Uni-President

TWSE stock code:1216

2026H1 RESULTS

11 August, 2026

DISCLAIMER

The information contained in this presentation is intended solely for your personal reference. Such information is subject to change without notice and no representation or warranty express or implied is made as to, and no reliance, should be placed on, the fairness, accuracy, completeness or correctness of the information contained in this presentation. This presentation does not intend to provide, and you may not rely on this presentation as providing, a complete or comprehensive analysis of the Company's financial or trading position or prospects. None of the Company nor any of its respective affiliates, advisors or representatives shall have any liability (in negligence or otherwise) whatsoever for any loss or damage howsoever arising from any use of this presentation or its contents or otherwise arising in connection with this presentation.

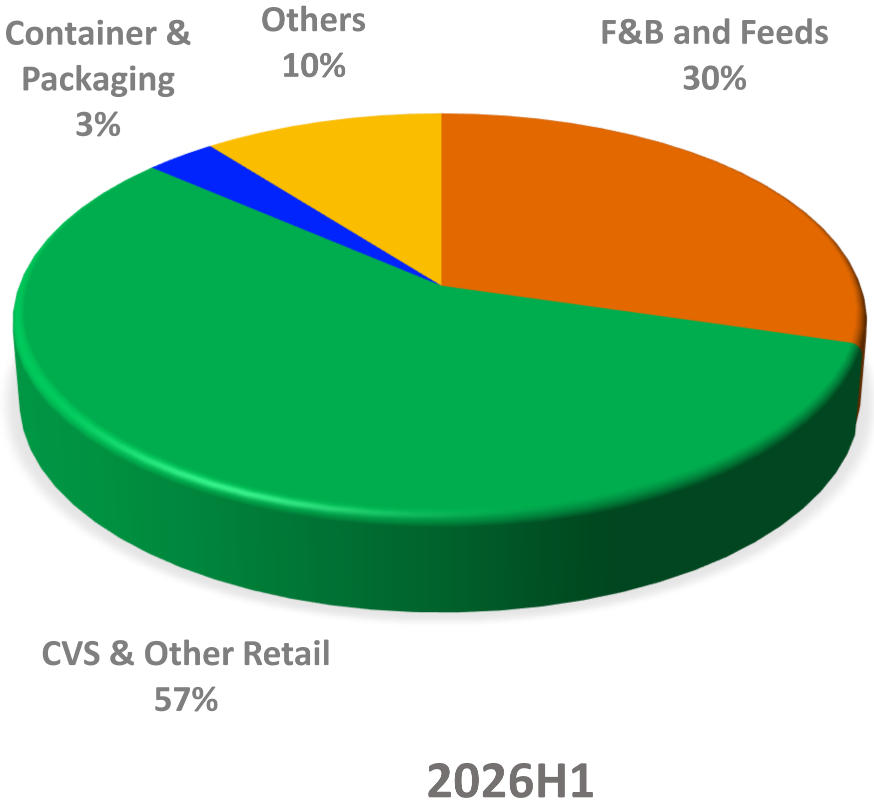
This presentation contains projections and forward-looking statements that may reflect the Company's current views with respect to future events and financial performance. Readers are cautioned not to place undue reliance on these forward-looking statements which are subject to various risks and uncertainties and no assurance can be given that actual results will be consistent with these forward-looking statements. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

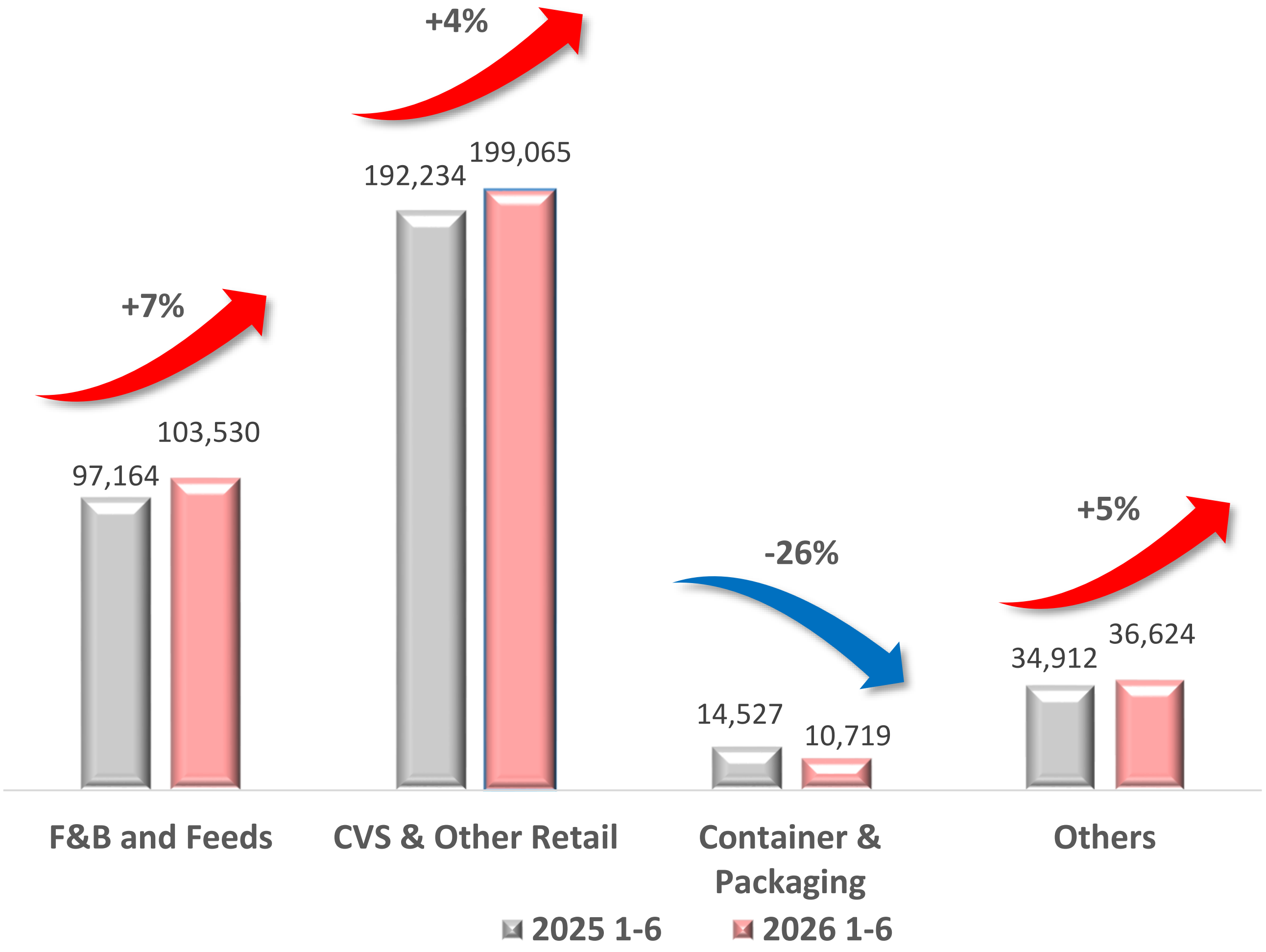
This presentation does not constitute an offer or invitation to purchase or subscribe for any securities or financial instruments or the provision of any investment advice, and no part of it shall form the basis of or be relied upon in connection with any contract, commitment or investment decision in relation thereto, nor does this presentation constitute a recommendation regarding the securities or financial instruments of the Company.

Results Highlight (Consolidated)

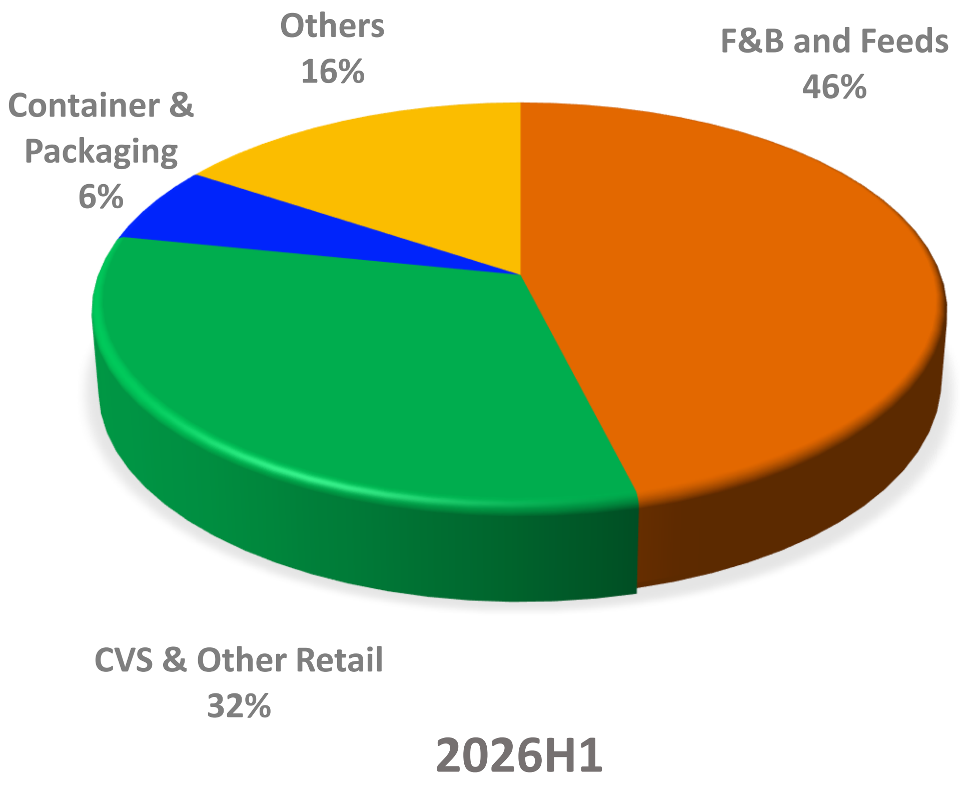
(In NTD Millions)	2026 H1	2025 H1	YoY
Revenue	349,938	338,838	3.28%
Gross Profit	118,572	113,457	4.51%
Operating Profit	20,510	20,310	0.98%
Share of profit under equity method	4,722	912	417.76%
Profit Before Tax	27,806	23,276	19.46%
Profit After Tax (attribute to owners of the parent)	14,550	10,670	36.36%
EPS (in NTD)	2.56	1.88	36.17%
Gross Margin	***33.88%***	***33.48%***	***+0.40 ppts***
Operating Margin	***5.86%***	***5.99%***	***-0.13 ppts***
Pretax Margin	***7.95%***	***6.87%***	***+1.08 ppts***

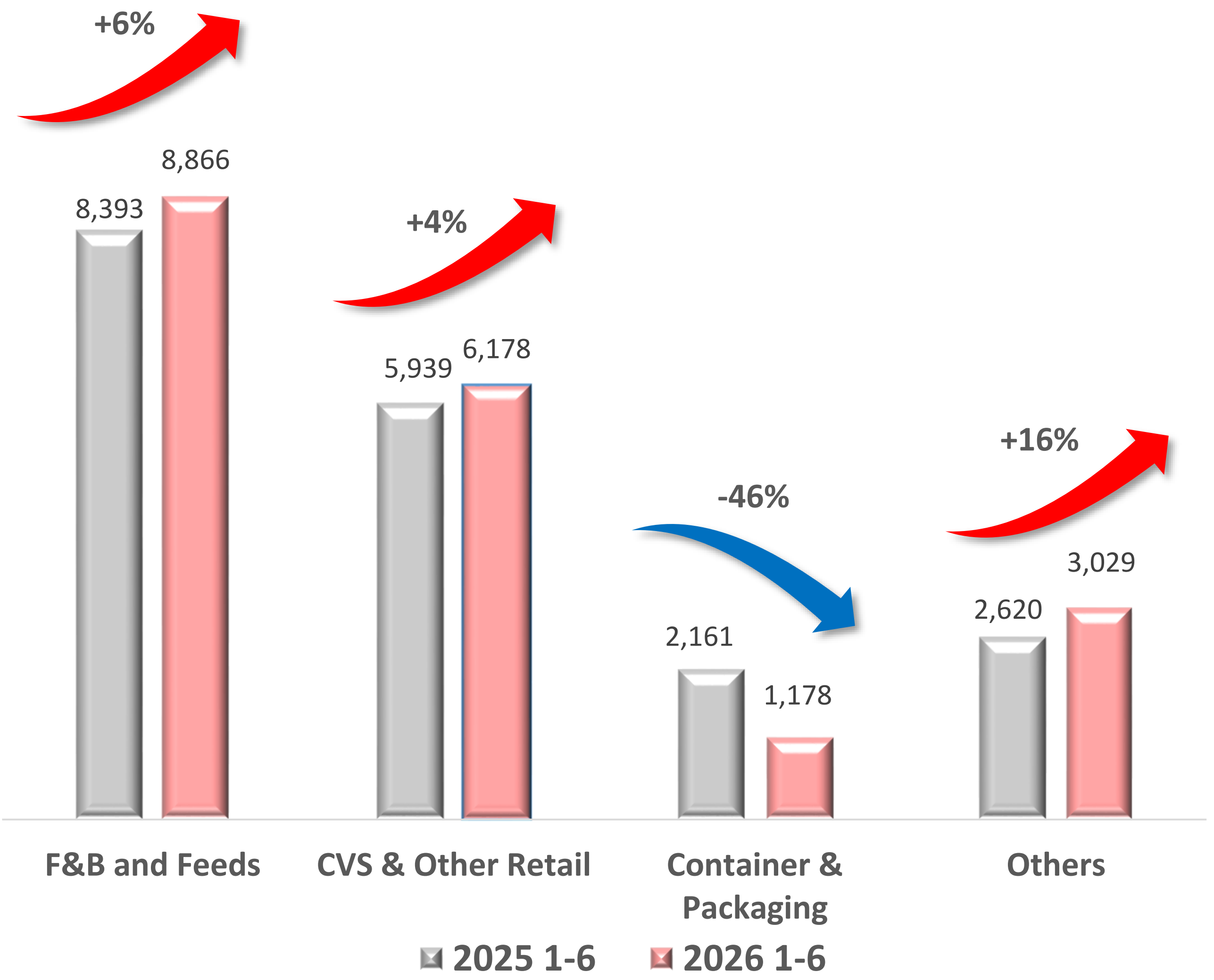
Segment Revenue (Consolidated)





Segment Income (Consolidated)





Balance Sheets &Financial Highlights

Selected Items *(Consolidated)* *(In NTD Millions)*	**2026/6/30**		**2025/6/30**	
	Amount	*%*	*Amount*	*%*
Cash and cash equivalents	111,954	14.68%	101,307	14.33%
Financial assets– current*	42,194	5.53%	33,488	4.74%
Total Asset	762,861	100%	707,079	100%
Borrowings**	183,519	24.06%	173,905	24.59%
Total Equity	211,740	27.76%	183,028	25.89%
ROE	**9.95%**		**8.68%**	
Current Ratio	**86.59%**		**85.17%**	
Interesting-Bearing Liabilities to Equity Ratio	**86.67%**		**95.02%**	
Net Interesting-Bearing Liabilities to Equity Ratio	**33.80%**		**39.67%**	

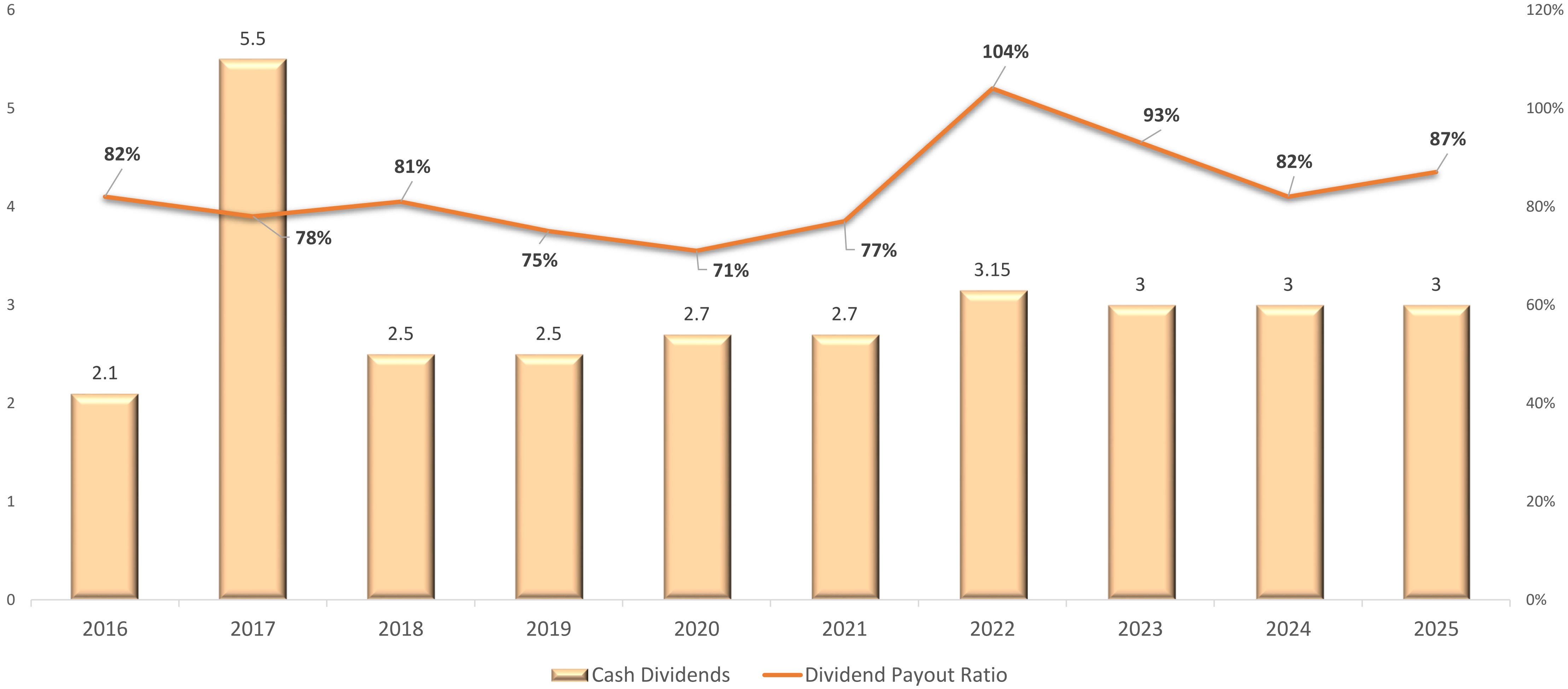
*** Including Financial assets at fair value through profit or loss & Financial assets at amortized cost**
****Excluding lease liabilities**

Cash Flows (Consolidated)

(In NTD Millions)	2026 1-6	2025 1-6
Beginning Balance	103,180	100,442
Net Cash Flows from Operating Activities	30,750	28,807
Net Cash Flows Used in Investing Activities	(18,690)	(27,038)
Capital Expenditure*	(15,635)	(20,516)
Net Cash Flows from (Used in) Financing Activities	(3,248)	2,540
Ending Balance	**111,954**	**101,307**

***Capital expenditures includes the acquisition and disposal of PP&E (including interests payment), the increase and disposal of intangible assets, the prepayment of equipment (including interests payments), and the change in refundable deposits**

Stable Dividends



Distributed dividends for 43 consecutive years with a total cumulative payout of NT$88.3 in stock & cash dividends.

Advancing Corporate Sustainability

Brand Recognition

- Top 25 Global Brands in Taiwan
- Won the Private Enterprise Green Procurement Excellence Award by the Ministry of Environment for 12 consecutive years
- Continually selected constituent stocks: FTSE4Good Emerging Markets Index, Taiwan Sustainability Index, Taiwan Employment 99

Sustainability & Low-Carbon

- **Implement IFRS sustainability disclosure standards and ESG scope to subsidiaries**
  - Identify material sustainability issues for the group
  - Analyze potential qualitative and quantitative effects
- **Accelerate low-carbon transition through effective carbon cost management**
  - Set consolidated / individual carbon reduction targets in response to future electricity rates and carbon tax/fee costs
  - Promote internal carbon pricing mechanism and renewable energy usage
  - Xinshih logistics park started solar energy operation in 2025

Enterprise Awards

- 2025 Healthy Brand Award - Excellent Healthy Brand Enterprise
- 1111 Job Search Website "Manufacturing Industry " Happy Enterprise -Gold Award
- 2025 Energy Conservation Benchmark Award – Silver Award

Corporate Governance – strengthen governance mechanism

- More than one-third of the board members are independent directors
- Executive performance assessment tied to ESG

Social Responsibility

- Practice human rights policy
- Promote animal welfare products by launching “Genki Select Animal Welfare Eggs”

Empowering Low-Carbon Governance, Navigating a Sustainable Future

Commitment to Environmental Sustainability

Improving water resources management

Water withdrawal intensity <1.00 million liters of water/$10 million sales revenue

Low Carbon Transition - pricing

Set an internal carbon fee at NTD 300/ton CO2e, as a source of funding for future carbon reduction actions

Lower GHG emission intensity (Scope 1 and Scope 2)

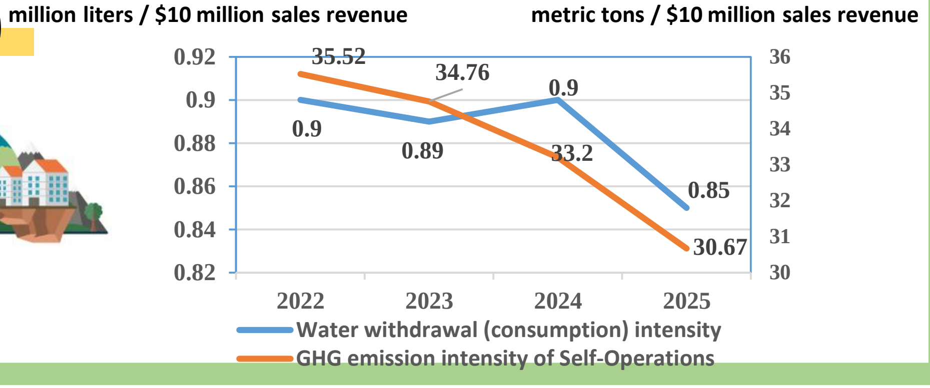
Consolidated target:

2026: Lower the GHG emission intensity by 1% per year

Individual targets:

2026: Lower the GHG emission intensity by 1.5% per year

2030: Cut GHG emissions by 38% below 2005 levels by 2030



Seeking ways to reduce plastic usage

2026 target:

Reduction of plastic use: A total of 45 tons per year (including plastic reduction, replacing virgin materials with recycled materials, and selecting plastic-reducing packaging types)

Reducing average COD concentration

2026 target : <48mg/L

2028 target : <46mg/L

Appendix

The Major Structure of Uni-President Group

Uni-President (1216TT)

F&B

Uni-President China (220 HK)
Group holds 72.93%

Woongjin Foods
Group holds 82.56%

TTET (1232TT)
Group holds 48.14%

Uni-President(Vietnam)
Group holds 100%

Uni-President (Thailand)
Group holds 100%

Uni-President (Philippines)
Group holds 100%

Retail & Logistics

PCSC (2912TT)
Group holds 45.80%

Uni-Wonder (Taiwan Starbucks)
Group holds 100%

Uni-Prosperity Lifestyle Corp.
Group holds 100%

President Transnet (Takkyubin Taiwan)
Group holds 90%

Phillippine 7-11 (SEVN PM)
Group holds 56.88%

Yahoo
Group hold 80%

Container & Packaging

Ton-Yi Industrial
(9907TT)
Group holds 47.22%

President Packaging
Group holds 50.58%

Others

President Fair Development (Dream Mall)
Group holds 100%

Prince Housing & Development (2511TT)
Group holds 13.39%

Uni-President Department Store
Group holds 100%

Nanlien
Group holds 100%

Uni-Wonder Corporation
Group holds 100%

Scinopharm (1789TT)
Group holds 46.54%

Presco
Group holds 100%

Tait(5902TT)
Group holds 65.40%

President Securities (2855TT)
Group holds 34.37%

* The above structure only includes Uni-President's major subsidiaries & holding% is as of 2026/6/30.

Building Asia's Lifestyle Brand Platform

Vietnam
Manufacturing and sales of food, feed and flour

Thailand
Manufacturing and sales of food

Indonesia
Importation and exportation business, etc.

The Philippines
Uni-President (Philippines) Corp.: Manufacturing and sales of food
CVS 7-11(SEVN PM): over 4,600 stores

South Korea
Woongjin Foods: Manufacturing and sales of food, etc.

China
UPC(220HK): Manufacturing and sales of food
CVS 7-11(Shanghai & Zhejiang): over 650 stores

Taiwan (Headquarters)
UPEC(1216TWSE): Manufacturing and sales of food and feed, etc.
PCSC(2912TWSE): over 7,300 stores
Uni Prosperity : over 290 stores

Manufacture + R&D × **Trade + Circulation** × **Experience + Retail** × **Alliance + Integration**

(Note: Only F&B and feed / retail listed)
Number of stores counted until 2026/6/30

Developing a Dedicated Logistics Park for the Group

捷盟
常溫

統一速達
宅配

統昶
低溫

大智通
EC物流

捷盛
多溫層


Taoyuan Aerotropolis Logistics Park
Taoyuan Minfeng Logistics Park
U-PARK Zhihui Industrial Park
Opening in 2029

Anle Distribution Center

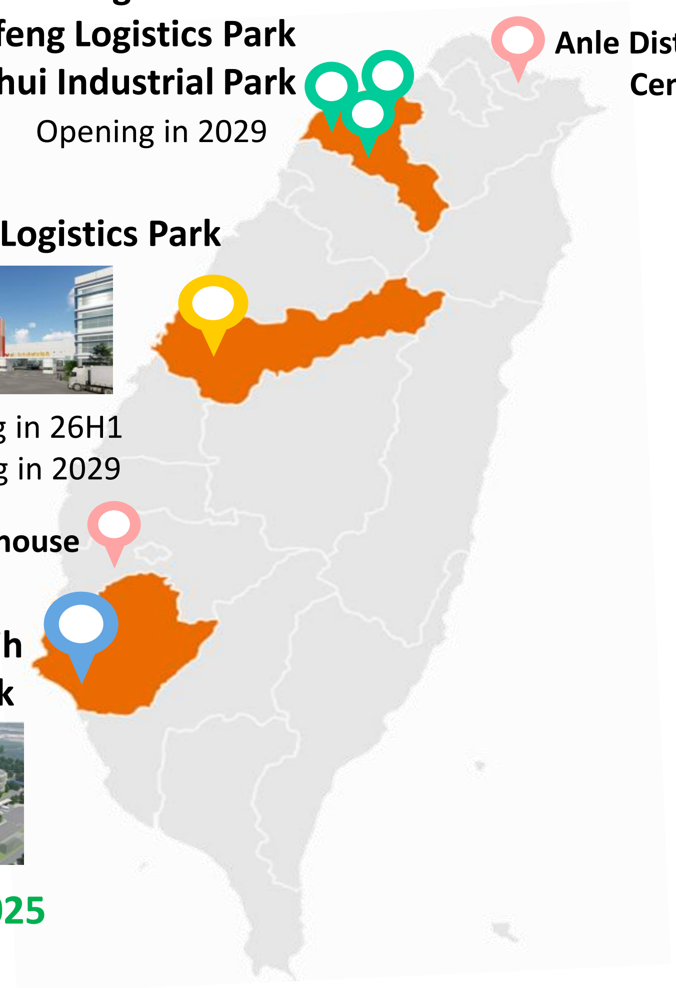
Taichung Port Logistics Park

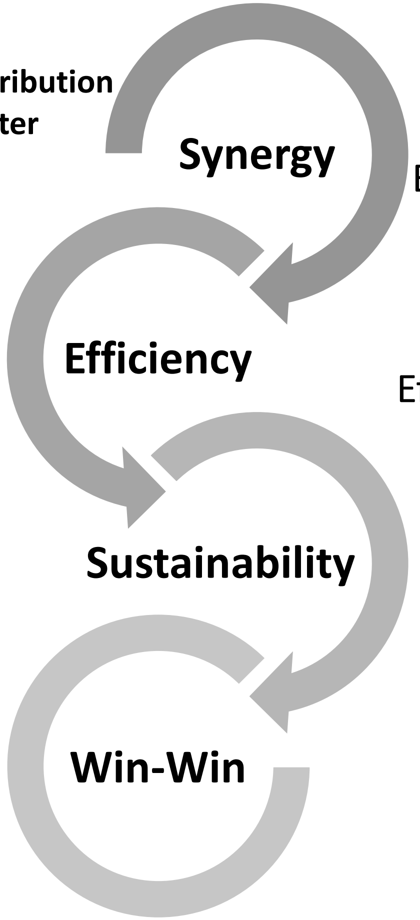
P1: Opening in 26H1
P2: Opening in 2029

Jiatai Warehouse

Tainan Xinshih Logistics Park

Opened in 2025





Integrating Logistics
Enhancing Productivity

Launch AI
Efficient Supply Chain

Green Logistic
Carbon-Low Drive

Elevate Experience
Shared Value

Annual Results Highlight (Consolidated)

(In NTD Millions)	**2025**	**2024**	**YoY**
Revenue	672,864	657,637	2.32%
Gross Profit	222,580	215,129	3.46%
Operating Profit	34,871	33,827	3.09%
Profit Before Tax	41,496	42,227	-1.73%
Profit After Tax (attribute to owners of the parent)	19,628	20,673	-5.05%
EPS (in NTD)	3.45	3.64	-5.22%
Cash Dividend/per share	***3.00***	***3.00***	**-**
Gross Margin	***33.08%***	***32.71%***	***+0.37 ppts***
Operating Margin	***5.18%***	***5.14%***	***+0.04 ppts***