



TWSE stock code:1216

2025 H1 RESULTS

11 August, 2025

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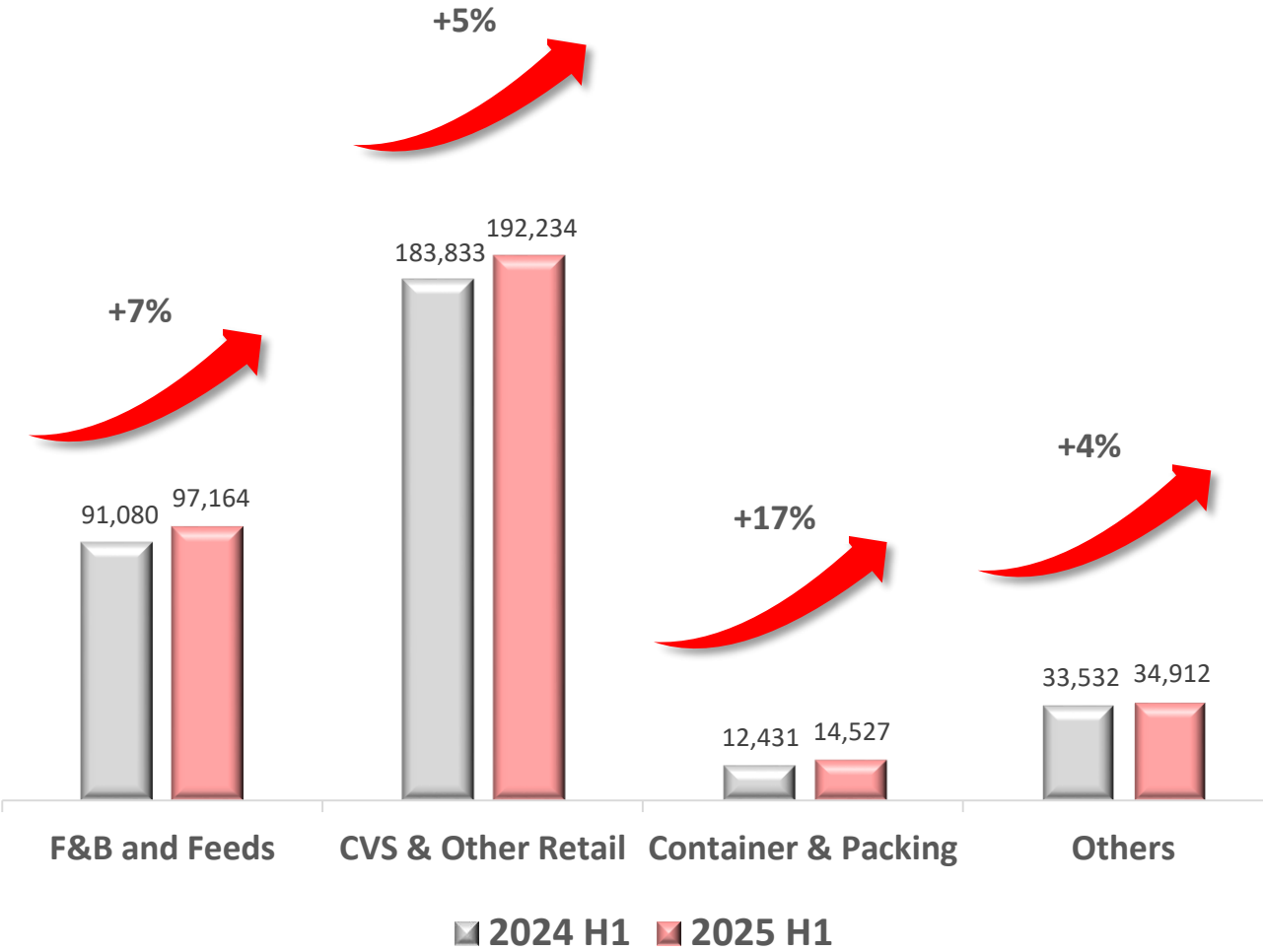
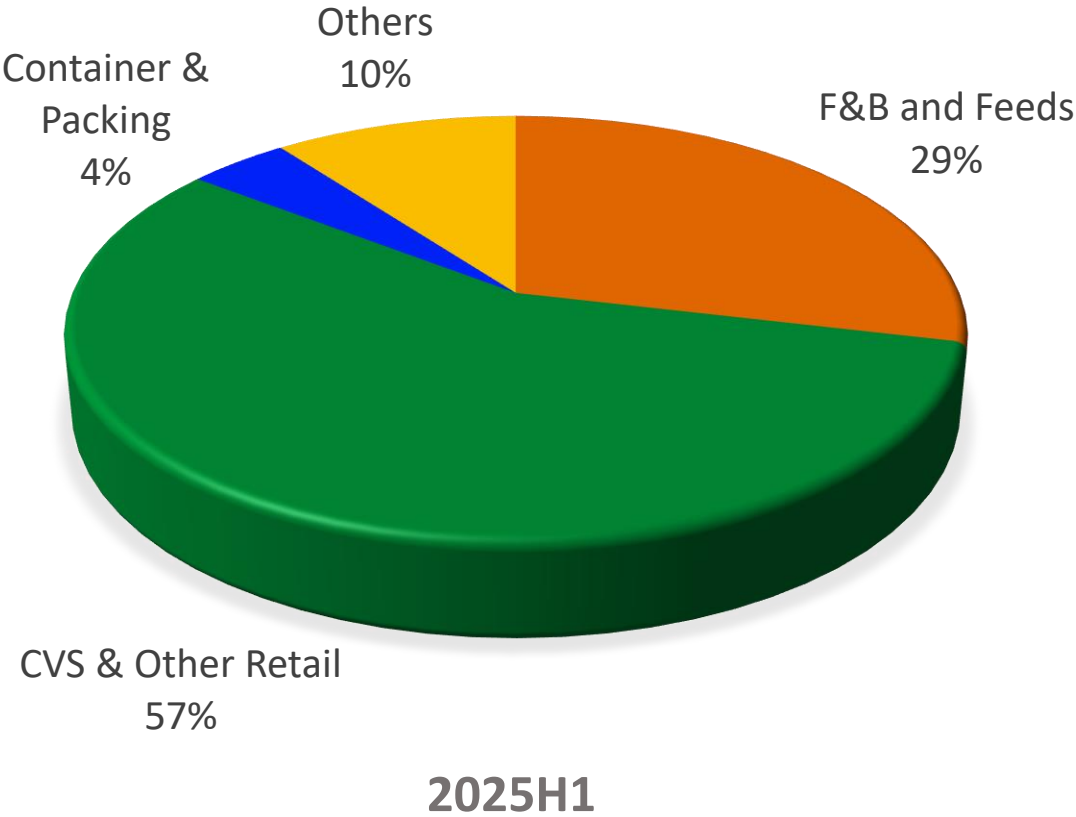
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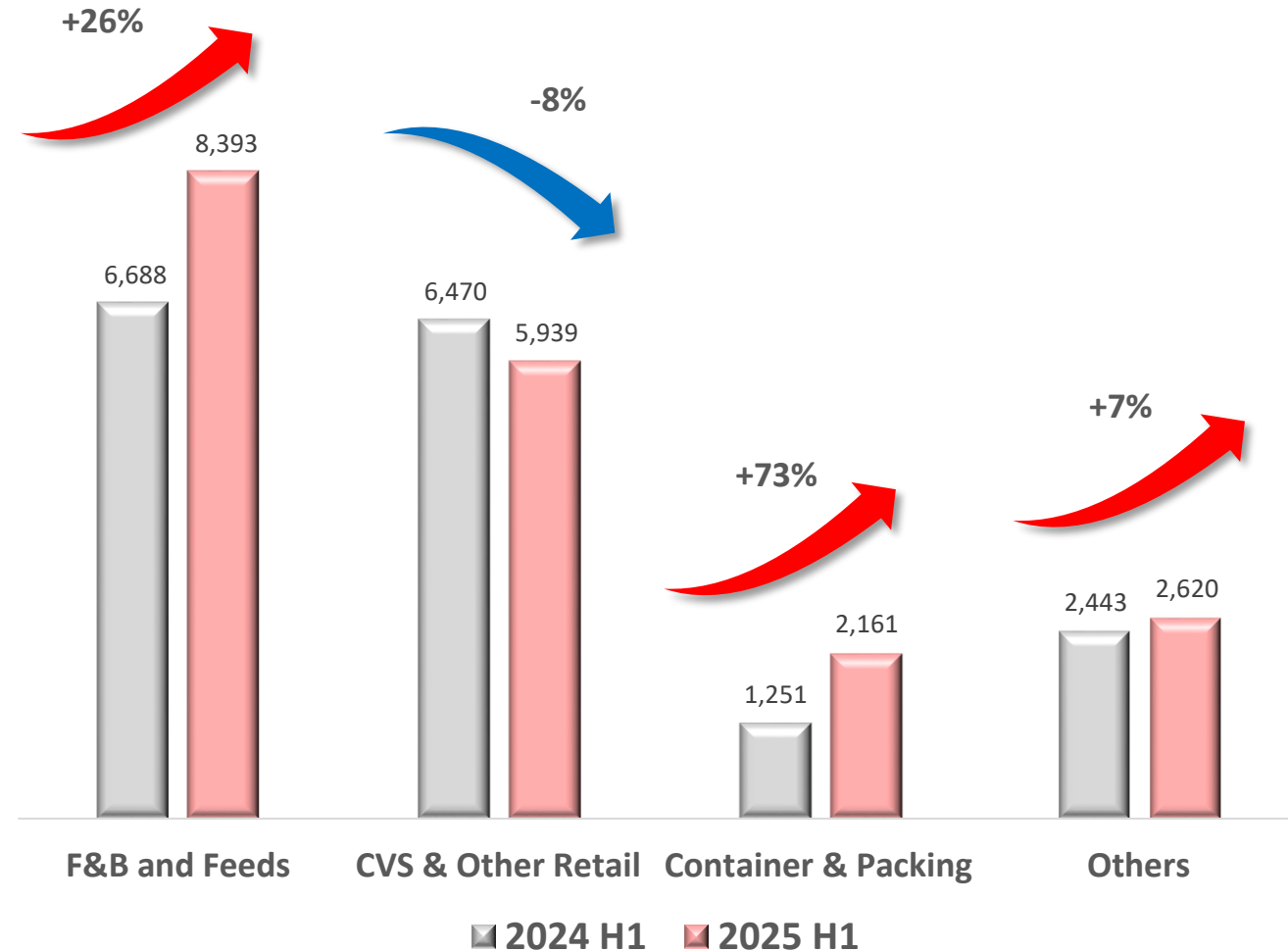
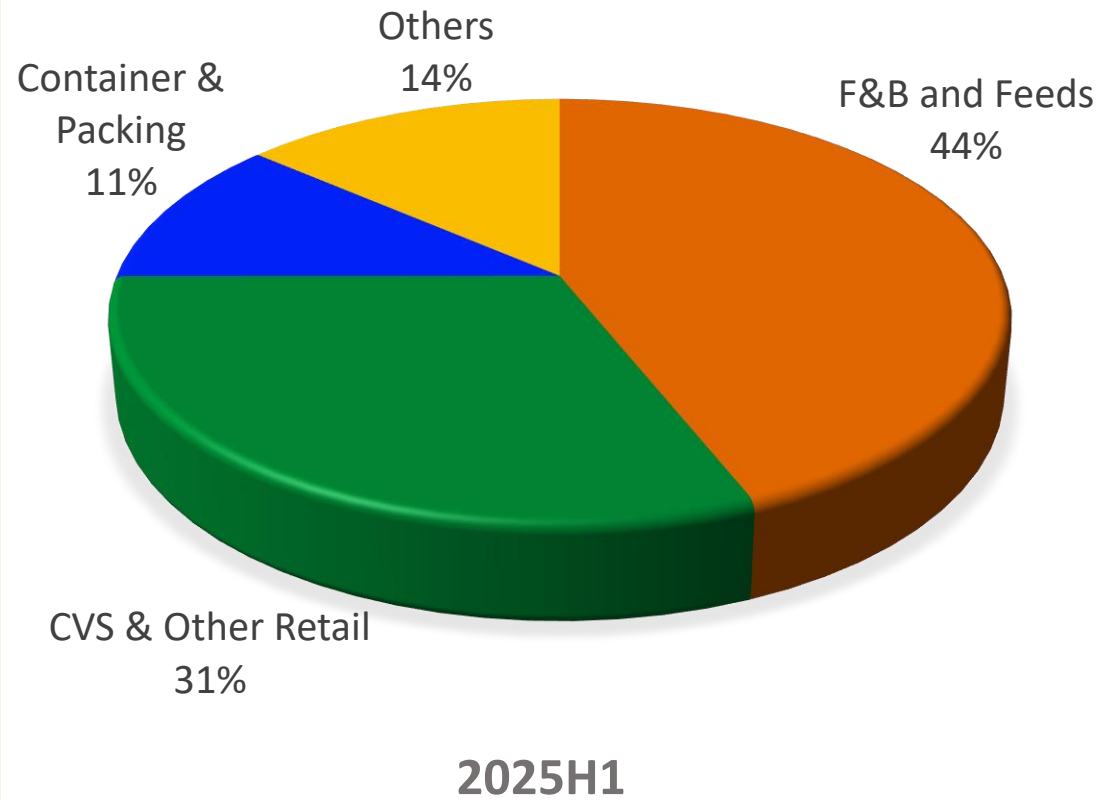
Results Highlight (Consolidated)

<i>(In NTD Millions)</i>	2025 H1	2024 H1	YoY
Revenue	338,838	320,876	5.60%
Gross Profit	113,457	106,200	6.83%
Operating Profit	20,310	17,830	13.91%
Share of profit under equity method	912	1,971	-53.74%
Profit Before Tax	23,276	22,738	2.37%
Profit After Tax (attribute to owners of the parent)	10,670	11,443	-6.76%
EPS (in NTD)	1.88	2.01	-6.47%
Gross Margin	33.48%	33.10%	+0.39 ppts
Operating Margin	5.99%	5.56%	+0.44 ppts
Pretax Margin	6.87%	7.09%	-0.22 ppts

Segment Revenue (Consolidated)



Segment Income (Consolidated)



Balance Sheets & Financial Highlights

<i>Selected Items (Consolidated) (In NTD Millions)</i>	2025/6/30		2024/6/30	
	<i>Amount</i>	<i>%</i>	<i>Amount</i>	<i>%</i>
Cash and cash equivalents	101,307	14.33%	98,738	14.34%
Financial assets– current*	33,488	4.74%	35,313	5.13%
Total Asset	707,079	100%	688,655	100%
Borrowings**	173,905	24.59%	151,837	22.05%
Total Equity	183,028	25.89%	192,352	27.93%
ROE	8.68%		9.07%	
Current Ratio	84.81%		92.81%	
Interesting-Bearing Liabilities to Equity Ratio	95.02%		78.94%	
Net Interesting-Bearing Liabilities to Equity Ratio	39.67%		27.61%	

* Including Financial assets at fair value through profit or loss & Financial assets at amortized cost

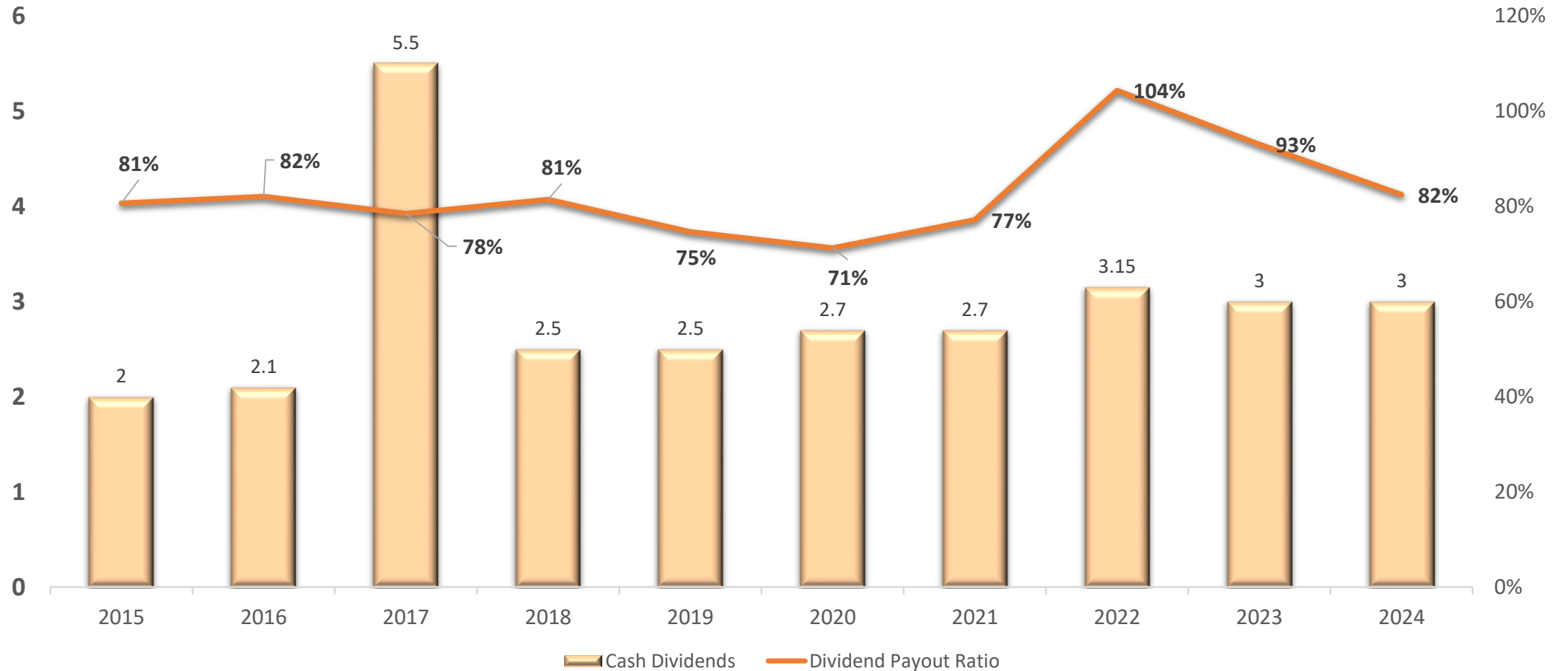
**Excluding lease liabilities

Cash Flows (Consolidated)

<i>(In NTD Millions)</i>	2025 1-6	2024 1-6
Beginning Balance	100,442	100,856
Net Cash Flows from Operating Activities	28,807	31,409
Net Cash Flows Used in Investing Activities	(27,038)	(22,553)
<i>Capital Expenditure*</i>	(20,593)	(17,278)
Net Cash Flows from (Used in) Financing Activities	2,540	(12,448)
Ending Balance	101,307	98,738

*Capital expenditures includes the acquisition and disposal of PP&E (including interests payment), the increase and disposal of intangible assets, and the prepayment of equipment (including interests payments)

Stable Dividends



Distributed dividends for 42 consecutive years with a total cumulative payout of NT\$85.3 in stock & cash dividends.

Advancing Corporate Sustainability

Brand & Award

- Top 25 Global Brands in Taiwan
- 2024 Healthy Brand Award - Excellent Healthy Brand Enterprise
- 1111 Job Search Website "Manufacturing Industry " Happy Enterprise -Gold Award
- 2024 KANTAR "Taiwan Brand Footprint – Most Chosen Brand in FMCG-Food Category “
- Won the Private Enterprise Green Procurement Excellence Award by the Ministry of Environment for 11 consecutive years
- Continually selected constituent stocks: FTSE4Good Emerging Markets Index, Taiwan Sustainability Index, Taiwan Employment 99

- 2024 TCSA " Taiwan's Top 100 Sustainable Companies Award"
- 2024 TCSA " Corporate Sustainability Reporting Awards –Gold Award”
- 2024 SGS ESG Awards -Sustainable Environment Award



Enhancing Governance / Advancing Sustainability

- One-third of the board members are independent directors
- Executive performance assessment tied to ESG
- Practice human rights policy
- Set consolidated / individual carbon reduction targets
- Implement IFRS sustainability disclosure standards and ESG scope to subsidiaries
- Hukou Park passed ISO 50001:2018 energy management certification in 2024
- Promote internal carbon pricing mechanism and renewable energy usage in response to future electricity rates and carbon tax/fee costs

Commitment to Environmental Sustainability

Improving water resources management

Water withdrawal intensity <1.00 million liters of water/\$10 million sales revenue



Low Carbon Transition - pricing

Set an internal carbon fee at NTD 300/ton CO₂e, as a source of funding for future carbon reduction actions

Lower GHG emission intensity (Scope 1 and Scope 2)

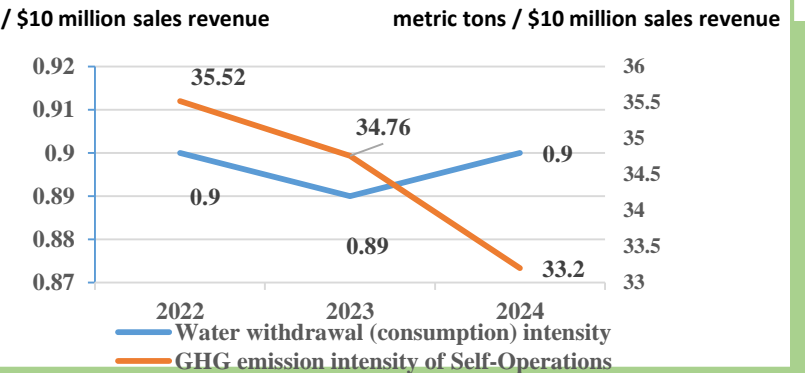
Consolidated target:

2025: Lower the GHG emission intensity by 1% per year

Individual targets:

2025: Lower the GHG emission intensity by 1.5% per year

2030: Cut GHG emissions by 38% below 2005 levels by 2030



Seeking ways to reduce plastic usage

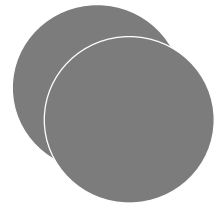
2025 target: Reduction of virgin plastic use: A total of 45 tons per year (including plastic reduction, replacing virgin materials with recycled materials, and selecting plastic-reducing packaging types)

Reducing average COD concentration

2025 target : <48mg/L

2030 target : <40mg/L

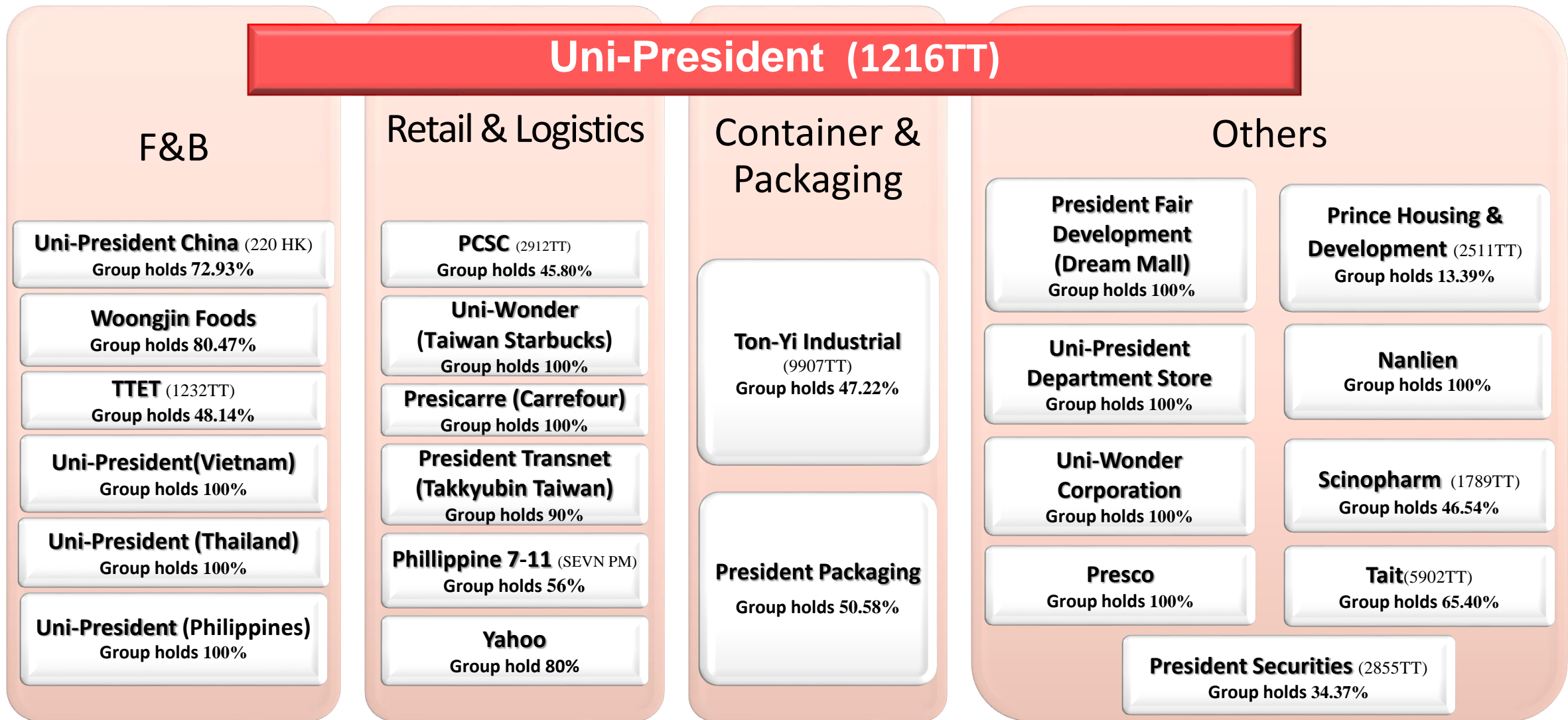




Appendix



The Major Structure of Uni-President Group



* The above structure only includes Uni-President's major subsidiaries & holding% is as of 2025/6/30.

Building an Asian Distribution Platform of Life Brands

Manufacture + R&D

Trade + Circulation

Experience + Retail

Alliance + Integration

South Korea

Woongjin Foods: Manufacturing and sales of food, etc.

China

UPC(220HK): Manufacturing and sales of food
CVS 7-11(Shanghai & Zhejiang): over 560 stores

Taiwan (Headquarters)

UPEC(1216TWSE): Manufacturing and sales of food and feed, etc.
PCSC(2912TWSE): over 7,100 stores
Presicarre : over 330 stores

The Philippines

Uni-President (Philippines) Corp.:
Manufacturing and sales of food
CVS 7-11(SEVN PM): over 4,200 stores

Vietnam

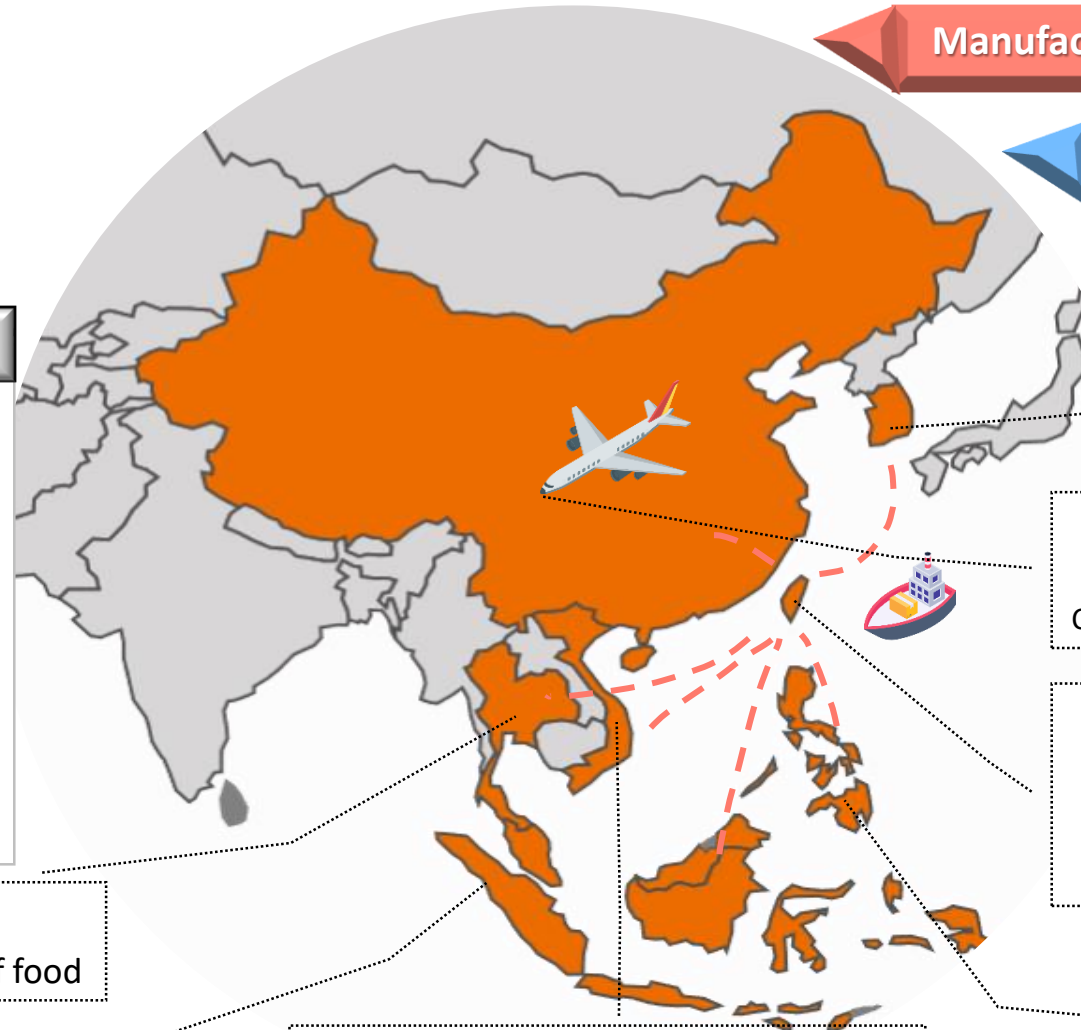
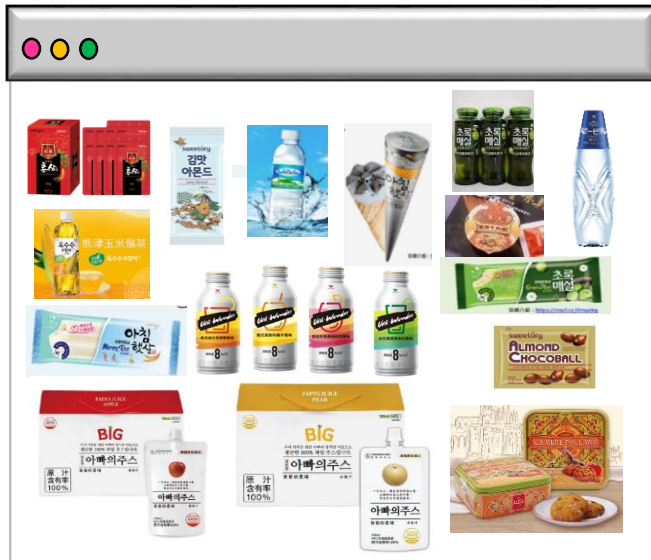
Manufacturing and sales of food, feed and flour

Indonesia

Importation and exportation business, etc.

Thailand

Manufacturing and sales of food



(Note: Only F&B and feed / retail listed)

Construction of Logistics Centers

Creating Synergy



Enhancing and integrating the logistics capacity of the group

Distribution Efficiency



Introducing technological warehouse equipment

Sustainable Development



Achieving energy-saving and low-carbon operation

Win-Win Situation



Providing a better consumer experience

Taoyuan Minfeng Logistic Park U-PARK Zhihui Industrial Park



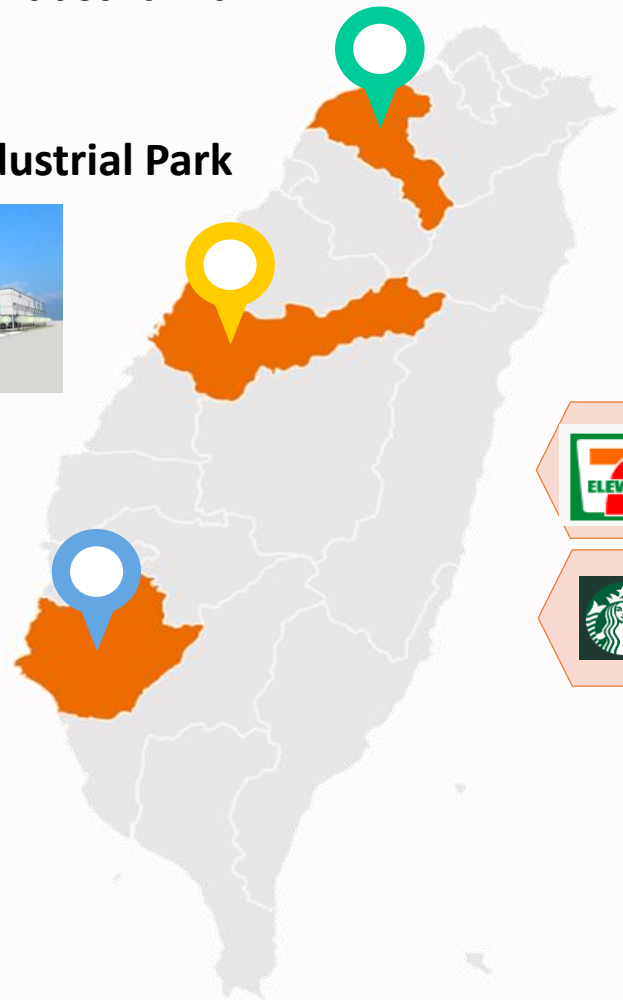
U-PARK Zhihui Industrial Park



Tainan Xinshih Logistics Park



Opening 2025H2



Annual Results Highlight (Consolidated)

<i>(In NTD Millions)</i>	2024	2023	YoY
Revenue	657,637	581,103	13.17%
Gross Profit	215,129	187,814	14.55%
Operating Profit	33,827	28,641	18.11%
Profit Before Tax	42,227	48,691	-13.28%
Profit After Tax (attribute to owners of the parent)	20,673	18,336	12.74%
EPS (in NTD)	3.64	3.23	12.69%
<i>Cash Dividend/per share</i>	3.00	3.00	-
<i>Gross Margin</i>	32.71%	32.32%	+0.39 ppts
<i>Operating Margin</i>	5.14%	4.93%	+0.21 ppts