics





^{*} Market cap based on closing price \$8.00HKD as of Aug 31, 2012, US\$1=HK\$7.7552



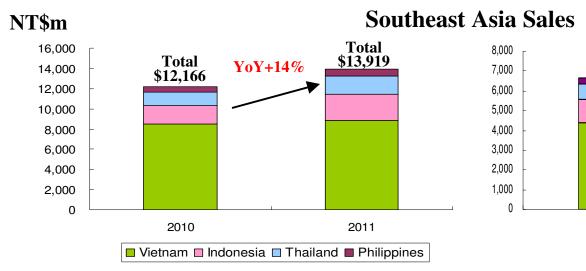
UPCH Historical Key Financials

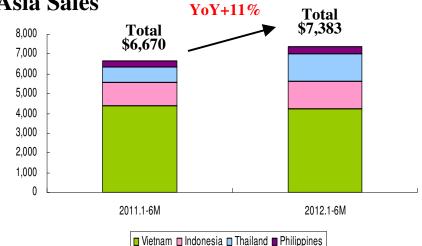
RMBm	Y2010		Y2011		2011.1-6M		2012.1-6M		
	Amount	% of sales	Amount	% of sales	Amount	% of sales	Amount	% of sales	YoY
Revenue	12,591	100.0%	16,932	100.0%	8,799	100.0%	10,648	100.0%	21.0%
Gross Profit	4,043	32.1%	4,943	29.2%	2,481	28.2%	3,680	34.6%	48.3%
Operating Profit	558	4.4%	261	1.5%	156	1.8%	540	5.1%	246.2%
Pre-tax Profit	682	5.4%	396	2.3%	227	2.6%	616	5.8%	171.4%
Net Profit	519	4.1%	312	1.8%	177	2.0%	505	4.7%	185.3%
Reported EPS (cents)	14.42		8.67		4.91		14.03		
Final dividend/share(cents)	4.326		2.600						
Total dividend payout ratio	30%		30%						

5. Southeast Asia Business



Business in Southeast Asia





Uni-President Vietnam (owned 100%)

Aquatic Feeds, Flours, Instant Noodles, Beverage

- ◆ Market share of shrimp feeds: No.1 as of 2012Q2.
- ◆ Export the feeds to
 Malaysia · Singapore and India

Uni-President Indonesia (owned 49%)

Beverage · Instant Noodles

- ◆ Market share of "Nu" Green Tea: No.1 as of 2012Q2.
- ◆ The spicy flavor instant noodle is one of the leading position.
- Continue to expand beverage business

Uni-President Thailand (owned 100%)

Beverage

- ◆ Focus on RTD Juice `
 RTD Vegetable & Fruit
 Juice, and RTD Tea.
- ◆ Market share of "Unif 100% Vegetable & Fruit Juice: No.1 as of 2012Q2.

Uni-President Philippines (owned 100%)

Instant Noodles

- ◆ Closer cooperation with 7-11 Philippines
- ◆ Import Uni-President beverage products to explore Philippines market opportunities

